



**GLEN EIRA  
CITY COUNCIL**

BENTLEIGH  
BENTLEIGH EAST  
BRIGHTON EAST  
CARNEGIE  
CAULFIELD  
ELSTERNWICK  
GARDENVALE  
GLEN HUNTLY  
MCKINNON  
MURRUMBEENA  
ORMOND  
ST KILDA EAST

## **GLEN EIRA CITY COUNCIL**

# **2021–2022 BUDGET**

For the year ended 30 June 2022

Ordinary Council Meeting  
Tuesday 29 June 2021



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## Mayor's and CEO's Introduction

We are pleased to present the 2021-22 Budget.

This Budget is presented in unprecedented times. The COVID-19 pandemic has had a significant impact on individuals, businesses and government since March 2020. Service closures, emergency response, and financial concessions to sustain community resilience have all had a substantial impact on Council's financial position. This is expected to continue to have an impact in the 2021-22 financial year and we do expect that it will take a number of years for Council's income streams to return to pre-COVID levels.

During the pandemic, Council endorsed a \$8.9m '*COVID-19 Response and Recovery Package*' which contained a mix of both financial concessions and new initiatives for the Glen Eira community. This was funded through a re-prioritisation of existing budgets and the re-allocation of resources from other activities and is reflected in the 2020-21 forecast.

All the above factors make it difficult to compare the 2020-21 to 2021-22 Budgets. Most service areas that were closed during 2020 are anticipated to remain open during 2021-22 with a return to full capacity by 2022-23. Section 4 of this document provides comparisons between the two years.

While Council has always enjoyed a sound financial position, we have experienced a detrimental impact on previously reliable income streams as a result of the pandemic. Facility closures, changes to programming, reduced revenue and unanticipated increased expenditure will all have an impact on Council's long-term financial position and liquidity.

As well as responding to the changed environment influenced by COVID-19, the Budget seeks to respond to the draft themes emerging as part of our consultation process to inform the development of our *Council Plan 2021-2025*. While the Council Plan is still under development and will not be formally adopted until October 2021, the draft themes include:

- Theme 1: Well designed and maintained open spaces and places
- Theme 2: A liveable and well-planned city
- Theme 3: A green and sustainable community
- Theme 4: A healthy, inclusive and resilient community
- Theme 5: Well informed and transparent decision making that builds community trust

The *Council Plan*, once endorsed, will set out our strategic plan to deliver our shared vision over the full term of the Council.

The Budget also details the resources required to fund the large range of services we provide to the community. It includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets, and how we intend to invest in technology and other improvements that will enable us to continue to deliver high quality, responsive and accessible services at a reasonable cost.

Our focus for the next year is to support and lead our community's recovery from the pandemic, continue to deliver quality projects and services that make our City a great place to live, work and do business, and to demonstrate our commitment to deep community engagement through our actions.

### **(a) Rate Capping**

In 2021-22, the rate increase will be 1.5 per cent and total rate revenue will be 52 per cent of Council's total income.

The Budget provides for a 'Hardship Rates Relief Support Package' for ratepayers who continue to be financially impacted by COVID-19. Ratepayers in financial hardship due to COVID-19, may be able to apply for a rate relief credit of \$150 on Council rates and a pro-rata adjustment for the Fire Services Property Levy for 2021–22 if they meet one of the following criteria:

- is experiencing involuntary unemployment as a result of COVID-19 and is in receipt of the relevant government benefits such as Job Seeker or equivalent unemployment benefits;
- is required to take leave without pay or employment hours have been significantly decreased due to workplace restrictions as a result of COVID-19;
- has been hospitalised as a result of COVID-19;
- whose business (including sole traders) has been impacted by COVID-19; or
- is affected materially by other regular income streams impacted by COVID-19.

The Budget is in line with the *Fair Go Rates System* which has capped rate increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) and Wage Price Index.

This 'cap' applies to the average, per property increase, for all rates in the municipality. It does not apply to individual rate notices. We anticipate that Glen Eira will remain the second lowest rating Council in metropolitan Melbourne.

### **(b) Funding**

Council's Budget always seeks to balance demand for services and infrastructure within revenue constraints. This is challenging, as inevitably compromises and/or choices need to be made about what to do when, and to what standard.

We are committed to delivering good value for money to you, our community. We will continue to deliver the high-quality services and projects that you already enjoy that make our City a great place to live.

### **(c) Capital Works Program**

In the 2021–22 Budget, Council has allocated funding of \$72.65m for asset renewals, upgrades and expansions. The capital works program includes:

- **Community Facilities (\$32.07m)** — comprises buildings and building improvements, upgrade and renewal of community facilities; municipal offices; sports facilities; and pavilions. Projects include Bentleigh Library, Murrumbeena Pavilion, Lord Reserve Pavilion and the redevelopment of the Carnegie Swim Centre.
- **Renewal Projects (\$18.64m)** — this includes the renewal and upgrade of Council's major infrastructure assets, such as: road reconstruction; drainage improvement; footpaths; local road resurfacing and carparks. Other renewals include building improvements and upgrade of community facilities, replacement of plant and machinery; furniture and equipment; information technology and telecommunications; and library collections.
- **Recreation & Open Space (\$15.15m)** — this includes *Open Space Strategy* Initiatives, parks; playing surfaces; and playground equipment.

- **Sustainability (\$6.2m includes total sustainability measures across all projects)** — Council continues to allocate five per cent of capital budgets for sustainability measures. Direct sustainability initiatives include the installation of photovoltaic systems to generate renewable energy, double glazing and insulation on council assets and other building sustainability improvements.
- **Community Safety (\$505k)** — this includes safety projects: cross intersection, pedestrian crossings and safer speed limits; school safety; shopping centres; sustainable transport and disabled parking upgrades.
- **Strategic Projects (\$4.27m)** — Activity Centre Streetscape Works, Cycling Action Plan Implementation, Multi-deck Car Parks, Integrated Transport Strategy Implementation and Structure Plan designs (Elsternwick, Bentleigh, Carnegie).
- **Transformation & Technology (\$1.33m)** — includes technological solutions to enable customers to better transact with Council. Customer focussed projects include single customer view and increased online presence to make it easier for you to do business with us without needing to come to the Town Hall.

For a full listing of the Capital Works Program refer to Appendix C.

#### ***(d) Transformation & Technology***

We are committed to continuously improving our services and improving efficiency and have built it into our everyday activities. Our program of internal transformation was developed to improve services and assets, eliminate bureaucracy and wasted effort, and increase our use of technology to make it easier for you to do business with us.

The foresight and investment in our transformation and technology platforms over the last few years has been one of the key factors that has enabled Council to continue to operate during the pandemic. We will continue to invest in this program across 2021-22 to deliver further efficiencies to enable re-investment into front line services and city infrastructure. The program will continue to touch all areas of our business and importantly create a link between culture and service performance.

#### ***(e) Challenges***

The year will not be without challenges. Specifically, this budget responds to our need to:

- Continue to redirect resources into recovery associated with COVID-19.
- Continue to operate and enhance our Residential Aged Care service in a way that responds to the recommendations of the Royal Commission for the aged care sector, despite declining income and increased cost of operation.
- Reduce our reliance on self-sourced income through parking revenue due to a shift in philosophy to one that prioritises community education over infringements to achieve behaviour change.
- Respond to the general slow-down in economic activity that will impact income streams.
- Manage our finances within the constraints set by the State Government's rate capping regime.



- Continue to provide top-up funding for services that we provide on behalf of the State and Federal Government to the local community (such as School Crossing Supervision and Home and Community Care). Over time the funds received by local governments have not increased in line with real cost increases – leaving a gap. At this time, we do not know what increases if any will be applied.
- Maintain investment in our ageing community and infrastructure assets.
- Respond to growth and increasing diversity in the population within the municipality.

Council endorses this Budget as financially responsible.

We look forward to working with you to achieve the commitments that we have made.

Key budget information is provided in the following pages about Council's rate cap rise, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives.

For more information about Council's 2021-22 Budget visit [www.gleneira.vic.gov.au](http://www.gleneira.vic.gov.au)



**Cr Margaret Esakoff, Mayor and Rebecca McKenzie, Chief Executive Officer**

## Executive Summary

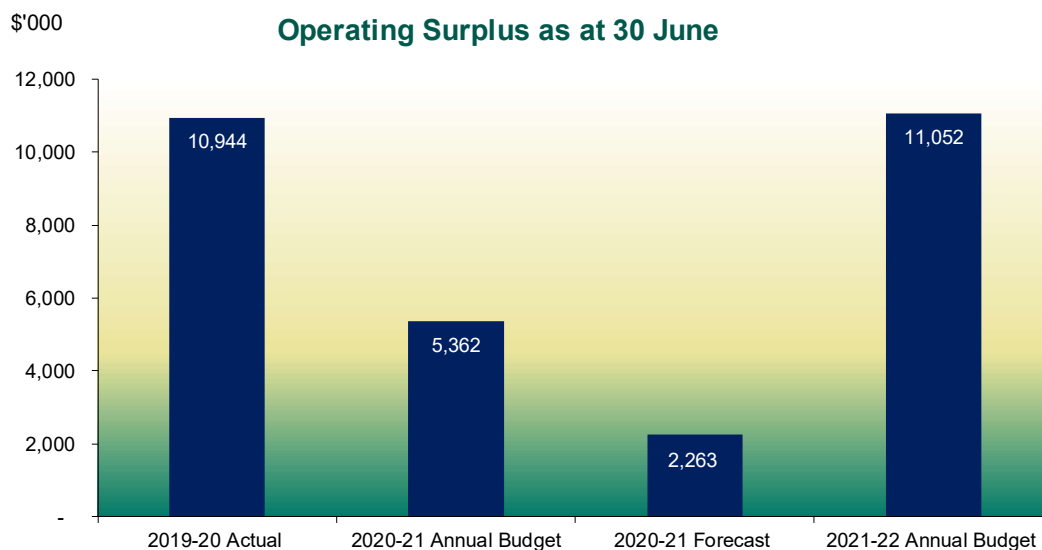
### Summary of Financial Position

This section provides key information about rates, operating result, cash and investments, the capital works program, financial position and financial sustainability.

	2020-21 Forecast	2021-22 Budget
• Total Revenue	\$184.20 million	\$195.06 million
• Total Expenditure	\$181.94 million	\$184.01 million
• Operating Surplus	\$2.26 million	\$11.05 million
• Capital Expenditure	\$35.83 million	\$82.65 million

Refer to Financial Statements - Section 4.

### Operating Result



The expected operating result for the 2021-22 year is a surplus of \$11.05m which is an increase of \$8.79m from the 2020-21 annual forecast. The forecast operating result for both 2020-21 and 2021-22 years is affected by significant decreases in income due to COVID-19.

### Underlying Result

The adjusted underlying result, which excludes items such as non-recurrent capital contributions, gains or losses on disposal of non-operating assets sold and other one-off adjustments, is expected to be \$416k. Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses.

### Cash Result

Total cash and investments are expected to decrease by \$4.81m during the year to \$60.5m as at 30 June 2022.

Council should hold sufficient cash to cover 'Restricted Assets' such as:

- **Residential Accommodation Deposits (\$32m)** - relate to resident accommodation deposits for Council's nursing homes at Warrawee and Rosstown. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable Deposits (\$5m)** - These deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

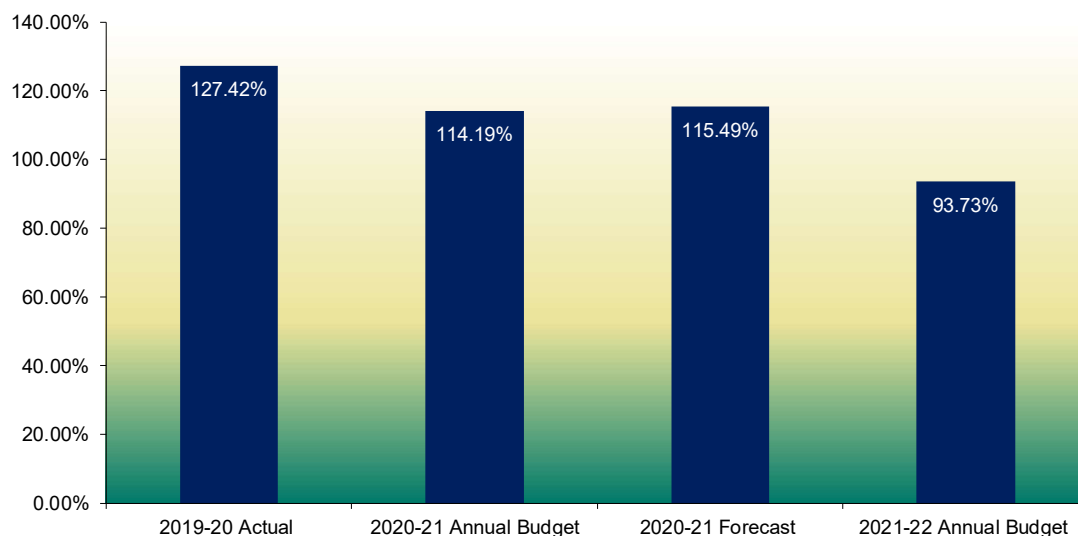
### Liquidity

Council needs to ensure working capital is maintained and that sufficient cash reserves are available to meet normal cash flow requirements. Council invests in accordance with section 143 of the *Local Government Act 1989*.

The Working Capital expresses the level of current assets Council has available to meet its current liabilities which are likely to fall due in the next 12 months. Working Capital will decrease from 115 per cent forecasted in 2020-21 to 94 per cent as at 30 June 2022.

Council will be using cash reserves and borrowings to fund the Capital Works Program. This will reduce our liquidity below 100 per cent but is considered appropriate in the current low interest rate environment.

### Financial Position - Working Capital as at 30 June



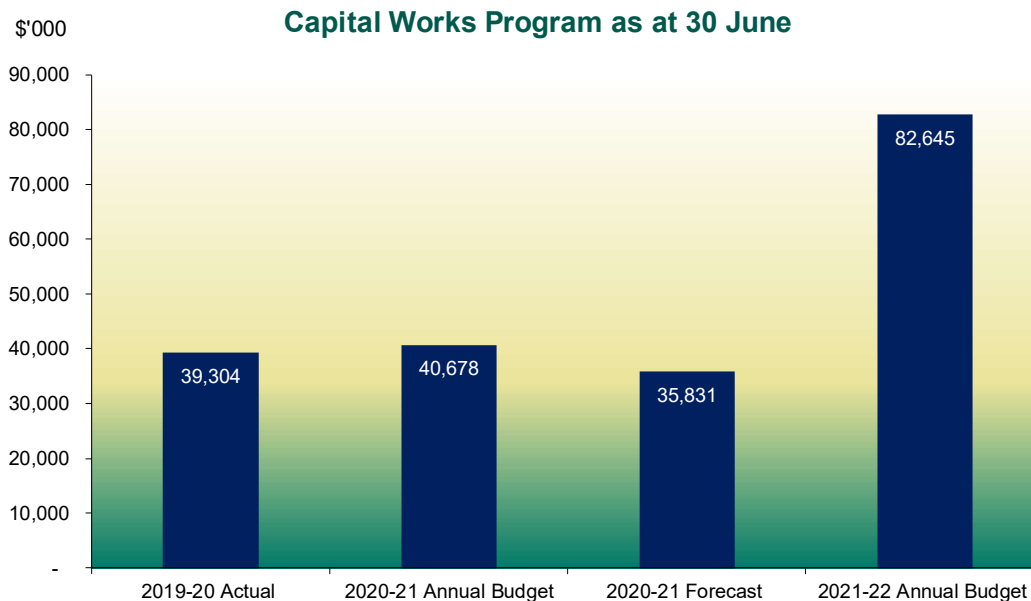
### Borrowings

New loans of \$33m are projected in 2021-22 and a further \$31m in 2022-23 to fund our major projects in the capital works program. This includes \$10m of low interest loans through the State Governments Community Infrastructure Loan Scheme and \$10m from the Community Sports Infrastructure Loan Scheme.

Loan repayments of \$3.8m have been included in 2021-22. Borrowings outstanding as at 30 June 2022 are projected to be \$36.85m.



## Infrastructure and Capital Works Projects



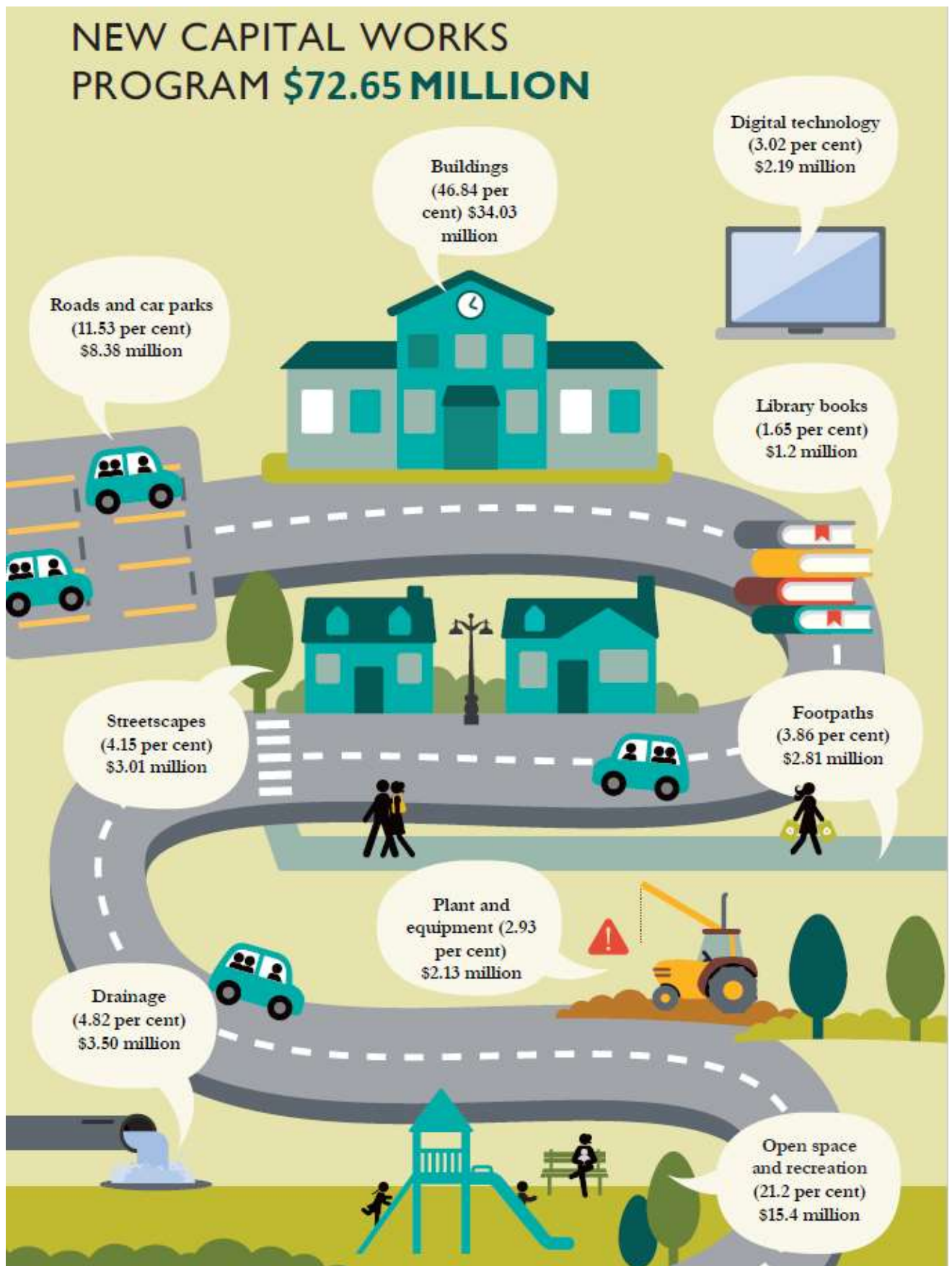
The *Capital Works Program* for the 2021-22 year is expected to be \$82.65m of which an estimated \$10m relates to projects which will be carried forward from the 2020-21 year.

The *Capital Works Program* has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

The carried forward component is fully funded from the 2020-21 Budget. Carried forward projects relates to projects that were either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. The program has been delayed in 2019-20 and 2020-21 due to the impact of restrictions of COVID-19, causing delays with the availability of contractors and the nature of what work can be undertaken and when.

Capital expenditure levels have been set to address the infrastructure renewal gap and *Open Space Strategy* Initiatives. Much of our infrastructure and many of our community facilities need considerable investment to ensure they last their full lifecycle and for the community to get the best use out of them. Fixing assets earlier is more economical than having them fail and having to be replaced.

Refer to Section 4.5 on Capital Works for details.



## **Footpaths**

Council's budget allocation for footpaths totals \$2.81m which includes \$700k to focus on enhancement of the 'Great Walking Streets'. The further \$2.11m will ensure the continuation of the critical footpath renewal program, which is identified through Council's inspection programs. Within the funding, there is a \$255k allocation for new missing link footpaths.

- Footpath Condition/Renewal Program - \$1.85m
- New Footpath and small missing links - \$255k
- Enhancement of 'Great Walking Streets' network - \$700k

The proposed allocation is based on the current footpath condition and defects data. 2021-22 will see the updated footpath condition survey undertaken, which will give an indicated of the future renewal program requirements.

## **Waste and Recycling**

Council's policy is to levy waste and recycling charges on the basis of cost recovery. This is consistent with the position of the majority of Councils given that waste charges are outside the Minister's Rate Cap. The budget reflects an increase in waste and recycling charges as well as increased contractor expenses and the State Government's Landfill Levy which has increased from \$66 to \$106 per tonne (a 61 per cent increase) since July 2020.

Residential garbage charges for 2021-22 are set at:

- Residential Large 240L Waste Charge \$564 (including an estimated \$72 State Levy) (\$512 in 2020-21)
- Small 120L Waste Charge \$282 (including an estimated \$36 State Levy) (\$254 in 2020-21)
- Residential Flat Shared Bins (240L) Waste Charge \$282 per assessment (including an estimated \$36 State Levy) (\$254 in 2020-21)
- 240L Family Bin Waste Charge \$282 (including an estimated \$72 State Levy) (\$340 in 2020-21)
- Medical 240L Waste Charge \$282 (including an estimated \$72 State Levy) (\$254 in 2020-21)
- Litter Management Charge \$72 (\$64 in 2020-21)
- Additional Recycling Bin \$60 (\$44 in 2020-21)
- Additional Green Waste Bin \$40 (\$39 in 2020-21)
- Additional 120L Red Bin \$352.50 (new fee for 2021-22)
- Additional 240L Red Bin \$705 (new fee for 2021-22)
- Commercial Large 240L Waste Charge \$564 (new fee for 2021-22, including an estimated \$72 State Levy)

## **Public Open Space**

Council receives open space levies pursuant to clause 52.01 of the Glen Eira Planning Scheme. Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120). Council provides open space for recreation, nature conservation and passive outdoor enjoyment. This includes parks, reserves, gardens, larger urban and civic spaces, and forecourts as shown by completed projects within the *Open Space Strategy*.

The 2021-22 budget provides \$7m to purchase new and much needed open space for the municipality. The identified strategic opportunities will hopefully be progressed throughout the course of the new financial year. In addition to the land purchase allocation, \$2.9m has been identified for improvements to our existing open space network. There will also be an additional \$3.7m towards open space infrastructure projects through the *Local Roads and Community Infrastructure Program*, which will be included in the final Council budget.

## Urban Forest Strategy

Successful implementation of the Urban Forest Strategy (UFS) will require consistent and purposeful long-term planning and investment across a range of Council areas. Therefore, year one of the UFS will focus on actively laying the foundations by ensuring:

- Council's Tree Management Guidelines are in order.
- The tree planting palette is updated.
- The tree planting location beyond our Parks are identified and confirmed.
- The design standards for planting within Streets and Carparks are reviewed.
- Effective UFS Implementation Governance structure are established.
- Initiation of UFS Community Reference Group.
- Active Engagement and Promotion of the UFS Initiatives planned through adjustment to our Park Services operations.
- Ensuring Team capability meets the future requirements of the UFS.

Currently, there is \$500k specifically allocated within the budget to UFS Implementation, which is aligned to:

- \$300k - Narrow Street Tree Planting Program.
- \$200k - Urban Forest Strategy Implementation, which relates to the forward planning for coming years.

The long-term financial allocation for the UFS is \$4 million (over the life of the 10-year Long-term Financial Plan). The increasing allocation after year one will allow for the required implementation planning so that the most efficient utilisation of the budget will be achieved.

In addition to this Council's annual operational budget dedicated to the management of trees, which will provide a significant contribution to Council's commitment to the UFS Implementation Plan resourcing:

- \$1.33m - Tree planting and replacement in streets and parks.
- \$1.73m - Tree pruning and maintenance.
- \$1.13m - Risk management such as repairing tree damage to properties, root pruning, root barriers, tree removal and or footpath reinstatement.

## Cycling Infrastructure

Council has a Cycling Action Plan to improve opportunities for cycling around Glen Eira. The plan identifies areas for improvement to help support cycling as a safe and viable transport option for the community. This includes improvements to recognise the role that the cycling network plays in linking people to public transport and walking routes. The plan includes actions around infrastructure, policy and enforcement and education/behaviour.

\$100k has been allocated for design costs for the Safe Cycling Corridor Pilot Project at Inkerman Road. This allocation includes completion of a functional layout plan, safe system assessment report, consultant concept design report and one-way traffic modelling report.

Funding of \$220k has been included in the 2021-22 Capital Works Program to implement Council's Integrated Transport Strategy and the Cycling Action Plan. Projects include:

- Rosstown Rail Trail improvements (\$100k)
- Cycling Sharrows (\$50k)
- Permanent cycling counters (\$20k)
- Investigation and implementation of cycling improvements around schools (\$50k).

The Long-Term Financial Plan provides a total of \$2.25m (\$250k each year from 2022-23) to implement further cycling initiatives.

### Early Learning Centres

The 2021-22 fees will be as follows:

- For 0–3 year old's \$143 per day (\$140 in 2020-21)
- For 3–5 year old's \$135 per day (\$132 in 2020-21)

Based on the fees structure, Council's Early Learning Centres will operate at a subsidy of \$394k, a decrease of \$44k from the 2020-21 Budget.

The number of Early Learning Centre places in the municipality currently exceeds the demand for places. A large proportion of Early Learning Centres in Glen Eira, including Council Centres do not have 100 per cent utilisation rates.

A \$3 increase is anticipated to keep fees at Council's Early Learning Centres just below average when compared against the other 48 private and not-for-profit Centres operating in Glen Eira.

### Residential Aged Care

Council resolved on 16 March to consolidate our three residential aged care facilities onto two sites. During 2021-22 Council will operate 143 Residential Aged Care beds at two sites:

- Rosstown Community, Carnegie (53 beds)
- Warrawee Nursing Home, Bentleigh East (90 beds).

Glen Eira's Residential Aged Care services are a large and complex business. The service is budgeted to have an annual income in 2021-22 of \$11.41m and expenditure of \$18.8m resulting in an operating deficit of \$7.39m (including internal overheads) for the 2021-22 financial year. Glen Eira is the only Council in Victoria that still operates residential aged care.

Residential Aged Care		
	2020-21 Forecast	2021-22 Budget
Income	\$ 10,861,689	\$ 11,163,562
Expenditure	\$ 18,047,044	\$ 15,560,863
<b>Operating cash deficit</b>	<b>\$ 7,185,355</b>	<b>\$ 4,397,301</b>
Income (including internals)	\$ 11,611,696	\$ 11,413,562
Expenditure (including internals)	\$ 21,285,427	\$ 18,801,092
<b>Operating deficit</b>	<b>\$ 9,673,731</b>	<b>\$ 7,387,530</b>

Please note that the operating deficit includes internal charges. These charges relate to corporate overheads such as information technology, human resourcing, payroll, finance and rental.

### Property Valuation

From 1 July 2018, the Valuer-General is the sole valuation authority for all municipal districts to undertake general and supplementary property valuations annually. Previously valuations were conducted every two years.

Rate increases are impacted by both the average rate increase (1.5 per cent) and the relative change of an individual property's value when compared to others across the municipality. During 2021-22, the actual rate increase applicable to a property may therefore be either less or more than



the rate cap of 1.5 per cent based on whether the value of the property has changed at the same or lesser rate than the average across Glen Eira.

Rates are redistributed according to the shift in property values that have occurred in different parts of the municipality. Some ratepayers may experience a change in their rates depending on the type of property they own, where it is located and how its value has moved relative to the average. Therefore, if your property increases by more in value than the average within the municipality, your rates will increase by more than 1.5 per cent while if your property value increased by less than the average, your rates will increase by less than 1.5 per cent and may in fact reduce from the previous year.

### **Superannuation Defined Benefits**

Defined benefit plans are required by law to have an actuarial investigation at least once every three years. Vision Super monitors the vested benefit position of the defined benefits plan on a quarterly basis.

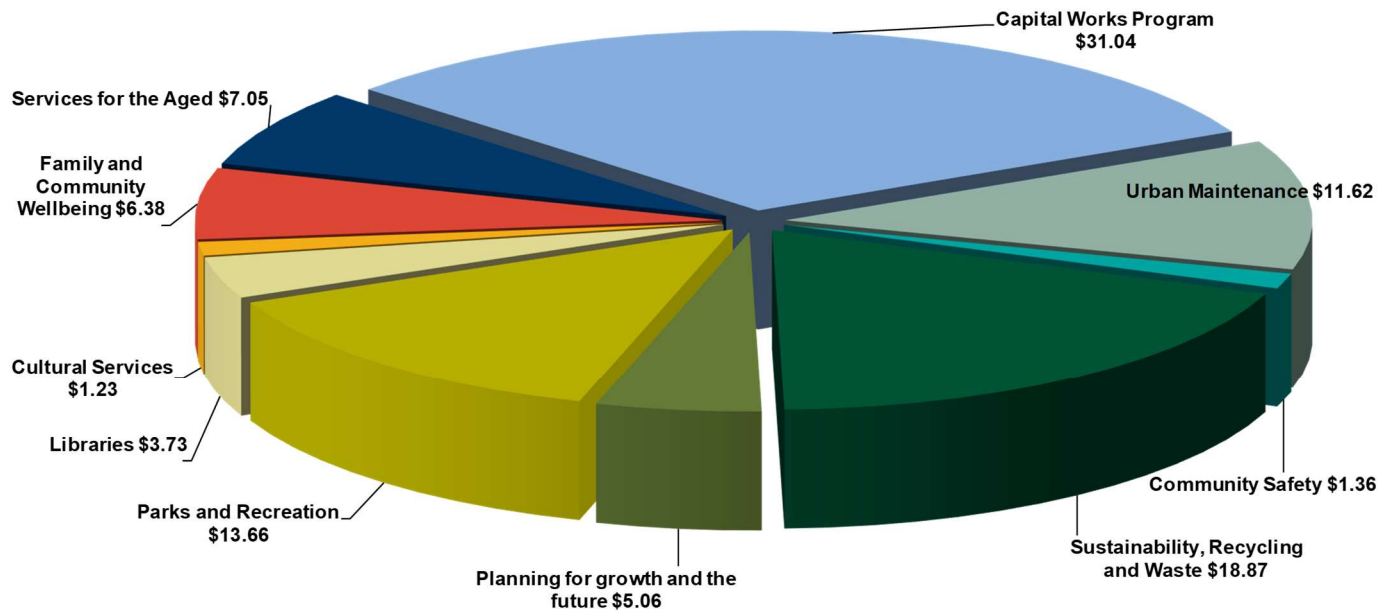
The Vested Benefits Index (VBI) is the key index that the super fund regulator, APRA, considers when assessing the financial position of the Defined Benefit Plan. In simple terms, this measures whether there would be enough assets to meet the liabilities of the Defined Benefit Plan if it became necessary to pay all members their total entitlements on a particular day.

Under the superannuation prudential standards, VBI's must generally be kept above a fund's nominated shortfall threshold, currently 97 per cent. The higher the index the less chance of a future call.

For the Plan to be in a satisfactory financial position requires a VBI of 100 per cent or more. As at 31 March 2021 the VBI was 111.5.

## Council Services

Services that Council delivers for every \$100 of Rate Revenue



*This represents the services that are funded by rates and charges, including the waste charge.*

## Guide to Services

### Capital Works Program:

Provision of new assets, renewal, upgrade and expansions for existing infrastructure, plant and equipment and property assets.

### Parks and Recreation:

Promote, manage, maintain and improve the City's open recreational space and strategic planning for the City's recreation activities, facilities and reserves. Maintains trees and sports grounds and manages recreational facilities, pavilions and youth services.

### Sustainability, Recycling and Waste:

Collection and disposal of general waste, green waste and hard rubbish, provision of recycling services, sustainability initiatives and planning for climate change including Councils Climate Emergency Strategy. Also includes street sweeping activities, waste management education and enforcement.

### Urban Maintenance:

Maintaining, developing and renewing the City's infrastructure including footpaths, roads, drains and buildings. This also includes facilities management, project and asset management, and emergency services.

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**Services for Families and the Community:**

The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services and immunisation.

**Services to the Aged:**

Home and community based services for elderly residents. Includes personal care, home maintenance, meal delivery, social programs and independent living units. Also includes low and high level care in two residential facilities.

**Libraries:**

Provides access to reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh.

**Planning for Growth and the Future:**

Implementation of Councils Planning Scheme, development of an activity centre strategy and structure plans and strategic urban planning services.

**Community Safety:**

Includes street lighting, school crossings, public and environmental health, building control and local laws.

**Cultural Services:**

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals.

## Budget Influences

The four years represented within the Budget are 2021-22 through to 2024-25. In preparing the *2021-22 Budget*, a number of external influences have been taken into consideration. These are outlined below:

### External Influences

- The Victorian State Government has introduced a cap on rate increases from 2016-17. The cap for 2021-22 has been set at 1.5 per cent (2020-21 2.0 per cent).
- CPI for Victoria is forecast to be 1.5 per cent for the 2021-22 year (Victorian Department of Treasury & Finance).
- Current pandemic crisis continuing to cause unexpected social and economic uncertainty.
- Coronavirus – COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has acted in the interest of keeping our community, residents and workforce safe.
- The current Enterprise Bargaining Agreement (EBA), currently under negotiation ends on 30 June 2021 and an estimated increase in salaries for the 2021-22 year has been provided.
- Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. Since July 2020, the State Government's Landfill Levy has increased from \$66 to \$106 per tonne (a 61 per cent increase).
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Due to the Federal and State Governments continuing to withdraw funding from programs and transfer responsibility for some functions to Local Government, members of the community need to contribute more towards some of the services that they use.
- Financial Assistance Grants – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.
- Councils are entrusted with the maintenance of more than 30 per cent of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The *Fire Services Property Levy* will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*. The money collected on behalf of the State Government is excluded from Council's financial position.
- The Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements. This means for the plan to be in a satisfactory financial position, the Vested Benefits Index (VBI) needs to be 100 per cent or more. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

- Cost escalations associated with construction works.
- Due to the timing of release of both State and Federal Government Budgets, there may be announcements made that could apply to Local Government.
- Prevailing economic conditions, which are expected to remain tight during the budget period, could have or are having the following impacts:
  - Low interest rate environment.
  - Financial viability of suppliers – may need to undertake due diligence on suppliers who rely on the private sector for sustainability.
  - Cost of services – the current economic conditions may influence the cost for service delivery from a positive and a negative point of view.
  - Uncertain future of the recycling industry.
- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

### **Internal influences**

As well as external influences, there are a number of internal influences which are expected to impact the *2021-22 Budget*. These include:

- Costs associated with maintaining Council's infrastructure assets to an acceptable standard for community use.
- Depreciation is expected to increase due to the impact of the revaluations of Council's infrastructure assets and capitalisation of capital works projects.
- Set realistic expenditure escalation with consideration to CPI where appropriate.
- Council declared a Climate Emergency on Tuesday 5 May 2020. Responding to this declaration through our work program will require a substantial increase in investment.
- Continued investment of resources in Council's Transformation Program will support operational efficiencies and enhanced customer outcomes including:
  - Maintaining and enhancing our suite of digital services such as Council's websites and online transaction platforms to enable seamless 24/7 digital access to Council information and services.
  - Enhancing Council's ability to acquire, analyse and report on critical information to enable more data driven decision making and greater transparency and accessibility for our community.
  - Continuing to streamline customer transactions and back office processes to remove red tape, improve efficiencies and create better customer experiences.
  - Supporting ongoing service reviews to ensure Council services are effective and efficient and responsive to changing community expectations.
  - Supporting effective corporate strategic planning and reporting including the development and monitoring of Council's commitments under the 4-year Council Plan and Local Government Performance Reporting Framework.
  - Ensuring Council is keeping pace with advancements in technology to integrate and automate our IT platforms and improve how we design and deliver our services.



## Budget Principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- No net increase to staffing levels compared to the 2020-21 Budget.
- Existing fees and charges to be increased in line with CPI or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2020-21 levels with an aim to use less resources and an emphasis on innovation and efficiency.
- The current Enterprise Bargaining Agreement (EBA), currently under negotiation, ends on 30 June 2021 and an estimated increase in salaries for the 2021-22 has been provided.
- Use of contract labour to be minimised wherever possible but utilised as necessary when demand requires.
- New initiatives or projects which are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in income identified in 2020-21 to be preserved.
- Operating revenues and expenses arising from completed 2020-21 capital projects to be included.
- Waste Management Charges are to be levied on a cost recovery basis.
- Achievement and maintenance of operating surpluses to ensure councils is financially sustainable.
- Cash reserves to remain sufficient to cover Council's residential aged care deposits.
- Fund asset renewal requirements.
- All capital works projects to go through a comprehensive business case analysis including alignment to the *Council Plan*.

## Long Term Strategies

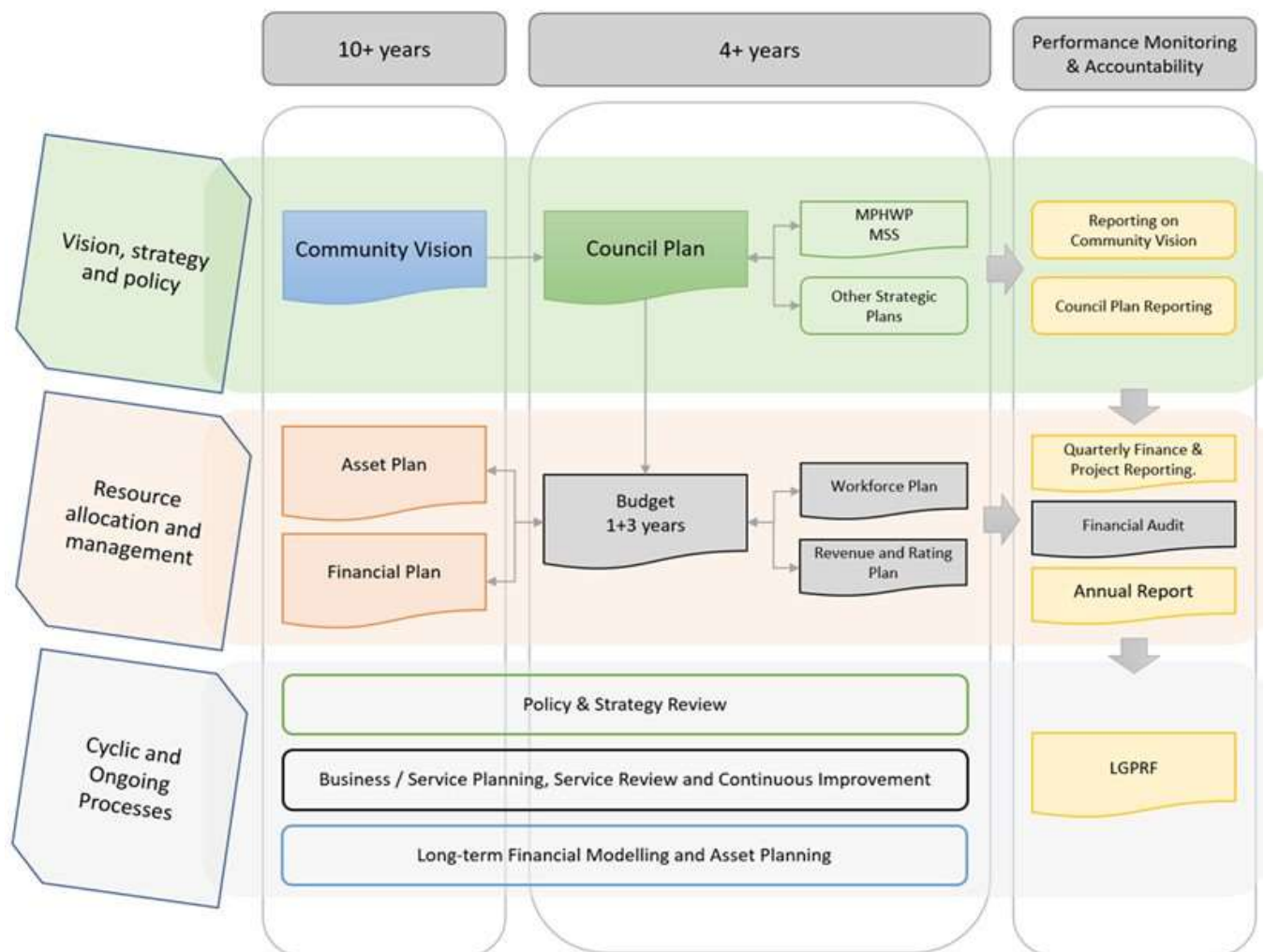
The *Budget* includes consideration of a number of long-term strategies and contextual information to assist Council to prepare the *Budget* in a proper financial management context. These include a *Financial Plan* for 2021-22 to 2030-31, a 2021-22 to 2024-25 *Revenue and Rating Plan* and other long term strategies including Borrowings and Infrastructure. Please refer to the *Financial Plan* for details.

# 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the *Community Vision* and *Council Plan* within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (*Community Vision* and *Financial Plan*), medium term (*Council Plan*, *Workforce Plan*, and *Revenue and Rating Plan*) and short term (*Budget*) and then holding itself accountable (*Annual Report*).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the *Council Plan*. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

## 1.2 Key planning considerations

### Service Level Planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council's adopted *Community Engagement Policy* and *Public Transparency Policy*.

### Our Purpose – 'Glen Eira City Council works with and for the community':

- to provide quality facilities, services, safeguards and supports;
- towards goals that are beyond the capacity of individuals, but achievable when working together;
- according to overall community values, needs and priorities;
- in a caring, accountable and professional manner; and
- to provide value-for-money for present and future generations.

### Our Functions:

The functions of Council include:

- Advocating and promoting proposals which are in the best interest of the local community.
- Planning for and providing services and facilities for the local community.
- Providing and maintaining community infrastructure in the municipal district.
- Undertaking strategic and land use planning for the municipal district.
- Raising revenue to enable Council to perform its functions.
- Making and enforcing local laws.
- Exercising, performing and discharging the duties, functions and powers of councils under the *Local Government Acts 1989 and 2020*, and other required legislation.
- Providing any other function relating to the peace, order and good government of the municipal region.

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**Our Guiding Values:**

**a) *Community focused, responsive and inclusive***

Council works to develop an inclusive and caring community, where everyone can feel they belong and participate in the decision-making that leads to achieving the best possible health, safety and lifestyle options within the City.

**b) *Accountable and relevant leadership***

Council consults, listens and takes note of community views to determine its priorities and needs, and then acts through open, transparent processes that are financially and environmentally responsible and sustainable. Council constantly works to find innovative ways of providing services measured against recognised benchmarks to improve services and set better standards that will meet tomorrow's increasing demands.

**c) *Community wellbeing***

Council, with an increasingly diverse community, treats all people with respect and dignity, providing equal access for all to services and resources. Council operates to identify gaps and lift standards not currently being met by other community providers or levels of government, within the constraints of its limited resources.

**1.3 Strategic Objectives**

Council is the process of developing the draft *Council Plan* which will be endorsed by 31 October 2021. This section provides a description of the activities and initiatives to be funded in the *Budget* and how these will contribute to achieving the strategic objectives specified in the draft *Council Plan*.

Council will undertake a comprehensive community consultation process to develop the *Council Plan* and incorporate the issues emerging in the research, community meetings and response process.

These key issues are best summarised by the five themes which form the structure of the draft *Council Plan*:

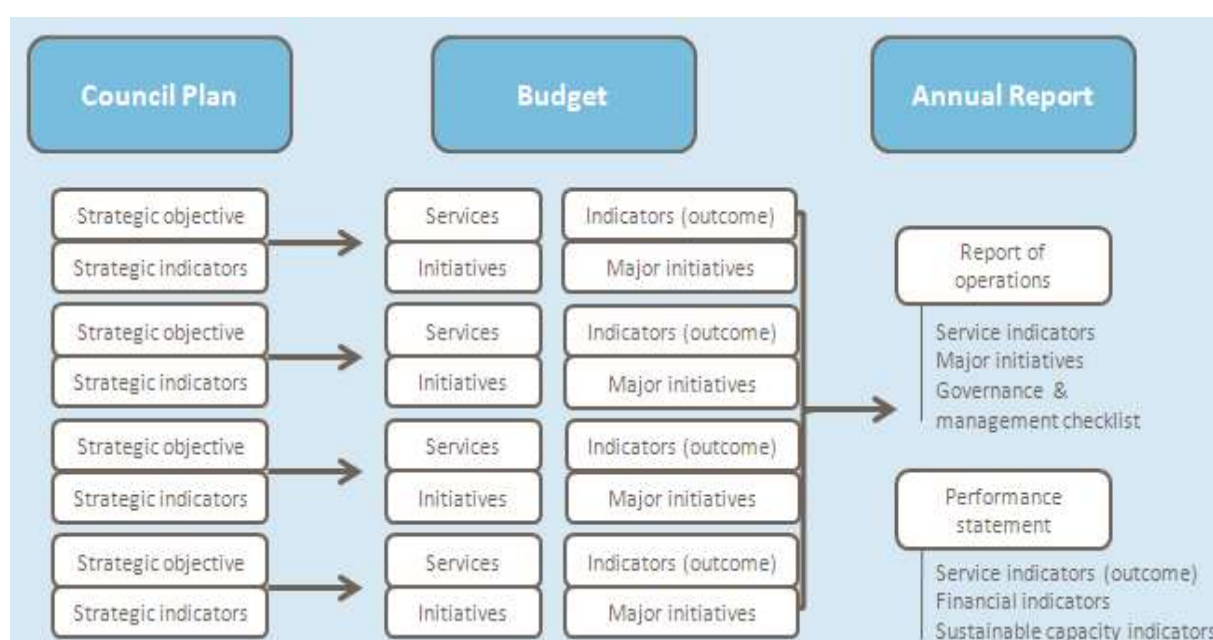
- Theme 1: Well designed and maintained open spaces and places
- Theme 2: A liveable and well planned city
- Theme 3: A green and sustainable community
- Theme 4: A healthy, inclusive and resilient community
- Theme 5: Well informed and transparent decision making that builds community trust

## 2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the *Budget* for the 2021-22 year and how these will contribute to achieving the strategic objectives ('Themes') outlined in the draft *Council Plan 2021-25*.

The Community Plan themes, and strategic outcomes are currently in draft subject to community consultation.

It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the *Budget* and report against them in its *Annual Report* to support transparency and accountability. The relationship between these accountability requirements in the *Council Plan*, the *Budget* and the *Annual Report* is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

### 2.1 Theme 1: Well designed and maintained open spaces and places

**Strategic Objective: Our public open spaces and places support an active, safe and connected community and contribute to a more sustainable and vibrant city.**

The focus areas for this theme are:

- Strategies to increase the utilisation, connectivity and activation of our public open spaces and places.
- Strategies to improve the access, quality and safety of our active open space facilities including our sporting and recreation reserves.
- Strategies to ensure our transport network is designed for the future, is well maintained and safe for all users including pedestrians, cyclists and motorists.
- Innovative approaches to increasing provision and access to open spaces and places including partnerships, multipurpose designs and unlocking existing community assets.



Our 2021-22 Commitments/Major Initiatives:

- We will commence construction of the \$5.1m Bentleigh 'Eat Street' pedestrian-only mall area with outdoor seating, activated by cafes, restaurants and bars with increased trading hours.
- We will allocate \$7m of funding for projects that meet the conditions of the Open Space Strategy focusing on increasing open space in identified gap areas and to localities with forecast population growth. This includes areas such as: parks, reserves, gardens, larger urban and civic spaces and forecourts.

## 2.2 Theme 2: A liveable and well planned city

**Strategic Objective: Our planning aims to balance population growth with protecting and enhancing the unique character of the municipality**

The focus areas for this theme are:

- Holistic strategic planning to inform planning controls and future development in our activity and residential centres.
- Strategies to facilitate and support the economic vibrancy of our shopping precincts and commercial hubs.
- Strategies to preserve the heritage and unique character of our city including both built and natural assets.

Our 2021-22 Commitments/Major Initiatives:

- We will develop a Housing Strategy that will inform how best to accommodate housing growth in the municipality and guide progress on the introduction of appropriate planning controls.
- We will progress actions and commitments outlined in our newly adopted Urban Forest Strategy.

## 2.3 Theme 3: A green and sustainable community

**Strategic Objective: Our actions and priorities aim to protect our community from the worst impacts of climate change**

The focus areas for this theme are:

- Community based strategies to help empower and inform the community to contribute to positive climate change actions and achieve zero net community emissions by 2030.
- Organisational climate strategies which contribute to achieving a target of zero net corporate emissions by 2025.

Our 2021-22 Commitments/Major Initiatives:

- We will progress actions and commitments outlined in our newly adopted Climate Emergency Strategy.

## 2.4 Theme 4: A healthy, inclusive and resilient community

**Strategic Objective: We embrace and celebrate our diverse community and support them to be healthy, strong and resilient**

The focus areas for this theme are:

- Strategies that embrace diversity and support improved inclusion and connection in our community.
- Strategies to strengthen the health and wellbeing of the community at all life-stages.
- A focus on continuing to provide responsive services to support to our most vulnerable community members.
- Strategies which promote and develop art and celebrate culture in our community.

Our 2021-22 Commitments/Major Initiatives:

- We will progress actions and commitments outlined in our *Public Municipal Health and Wellbeing Plan*.
- We will commence construction of the \$6.3m upgrade of the Bentleigh Library including the integration of the Youth Services into a refurbished facility, exploring the possibility of expansion of the facility and introduction of a new civic forecourt.
- We will commence construction of a new \$11.7m Community Hub in Murrumbeena Park that provides multi-functional space for a variety of community, Council, sporting and casual users. The project will assist to meet the needs of our growing community in Murrumbeena and Hughesdale.

## 2.5 Theme 5: Well informed and transparent decision making that builds community trust

**Strategic Objective: We engage deeply with our community to inform our decision making and build community trust.**

The focus areas for this theme are:

- Strategies which ensure we listen to the voices of all people and groups in our community and use this to inform our strategic direction.
- Strategies that embed and enshrine deliberative methods of engagement into our decision-making processes.
- Processes that ensure Council manages its resources, finances and operations in a responsible and transparent manner.

Our 2021-22 Commitments/Major Initiatives:

- We will ensure that Council's governance processes and frameworks remain consistent with contemporary practice and Local Government Act requirements.
- We will progress actions and commitments outlined in our Community Engagement Policy and strategy to embed community engagement in our planning processes.

## 2.6 Performance Statement

The service performance indicators detailed in the following pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 94 (2)(d) of the *Local Government Act 2020* and included in the *2021-22 Annual Report*. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the *Annual Report* in the form of a statement of progress in the Report of Operations.

## 2.7 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

**Service Performance Outcome Indicators (continued)**

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

2.8

Reconciliation with budgeted operating result for the years ending 30 June			
Function/Activity	Notes	Forecast	Budget
		2020-21	2021-22
		\$'000	\$'000
			Variance 2020-21 Forecast to 2021-22 \$'000
<b>Capital Grants</b>			
Income		5,118	11,817
			6,699
<b>City Futures</b>	2.8.1		
Income		622	-
Expenses		5,352	4,783
<b>Net Result</b>		(4,730)	(4,783)
			(52)
<b>Community Care</b>	2.8.2		
Income		7,042	7,241
Expenses		6,883	7,984
<b>Net Result</b>		159	(742)
			(902)
<b>Corporate Counsel</b>	2.8.3		
Income		250	1
Expenses		3,005	2,531
<b>Net Result</b>		(2,756)	(2,530)
			225
<b>Cultural Services</b>	2.8.4		
Income		23	26
Expenses		1,203	1,711
<b>Net Result</b>		(1,180)	(1,685)
			(506)
<b>Customer Service &amp; Council Governance</b>	2.8.5		
Income		20	-
Expenses		16,639	9,167
<b>Net Result</b>		(16,619)	(9,167)
			7,452
<b>Environmental Strategy &amp; Services</b>	2.8.6		
Income		20,548	22,705
Expenses		20,378	23,251
<b>Net Result</b>		171	(546)
			(717)
<b>Family and Community Wellbeing</b>	2.8.7		
Income		6,340	6,208
Expenses		13,597	13,478
<b>Net Result</b>		(7,257)	(7,270)
			(12)
<b>Financial Services</b>	2.8.8		
Income		11,188	2,559
Expenses		12,361	12,702
<b>Net Result</b>		(1,172)	(10,144)
			(8,971)
<b>Glen Eira Leisure (GEL)</b>	2.8.9		
Income		3,890	11,190
Expenses		8,731	12,810
<b>Net Result</b>		(4,841)	(1,620)
			3,221
<b>Libraries &amp; Learning Centres</b>	2.8.10		
Income		969	1,046
Expenses		3,823	4,455
<b>Net Result</b>		(2,854)	(3,409)
			(555)
<b>Media &amp; Communications</b>	2.8.11		
Expenses		1,126	1,346
<b>Net Result</b>		(1,126)	(1,346)
			(220)
<b>Open Space Contributions</b>			
Income		6,654	3,450
			(3,204)
<b>Park Services</b>	2.8.12		
Income		379	480
Expenses		12,698	12,983
<b>Net Result</b>		(12,320)	(12,503)
			(184)
<b>Planning &amp; Community Safety</b>	2.8.13		
Income		8,476	12,793
Expenses		13,834	14,456
<b>Net Result</b>		(5,359)	(1,663)
			3,696
<b>Proceeds, Depreciation/Amortisation &amp; WDV</b>			
Income		387	460
Expenses		26,747	27,412
<b>Net Result</b>		(26,360)	(26,952)
			(592)
<b>Rates</b>			
Income		99,820	101,858
			2,038
<b>Recreation</b>	2.8.14		
Income		394	1,015
Expenses		1,738	2,114
<b>Net Result</b>		(1,344)	(1,099)
			245
<b>Residential Aged Care</b>	2.8.15		
Income		10,862	11,164
Expenses		18,047	15,561
<b>Net Result</b>		(7,185)	(4,397)
			2,788
<b>Roads, Drains &amp; Building Maintenance</b>	2.8.16		
Income		1,607	1,504
Expenses		16,165	17,722
<b>Net Result</b>		(14,558)	(16,218)
			(1,660)
<b>Surplus</b>		2,263	11,052
			8,789



## Functional activities of Council

The functional activities of the City are categorised into the following areas:

### 2.8.1 City Futures

City Futures delivers strategic planning, transport planning, urban design, local economic development and place making. It devises plans and strategies that support a 'whole of place' view that achieves integrated land use planning and sustainable transport outcomes. The team implements Council's Planning Scheme Review work plan, which includes the development and implementation of heritage reviews, structure plans and other planning scheme amendments and supports a range of transport projects and initiatives of the Integrated Transport Strategy. City Futures also fosters a dynamic and vibrant local economy through place making initiatives across our shopping strips and supports business development.

### 2.8.2 Community Care

Provides home and community-based services for elderly residents and younger people who may require assistance to live as independently as possible. These services include personal care, home maintenance/modifications, individual social support/respite care, meal delivery and an adult day activity centre. The service also coordinates social and recreational programs for older residents which includes community transport, weekly excursions, exercise classes and support for senior citizens centres.

### 2.8.3 Corporate Counsel

Ensure probity in the conduct of tendering, protect Council in legal relations with other entities, provide contract documentation, provide internal advice on contracts and other legal matters. Contribute to protection of Council by ensuring sound risk management policy and practices are in place, maintain risk register, ensure relevant insurance policies are in place, handle liability claims, provide internal risk management, insurance advice and election management.

### 2.8.4 Cultural Services

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals to entertain, educate and culturally enrich residents.

### 2.8.5 Customer Service and Council Governance

Provides the facilities to allow Council to collectively govern the City of Glen Eira, and to provide facilities and services to allow Councillors to discharge their governance and constituency responsibilities. The function includes the following areas - mayor and councillors, service centre, councillor support, corporate policy and planning and people and culture.

### 2.8.6 Environmental Strategy and Services

Provides coordination of climate emergency strategy development, and sustainability initiatives including community education and business programs. Looks after household waste, green waste and hard rubbish collections throughout the City. Provides recycling services for paper, plastic, glass and cans. Also carries out street cleaning activities including rubbish bin emptying, street sweeping and weed control. The function includes the following areas - hard rubbish and green waste collection, bundled branch collection, street cleaning, refuse collection, litter bin collection, mixed recyclables collection and waste management education and enforcement.

### **2.8.7 Family and Community Wellbeing**

Provides a diverse range of high quality family and children's services to meet the needs of families with children from birth to six years. Also developed an integrated three year Municipal Early Years Plan (MEYP), in partnership with the community, to improve all programs and services provided for children from birth to six years and ensure the health and wellbeing of children and their families. The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services, youth services and immunisation and public health.

### **2.8.8 Financial Services**

Provides a range of strategic and operational financial services to business units and to Council as a whole. The directorate has the responsibility for the day to day management of Council's financial assets. The function includes the following areas - accounting services, information technology and systems, records, internal/external audit, rating and property, procurement and fleet management.

### **2.8.9 Glen Eira Leisure (GEL)**

The Glen Eira Sports and Aquatic Centre (GESAC) provides leisure, sport, recreation and health and well-being opportunities for the whole community. The centre offers a number of different activity areas and programs that focus on building and promoting health and wellness of the community. These include hydrotherapy, learn to swim, swim training, gentle exercise, basketball, netball, gym and fitness classes.

The Carnegie Swim Centre is Council's outdoor swimming facility which is currently closed for refurbishment as part of our capital works program.

The Caulfield Recreation Centre has a variety of activities and fitness programs to suit all types and ages, from toddlers to older adults.

### **2.8.10 Libraries and Learning Centres**

Enables residents to access reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh. Also provides school holiday programs, book reading sessions and access to computers.

### **2.8.11 Media and Communications**

This business unit informs the community about Council's activities and services by developing publications, liaising with the media, co-coordinating events, promotions, advertising, marketing activities including publication of the Glen Eira News.

### **2.8.12 Park Services**

Promote, manage, maintain and improve the City's open recreational space such as sporting ovals, playgrounds, barbecues, garden beds, park lighting, public toilets, general lawn areas and irrigation systems. Also maintains all trees in streets, parks, reserves and nature strips. The function includes the following areas - parks and gardens maintenance and street tree maintenance.

### **2.8.13 Planning and Community Safety**

Services of strategic urban planning and regulatory control of urban planning, buildings and local laws. The function includes the following areas – urban planning, local laws, parking, school crossing safety, building control and animal control services.

## **2.8.14 Recreation**

Strategic planning for the City's recreation activities, facilities and reserves; maintains and allocates sports grounds; manages and schedules Council's public halls, sports grounds and Moorleigh Community Village; co-ordinates capital works in the City's parks and reserves; and manages contracts for recreational facilities. The function includes sports administration and pavilions.

### **2.8.15 Residential Aged Care Facilities**

To provide low and high level care to eligible residents and older people with strong ties to the City. Eligibility is assessed by the Commonwealth Aged Care Assessment Service. Council's residential facilities are Warrawee Nursing Home and Rosstown Community.

### **2.8.16 Roads, Drains and Building Maintenance**

Responsible for maintaining, developing and renewing the City's infrastructure including roads, footpaths, drains, kerbs, gutters and buildings. The function includes the following areas - building maintenance, properties and facilities management, project and asset management, street lighting, street furniture, engineering design and construction, traffic engineering, line marking, emergency services, road maintenance rehabilitation, footpath and drainage maintenance.

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021-22 has been supplemented with projections to 2024-25

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

**Comprehensive Income Statement for the years ending 30 June**

		<b>Forecast</b>	<b>Budget</b>	<b>Projections</b>		
		<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>
	<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>						
Rates Revenue*	4.1.1	98,587	100,858	105,544	109,173	112,904
Supplementary Rates	4.1.1	1,248	1,000	1,000	1,000	1,000
Waste and Recycling Charges	4.1.1	20,400	22,672	23,125	23,588	24,059
Statutory Fees and Fines	4.1.2	5,295	9,020	9,200	9,384	9,572
User Fees	4.1.3	14,069	23,502	26,116	27,102	31,995
Interest Received	4.1.4	239	500	1,138	1,147	1,169
Contributions - Monetary	4.1.5	6,654	3,450	3,450	3,450	6,900
Grants - Operating	4.1.6	31,014	20,154	22,514	22,964	23,424
Grants - Capital	4.1.6	5,305	11,884	2,500	1,510	520
Other Income	4.1.7	1,391	2,018	2,038	2,059	2,079
<b>Total Income</b>		<b>184,202</b>	<b>195,057</b>	<b>196,626</b>	<b>201,377</b>	<b>213,623</b>
<b>Expenses</b>						
Employee Costs	4.1.8	86,413	87,146	88,695	90,921	95,606
Materials and Consumables	4.1.9	4,735	5,278	5,281	5,284	5,286
Contractor Payments	4.1.10	40,698	41,659	42,110	42,615	44,572
Maintenance	4.1.11	7,696	7,916	7,874	8,032	8,292
Utilities	4.1.12	4,651	5,178	5,282	5,388	5,495
Insurance		1,167	1,420	1,449	1,478	1,507
Grants and Subsidies		2,682	1,370	1,397	1,425	1,454
Other Expenses	4.1.13	6,108	5,556	5,401	5,251	5,356
Borrowing Costs	4.1.14	332	499	724	1,529	1,438
Finance Costs - Leases		154	121	75	41	42
Depreciation	4.1.15	24,318	24,978	26,377	27,305	28,617
Amortisation - Intangible Assets	4.1.15	731	788	804	820	836
Amortisation - Right of Use Assets	4.1.15	943	847	774	397	405
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	1,311	1,248	1,248	1,248	1,248
<b>Total Expenses</b>		<b>181,939</b>	<b>184,005</b>	<b>187,490</b>	<b>191,732</b>	<b>200,155</b>
<b>Surplus for the year</b>		<b>2,263</b>	<b>11,052</b>	<b>9,135</b>	<b>9,645</b>	<b>13,468</b>

\*Assumes a rate increase of 1.5 per cent for 2021-22 based on the average rates per assessment and allows for an additional 1,000 property assessments. The average Rates per assessment for 2021-22 is \$1,459.

Balance Sheet for the years ending 30 June

		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash and Cash Equivalents		65,316	60,503	56,916	57,355	58,454
Trade and Other Receivables		21,490	11,490	11,490	11,990	12,490
Other Financial Assets		1,313	1,313	1,313	1,313	1,313
<b>Total Current Assets</b>	4.2.1	<b>88,118</b>	<b>73,306</b>	<b>69,718</b>	<b>70,657</b>	<b>72,256</b>
<b>Non-Current Assets</b>						
Investments in Associates		604	604	604	604	604
Financial Assets		5	5	5	5	5
Intangible Assets		2,629	2,629	2,629	2,629	2,629
Right of Use Assets		2,907	2,060	1,286	889	485
Property, Infrastructure, Plant & Equipment		2,397,330	2,452,501	2,490,546	2,496,186	2,504,997
<b>Total Non-Current Assets</b>	4.2.1	<b>2,403,476</b>	<b>2,457,799</b>	<b>2,495,071</b>	<b>2,500,314</b>	<b>2,508,720</b>
<b>TOTAL ASSETS</b>		<b>2,491,594</b>	<b>2,531,105</b>	<b>2,564,789</b>	<b>2,570,971</b>	<b>2,580,976</b>
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Trade and Other Payables		18,668	18,668	18,668	19,168	19,668
Trust Funds and Deposits		37,405	37,405	37,405	37,405	37,405
Provisions		15,687	15,687	15,687	15,687	15,687
Interest-Bearing Liabilities	4.2.3	3,788	5,743	3,597	3,688	3,781
Lease Liabilities		753	708	365	275	287
<b>Total Current Liabilities</b>	4.2.2	<b>76,302</b>	<b>78,212</b>	<b>75,723</b>	<b>76,224</b>	<b>76,829</b>
<b>Non-Current Liabilities</b>						
Provisions		1,337	1,337	1,337	1,337	1,337
Interest-Bearing Liabilities	4.2.3	3,848	31,105	58,507	54,820	51,039
Lease Liabilities		2,349	1,641	1,276	1,001	714
Other Liabilities	4.2.4	2,403	2,403	2,403	2,403	2,403
<b>Total Non-Current Liabilities</b>	4.2.2	<b>9,937</b>	<b>36,486</b>	<b>63,524</b>	<b>59,560</b>	<b>55,492</b>
<b>TOTAL LIABILITIES</b>		<b>86,239</b>	<b>114,698</b>	<b>139,247</b>	<b>135,785</b>	<b>132,321</b>
<b>NET ASSETS</b>		<b>2,405,355</b>	<b>2,416,407</b>	<b>2,425,542</b>	<b>2,435,187</b>	<b>2,448,655</b>
<b>Represented by:</b>						
<b>EQUITY</b>						
Accumulated Surplus		966,479	984,081	996,767	1,008,961	1,022,429
Reserves		1,438,875	1,432,325	1,428,775	1,426,225	1,426,225
<b>TOTAL EQUITY</b>		<b>2,405,355</b>	<b>2,416,407</b>	<b>2,425,542</b>	<b>2,435,187</b>	<b>2,448,655</b>



Statement of Changes in Equity as at 30 June					
		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	Notes	\$'000	\$'000	\$'000	\$'000
2020-21 Forecast Actual					
Balance at beginning of the financial year		2,263,091	967,600	1,271,297	24,195
Comprehensive result		2,263	2,263	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		140,000	(3,384)	140,000	3,384
Balance at end of financial year		2,405,355	966,479	1,411,297	27,579
2021-22 Budget					
Balance at beginning of the financial year		2,405,355	966,479	1,411,297	27,579
Comprehensive result		11,052	11,052	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves	4.3.1	-	6,550	-	(6,550)
Balance at end of financial year	4.3.2	2,416,407	984,081	1,411,297	21,029
2022-23 Budget					
Balance at beginning of the financial year		2,416,407	984,081	1,411,297	21,029
Comprehensive result		9,135	9,135	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	3,550	-	3,550
Balance at end of financial year		2,425,542	996,767	1,411,297	17,479
2023-24 Budget					
Balance at beginning of the financial year		2,425,542	996,767	1,411,297	17,479
Comprehensive result		9,645	9,645	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	2,550	-	(2,550)
Balance at end of financial year		2,435,187	1,008,961	1,411,297	14,929
2024-25 Budget					
Balance at beginning of the financial year		2,435,187	1,008,961	1,411,297	14,929
Comprehensive result		13,468	13,468	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	-	-	-
Balance at end of financial year		2,448,655	1,022,429	1,411,297	14,929

**Statement of Cash Flows for the years ending 30 June**

	Notes	Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
		Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000
<b>Cash Flows from Operating Activities</b>	4.4.1					
Rates Revenue		91,835	111,858	106,544	110,173	113,904
Waste and Recycling Charges		20,400	22,672	23,125	23,588	24,059
Statutory Fees and Fines		5,295	9,020	9,200	9,384	9,572
User Fees		14,069	23,502	26,116	27,102	31,995
Other Receipts		1,391	2,018	2,038	2,059	2,079
Interest Received		239	500	1,138	1,147	1,169
Contributions - Monetary		6,654	3,450	3,450	3,450	6,900
Grants - Operating		28,014	20,154	22,514	22,964	23,424
Grants - Capital		4,305	11,884	2,500	1,510	520
Employee Costs		(86,413)	(87,146)	(88,695)	(90,921)	(95,606)
Materials and Services		(61,525)	(62,633)	(63,201)	(64,024)	(66,407)
Short-term, low value and variable lease payments		(104)	(189)	(192)	(196)	(200)
Other Payments		(6,108)	(5,556)	(5,401)	(5,251)	(5,356)
<b>Net Cash provided by/(used in) Operating Activities</b>		<b>18,052</b>	<b>49,533</b>	<b>39,137</b>	<b>40,985</b>	<b>46,054</b>
<b>Cash Flows from Investing Activities</b>	4.4.2					
Proceeds from Sale of Property, Plant and Equipment		387	460	300	300	300
Payments for Property, Infrastructure, Plant and Equipment		(35,831)	(82,645)	(66,775)	(35,313)	(39,812)
<b>Net Cash provided by/(used in) Investing Activities</b>		<b>(35,444)</b>	<b>(82,185)</b>	<b>(66,475)</b>	<b>(35,013)</b>	<b>(39,512)</b>
<b>Cash Flows from Financing Activities</b>	4.4.3					
Proceeds from Borrowings		-	33,000	31,000	-	-
Repayment of Borrowings		(3,669)	(3,788)	(5,743)	(3,597)	(3,688)
Finance Costs		(332)	(499)	(724)	(1,529)	(1,438)
Interest paid - lease liability		(154)	(121)	(75)	(41)	(42)
Repayment of lease liabilities		(874)	(753)	(708)	(365)	(275)
<b>Net Cash provided by/(used in) Financing Activities</b>		<b>(5,029)</b>	<b>27,839</b>	<b>23,751</b>	<b>(5,533)</b>	<b>(5,444)</b>
Net Increase/(Decrease) in Cash and Cash Equivalents		(22,421)	(4,813)	(3,587)	439	1,099
Cash and Cash Equivalents at Beginning of Year		87,737	65,316	60,503	56,916	57,355
<b>Cash and Cash Equivalents at the end of the financial year</b>	4.4.4	<b>65,316</b>	<b>60,503</b>	<b>56,916</b>	<b>57,355</b>	<b>58,454</b>

Statement of Capital Works for the years ended 30 June						
Capital Works Program		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Carried forward projects from previous financial year	4.5.2	5,675	10,000	-	-	-
New Works						
Property						
Land		3,270	7,000	4,571	5,190	6,035
Buildings		15,508	34,029	36,775	4,863	2,888
Total Property	4.5.3	18,778	41,029	41,346	10,053	8,922
Plant and Equipment						
Plant, Machinery and Equipment		2,226	1,845	1,826	2,001	1,884
Computers and Telecommunications		1,512	2,193	1,534	1,365	1,386
Library Books and Materials		699	1,200	928	947	966
Other Plant and Equipment		655	286	782	1,236	950
Total Plant and Equipment	4.5.4	5,092	5,524	5,071	5,549	5,186
Infrastructure						
Roads		4,652	7,169	8,415	7,815	7,922
Footpaths		2,225	2,805	1,987	2,027	1,963
Drainage		3,898	3,500	3,442	3,510	3,581
Open Space and Recreation		1,792	8,398	5,764	5,475	6,119
Car Parks		41	1,209	450	459	468
Streetscape Works		3,678	3,012	300	425	5,650
Total Infrastructure	4.5.5	16,286	26,093	20,358	19,711	25,703
Total New Works		40,156	72,645	66,775	35,313	39,812
Carried forward projects to the next financial year (estimated)		(10,000)	-	-	-	-
Total Capital Works Expenditure (including carry forwards)		35,831	82,645	66,775	35,313	39,812
Represented by:		4.5.6				
Asset Renewal Expenditure		13,676	25,670	19,279	20,603	19,563
Asset Upgrade Expenditure		10,243	29,907	42,088	9,896	13,255
Asset Expansion Expenditure		2,220	4,134	2,737	2,462	4,980
Asset New Expenditure		9,693	22,934	2,671	2,352	2,015
Total Capital Works Expenditure		35,831	82,645	66,775	35,313	39,812
Funding Sources Represented By:		4.5.7				
Grants		4,666	11,884	2,500	1,510	520
Council Cash		31,165	37,761	33,274	33,803	39,291
Borrowings		-	33,000	31,000	-	-
Total Capital Works Expenditure		35,831	82,645	66,775	35,313	39,812

Statement of Human Resources						
Staff Expenditure	Budget	Forecast	Budget	Projections		
	2020-21	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Employee Costs - Operating	72,273	86,413	87,146	88,695	90,921	95,606
Employee Costs - Capital	3,014	2,718	3,146	3,226	3,307	3,390
<b>Total Staff Expenditure</b>	<b>75,287</b>	<b>89,130</b>	<b>90,292</b>	<b>91,920</b>	<b>94,227</b>	<b>98,996</b>
	FTE	FTE	FTE	FTE	FTE	FTE
<b>Employees (Full-time Equivalent)</b>	<b>873.86</b>	<b>860.16</b>	<b>866.23</b>	<b>860.73</b>	<b>860.98</b>	<b>890.98</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Description	Budget	Permanent		Casual
	2021-22	Full Time	Part Time	
	\$'000	\$'000	\$'000	\$'000
City Management	4,493	3,813	680	-
Corporate Services	10,853	9,123	1,730	601
Community Wellbeing	36,359	12,775	23,583	6,889
Infrastructure & Open Space	11,997	11,640	357	34
Planning, Place & Sustainability	13,147	11,093	2,053	591
Total Permanent Staff expenditure	76,848	48,445	28,404	8,115
Casuals, temporary and other expenditure	10,297			
Capitalised labour costs	3,146			
<b>Total Staff Expenditure</b>	<b>90,292</b>			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Description	Budget	Permanent		Casual
	2021-22	Full Time	Part Time	
	FTE	FTE	FTE	FTE
City Management	33.10	27.00	6.10	-
Corporate Services	97.60	78.00	19.60	6.36
Community Wellbeing	368.08	125.00	243.08	81.29
Infrastructure & Open Space	123.74	120.00	3.74	0.44
Planning, Place & Sustainability	117.53	96.00	21.53	7.09
Total Permanent Staff expenditure	740.05	446.00	294.05	95.18
Casuals, temporary and other expenditure	95.18			
Capitalised labour costs	31.00			
<b>Total Staff</b>	<b>866.23</b>			

The *Gender Equality Act 2020* (commenced on 31 March 2021) will improve workplace gender equality in the Victorian public sector, universities and local councils. The legislation requires organisations to regularly collect and report data on gender equality in the workplace by doing workplace gender audits. Council is currently undertaking a gender audit (expected to be completed in July 2021) and collecting data on gender categories. These categories will be disclosed in future iterations of the Budget and Financial Plan.

Planned Human Resources Expenditure					
Description	2020-21 Forecast	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff Expenditure</b>					
<b>Community Wellbeing</b>					
Permanent Full-time	11,929	12,775	12,984	13,199	13,530
Female	9,353	10,017	10,156	10,299	10,558
Male	2,576	2,758	2,828	2,899	2,972
Permanent Part-time	23,278	23,583	23,680	24,377	27,389
Female	20,513	20,782	20,608	21,127	22,857
Male	2,765	2,802	3,073	3,250	4,532
<b>Total Community Wellbeing</b>	<b>35,208</b>	<b>36,359</b>	<b>36,664</b>	<b>37,576</b>	<b>40,919</b>
<b>Infrastructure &amp; Open Space</b>					
Permanent Full-time	11,327	11,640	11,934	12,235	12,542
Female	1,927	1,981	2,031	2,082	2,135
Male	9,399	9,660	9,904	10,154	10,409
Permanent Part-time	343	357	366	375	385
Female	200	209	214	220	225
Male	143	148	152	156	159
<b>Total Infrastructure &amp; Open Space</b>	<b>11,670</b>	<b>11,997</b>	<b>12,300</b>	<b>12,610</b>	<b>12,927</b>
<b>Planning, Place &amp; Sustainability</b>					
Permanent Full-time	10,059	11,093	11,374	11,661	11,953
Female	4,693	5,176	5,307	5,441	5,577
Male	5,366	5,917	6,067	6,220	6,376
Permanent Part-time	1,823	2,053	2,105	2,158	2,212
Female	1,483	1,670	1,712	1,755	1,799
Male	340	383	393	403	413
<b>Total Planning, Place &amp; Sustainability</b>	<b>11,881</b>	<b>13,147</b>	<b>13,479</b>	<b>13,819</b>	<b>14,166</b>
<b>Corporate Services</b>					
Permanent Full-time	8,841	9,123	9,354	9,590	9,830
Female	4,058	4,188	4,294	4,402	4,513
Male	4,783	4,935	5,060	5,187	5,318
Permanent Part-time	1,566	1,730	1,774	1,819	1,864
Female	1,333	1,473	1,510	1,548	1,587
Male	233	257	264	270	277
<b>Total Corporate Services</b>	<b>10,406</b>	<b>10,853</b>	<b>11,128</b>	<b>11,408</b>	<b>11,695</b>
<b>City Management</b>					
Permanent Full-time	3,247	3,813	3,909	4,008	4,108
Female	2,162	2,539	2,603	2,669	2,736
Male	1,085	1,274	1,306	1,339	1,373
Permanent Part-time	761	680	697	715	733
Female	651	582	597	612	627
Male	110	98	100	103	106
<b>Total City Management</b>	<b>4,008</b>	<b>4,493</b>	<b>4,606</b>	<b>4,723</b>	<b>4,841</b>
<b>Total Permanent Staff Expenditure</b>	<b>73,173</b>	<b>76,848</b>	<b>78,178</b>	<b>80,136</b>	<b>84,547</b>
Casuals and Other Expenditure	13,239	10,297	10,517	10,785	11,059
Capitalised Labour Costs	2,718	3,146	3,226	3,307	3,390
<b>Total Expenditure</b>	<b>89,130</b>	<b>90,292</b>	<b>91,920</b>	<b>94,227</b>	<b>98,996</b>

Planned Human Resources FTE					
Description	2020-21 Forecast	2021-22	2022-23	2023-24	2024-25
	FTE	FTE	FTE	FTE	FTE
<b>Community Wellbeing</b>					
Permanent Full-time	127.00	125.00	124.00	123.00	123.00
Female	102.00	100.00	99.00	98.00	98.00
Male	25.00	25.00	25.00	25.00	25.00
Permanent Part-time	236.76	243.08	238.58	239.83	269.83
Female	207.44	212.98	209.48	209.48	224.48
Male	29.32	30.10	29.10	30.35	45.35
<b>Total Community Wellbeing</b>	<b>363.76</b>	<b>368.08</b>	<b>362.58</b>	<b>362.83</b>	<b>392.83</b>
<b>Infrastructure &amp; Open Space</b>					
Permanent Full-time	119.00	120.00	120.00	120.00	120.00
Female	20.00	20.00	20.00	20.00	20.00
Male	99.00	100.00	100.00	100.00	100.00
Permanent Part-time	3.74	3.74	3.74	3.74	3.74
Female	2.01	2.01	2.01	2.01	2.01
Male	1.73	1.73	1.73	1.73	1.73
<b>Total Infrastructure &amp; Open Space</b>	<b>122.74</b>	<b>123.74</b>	<b>123.74</b>	<b>123.74</b>	<b>123.74</b>
<b>Planning, Place &amp; Sustainability</b>					
Permanent Full-time	93.00	96.00	96.00	96.00	96.00
Female	44.00	45.00	45.00	45.00	45.00
Male	49.00	51.00	51.00	51.00	51.00
Permanent Part-time	20.17	21.53	21.53	21.53	21.53
Female	15.77	16.83	16.83	16.83	16.83
Male	4.40	4.70	4.70	4.70	4.70
<b>Total Planning, Place &amp; Sustainability</b>	<b>113.17</b>	<b>117.53</b>	<b>117.53</b>	<b>117.53</b>	<b>117.53</b>
<b>Corporate Services</b>					
Permanent Full-time	79.00	78.00	78.00	78.00	78.00
Female	37.00	37.00	37.00	37.00	37.00
Male	42.00	41.00	41.00	41.00	41.00
Permanent Part-time	18.05	19.60	19.60	19.60	19.60
Female	15.44	16.76	16.76	16.76	16.76
Male	2.61	2.84	2.84	2.84	2.84
<b>Total Corporate Services</b>	<b>97.05</b>	<b>97.60</b>	<b>97.60</b>	<b>97.60</b>	<b>97.60</b>
<b>City Management</b>					
Permanent Full-time	24.00	27.00	27.00	27.00	27.00
Female	15.00	17.00	17.00	17.00	17.00
Male	9.00	10.00	10.00	10.00	10.00
Permanent Part-time	6.93	6.10	6.10	6.10	6.10
Female	6.04	5.31	5.31	5.31	5.31
Male	0.89	0.79	0.79	0.79	0.79
<b>Total City Management</b>	<b>30.93</b>	<b>33.10</b>	<b>33.10</b>	<b>33.10</b>	<b>33.10</b>
<b>Total Permanent Staff</b>	<b>727.65</b>	<b>740.05</b>	<b>734.55</b>	<b>734.80</b>	<b>764.80</b>
Casuals and Other	101.31	95.18	95.18	95.18	95.18
Capitalised Labour	31.20	31.00	31.00	31.00	31.00
<b>Total Staff</b>	<b>860.16</b>	<b>866.23</b>	<b>860.73</b>	<b>860.98</b>	<b>890.98</b>

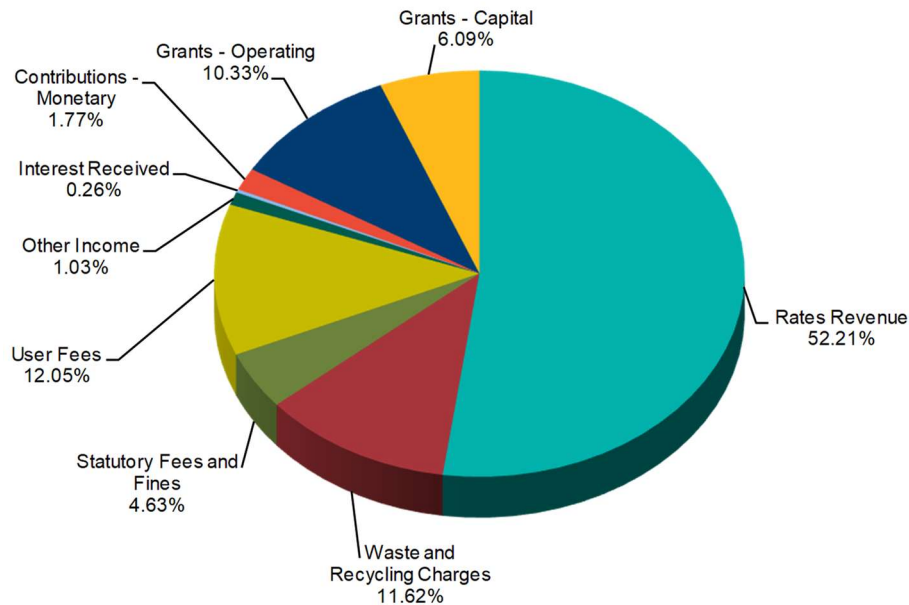


## 4. Notes to the Financial Statements

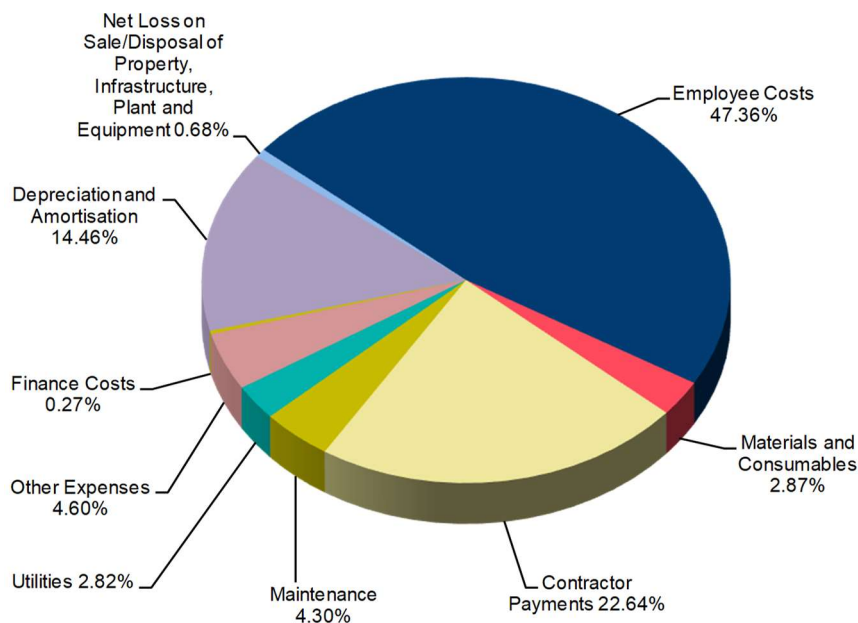
### 4.1 Comprehensive Income Statement

The graphs below show the allocation of income and expenditure for the *2021-22 Budget*:

#### Operating Revenue - 2021-22



#### Operating Expenditure - 2021-22



#### 4.1.1 Rate Revenue

In 2021-22, the rate increase will be 1.5 per cent and total rate revenue will be 52 per cent of Council's total income. The Budget provides for a 'Hardship Rates Relief Support Package' for ratepayers who continue to be financially impacted by COVID-19.

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021-22 the FGRS cap has been set at 1.5 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5 per cent in line with the rate cap.

This will raise total rates and charges for 2021-22 to \$124.53m.

**4.1.1(a)** The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020-21 Forecast Actual \$'000	2021-22 Budget \$'000	Change \$'000	%
Waste management charge	20,400	22,672	2,271	11.13%
General Rates*	98,311	101,617	3,306	3.36%
Cultural & Recreation Land	253	241	(12)	-4.61%
Supplementary rates and rate adjustments	1,248	1,000	(248)	-19.87%
Interest on rates and charges	23	-	(23)	0.00%
Hardship Rates Relief Support	-	(1,000)	(1,000)	100.00%
<b>Total rates and charges</b>	<b>120,235</b>	<b>124,530</b>	<b>4,295</b>	<b>3.57%</b>

\*These items are subject to the rate cap established under the FGRS

**4.1.1(b)** The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2020-21 cents/\$NAV	2021-22 cents/\$NAV	Change
General Rate	2.7691	2.7884	0.70%
Cultural & Recreation with Liquor	1.6615	1.6730	0.69%
Cultural & Recreation without Liquor	1.3846	1.3942	0.69%
Cultural & Recreation MRC	2.1045	2.1192	0.70%
Yarra Yarra Golf Club	1.3846	1.3942	0.69%

**4.1.1(c)** The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2020-21	2021-22	Change	
	\$'000	\$'000	\$'000	%
General Rate	98,311	101,617	3,306	3.36%
Cultural & Recreation with Liquor	24	25	1	3.88%
Cultural & Recreation without Liquor	35	35	0	0.71%
Cultural & Recreation MRC	132	123	(9)	-6.48%
Yarra Yarra Golf Club	62	58	(4)	-6.89%
<b>Total amount to be raised by general rates</b>	<b>98,564</b>	<b>101,858</b>	<b>3,295</b>	<b>3.34%</b>

**4.1.1(d)** The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020-21	2021-22	Change	
	Number	Number	Number	%
General Rate	68,288	69,653	1,365	2.00%
Cultural & Recreation with Liquor	6	6	-	0.00%
Cultural & Recreation without Liquor	18	18	-	0.00%
Cultural & Recreation MRC	1	1	-	0.00%
Yarra Yarra Golf Club	1	1	-	0.00%
<b>Total number of assessments</b>	<b>68,314</b>	<b>69,679</b>	<b>1,365</b>	<b>2.00%</b>

**4.1.1(e)** The basis of valuation to be used is the Net Annual Value.

**4.1.1(f)** The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020-21	2021-22	Change	
	\$'000	\$'000	\$'000	%
General Rate	3,550,231	3,644,276	94,045	2.65%
Cultural & Recreation with Liquor	1,449	1,468	20	1.35%
Cultural & Recreation without Liquor	2,510	2,515	5	0.20%
Cultural & Recreation MRC*	6,250	5,818	(432)	-6.91%
Yarra Yarra Golf Club	4,499	4,182	(317)	-7.05%
<b>Total value of land</b>	<b>3,564,938</b>	<b>3,658,259</b>	<b>93,321</b>	<b>2.62%</b>

**4.1.1(g)** The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020-21	Per Rateable Property 2021-22	Change	
	\$	\$	\$	%
Municipal	-	-	-	0.00%

**4.1.1(h)** The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020-21 \$	2021-22 \$	Change \$	%
Municipal	-	-	-	0.00%

**4.1.1(i)** The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020-21 \$	Per Rateable Property 2021-22 \$	Change \$	%
240 Litre Bin	512	564	52	10.16%
120 Litre Bin	254	282	28	11.02%
Flats Sharing 240 litre bin	254	282	28	11.02%
Family 240 litre bin	340	282	(58)	-17.06%
Litter Management Charge	64	72	8	12.50%
240 Litre Medical	254	282	28	11.02%
Additional Recycling	44	60	16	36.36%
Additional Green Waste	39	40	1	2.56%
Additional 120L Red Bin	n/a	352.50	353	100.00%
Additional 240L Red Bin	n/a	705	705	100.00%
240L Commercial Red Bin	n/a	564	564	100.00%

**4.1.1(j)** The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020-21 \$'000	2021-22 \$'000	Change \$'000	%
240 Litre Bin	8,401	7,718	- 683	-8.12%
120 Litre Bin	10,765	11,939	1,174	10.91%
Flats Sharing 240 Litre Bin	557	618	61	10.97%
Family 240 Litre Bin	140	124	(17)	-11.82%
Litter Management Charge	440	571	131	29.79%
240 Litre Medical	8	11	3	38.78%
Additional Recycling	69	98	29	42.31%
Additional Green Waste	20	26	6	29.14%
240L Commercial Red Bin	-	1,566	1,566	100.00%
<b>Total</b>	<b>20,400</b>	<b>22,672</b>	<b>2,271</b>	<b>11.13%</b>

**4.1.1(k)** The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020-21 \$'000	2021-22 \$'000	Change \$'000	%
General Rates	98,564	101,858	3,294	3.34%
Waste management charges	20,400	22,672	2,271	11.13%
<b>Total Rates and charges</b>	<b>118,964</b>	<b>124,530</b>	<b>5,565</b>	<b>4.68%</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Glen Eira City Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020-21	2021-22
Total Rates	\$ 96,382,938	\$ 100,115,460
Number of rateable properties	68,288	69,653
Base Average Rate	\$ 1,411.42	\$ 1,437.35
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,440	\$ 1,458.91
Maximum General Rates and Municipal Charges Revenue	\$ 98,310,596	\$ 101,617,192
Budgeted General Rates and Municipal Charges Revenue	\$ 98,310,596	\$ 101,617,192
Budgeted Supplementary Rates	\$ 1,248,000	\$ 1,000,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 99,558,596	\$ 102,617,192

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021-22: estimated \$1.25m and 2020-21: \$1m)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### **\*Note:**

The rates associated with the Melbourne Racing Club (MRC) involve three parcels of land.

1. The private property along Kambrook and Booran Roads is rated at the General Rate, the same as the vast majority of property in the municipality.
2. The Crown Land comprising the Racecourse Reserve, under the control of the MRC, is rated under the *Cultural and Recreational Land Act* (as are tennis clubs, bowls clubs, golf clubs etc.).
3. The free hold land to the north of Station Street known as 'Caulfield Village' will continue to change significantly over the course of the next 10-15 years.
  - a. Precinct 3 of Caulfield Village is still currently rated under the *Cultural and Recreational Lands Act* owing to its use in association with racing. Precinct 2 changed to General rate in 2018-19.
  - b. As Stages of this land move into construction, they will cease to be rated under the *Cultural and Recreational Lands Act* and will be rated under the General Rate. This is likely to take the form of a series of Supplementary Rate assessments. At the same time, back rates will be applied in accordance with *Cultural and Recreational Lands Act 1963* section 4(5), which will also be for increased amounts.

- c. This process will continue as each Stage moves into development until eventually the whole area is rateable under the General Rate and has been subject to back rates. The timing of these changes will be driven by construction which is not within Council's control. It is likely that these changes will occur over successive Council budgets and during the course of particular financial years.

Rates and changes in rates are assessed by independent valuers under the supervision of the Valuer General for Victoria. Values and rates assessed for Council's purposes may also be used by the State Government to levy the *Fire Services Property Levy* and Land Tax.

### Income variances

		Forecast	Budget	Variance	
		2020-21	2021-22		
	Notes	\$'000	\$'000	\$'000	%
Income					
Rates Revenue*	4.1.1	98,587	100,858	2,272	2.3%
Supplementary Rates	4.1.1	1,248	1,000	(248)	(19.9%)
Waste and Recycling Charges	4.1.1	20,400	22,672	2,272	11.1%
Statutory Fees and Fines	4.1.2	5,295	9,020	3,725	70.3%
User Fees	4.1.3	14,069	23,502	9,432	67.0%
Interest Received	4.1.4	239	500	261	109.3%
Contributions - Monetary	4.1.5	6,654	3,450	(3,204)	(48.1%)
Grants - Operating	4.1.6	31,014	20,154	(10,861)	(35.0%)
Grants - Capital	4.1.6	5,305	11,884	6,578	124.0%
Other Income	4.1.7	1,391	2,018	627	45.1%
Total Income		184,202	195,057	10,855	5.9%

*Positive variance movements relate to an increase in revenue and negative figures (in brackets), relate to a decrease in revenue.*

#### 4.1.2 Statutory Fees and Fines (\$3.73m increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines. The increase is due to an anticipated return to pre-COVID levels for parking infringements activity, following a relaxation of parking enforcement during 2020-21.

A detailed listing of statutory fees and fines are disclosed as part of the user charges and other fees schedule in Appendix E 'Schedule of User Charges and Other Fees'.

#### 4.1.3 User Fees (\$9.4m increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities and the provision of human services such as Family Day Care and Community Care Services.

The 2020-21 forecast includes loss of user fee income from Glen Eira Leisure, facilities hire and recreation fees during the closures of services impacted by COVID-19. These are anticipated to increase in 2021-22 with services now open but subject to capacity limits.



A detailed listing of user fees is disclosed as part of the user charges and other fees schedule in Appendix E 'Schedule of User Charges and Other Fees' and Appendix F 'Schedule of GEL User Charges and Other Fees'.

#### 4.1.4 Interest Received (\$261k increase)

During 2020-21 a low level of investment occurred due to uncertainty and low interest rates. The budget assumes a continuing low interest rate environment.

#### 4.1.5 Contributions (\$3.2m decrease)

Council receives open space levies pursuant to clause 52.01 of the Glen Eira Planning Scheme. Council has achieved the new uniform levy rate of 5.7 per cent (Amendment C120).

These contributions are levied on multi-unit property developments in order to fund open space and are volatile and depend on decisions made by developers, not Council. Open space contributions are expected to decrease in 2021-22 to a total of \$3.45m due to lower development activity.

#### 4.1.6 Grants (\$4.28m decrease)

Grants are required by the Act and the Regulations to be disclosed in Council's *Budget*.

A list of operating grants by type and source is included below:

Operating Grants				
Grant Funding Types and Source (Operating)	Forecast 2020-21	Budget 2021-22	Variance	
	\$'000	\$'000	\$'000	%
<b>Recurrent - Commonwealth Government</b>				
Aged Care	7,624	7,460	(164)	(2%)
Early Learning Centres	1,781	1,310	(471)	(26%)
Family Day Care	794	550	(244)	(31%)
Victoria Local Government Grants Commission	3,784	2,040	(1,744)	(46%)
<b>Recurrent - State Government</b>				
Delivered Meals	266	206	(60)	(23%)
Diversity & Inclusion	35	84	49	140%
Healthy Ageing	98	91	(7)	(7%)
Home Care	4,033	4,074	41	1%
Home Maintenance	248	253	5	2%
Immunisation	110	116	6	5%
In-home Assessment	889	884	(5)	(1%)
Libraries & Learning Centres	853	883	30	4%
Maternal and Child Health	1,372	1,324	(48)	(3%)
Public Health & Safety	12	9	(3)	(25%)
Social Support	483	418	(65)	(13%)
Supervision of School Crossings	417	417	-	0%
Youth Services	33	35	2	6%
<b>Non Recurrent - State Government</b>				
Pandemic Support and Recovery	595	-	(595)	(100%)
Recreation	23	-	(23)	(100%)
Waste & Recycling	136	-	(136)	(100%)
Working for Victoria	7,429	-	(7,429)	(100%)
<b>Total Operating Grants</b>	<b>31,014</b>	<b>20,154</b>	<b>(10,861)</b>	<b>(35%)</b>

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The reduction in grant income is mainly due to Councils participation in the Working for Victoria scheme ending in May 2021.

Council has secured grant funding for several 2021-22 capital projects and will continue to advocate for grant funding on a project by project basis.

Movements in capital grant funding are summarised below:

<b>Capital Grants</b>				
<b>Grant Funding Types and Source</b>	<b>Forecast 2020-21</b>	<b>Budget 2021-22</b>	<b>Variance</b>	
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>%</b>
<b>Recurrent - State Government</b>				
Roads to Recovery	42	847	805	1901%
Library Books	67	67	-	0%
<b>Non Recurrent - State Government</b>				
Aileen Avenue Pocket Park (\$1.3m total grant)	-	650	650	100%
Community Infrastructure	741	5,306	4,564	616%
Eat Street Community Space (\$1.3m total grant)	325	325	-	0%
Koornang Park Pavilion (\$1.0m total grant)	910	-	(910)	(100%)
Living Libraries	1,000	-	(1,000)	(100%)
Lord Reserve Pavilion (\$1.0m total grant)	900	200	(700)	(78%)
Murrumbeena Park Community Hub (\$2.0m total grant)	600	200	(400)	(67%)
Princes Park Playspace	-	1,000	1,000	100%
Recreational Services	720	289	(431)	(60%)
<b>Non Recurrent - Commonwealth Government</b>				
Murrumbeena Park Community Hub (\$4.0m total grant)	-	3,000	3,000	100%
<b>Total Capital Grants</b>	<b>5,305</b>	<b>11,884</b>	<b>6,578</b>	<b>124%</b>

#### 4.1.7 Other Income (\$627k increase)

Other income includes lease and rental income, non-statutory licences and reimbursements. The 2021-22 budget includes one off reimbursements relating to level crossing removal works.

## Expenditure Variances

		Forecast 2020-21	Budget 2021-22	Variance	
	Notes	\$'000	\$'000	\$'000	%
Expenses					
Employee Costs	4.1.8	86,413	87,146	(733)	(0.8%)
Materials and Consumables	4.1.9	4,735	5,278	(543)	(11.5%)
Contractor Payments	4.1.10	40,698	41,659	(961)	(2.4%)
Maintenance	4.1.11	7,696	7,916	(220)	(2.9%)
Utilities	4.1.12	4,651	5,178	(528)	(11.3%)
Insurance		1,167	1,420	(253)	(21.7%)
Grants and Subsidies		2,682	1,370	1,312	48.9%
Other Expenses	4.1.13	6,108	5,556	552	9.0%
Borrowing Costs	4.1.14	332	499	(167)	(50.1%)
Finance Costs - Leases		154	121	33	21.5%
Depreciation	4.1.15	24,318	24,978	(659)	(2.7%)
Amortisation - Intangible Assets	4.1.15	731	788	(58)	(7.9%)
Amortisation - Right of Use Assets	4.1.15	943	847	95	10.1%
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	1,311	1,248	63	4.8%
Total Expenses		181,939	184,005	(2,066)	(1.1%)

Positive variance movements relate to a decrease in expenditure and negative figures (in brackets), relate to an increase in expenditure.

### 4.1.8 Employee Costs (\$733k increase)

Employee costs include all labour related expenditure and on-costs such as allowances, leave entitlements and employer superannuation.

The movement in employee costs is represented by:

- Estimated increase for Council's Enterprise Agreement (EA) - \$1.26m.
- New positions to support growth in Council Services \$517k, partially offset by increased income and diversion from consultancy spend.
- Award increases and increases in hours and allowances - \$842k
- Super Guarantee increase from 9.5 per cent to 10 per cent - \$360k

The remainder of the variance relates to 2020-21 movements including temporary Working for Victoria employees, closures and changes to services due to COVID-19, including Glen Eira Leisure, Libraries and Residential Aged Care.

Council has budgeted for a staffing level of 866.23 EFT for 2021-22.

### 4.1.9 Materials and Consumables (\$543k increase)

Materials include minor furniture and equipment, printing and stationery and other consumables. Savings occurred during 2020-21 due to COVID restrictions and the increase for 2021-22 reflects a return to full operational levels, where this is still appropriate.

#### **4.1.10 Contractors (\$961k increase)**

Contractor costs relate mainly to the provision of Council services by external providers. External contractors are expected to increase mainly due to:

- Waste Management contract costs, overall increase of \$2.02m. These are in line with contractual arrangements and CPI increases. These cost increases are recovered from waste management fee income.

Offsetting this are reductions in:

- Election costs of \$635k are included in the 2020-21 forecast – these occur every four years.
- Reduced contract staff expenditure – there was an increased spend in 2020-21 particularly due to emergency measures in residential aged care during COVID lockdowns.

#### **4.1.11 Maintenance (\$220k increase)**

Maintenance costs include building security, plumbing, electrical works, cleaning and parks grounds maintenance.

#### **4.1.12 Utilities (\$528k increase)**

Utility charges relate to utilities such as water, gas, electricity, as well as telecommunication costs.

The 2020-21 forecast reflects the savings in utility costs due to building closures during the COVID-19 pandemic.

#### **4.1.13 Other expenses (\$552k decrease)**

The reduction in other expenses is mainly attributable to the decrease in pandemic costs such as personal protective equipment, and the provision for doubtful debts for parking infringement debtors.

#### **4.1.14 Borrowing costs (\$167k increase)**

Borrowing costs relate to the interest component of Council's loan borrowings. Borrowing repayments of principal and interest costs of \$4.29m will be made during the 2021-22 financial year. The increase in borrowing costs reflects Council drawing new borrowings during 2021-22

#### **4.1.15 Depreciation and Amortisation - non-cash item (\$622k increase)**

Depreciation and amortisation are accounting measures which allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. This increase is due to the impact of asset revaluations.

#### **4.1.16 Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment (\$63k decrease)**

The net loss on disposal of assets is estimated to decrease for 2021-22. These amounts are difficult to predict when the budget is set. Items include disposal of buildings, road surfaces, pavements, kerb and channels, footpaths, drains, right of ways and local area traffic management.

## **4.2 Balance Sheet**

The budgeted Balance Sheet shows the expected financial position at the end of the reporting year. This section of the *Budget* analyses the movements in assets (what is owned), liabilities (what is owed) and equity between the 2021-22 budget year and 2020-21 annual forecast. The 'bottom line' of this Statement is net assets which is the net worth of Council.

The change in net assets between two year's Budgeted Balance Sheet shows how the financial position has changed over that period which is described in more detail in the Budgeted Balance Sheet. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which fall due in the next twelve months.

### **Balance Sheet Key Assumptions**

In preparing the budgeted Balance Sheet for the year ended 30 June 2022 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- The total of rates and charges raised will be collected in the 2021-22 year.
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and amortisation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2020-21 levels.
- Proceeds from the sale of property, infrastructure, plant and equipment will be received in full in the 2021-22 year.
- Employee entitlements to be increased in line with the estimated EA.
- Principal repayments are estimated to be \$3.79m and interest payments \$499k.
- Lease liability and right of use assets calculation based on terms of existing leases.
- *Defined Benefit Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.

### **4.2.1 Assets**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits. These balances are projected to decrease by \$4.81m mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the Budget and other debtor balances are at acceptable levels.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$82.65m of new assets), depreciation of assets (\$26.61m) and the disposal of property, plant and equipment (\$1.25m).

## 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Liquidity Ratio (Working Capital)					
	Forecast 2020-21	Budget 2021-22	Projections		
	2022-23	2023-24	2024-25		
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Current Assets</b>					
Cash and Cash Equivalents	65,316	60,503	56,916	57,355	58,454
Trade and Other Receivables	21,490	11,490	11,490	11,990	12,490
Prepayments	1,313	1,313	1,313	1,313	1,313
<b>Total Current Assets</b>	<b>88,118</b>	<b>73,306</b>	<b>69,718</b>	<b>70,657</b>	<b>72,256</b>
<b>Current Liabilities</b>					
Trade and Other Payables	18,668	18,668	18,668	19,168	19,668
Trust Funds and Deposits	37,405	37,405	37,405	37,405	37,405
Provisions	15,687	15,687	15,687	15,687	15,687
Lease Liabilities	753	708	365	275	287
Interest-Bearing Liabilities	3,788	5,743	3,597	3,688	3,781
<b>Total Current Liabilities</b>	<b>76,302</b>	<b>78,212</b>	<b>75,723</b>	<b>76,224</b>	<b>76,829</b>
<b>Working Capital</b>	<b>11,816</b>	<b>(4,906)</b>	<b>(6,005)</b>	<b>(5,567)</b>	<b>(4,573)</b>
<b>Working Capital Ratio</b>	<b>115.49%</b>	<b>93.73%</b>	<b>92.07%</b>	<b>92.70%</b>	<b>94.05%</b>

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding most leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.



### 4.2.3 Borrowings

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to increase loan borrowings by \$33m and make loan principal payments of \$3.79m over the 2021-22 year.

The table below shows information on borrowings specifically required by the Regulations.

Borrowings					
	Forecast 2020-21	Budget 2021-22	2022-23	Projections 2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	11,304	7,636	36,848	62,105	58,507
Amount proposed to be borrowed	-	33,000	31,000	-	-
Amount projected to be redeemed	(3,669)	(3,788)	(5,743)	(3,597)	(3,688)
<b>Amount of borrowings as at 30 June</b>	<b>7,636</b>	<b>36,848</b>	<b>62,105</b>	<b>58,507</b>	<b>54,820</b>

Council intends to borrow \$33m during 2021-22 to partly fund its strategic and major works within the Capital Works Program. In the current low interest rate environment this is considered an appropriate funding source for new assets that will increase community amenity.

### 4.2.4 Other Liabilities

Other liabilities represent the provision for environmental rehabilitation works for Council's share of the Regional Landfill Clayton South Joint Venture (21.1 per cent). These are the estimated costs associated with remediation of the site over a period of 28 years. Remediation is expected to be completed by 2045. The 2021-22 budget and 10 year Financial Plan includes \$211k for post closure rehabilitation costs annually.

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

The Open Space Reserve is budgeted to reduce by \$6.55m during the 2021-22 financial year. This is based on \$10m being used to fund Open Space Strategy projects in our capital works program and new contributions to the reserve of \$3.45m.

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's *Financial Plan* and any changes in future use of the funds will be made in the context of the future funding requirements set out in the *Financial Plan*.

Council approved its *Open Space Strategy* on 8 April 2014 refreshed by Council on 9 June 2020 following community consultation. Pursuant to Clause 52.01 of the *Glen Eira Planning Scheme* a person who proposes to subdivide land into 3 or more lots must make a contribution to Council for public open space.

Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

### 4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

### 4.4 Statement of Cash Flows

The Budgeted Statement of Cash Flows shows the expected cash movements during the budget year and the difference in the cash balance at the beginning and the end of the year. The net cash flows from operating activities, shows how much are expected to remain after providing day to day services to the community. Any surpluses from operating activities are invested in areas such as capital works.

The information in the Budgeted Statement of Cash Flows assists in the assessment of the ability of Council to generate cash flows, meet financial commitments as they fall due, including the servicing of borrowings, fund changes in the scope or nature of activities and obtain external finance. The Budgeted Statement of Cash Flows analyses the expected cash flows for the 2021-22 financial year.

The cash flow is based on three main categories. In summary these are:

#### 4.4.1 Net cash flows provided by/ (used in) operating activities

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The increase in inflows from operating activities is mainly due to increased inflows of rates and charges revenue \$22.3m, user fees \$9.4m and statutory fees and fines \$3.73m.

Partly offsetting these are decreases in cash inflows from contributions (open space) \$3.2m.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

Reconciliation of operating result and net cash from operating activities 30 June					
	Forecast	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
Surplus	2,263	11,052	9,135	9,645	13,468
Movement in rates debtors	(8,000)	10,000	-	-	-
Income received in advance	(4,000)				
Debt Servicing Costs	486	620	798	1,570	1,480
Loss on Disposal of Property, Infrastructure, Plant and Equipment	1,311	1,248	1,248	1,248	1,248
Depreciation and Amortisation	25,991	26,613	27,955	28,521	29,858
<b>Cash Flows Available from Operating Activities</b>	<b>18,052</b>	<b>49,533</b>	<b>39,137</b>	<b>40,985</b>	<b>46,054</b>

#### 4.4.2 Net cash flows provided by/(used in) investing activities

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The increase in payments for investing activities of \$46.74m represents an increase in capital works payments for the 2021-22 budget year.

#### 4.4.3 Net cash flows provided by/ (used in) financing activities

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Financing activities refer to cash generated or used in the financing of Council functions. The outflow in financing activities represents payments to reduce loans and lease liabilities of \$4.54m and interest payments for loans and leases of \$620k.

#### 4.4.4 Cash and Cash Equivalents

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year (governed by the rate cap) and providing a guide to the level of capital works expenditure that Council can sustain using existing cash reserves.

The Budgeted Statement of Cash Flows shows a decrease in the overall cash position as compared to the 2020-21 annual forecast.

Funds held are mainly to cover current liabilities, as Council pays its creditors at the end of the month following the receipt of an invoice.

The reduction in working capital held in the Balance Sheet from the 2020-21 forecast reflects the reduced income received from services temporarily closed due to COVID-19 and this is also reflected in the movements within the Statement of Cash Flows. The payments for investing activities reflect Council's commitment to ensuring capital projects are a major priority.

Overall, total cash and investments are forecast to decrease from \$65.32m to \$60.5m as at 30 June 2022.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations as shown in the following table. Unrestricted cash and investments for the period ending June 2022 are estimated to be \$23.1m.

Restricted and Unrestricted Cash and Investments			
	Forecast 2020-21	Budget 2021-22	Variance
	Inflow/(Outflow)	Inflow/(Outflow)	Inflow/(Outflow)
	\$'000	\$'000	\$'000
<b>Total Cash and Investments</b>	<b>65,316</b>	<b>60,503</b>	<b>(4,813)</b>
<b>Restricted Cash and Investments</b>			
Trust Funds and Deposits	(37,405)	(37,405)	-
<b>Unrestricted Cash and Investments</b>	<b>27,911</b>	<b>23,098</b>	<b>(4,813)</b>
Discretionary Reserves (Open Space)	(27,579)	(21,029)	6,550
<b>Unrestricted Cash adjusted for Discretionary Reserves</b>	<b>332</b>	<b>2,070</b>	<b>1,737</b>

Included in trust funds and deposits are:

- **Residential Aged Care Deposits** - relate to resident accommodation deposits for Council's nursing homes at Warrawee and Rosstown. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable deposits** - are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

#### Unrestricted cash and investments

These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

#### 4.5 Capital Works Program

The Budgeted Statement of Capital Works sets out all the expected capital expenditure in relation to non-current assets for the year. It also shows the amount of capital works expenditure which is expected to be expanding, renewing or upgrading Council's asset base. This is important because each of these categories has a different impact on Council's future costs. The total expenditure on capital works projects for the 2021-22 financial year is \$82.65m (including carry overs of \$10m from 2020-21). The following tables show the total capital works from various views.

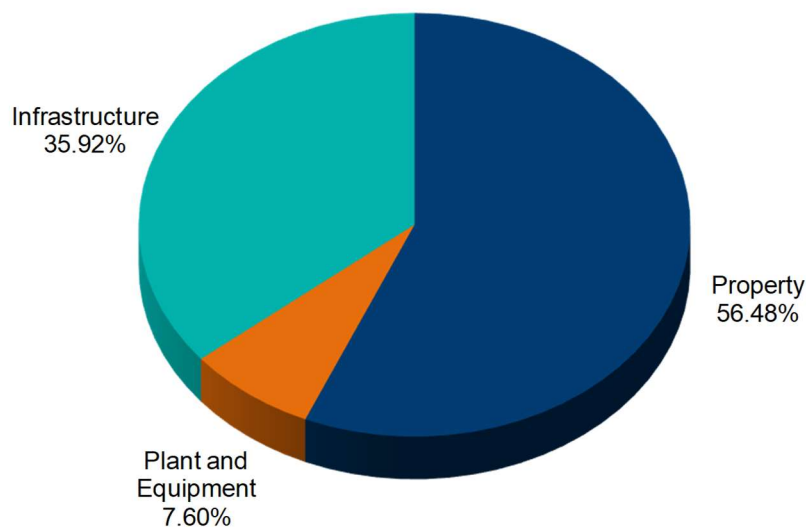
#### 4.5.1 Summary

	Forecast 2020-21	Budget 2021-22	Change	
New Works	\$'000	\$'000	\$'000	%
Property	18,778	41,029	(22,250)	(118.5%)
Plant and Equipment	5,092	5,524	(431)	(8.5%)
Infrastructure	16,286	26,093	(9,807)	(60.2%)
<b>Total</b>	<b>40,156</b>	<b>72,645</b>	<b>(32,489)</b>	<b>(80.9%)</b>

#### 4.5.2 Carried Forward Works (\$10m)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2020-21 year it is forecast that \$10m of capital works will be incomplete and be carried forward into the 2021-22 year.

Proportion of 2021-22 Capital Works Budget by Category



#### 4.5.3 Property (\$41.03m)

The property class comprises buildings and building improvements including community facilities, Municipal offices, sports facilities and pavilions.

#### 4.5.4 Plant and Equipment (\$5.52m)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, and library collections.

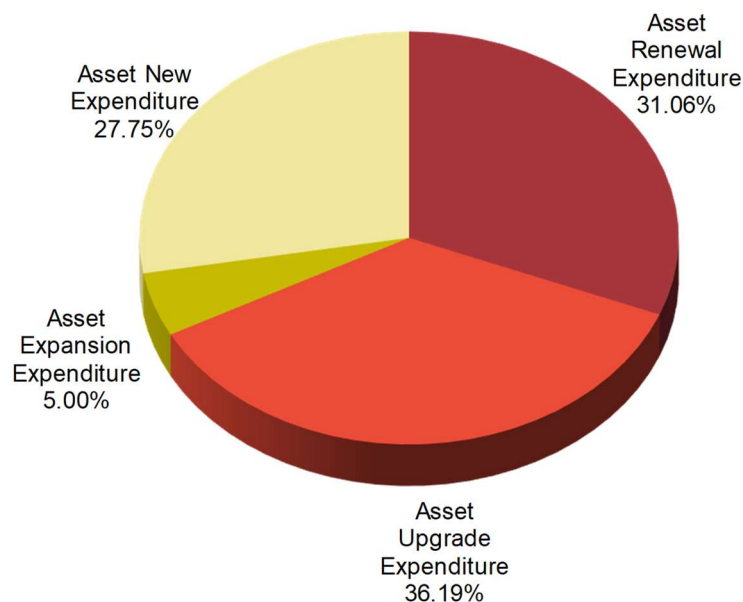
#### 4.5.5 Infrastructure (\$26.09m)

Infrastructure includes roads, footpaths, drainage works (in road reserves, sportsgrounds and irrigation) open space (includes open space initiatives, parks, playing surfaces and playground equipment), car parks and streetscape works (street beautification of Council's streets and shopping precincts).

Refer to Appendix B and C for detailed listings of 2021-22 Capital Works projects.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New	Renewal	Upgrade	Expansion	Grants	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	41,029	14,653	9,821	16,555	-	4,180	8,849	28,000
Plant and Equipment	5,524	1,075	4,188	60	200	67	5,457	-
Infrastructure	26,093	5,079	10,661	7,734	2,619	1,549	19,544	5,000
<b>Total New Works</b>	<b>72,645</b>	<b>20,807</b>	<b>24,670</b>	<b>24,349</b>	<b>2,819</b>	<b>5,795</b>	<b>33,849</b>	<b>33,000</b>
Carried forward capital works from 2020-21	10,000	2,127	1,000	5,558	1,315	-	10,000	-
<b>Total Capital Works Expenditure</b>	<b>82,645</b>	<b>22,934</b>	<b>25,670</b>	<b>29,907</b>	<b>4,134</b>	<b>5,795</b>	<b>43,849</b>	<b>33,000</b>

#### 2021-22 Capital Works - by Type



#### 4.5.6 Asset Renewal (\$25.67m), Upgrade (\$29.91m), Expansion (\$4.13m) and New (\$22.93m)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

#### 4.5.7 Funding Sources

##### Grants - Capital (\$11.88m)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Below are the project related Grants factored into the 2021-22 Budget:

Capital Grants	Total Grants (All Years) \$'000	2021-22 Allocation \$'000
Roads to Recovery	Recurrent	847
Library Books	Recurrent	67
Local Roads and Community Infrastructure	4,820	4,397
Murrumbeena Park Community Hub	6,000	3,200
Princes Park playspace	1,000	1,000
Carpark feasibility grants	909	909
Aileen Avenue	1,300	650
Eat Street	1,300	325
Lord Reserve Pavilion	1,000	200
Rosanna Street	300	150
Caulfield Park	269	139
<b>Total 2021-22 Capital Grants</b>		<b>11,884</b>

Council will continue to advocate for grant funding on a project by project basis.

##### Council Cash (\$37.76m)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$37.76m will be generated in Council cash to fund the 2021-22 Capital Works program.

##### Borrowings (\$33m)

Council will be entering into loan facilities to fund our major projects in 2021-22. Information on Council's loans is on pages 50-51.

Refer to Appendix B and C for detailed listings of Capital Works projects.



## 5. Financial Performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

### Financial Performance Indicators for the years ending 30 June

Indicator	Measure	Notes	2020-21 Forecast	2021-22	2022-23	2023-24	2024-25	Trend +/-
<b>Operating Position</b>								
Adjusted Underlying Result	Adjusted Underlying Surplus	1	-1.70%	-0.45%	3.42%	4.07%	6.08%	+
	Adjusted Underlying Revenue							
<b>Liquidity</b>								
Working Capital	Current Assets/ Current Liabilities	2	115.49%	93.73%	92.07%	92.70%	94.05%	o
Unrestricted Cash	Unrestricted Cash/ Current Liabilities		23.47%	29.53%	25.77%	26.17%	27.40%	o
<b>Obligations</b>								
Loans and Borrowings	Interest-bearing Loans and Borrowings Rate Revenue	3	6.35%	29.59%	47.89%	43.74%	39.73%	-
Loans and Borrowings	Interest and Principal Repayments Rate Revenue		3.33%	3.44%	4.99%	3.83%	3.72%	o
Indebtedness	Non-current Liabilities Own Source Revenue		7.04%	22.87%	37.78%	34.34%	30.36%	-
Asset Renewal	Asset Renewal+Upgrade Asset Depreciation	4	98.36%	222.51%	232.65%	111.70%	114.68%	-
<b>Stability</b>								
Rates Concentration	Rate Revenue Adjusted Underlying Revenue	5	67.21%	67.98%	66.80%	66.92%	64.74%	o
Rates Effort	Rate Revenue Property Values (CIV)		0.17%	0.16%	0.16%	0.16%	0.16%	o
<b>Efficiency</b>								
Expenditure Level	Total Expenditure No. of Assessments		\$ 2,612	\$ 2,604	\$ 2,617	\$ 2,639	\$ 2,718	+
Revenue Level	Rates Revenue No. of Assessments		\$ 1,433	\$ 1,442	\$ 1,487	\$ 1,516	\$ 1,546	+
Workforce Turnover	No. of Resignations & Terminations Average Number of Staff		12.98%	10.87%	10.87%	10.86%	10.84%	o

#### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to Financial Performance Indicators (LGPRF)

### 1. Adjusted Underlying Result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The changes in Council services required during the COVID-19 pandemic has reduced our surplus significantly in 2020-21 and 2021-22 however Council expects to retain a positive result over the subsequent years.

### 2. Working Capital

This is the proportion of current liabilities represented by current assets and measures the ability to pay existing liabilities in the next 12 months. A ratio of more than 100 per cent means there are more short term assets than short-term liabilities.

Council needs to ensure working capital is maintained such that sufficient cash reserves are available to meet normal cash flow requirements. Over the next few years, Council will invest heavily in its capital works program by fully utilising cash reserves and taking advantage of the low interest rate environment to fast track major projects using borrowings.

The trend of working capital is forecast to be below 100 per cent but not lower than 90 per cent over the 2021-2025 period.

Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Contract Deposits and *Fire Services Property Levy*.

### 3. Loans and borrowings

Trend indicates Council's reliance on debt against its annual rate revenue. New borrowings of \$33 million will affect this indicator from 2021-22.

### 4. Asset Renewal

This percentage indicates the extent of Council's renewal and upgrade expenditure on new capital works projects against its depreciation charge.

### 5. Rates Concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will still be consistently reliant on rate revenue compared to all other revenue sources.

## Overview to Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in this report. Statutory disclosures are in accordance with the *Local Government Act 1989*, *Local Government 2020*, *Local Government (Planning and Reporting) Regulations 2020* and Local Government Model Financial Report.

This information has not been included in the main body of the *Budget* in the interests of clarity and conciseness. Council has decided that whilst the budget needs to focus on the important elements of the *Budget* and provide appropriate analysis, the detail upon which the *Budget* is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budget Processes
B	Capital Works Program (as required by the Local Government Regulations)
C	New Capital Works Program
D	Summary of Planned Capital Works Expenditure
E	Schedule of User Charges and Other Fees
F	Schedule of GEL User Charges and Other Fees

## **Appendix A – Budget Processes**

This section lists the budget processes to be undertaken in order to adopt the *Budget* in accordance with the *Local Government Act 2020* (the *Act*) and Local Government (Planning and Reporting) Regulations 2020 (the *Regulations*).

Under the *Act*, Council is required to prepare and adopt a *Budget* for each financial year. The *Budget* is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Regulations* which support the *Act*.

The 2021-22 *Budget*, which is included in this report, is for the year 1 July 2021 to 30 June 2022 and is prepared in accordance with the *Act* and *Regulations*. The *Budget* includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works.

These Statements have been prepared for the year ending 30 June 2022 in accordance with the *Act* and *Regulations* and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The *Budget* also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the *Budget*.

A proposed *Budget* is prepared in accordance with the *Act* and submitted to Council for approval in principle. Council is then required to give public notice that it intends to adopt the *Budget*. Under the transitional arrangements, Section 223 of the *Local Government Act 1989* will apply to community engagement for this budget year only. It must give 28 days' notice of its intention to adopt the proposed budget and make the *Budget* available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the *Budget* and any submission must be considered before adoption of the *Budget* by Council.

With the introduction of the State Government's Rate Capping legislation in 2015, Councils are capped to a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). Glen Eira City Council has determined not to submit an application for a variation in 2021-22.

The final step is for Council to adopt the *Budget* after receiving and considering any submissions from interested parties. The *Budget* is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget Process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
3. Council submits formal rate variation submission to ESC	Mar
4. Proposed budget(s) submitted to Council for approval	Apr/May
5. ESC advises whether rate variation submission is successful	May
6. Public notice advising intention to adopt budget	May
7. Budget available for public inspection and comment	May
8. Public submission process undertaken	May/Jun
9. Submissions period closes (28 days)	Jun
10. Submissions considered by Council	Jun
11. Budget and submissions presented to Council for adoption	Jun
12. Copy of adopted budget submitted to the Minister	Jun

# Appendix B: 2021-2022 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2021-22 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name			Location	2021-22 Budget Allocation	Renewal \$	Asset Expenditure Types			Funding Sources		
						Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
PROPERTY											
Land											
Open Space Strategy Implementation	Across the Municipality.			\$ 7,000,000	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	\$ 7,000,000
Buildings											
Caulfield Park Multi Sports Facility Construction	Caulfield Park - 280 Balaclava Road, Caulfield North			\$ 710,000	\$ 532,500	\$ 177,500	\$ -	\$ -	\$ 530,000	\$ -	\$ 180,000
Bentleigh Library Improvement and Integration [Bentleigh Structure Plan]	Bentleigh Library - Robert Street, Bentleigh			\$ 4,200,000	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ 5,000,000	-\$ 800,000
Lord Reserve - Pavilion Development	Lord Reserve, Carnegie			\$ 1,625,000	\$ -	\$ 1,625,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 1,425,000
Murrumbeena Park Community Hub Development	Murrumbeena Park - Kangaroo Road, Murrumbeena			\$ 7,070,762	\$ -	\$ -	\$ -	\$ 7,070,762	\$ 3,200,000	\$ -	\$ 3,870,762
Carnegie Swim Centre Redevelopment	Koorngang Park, Moira Avenue, Carnegie			\$ 17,640,759	\$ 8,820,380	\$ 8,820,380	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 7,640,759
Future Spaces - Town Hall Refurbishment	Glen Eira Town Hall - Glen Eira and Hawthorn Road, Caulfield			\$ 1,000,000	\$ -	\$ 800,000	\$ -	\$ 200,000	\$ -	\$ -	\$ 1,000,000
Security Upgrades at Council's three Early Learning Centres	Carnegie Early Learning Centre - 17 Truganini Road, Carnegie Caulfield Early Learning Centre - Rear of Glen Eira Town Hall, corner Glen Eira and Hawthorn Roads, Caulfield Murrumbeena Early Learning Centre - 105 Murrumbeena Road, Murrumbeena			\$ 27,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000
Moorleigh Community Village Improvements	Moorleigh Community Village			\$ 260,000	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Duncan Mackinnon Pavilion – Conversion of the netball spectator area to office and storage space	Duncan Mackinnon Reserve			\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ -
Sustainability Initiatives - Solar	1. Bentleigh McKinnon Youth Club Hall, Hodgson Reserve, 7 Higgins Road, Bentleigh. 2. Bentleigh Senior Citizens Centre, 2-4 Arthur Street, Bentleigh. 3. East Bentleigh Senior Citizens, 1-3 Derry Street, Bentleigh East. 4. Ormond Senior Citizens, 2 Newham Grove, Ormond. 5. The Leila Road Centre (inc Delivered Meals and ADASS), Packer Park, 118 Leila Road, Carnegie. 6. Ormond Community Kindergarten, Rear 219 Grange Road, Ormond.			\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000
GESAC - Energy Efficiency Upgrade	GESAC - 200 East Boundary Road, Bentleigh East.			\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

## Appendix B: 2021-2022 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2021-22 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Sustainability Initiatives - Energy Efficiency Projects	Warrawee Nursing Home, 854A Centre Road, Bentleigh East	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
Roof Renewal	1. East Bentleigh Senior Citizens, 1-3 Derry Street, Bentleigh East. 2. Civic Centre, (Theatrette, Chambers, Meeting Rooms, Auditorium) Glen Eira Town Hall, 420 Glen Eira Road, Caulfield. 3. Caulfield South Godfrey Street Community House, 9 Godfrey Street, Bentleigh. 4. Bentleigh East Preschool, Bailey Reserve, 202 East Boundary Road, Bentleigh East. 5. Centre Road Kindergarten, 850-852 Centre Road, Bentleigh East	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Fixtures and Fittings renewal	1. Moorleigh Village Community Centre, (Centre or Barry Neve Wing), 92 Bignell Road, Bentleigh East. 2. Caulfield Recreation Centre, 6 Maple Street, Caulfield South. 3. Moorleigh Pavilion, Moorleigh Village, 92 Bignell Road, Bentleigh East. 4. Pavilions which have a Grandstand/Terrace area	\$ 220,000	\$ 176,000	\$ -	\$ -	\$ 44,000	\$ -	\$ -	\$ 220,000
Flooring Renewal	Pavilion (except Public Toilets), Packer Park, 120 Leila Road, Carnegie	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Hydraulic Renewal	Traditional toilets at: Caulfield Park Katandra Road Carpark Murrumbeena Park	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Mechanical Renewal	Rosstown Nursing Home, 6-8 Ames Avenue, Murrumbeena.	\$ 40,000	\$ 32,000	\$ -	\$ -	\$ 8,000	\$ -	\$ -	\$ 40,000
ILU Refurbishments	Various Locations where Council has ILU's	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Fire Detection Upgrade	Moorleigh Village all three wings - Chris Koutoumas, Barry Neve, Robert Flavell.	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
<b>TOTAL PROPERTY</b>		<b>\$ 41,028,521</b>	<b>\$ 9,820,880</b>	<b>\$ 16,554,880</b>	<b>\$ -</b>	<b>\$ 14,652,762</b>	<b>\$ 4,180,000</b>	<b>\$ 15,000,000</b>	<b>\$ 21,848,521</b>



## Appendix B: 2021-2022 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2021-22 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name		Location	2021-22 Budget Allocation	Renewal \$	Asset Expenditure Types			New \$	Grants \$	Borrowings \$	Council Cash \$
					Upgrade \$	Expansion \$					
<b>PLANT AND EQUIPMENT</b>											
<b>Plant, Machinery and Equipment</b>											
Fleet and Plant Replacement Program	Municipality Wide		\$ 1,350,000	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,350,000
GESAC Plant - Renewal	GESAC - 200 East Boundary Road, Bentleigh East.		\$ 494,808	\$ 494,808	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 494,808
<b>Total Plant, Machinery and Equipment</b>			<b>\$ 1,844,808</b>	<b>\$ 1,844,808</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,844,808</b>
<b>Computers and Telecommunications</b>											
Fit for future intranet - Phase 2	Council Offices		\$ 50,000	\$ -	\$ -	\$ 15,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 50,000
Transformation Program - Phase 2	Council Offices		\$ 184,000	\$ 92,000	\$ -	\$ -	\$ 92,000	\$ -	\$ -	\$ -	\$ 184,000
Website Continuous Improvement	Council Offices		\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Customer Strategy	Council Offices		\$ 93,750	\$ -	\$ -	\$ 46,875	\$ 46,875	\$ -	\$ -	\$ -	\$ 93,750
Integration Platform Project: Corporate Systems, Integration and Automation of Services	Council Offices		\$ 435,000	\$ -	\$ -	\$ 43,500	\$ 391,500	\$ -	\$ -	\$ -	\$ 435,000
Information Governance Framework (Information Security Uplift Project Phase 3)	Council Offices		\$ 100,000	\$ -	\$ -	\$ 20,000	\$ 80,000	\$ -	\$ -	\$ -	\$ 100,000
Aged Care Technology Solution	Warrawee Community - 354a Centre Road, Bentleigh East. Rosstown Community - 6 Ames Avenue, Carnegie.		\$ 390,000	\$ -	\$ -	\$ -	\$ 390,000	\$ -	\$ -	\$ -	\$ 390,000
IT Hardware Renewals	Council Offices		\$ 865,000	\$ 865,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 865,000
<b>Total Computers and Telecommunications</b>			<b>\$ 2,192,750</b>	<b>\$ 957,000</b>	<b>\$ -</b>	<b>\$ 200,375</b>	<b>\$ 1,035,375</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,192,750</b>
<b>Library Books and Materials</b>											
Purchase of library collections	Bentleigh Library, Carnegie Library, Caulfield Library, Elsternwick Library and McKinnon Satellite Library.		\$ 1,200,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 66,772	\$ -	\$ -	\$ 1,133,228

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Project Name		Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
<b>Other Plant and Equipment</b>										
Furniture and Equipment	Council Offices		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
GEL - Furniture and Equipment Renewal	GESAC and Caulfield Recreation Centre.		\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Senior Citizen Centres Digital Equipment	1. East Bentleigh Senior Citizen Centre - 1 Derry Street, Bentleigh East. 2. Bentleigh Senior Citizen Centre - 2 Arthur Street, Bentleigh. 3. Ormond Senior Citizen Centre - 2 Newham Grove, Ormond. 4. Caulfield Senior Citizen Centre - 8-10 Cedar Street, Caulfield South. 5. Moorleigh Village Chris Koutourmas Wing - 92 Bignell Road, Bentleigh East.		\$ 36,000	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Residential Aged Care Services - Furniture and Equipment	Warrawee Community - 354a Centre Road, Bentleigh East. Rosstown Community - 6 Ames Avenue, Carnegie.		\$ 100,000	\$ -	\$ 60,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 100,000
<b>Total Other Plant and Equipment</b>			<b>\$ 286,000</b>	<b>\$ 186,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 286,000</b>
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>\$ 5,523,558</b>	<b>\$ 4,187,808</b>	<b>\$ 60,000</b>	<b>\$ 200,375</b>	<b>\$ 1,075,375</b>	<b>\$ 66,772</b>	<b>\$ -</b>	<b>\$ 5,456,786</b>
<b>INFRASTRUCTURE</b>										
<b>Roads</b>										
Elsternwick South – Local Area Traffic Management	Treatment: Terminate Service Road north of Railway Overpass Location: Intersecting streets of Nepean Highway Service Road, St James Parade and Elster Avenue. Treatment: Splitter Island and associated line markings Location: On Clarence Street, south of Shoobra Road. Treatment: Raised Threshold Treatment Location: On Brentani Avenue, south of Clarence Street. Treatment: Traffic Calming / Slow point treatment Location: Denver Crescent (mid-block). Treatment: Southbound exit only except cyclists Location: On College Street at Elster Avenue, Begonia Road and College Street roundabout. Treatment: Speed limit Reduction to 40kph Locations: •Riddell Parade and Clarence Street – between Stanley Street and Gladstone Parade •College Street – between Clarence Street and Parnell Street •Denver Crescent – between Riddell Parade and Nagel Avenue.		\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Cycling Action Plan Implementation	Inkerman Road, Caulfield North to St Kilda East		\$ 220,000	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ 220,000
Safe Cycling Corridor Pilot (Integrated Transport Strategy)	Inkerman Road, Caulfield North to St Kilda East		\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

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Project Name	Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Parking Policy - DDA and empathetic parking bay implementation	1. Burreel Avenue/Kooyong Road, Elsternwick 2. Bent Street, Bentleigh (west and east sides) 3. Burgess Street, Bentleigh	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Walking Accessibility Action Plan	To be determined.	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Pedestrian Safety	a. Brewer Road (just east of Bendigo Avenue), Bentleigh  b. Kooyong Road Pedestrian Refuge (just south of Eyre Road), Caulfield North  c. Whitmuir Road, Bentleigh, at Elster Creek Trail.  d. Locations yet to be identified.	\$ 355,000	\$ -	\$ 177,500	\$ -	\$ 177,500	\$ 150,000	\$ -	\$ 205,000
Kerb and Channel Replacement Program	Various locations in the municipality	\$ 200,000	\$ 190,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Local Area Traffic Management Renewal Program	1. Speed cushion renewal at various location in the municipality 2. Speed Hump renewal at various location in the municipality 3. Splitter Island renewal at various location in the municipality	\$ 220,000	\$ 176,000	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000
Local Road Resurfacing Program	1. Hawthorn Avenue, Balaclava to Dead End, Caulfield North. 2. Almond Street, Bamba to Jasmine, Caulfield South. 3. Reserve Avenue, Munro to Railway, Carnegie. 4. Truganini Road, Neerim to Glen Huntly, Carnegie. 5. Mimosa Road, Mile End Road to Rosstown, Carnegie. 6. Railway Road, Munro to Reserve, Carnegie. 7. Railway Road, Reserve to Glen Huntly, Carnegie. 8. Arawatta Street, Koornang to Dead End, Carnegie. 9. Rosstown Road, Cosy Gum to Mimosa, Carnegie. 10. Rosstown Road, Mimosa to Koornang, Carnegie. 11. Attley Grove, Glen Eira to Dead End, St Kilda East. 12. St James Parade, Nepean to Clonard, Elsternwick. 13. Malane Street, Ellen to Centre, Bentleigh East. 14. Malane Street, Ellen to Leary Avenue, Bentleigh East. 15. John Street, Francesco to Malane, Bentleigh East. 16. Preston Street, Moylan to Tucker, Bentleigh East. 17. Mawby Road, Harper to East Boundary, Bentleigh East. 18. Wamba Road, East Boundary to Valerie, Bentleigh East. 19. Marylin Court, Lesden to Dead End, Bentleigh East. 20. Curdies Street, Lesden to Wamba, Bentleigh East. 21. Howard Avenue, North to Sherwood, Ormond. 22. Alma Road, Dandenong to Khartoum, Caulfield North. 23. Balmoral Avenue, Centre to Lindsay, Bentleigh. 24. Abergeldie Avenue, Balmoral to Windsor, Bentleigh. 25. Osborne Avenue, St James to Buckingham, Bentleigh. 26. St James Avenue, Balmoral to Windsor, Bentleigh. 27. St James Avenue, House No. 30b to Tucker, Bentleigh. 28. Chesterville Road, House No. 366 to Boynton, Bentleigh East. 29. Boynton Street, Chesterville to Wards, Bentleigh East. 30. Pell Street, Hallow to White, Bentleigh East. 31. Chauvel Street, Warrigal to White, Bentleigh East. 32. Canrobert Street, ROW to Crimea, Caulfield North.	\$ 1,530,000	\$ 1,530,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,530,000

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Project Name	Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Road Reconstruction Program	Road Reconstruction: 1. Cranham Street, Bramerton to Neerim, Caulfield. 2. Currawa Street, Bramerton to Neerim, Caulfield. 3. Mercury Street from Jupiter Street to Aileen Avenue, Caulfield South. 4. Heather Road from Aileen Avenue to Fernhill Road, Caulfield South. 5. Coorigil Road, Koornang to Murrumbeena, Carnegie - Stage 2. 6. Furneaux Grove from Carrington Grove to Dead End, St Kilda East. 7. Kirkham Road, Dalny to Murrumbeena, Murrumbeena. 8. Doris (Kirkham to Poath) and Maude (Dalny to Doris) Streets, Murrumbeena.  Road Design: 1. Atkinson Street, Railway Grove to Jasper Road, Bentleigh. 2. Redan Road, Balaclava to Kambrook, Caulfield North. 3. Gardenvale Road, Begonia Road to Kooyong Road, Caulfield South.	\$ 3,784,000	\$ 3,027,200	\$ 756,800	\$ -	\$ -	\$ 847,388	\$ -	\$ 2,936,612
Right-Of-Way Renewal Program	Renewal 1. Ercildoune Street, ROW West, Caulfield North.  Design 1. Sandham Street, ROW North, Elsternwick. 2. Colin Street, ROW South West, Caulfield North. (Finalising design with outfall drain)	\$ 380,000	\$ 323,000	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Upgrade unmade Right-Of-Ways	Construction of ROW's: 1. Garden Avenue to Waratah Avenue East, (ROW 249_1) Glen Huntly.-8232  Design: 1. Hawthorn Avenue ROW West (Off no. 2 Hawthorn Avenue to Dead End) Caulfield North. 2. Kooyong Road to constructed ROW, Caulfield.	\$ 200,000	\$ 20,000	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
<b>Total Roads</b>		<b>\$ 7,169,000</b>	<b>\$ 5,266,200</b>	<b>\$ 1,295,300</b>	<b>\$ 320,000</b>	<b>\$ 287,500</b>	<b>\$ 997,388</b>	<b>\$ -</b>	<b>\$ 6,171,612</b>
<b>Footpaths</b>									
Footpath Program - Renewal and Upgrade	Municipality wide	\$ 1,850,000	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
Improve footpaths in the 'Great Walk Streets'.	1. Balaclava Road (between Normanby Road and Hotham Street) 2. Normanby Road (between Balaclava Road and Smith Street) 3. Sir John Monash Drive (between Smith Street and Dandenong Road) 4. Hawthorn Road (between Dandenong Road and North Road) 5. Glen Huntly Road (between Nepean Highway and Truganini Road) 6. Truganini Road (between Glen Huntly Road and Koornang Road) 7. Koonang Road (between Dandenong Road and North Road) 8. Neerim Road (between Murrumbeena Road and Poath Road) 9. North Road (between Booran Road and Grange Road) 10. North Drive (between East Boundary Road and Second Avenue) 11. Tucker Road (between North Road and Centre Road) 12. McKinnon Road (between Thomas Street and Tucker Road) 13. Centre Road (between Thomas Street and East Boundary Road) 14. Patterson Road (between Nepean Highway and Tucker Road).	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 200,000

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			Asset Expenditure Types				Funding Sources		
Project Name	Location	2021-22 Budget Allocation	Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Footpath Program - New	Southern and Eastern side of Park View Drive, Carnegie. Western side of Hughes Street, Bentleigh East. Eastern and Western side of Hopetoun Court, Bentleigh East. Eastern and Western side of Fisher Court, Bentleigh East. Western side of Forster Court, Bentleigh East. Northern side of Churchill Close, Murrumbeena. Western side of Winston Way, Murrumbeena. Western side of Forrest Street, Bentleigh East. Dromana Avenue, Bentleigh East. (Subject to reinvestigation and feasibility).	\$ 255,000	\$ -	\$ -	\$ -	\$ 255,000	\$ -	\$ -	\$ 255,000
<b>Total Footpaths</b>		<b>\$ 2,805,000</b>	<b>\$ 2,550,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 255,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 2,305,000</b>
<b>Drainage</b>									
Drainage Renewal and Flood Mitigation Program	Drainage Projects: 1. 'Paschal Street, Bentleigh - Drainage improvement work 2. Lees Street, McKinnon - Drainage works 3. Kalimna Street, Drainage improvement work from St George VI Memorial Reserve, Stage 2, Bentleigh East. 4. 182-196 Glen Eira Road, Elsternwick - ROW Drainage Upgrade 5. Foch Street, Ormond - Drainage improvement work Stage 1 6. Bruce Street, Bentleigh - Stage 3B 7. 370 Glen Eira Road, Caulfield - Easement drainage work 8. Webb Street, Drainage Improvement Work - Newlyn Street, Stage 3, Caulfield South.  Drainage Design: 1. Orrong Road - Prahran Grove and Eastaway Street, Elsternwick. 2. Sharman Court (No 1) to Theresa Street, Bentleigh. 3. Jasmine Street, Stage 4 (Birch Street, Maple Street and Jasmine Street), Caulfield South.	\$ 3,500,000	\$ 875,000	\$ 2,625,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
<b>Total Drainage</b>		<b>\$ 3,500,000</b>	<b>\$ 875,000</b>	<b>\$ 2,625,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,500,000</b>
<b>Parks and Open Space</b>									
Spring Road Reserve Upgrade (Stage One)	Spring Road Reserve - Spring Road, Caulfield South	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
Outer Circle Railway Management Plan Implementation	Boyd Park, Springthorpe Gardens and Riley Reserve.	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ -	\$ 660,000	\$ -	\$ 40,000
New open space - Aileen Avenue	6 Aileen Avenue, Caulfield South	\$ 590,000	\$ -	\$ -	\$ -	\$ 590,000	\$ 650,000	\$ -	-\$ 60,000
Lord Reserve and Koornang Park Masterplan Implementation	Koornang Park	\$ 680,000	\$ -	\$ -	\$ 680,000	\$ -	\$ 311,641	\$ -	\$ 368,359
Hopetoun Gardens Masterplan Implementation	Glenhuntly Road, Elsternwick	\$ 220,000	\$ 154,000	\$ -	\$ -	\$ 66,000	\$ 180,000	\$ -	\$ 40,000

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Project Name	Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Tennis Strategy Implementation	Wattle Tennis Club, Bentleigh Reserve. Glen Eira Tennis Club, Princes Park. An Expression of Interest process will be conducted to identify other venues/locations.	\$ 275,000	\$ -	\$ 82,500	\$ -	\$ 192,500	\$ 200,000	\$ -	\$ 75,000
Murrumbeena Park Implementation of Masterplan	Murrumbeena Park - Kangaroo Road, Murrumbeena	\$ 185,000	\$ 138,750	\$ -	\$ -	\$ 46,250	\$ -	\$ -	\$ 185,000
Narrow Nature Strip Tree Planting Program	Parkside Street, Elsternwick	\$ 300,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Minor Playground Upgrade Program	Various - Reserves and Parks throughout Glen Eira as required	\$ 75,000	\$ 37,500	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Replacement of Sportsground Shelters	Location will either be Lord Reserve (subject to Moira Ave closure outcome) or Murrumbeena outer oval as per the Master Plan.	\$ 150,000	\$ 112,500	\$ 37,500	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Caulfield Park - Master Plan Implementation	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 790,000	\$ 395,000	\$ -	\$ -	\$ 395,000	\$ 750,000	\$ -	\$ 40,000
Playspace Upgrade - Princes Park	Princes Park Playground, Caulfield South	\$ 1,250,000	\$ -	\$ 1,250,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 250,000
New Sportsground Lighting - Caulfield Park Oval 2	Design and construction of new sports ground lighting on Caulfield Park Oval 2. Allow for the improved capacity to accommodate winter training and allow to spread the wear and tear on the playing surfaces in this busy sporting precinct. This will allow for improved accessibility and night time use by the broader community.  FY 20/21 Budget Allocation: Design	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 119,000	\$ -	\$ 181,000
Major Playground Design Program - Packer Park	Packer Park - Leila Road, Murrumbeena	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Urban Forest Strategy Implementation	The denser planting opportunities have been identified, but not limited to the following locations:  Caulfield Park Packer Park Mallanbool Reserve Glen Huntly Railway Reserve Booran Reserve Moorleigh Reserve Allnutt Park Centenary Park Bailey Reserve Lord Reserve Victory Park	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Mackie Road Reserve - Open Space Strategy Masterplan Design	Mackie Road Reserve, Bentleigh East	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Marara Road Reserve - solar lighting	Marara Road Reserve, Caulfield South	\$ 185,000	\$ -	\$ -	\$ -	\$ 185,000	\$ 185,000	\$ -	\$ -

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Project Name	Location	2021-22 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Rosanna Street Reserve - Playground and landscape enhancement works	Rosanna Street Reserve	\$ 710,000	\$ -	\$ -	\$ -	\$ 710,000	\$ 560,000	\$ -	\$ 150,000
Harleston Park - Landscaping and Irrigation Works	Harleston Park - Seymour Road or Allison Road, Elsternwick.	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ 100,000	\$ -	\$ 150,000
Duncan Mackinnon Reserve - New Shelters at Netball Courts	Duncan Mackinnon Reserve - Corner North Road and Murrumbeena Road, Murrumbeena.	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ -
Replacement Aged Park Infrastructure	Municipality Wide	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,000
Pathways Granitic Surface Upgrade	Murrumbeena Park Centenary Park	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Minor Park Improvements	Packer Park Wattle Grove Reserve Springthorpe Gardens	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Installation of rubber softfall within playgrounds	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Sports ground irrigation conversion	Murrumbeena Park - Kangaroo Road, Murrumbeena	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Synthetic cricket surfaces and winter wicket covers	Municipality Wide	\$ 42,000	\$ 42,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 22,000
Minor Sportsfields Renewals (Goal post replacement)	Various ovals throughout the municipality.	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Turf wicket replacement	Various sites throughout the Municipality	\$ 105,000	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000
Park Bin Enclosure Program	Lord Reserve - Munro Avenue, Carnegie Bailey Reserve - East Boundary Road, Bentleigh East	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 30,000
Replacement of Shade Sails	Victory Park	\$ 16,500	\$ 16,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,500
Perimeter / Sportsground Fencing Renewal	Various sites throughout the Municipality	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Nature Strip Levelling	Various sites throughout the Municipality	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Park Furniture and Infrastructure Program - New	Municipality Wide	\$ 105,000	\$ -	\$ 52,500	\$ -	\$ 52,500	\$ -	\$ -	\$ 105,000
Replace Coaches Boxes	Princes Park	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000
Irrigation Upgrade Garden Beds	Various sites throughout the municipality	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
<b>Total Parks and Open Space</b>		<b>\$ 8,397,500</b>	<b>\$ 1,640,250</b>	<b>\$ 2,545,000</b>	<b>\$ 680,000</b>	<b>\$ 3,532,250</b>	<b>\$ 4,905,641</b>	<b>\$ -</b>	<b>\$ 3,491,859</b>



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Project Name		Location	2021-22 Budget Allocation	Renewal \$	Asset Expenditure Types			New \$	Grants \$	Borrowings \$	Council Cash \$
					Upgrade \$	Expansion \$					
<b>Car Parks</b>											
Car Park Renewal Program	Bent Street, Bentleigh		\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Multideck Car Park - Bentleigh	Bentleigh Activity Centre		\$ 454,500	\$ -	\$ -	\$ -	\$ 454,500	\$ 454,500	\$ -	\$ -	\$ -
Multideck Car Park - Elsternwick	Elsternwick Activity Centre		\$ 454,500	\$ -	\$ -	\$ -	\$ 454,500	\$ 454,500	\$ -	\$ -	\$ -
<b>Total Car Parks</b>			<b>\$ 1,209,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 909,000</b>	<b>\$ 909,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 300,000</b>
<b>Streetscapes</b>											
Eat Street [Bentleigh Structure Plan]	440 Centre Road, Bentleigh		\$ 2,537,113	\$ -	\$ 1,268,557	\$ 1,268,557	\$ -	\$ 325,000	\$ 5,000,000	-\$ 2,787,887	
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	Selwyn Street, Elsternwick		\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Activity Centre Minor Improvements Program	The three Major Activity Centres - Bentleigh, Carnegie and Elsternwick.		\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Poath Road Murrumbeena Streetscape Project	Poath Road, Murrumbeena		\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Installation of bench seats within long residential streets	Along 'Great Walking Streets' including: Coorigil Road, Carnegie Moonya Road, Carnegie Woonack Road, Carnegie Other locations to be determined		\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
<b>Total Streetscapes</b>			<b>\$ 3,012,113</b>	<b>\$ 30,000</b>	<b>\$ 1,268,557</b>	<b>\$ 1,618,557</b>	<b>\$ 95,000</b>	<b>\$ 325,000</b>	<b>\$ 5,000,000</b>	<b>-\$ 2,312,887</b>	
<b>TOTAL INFRASTRUCTURE</b>			<b>\$ 26,092,613</b>	<b>\$ 10,661,450</b>	<b>\$ 7,733,857</b>	<b>\$ 2,618,557</b>	<b>\$ 5,078,750</b>	<b>\$ 7,637,029</b>	<b>\$ 5,000,000</b>	<b>\$ 13,455,584</b>	
Borrowings to fund strategic and major projects									\$ 13,000,000	-\$ 13,000,000	
<b>Total 2021-2022 New Capital Works Program</b>			<b>\$ 72,644,692</b>	<b>\$ 24,670,138</b>	<b>\$ 24,348,736</b>	<b>\$ 2,818,932</b>	<b>\$ 20,806,887</b>	<b>\$ 11,883,801</b>	<b>\$ 33,000,000</b>	<b>\$ 27,760,891</b>	

## Appendix C: 2021-22 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2021-22 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Description		Location	2021-22 Budget Allocation \$	Estimated Sustainability Initiatives included in Budget \$	Grants \$	Borrowings \$	Council Cash \$
Project Name							
STRATEGIC PROJECTS							
Eat Street [Bentleigh Structure Plan]	Create a pedestrian-only mall area with outdoor seating, activated by cafes, restaurants and bars with increased trading hours.  Key elements of this project include: a. Extending the plaza space from the Rotunda, over Centre Road, to incorporate Vickery Street. b. Closure of Vickery Street, between Centre Road and the new east-west plaza. c. Relocating pedestrian crossing to align with the plaza, with kerb extensions and a raised pedestrian platform. d. Providing inviting green spaces with large canopy trees. e. Encouraging adjacent uses to spill into the plaza areas.  FY 21/22 Budget Allocation: Construction	440 Centre Road, Bentleigh	\$ 2,537,113	\$ 276,000	\$ 325,000	\$ 5,000,000	-\$ 2,787,887
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	The key elements of the Cultural Precinct include creating a new civic space to establish a vibrant space centred on celebrating the rich culture and institutions that exist in the precinct, creation of a pedestrian plaza area connecting the community hub, museum and strategic sites, providing active cultural or community use frontages and limited retail presentation. These works also incorporate an integrated piece of public artwork to commemorate those who survived the Holocaust.  FY 21/22 Budget Allocation: Subject to Council formally endorsing a Precinct Design Strategy, development of further detailed design will commence.	Selwyn Street, Elsternwick	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Activity Centre Minor Improvements Program	Minor capital works pertaining to any upgrades, additions, refreshes, enhancements in our Activity Centres. Examples of these works, may consist of laneway upgrades/rejuvenation, historical plaque celebrations, new street furniture within activity centres, minor landscaping upgrades etc.	The three Major Activity Centres - Bentleigh, Carnegie and Elsternwick.	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Poath Road Murrumbeena Streetscape Project	Streetscape upgrade project in Poath Road.  FY 21/22 Budget Allocation: Construction	Poath Road, Murrumbeena	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Elsternwick South – Local Area Traffic Management	Implementing the Elsternwick South Local Area Traffic Management Plan including:  a. Detailed Design of 5 traffic calming devices to lower speed and discourage through traffic within the Elsternwick South local street network. b. Detailed Design of 40km speed zones signs.  FY 21/22 Budget Allocation: Detailed Design with Construction commencing the following year.	Treatment: Terminate Service Road north of Railway Overpass Location: Intersecting streets of Nepean Highway Service Road, St James Parade and Elster Avenue. Treatment: Splitter Island and associated line markings Location: On Clarence Street, south of Shooobra Road. Treatment: Raised Threshold Treatment Location: On Brentani Avenue, south of Clarence Street. Treatment: Traffic Calming / Slow point treatment Location: Denver Crescent (mid-block). Treatment: Southbound exit only except cyclists Location: On College Street at Elster Avenue, Begonia Road and College Street roundabout. Treatment: Speed limit Reduction to 40kph Locations: •Riddell Parade and Clarence Street – between Stanley Street and Gladstone Parade •College Street – between Clarence Street and Parnell Street •Denver Crescent – between Riddell Parade and Nagel Avenue.	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Multideck Car Park - Bentleigh	Creation of a new multi-level car park to provide a consolidated precinct parking solution to accommodate relocated car spaces from across the centre. Key elements of this project include: Increasing the availability of car parking by reworking existing car parking arrangements over multiple levels.  FY21/22 Budget Allocation: Professional fees, design, site audit & due diligence, planning process, geotech service location, further traffic analysis etc.  This project is State Government Funded.	Bentleigh Activity Centre	\$ 454,500	\$ -	\$ 454,500	\$ -	\$ -
Multideck Car Park - Elsternwick	Creation of a new multi-level car park to provide a consolidated precinct parking solution to accommodate relocated car spaces from across the centre. Key elements of this project include: Increasing the availability of car parking by reworking existing car parking arrangements over multiple levels.  FY21/22 Budget Allocation: Professional fees, design, site audit & due diligence, planning process, geotech service location, further traffic analysis etc.  This project is State Government Funded.	Elsternwick Activity Centre	\$ 454,500	\$ -	\$ 454,500	\$ -	\$ -

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Project Name							
Cycling Action Plan Implementation	<p>The objective of the Cycling Action Plan 2019-2024 is to provide the direction for achieving the strategic cycling vision outlined in the Integrated Transport Strategy. The following projects are planned for 2021-22.</p> <p>a. Rosstown Rail Trail improvements (\$100,000) — a number of proposed projects relate to the improvement of the Rosstown Rail Trail. It is recommended that these projects are coordinated as one larger project for the improvement of the Trail, consisting of the investigation of treatment options, data collection and costing (to inform future capital bids for delivery).</p> <p>b. Cycling Sharrows (\$50,000) — investigation and implementation of sharrows across the municipality. The scope of this project will include data collection, review and implementation.</p> <p>c. Permanent cycling counters (\$20,000).</p> <p>d. Investigation and implementation of cycling improvements around schools (\$50,000).</p>	Across the Municipality	\$ 220,000	\$ -	\$ -	\$ -	\$ 220,000
Safe Cycling Corridor Pilot (Integrated Transport Strategy)	<p>The Inkerman Road corridor has been selected to pilot the implementation of a Safe Cycling Street. Safe Cycling Streets are a strategic element of the Integrated Transport Strategy and aim to provide an environment for people of all ages and abilities to cycle safely, while contributing to achieving the goal of a 50:50 mode share of car and non-car trips by 2031.</p> <p>FY21/22 Budget Allocation: Design</p>	Inkerman Road, Caulfield North to St Kilda East	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
<b>TOTAL STRATEGIC PROJECTS</b>			<b>\$ 4,271,113</b>	<b>\$ 276,000</b>	<b>\$ 1,234,000</b>	<b>\$ 5,000,000</b>	<b>-\$ 1,962,887</b>
<b>TRANSFORMATION AND TECHNOLOGY</b>							
Fit for future intranet - Phase 2	<p>This project continues to build the capability and interoperability of our new Intranet platform (due for delivery by June 2021) and introduces integrations with key council systems creating greater access to up to date corporate information, business processes and forms including authenticated access to Council's corporate systems. This will continue to build greater efficiencies for Council staff and reduce redundant manual processes.</p>	Council Offices	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Transformation Program - Phase 2	<p>This allocation of funding continues Council's commitment to transforming the organisation through a range of technology and digital projects.</p> <p>Key initiatives for 21/22 include:</p> <p>a. Implementation of a range of Smart Cities technologies following adoption of the Smart Cities Roadmap in 2020/21 to deliver efficiencies and new approaches to how we collect and manage critical data across the municipality.</p> <p>b. Further development of the Glen Eira Business Intelligence and Data Visualisation platform to support the focus on data-driven decision making across the organisation and the implementation of the integrated reporting framework. This project includes a community dashboard which will provide transparency around Council's performance against its Council Plan and key strategies.</p> <p>c. Delivery of a new room and facilities booking platform to support greater transparency and availability of Council facilities for the community.</p>	Council Offices	\$ 184,000	\$ -	\$ -	\$ -	\$ 184,000
Website Continuous Improvement	<p>Continued work to improve the suite of Council web platforms including Council, GEL and Libraries. The key focus area for 21/22 will be to improve useability and accessibility for website users and to incorporate a range of new content and functionality to support greater community engagement and access to online services and transactions.</p>	Council Offices	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Customer Strategy	<p>The 3 year Customer Experience Strategy commenced in 2020/21. The strategy seeks to improve customer experience from a people, process and system perspective.</p> <p>Priorities for 21/22 include:</p> <p>a. Delivering IT system automation across our customer management systems to make processes simpler and more efficient for customers</p> <p>b. Enhancing our Pathway customer request system to improve the way we manage, track and resolve customer requests</p> <p>c. Delivering a knowledge base platform to ensure our frontline staff have access to accurate and up to date information to share with customers</p> <p>d. Improving how our phone system integrates with our request management system (pathway) to improve customer experience in our call centre</p>	Council Offices	\$ 93,750	\$ -	\$ -	\$ -	\$ 93,750

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Description							
Project Name		Location	2021-22 Budget Allocation \$	Estimated Sustainability Initiatives Included in Budget \$	Grants \$	Borrowings \$	Council Cash \$
Integration Platform Project: Corporate Systems, Integration and Automation of Services	This allocation of funding will be used to continue to integrate our wide range of corporate IT systems and automate business processes. Integration enables our systems to share data and processes, which creates efficiencies, improves accuracy and removes manual processes over time. Key focus areas of the integration program for 21/22 will be the consolidation of online forms from across the organisation, creating links between our Human Resources and Finance Systems and improved connections between the State Government planning system (SPEAR) and our request management system to create planning application efficiencies.	Council Offices	\$ 435,000	\$ -	\$ -	\$ -	\$ 435,000
Information Governance Framework (Information Security Uplift Project Phase 3)	This Project will aim to address the closing committed outcomes to fully meet the Office of the Victorian Information Commissioner's (OVIC) information security requirements.	Council Offices	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Aged Care Technology Solution	This project will deliver a contemporary patient-care and monitoring system in our Aged Care facilities, ensuring optimum resident care and compliance with relevant legislation. This project will consist of: a. Installation of fit-for-purpose hardware wireless sensors / mats in each room b. Call points and cabling c. Wireless wrist alarms d. An Integrated Nurse Call System to receive signals from all sensors e. Centralised notifications for staff to help manage peaks f. High visibility large displays for staff which show current calls and live information	Warrawee Community - 354a Centre Road, Bentleigh East. Rosstown Community - 6 Ames Avenue, Carnegie.	\$ 390,000	\$ -	\$ -	\$ -	\$ 390,000
<b>TOTAL TRANSFORMATION AND TECHNOLOGY</b>			<b>\$ 1,327,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,327,750</b>
<b>RECREATION &amp; OPEN SPACE</b>							
Open Space Strategy Implementation	Funding for projects that meet the conditions of the Open Space Strategy focusing on increasing open space in identified gap areas and to localities with forecast population growth. This includes areas such as: parks, reserves, gardens, larger urban and civic spaces and forecourts.	Across the Municipality.	\$ 7,000,000	\$ -	\$ -	\$ -	\$ 7,000,000
Spring Road Reserve Upgrade (Stage One)	This is Stage one of the upgrade to Spring Road Reserve and will involve enhancements to the North Road frontage to create an inviting and attractive space — and one that is identifiable as open space. This will see the existing bluestone paving modified to provide an easily accessible space, with new bench seating and garden beds. Vehicle access through this area will be removed to create much needed additional open space.  Further staged upgrades to the Spring Road Reserve are planned once drainage works have been completed in the area.	Spring Road Reserve - Spring Road, Caulfield South	\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000
Outer Circle Railway Management Plan Implementation	The Outer Circle Railway Linear Park Management Plan adopted in 2019, has provided guidance and a vision for the management, development and decision making around Boyd Park, Springthorpe Gardens and Riley Reserve. This project proposes to continue the successful rehabilitation and establishment of the (\$900K) works completed in 2019/20.  The key deliverable's for 2021/22 is the design of: a. expanded playground to include a sensory garden and nature play experience in Boyd Park. b. passive recreation facilities for older children / teenagers whose needs are currently under-represented in these three open space areas. c. barbecue facilities in parks to create social space opportunities. d. active recreation facilities for older children/teenagers whose needs are currently under-represented in these three open space areas.  Council has been successful in obtaining Federal Government funding through the Local Roads and Community Infrastructure Program Phase 2, for the following projects to be delivered in 2021/22: a. Boyd Park - Solar Lighting: Supply and installation of solar lighting along the shared pathway (\$470,000). b. Riley Reserve - Pathway and Landscape Installation: Carry out new pathway and landscape works as outlined in the Outer Circle Railway Landscape Management Plan (\$100,000). c. Springthorpe Gardens - Pathway and Landscape Works: Carry out stage 2 of the pathway and landscape works as outlined in the Outer Circle Railway Landscape Management Plan. Stage 2 includes the arbour installation and landscaping (\$90,000).	Boyd Park, Springthorpe Gardens and Riley Reserve.	\$ 700,000	\$ 254,000	\$ 660,000	\$ -	\$ 40,000

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Project Name							
New open space - Aileen Avenue	<p>The whole project includes demolition of house, demolition and removal of road, drainage construction and landscape construction works at Aileen Avenue. The road closure process and detailed design on this project was completed in the 19/20 financial year.</p> <p>FY 21/22 Budget Allocation will include:</p> <ul style="list-style-type: none"> <li>a. New lawn and garden bed areas</li> <li>b. Footpaths &amp; boardwalks</li> <li>c. Playspace</li> <li>d. Tree planting</li> <li>e. Shelter and seating</li> <li>f. Rock Amphitheatre</li> </ul> <p>This project has received \$1.3 million in funding from the State Government.</p>	6 Aileen Avenue, Caulfield South	\$ 590,000	\$ 107,000	\$ 650,000	\$ -	-\$ 60,000
Lord Reserve and Koornang Park Masterplan Implementation	<p>Implementation of the Lord Reserve and Koornang Park Masterplan, incorporating areas around the Carnegie Swim Centre site.</p> <p>FY 21/22 Budget allocation: Upgrade and Construction of multi-purpose sports facility which includes LED lighting.</p>	Koornang Park	\$ 680,000	\$ 70,000	\$ 311,641	\$ -	\$ 368,359
Hopetoun Gardens Masterplan Implementation	<p>First stages of the implementation of 2019 Masterplan.</p> <p>FY 21/22 Budget Allocation: Detailed Design and Construction of lowering of the bandstand and associated landscape enhancements.</p>	Glenhuntly Road, Elsternwick	\$ 220,000	\$ 18,000	\$ 180,000	\$ -	\$ 40,000
Tennis Strategy Implementation	<p>Council endorsed the Glen Eira Tennis Strategy in November 2018 and a number of projects have been identified as part of the Action Plan.</p> <p>Funds will provide resources to implement other actions from the Strategy, including online booking systems, court and facility upgrades.</p> <p>Council has received \$200,000 of external funding to contribute to this project in 2021/22. Key Deliverables for this funding include:</p> <ul style="list-style-type: none"> <li>a. Fence Upgrade at Wattle Tennis Club, Bentleigh Reserve.</li> <li>b. Supply and install new lighting for 2-4 courts at Glen Eira Tennis Club, Princes Park.</li> </ul>	<p>Wattle Tennis Club, Bentleigh Reserve. Glen Eira Tennis Club, Princes Park.</p> <p>An Expression of Interest process will be conducted to identify other venues/locations.</p>	\$ 275,000	\$ 15,000	\$ 200,000	\$ -	\$ 75,000
Murrumbeena Park Implementation of Masterplan	<p>Council endorsed the Murrumbeena Park Masterplan in 2019 and a number of projects have been identified as priorities from the Action Plan. This project relates to actions that will be completed from 2020/21 to 2023/24.</p> <p>FY 21/22 Budget Allocation:</p> <ul style="list-style-type: none"> <li>a. Remove overgrown trees and vegetation along the narrow laneway connection from Erindale Street and replace with low level shrubs.</li> <li>b. Works also include concrete and granitic paths, solar powered bollard lighting, concrete edging, fixed and removable bollards and drainage works on the Erindale Street entrance.</li> </ul>	Murrumbeena Park - Kangaroo Road, Murrumbeena	\$ 185,000	\$ 9,250	\$ -	\$ -	\$ 185,000
Narrow Nature Strip Tree Planting Program	<p>Construction of tree planting pits within Council streets that contain only concrete footpaths. This will involve the removal of existing trees, replacement of footpaths, creation of an engineered tree planting pit and the planting of various selected tree species.</p> <p>FY 21/22 Budget Allocation: Construction</p>	Parkside Street, Elsternwick	\$ 300,000	\$ 30,000	\$ -	\$ -	\$ 300,000
Minor Playground Upgrade Program	<p>This project will address a variety of important playground equipment upgrades. Outdated playground equipment may pose risk management issues for park users and require ongoing maintenance. This project will identify and upgrade any faulty or deteriorating equipment.</p> <p>FY 21/22 Budget allocation: Construction</p>	Various - Reserves and Parks throughout Glen Eira as required	\$ 75,000	\$ 3,750	\$ -	\$ -	\$ 75,000
Replacement of Sportsground Shelters	<p>Upgrade Sportsground Shelters throughout the municipality. These facilities encourage people to use open spaces as a social meeting place as well as allowing use of the sportsground shelters in all weather.</p> <p>FY 21/22 Budget allocation: Construction</p>	Location will either be Lord Reserve (subject to Moira Ave closure outcome) or Murrumbeena outer oval as per the Master Plan.	\$ 150,000	\$ 7,500	\$ -	\$ -	\$ 150,000
Caulfield Park Multi Sports Facility Construction	<p>The new Multi Sports Facility will have five cricket bays that can be converted to a Futsal or Lacrosse field which includes LED lighting. The purpose of the facility is to increase services available to the community and sporting clubs by extending the use of this facility beyond the current sole-purpose of cricket.</p> <p>Council has received \$680,000 of external funding to contribute to this project.</p> <p>FY 21/22 Budget allocation: Construction</p>	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 710,000	\$ 70,000	\$ 530,000	\$ -	\$ 180,000

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Major Playground Design Program - Packer Park	<p>This project is aimed at designing the play space at Packer Park to address the risk issues currently presented by both the condition and location of the play equipment. This project aims at redesigning the play space to construct play equipment to address both these issues.</p> <p>In addition to this, the project aims to integrate the play spaces with the supporting infrastructure (shelters, barbecues, etc.), retain some equipment, enhance the active recreation opportunities and provide a plaza style activity space to accommodate young people.</p> <p>FY 21/22 Budget Allocation: Design</p>	Packer Park - Leila Road, Murrumbeena	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Caulfield Park - Master Plan Implementation	<p>The Caulfield Park Masterplan update was identified as a high priority action in Council's Open Space Strategy (OSS). Additionally, the OSS recommended to improve the diversity of unstructured and informal uses provided for at Caulfield Park. This design work proposes to continue the successful rehabilitation and creation of new landscape elements in the park.</p> <p>FY 21/22 Budget Allocation:</p> <p>a. Design of landscape frontage and entrances on the western boundary of the park.</p> <p>b. Construction of viewing platform deck on lake edge as per Masterplan (\$200,000 external funding received)</p> <p>c. Construction of new shelter, living garden and associated landscape works at Heritage End of Caulfield Park (\$300,000 external funding received)</p> <p>d. Installation of irrigation to assist watering of trees and grass in the Heritage Area of Caulfield Park. (\$250,000 external funding received)</p>	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 790,000	\$ 90,000	\$ 750,000	\$ -	\$ 40,000
Urban Forest Strategy Implementation	<p>The cumulative benefits of an urban forest span environmental, economic, cultural and political domains. These benefits are interrelated, with each cumulatively feeding into the creation of a more resilient and sustainable community. Glen Eira has relatively low levels of tree canopy cover at only 12.52 per cent. This was 25 per cent in 2000, and 13.5 per cent in 2014.</p> <p>The Draft Urban Forest Strategy has been developed following Council's formal commitment to Living Melbourne: Our Metropolitan Urban Forest, in 2019. Additionally, Council declared a climate change emergency in May 2020, which signals an intent to address the local impacts of climate change through advocacy, action and investment.</p> <p>The development of the Urban Forest Strategy is recommended in Council's Open Space Strategy (Action 5.2K) and Environmental Sustainability Strategy (2016-21).</p> <p>The implementation of the Urban Forest Strategy for this project aims to contribute to the increase of canopy cover in our open spaces by planting additional trees and extending the already established planting areas. In an effort to address urban heat and greening/cooling outcomes, additional shrubs will be planted to achieve greater density planting in established garden beds.</p>	<p>The denser planting opportunities have been identified, but not limited to the following locations:</p> <p>Caulfield Park Packer Park Mallanbool Reserve Glen Huntly Railway Reserve Booran Reserve Moorleigh Reserve Allnutt Park Centenary Park Bailey Reserve Lord Reserve Victory Park</p>	\$ 200,000	\$ 40,000	\$ -	\$ -	\$ 200,000
Mackie Road Reserve - Open Space Strategy Masterplan Design	<p>In 2020, Council purchased two properties at 64 and 66 Mackie Road, adjacent to Mackie Road Reserve.</p> <p>These properties provide an additional 1,900m2 of new open space in Bentleigh East.</p> <p>FY 21/22 Budget Allocation: Detailed design of a new open space area for public consultation and demolition works in 21/22, with construction to follow.</p>	Mackie Road Reserve, Bentleigh East	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Marara Road Reserve - solar lighting	Supply and installation of P4 solar lighting along the shared pathway.	Marara Road Reserve, Caulfield South	\$ 185,000	\$ 92,500	\$ 185,000	\$ -	\$ -
Harleston Park - Landscaping and Irrigation Works	Landscaping and irrigation works to enhance gardens.	Harleston Park - Seymour Road or Allison Road, Elsternwick.	\$ 250,000	\$ 37,500	\$ 100,000	\$ -	\$ 150,000
Duncan Mackinnon Reserve - New Shelters at Netball Courts	Supply and installation of all weather shelters to be located between netball courts to be utilised by players and spectators.	Duncan Mackinnon Reserve - Corner North Road and Murrumbeena Road, Murrumbeena.	\$ 170,000	\$ 8,500	\$ 170,000	\$ -	\$ -
New Sportsground Lighting - Caulfield Park Oval 2	<p>Design and construction of new sports ground lighting on Caulfield Park Oval 2. Allow for the improved capacity to accommodate winter training and allow to spread the wear and tear on the playing surfaces in this busy sporting precinct. This will allow for improved accessibility and night time use by the broader community.</p> <p>FY 20/21 Budget Allocation: Design</p>	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 300,000	\$ 45,000	\$ 119,000	\$ -	\$ 181,000

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Project Name							
Playspace Upgrade - Princes Park	<p>The existing playspace at Princes Park is aging and is impacted by the protruding tree roots within the play area and requires some invigoration with new play opportunities for a range of ages, abilities and interests. Community engagement informed the final design that was endorsed by Council in March 2021.</p> <p>The new playspace will:</p> <ul style="list-style-type: none"> <li>a. retain the same play type such as slides, swings and climbing elements, but provide these via new equipment that also offers a wide variety of play;</li> <li>b. include play equipment such as cubbies, timber swings, musical pieces, boardwalks, monkey bars, climbing nets, mirrors, springers, etc.</li> <li>c. include new active recreation facilities, including a redeveloped basketball area, skateable elements, netball area, parkour equipment and fitness equipment;</li> <li>d. incorporate the existing mature trees within the nature and imagination play;</li> <li>e. integrate seating within the play space to allow for interactive play; and</li> <li>f. the play design will better integrate the playspaces with the supporting infrastructure such as shelters, barbecues, drink fountains, seating, etc.</li> </ul> <p>FY 21/22 Budget allocation: Construction, includes total grant funding of \$1m.</p>	Princes Park Playground, Caulfield South	\$ 1,250,000	\$ 60,000	\$ 1,000,000	\$ -	\$ 250,000
Rosanna Street Reserve - Playground and landscape enhancement works	<p>Stage 2 landscape enhancement works around the western end will include expansion of the existing playground area to incorporate natural play elements, additional seating, Rosstown Railway references/signs and a circular path to incorporate banked corners and humps to create an interesting path for young bike and scooter riders. The existing avenue of maple trees will be extended through the entire pathway.</p> <p>Construction must be completed by December 2021 to comply with the grant funding guidelines.</p> <p>This project has received funding of \$710,000</p> <ul style="list-style-type: none"> <li>- \$300,000 from DELWP 's Park Revitalisation program.</li> <li>- \$410,000 from the Federal Government's Local Roads and Community Infrastructure Program Phase 2.</li> </ul> <p>FY 21/22 Budget Allocation: Construction</p>	Rosanna Street Reserve	\$ 710,000	\$ 142,000	\$ 560,000	\$ -	\$ 150,000
<b>TOTAL RECREATION AND OPEN SPACE</b>			<b>\$ 15,150,000</b>	<b>\$ 1,100,000</b>	<b>\$ 5,415,641</b>	<b>\$ -</b>	<b>\$ 9,734,359</b>
<b>COMMUNITY FACILITIES</b>							
Bentleigh Library Improvement and Integration [Bentleigh Structure Plan]	<p>Upgrades to the Bentleigh Library including the integration of the Youth Services into a refurbished facility, exploring the possibility of expansion of the facility and introduction of a new civic forecourt.</p> <p>Key elements of this project include:</p> <ul style="list-style-type: none"> <li>a. Creating a new plaza entry to the Library from Centre Road via Robert Street.</li> <li>b. Establishing a shared zone in Robert Street (road space shared by cars and pedestrians).</li> <li>c. Redeveloping the youth centre on Robert Street.</li> <li>d. Maintaining/adapting the existing car parking to service the library users.</li> </ul> <p>FY 21/22 Budget allocation: Construction</p>	Bentleigh Library - Robert Street, Bentleigh	\$ 4,200,000	\$ 900,000	\$ -	\$ 5,000,000	-\$ 800,000
Lord Reserve - Pavilion Development	<p>This project will see the construction of a new, state of the art pavilion that provides multi-use spaces, accessible unisex amenities and social facilities for use by sports clubs, community groups and the wider community. This building will replace the two existing Lord Reserve pavilions which are located approximately 10 metres apart. This project includes the demolition and reconstruction of cricket nets which will be located in the north east corner of Lord Reserve (corner Moira and Munro Avenues).</p> <p>The State Government announced \$1m in funding towards the project, plus an additional \$30k was received from Cricket Australia.</p> <p>FY 21/22 Budget allocation: Construction</p>	Lord Reserve, Carnegie	\$ 1,625,000	\$ 250,000	\$ 200,000	\$ -	\$ 1,425,000
Murrumbeena Park Community Hub Development	<p>Construction of a new community hub that provides multi-functional space for a variety of community, Council, sporting and casual users. The project will assist to meet the needs of our growing community in Murrumbeena and Hughesdale.</p> <p>The State Government has committed \$2m and the Federal Government has committed \$4m</p> <p>FY 21/22 Budget allocation: Construction</p>	Murrumbeena Park - Kangaroo Road, Murrumbeena	\$ 7,070,762	\$ 585,000	\$ 3,200,000	\$ -	\$ 3,870,762



## Appendix C: 2021-22 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2021-22 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Description							
Project Name		Location	2021-22 Budget Allocation \$	Estimated Sustainability Initiatives Included in Budget \$	Grants \$	Borrowings \$	Council Cash \$
Carnegie Swim Centre Redevelopment	<p>The redevelopment of Carnegie Swim Centre is an important project that will create new opportunities for local residents and the wider community to make new friends, learn new skills and maintain healthy lifestyles.</p> <p>The pool requires significant redevelopment to meet universal standards, including disability access and environmentally sustainable design principles. The buildings and pools are now at the end of their serviceable life and need to be replaced. The current swim centre does not have the capacity to meet the demands of a growing community.</p> <p>FY 21/22 Budget Allocation: Design and Construction.</p>	Koomang Park, Moira Avenue, Carnegie	\$ 17,640,759	\$ 1,133,333	\$ -	\$ 10,000,000	\$ 7,640,759
Future Spaces - Town Hall Refurbishment	<p>Important objectives of this refurbishment are to:</p> <ul style="list-style-type: none"> <li>a. improve customer service and way-finding;</li> <li>b. improve building security;</li> <li>c. address challenges with disability access;</li> <li>d. maximise office capacity; and</li> <li>e. improve working conditions that are currently cramped, inefficient and not motivating to work in.</li> </ul> <p>FY 21/22 Budget allocation:</p> <ul style="list-style-type: none"> <li>a. Workplace Strategy Review</li> <li>b. Masterplan Design and Detailed Design documentation</li> <li>c. Delivery of commencement works</li> </ul>	Glen Eira Town Hall - Glen Eira and Hawthorn Road, Caulfield	\$ 1,000,000	\$ 50,000	\$ -	\$ -	\$ 1,000,000
Security Upgrades at Council's three Early Learning Centres	Upgrades to the current security systems including the installation of security cameras at the entrance of the ELC, monitors and intercom in the playrooms, outdoor play spaces and office.	<p>Carnegie Early Learning Centre - 17 Truganini Road, Carnegie</p> <p>Caulfield Early Learning Centre - Rear of Glen Eira Town Hall, corner Glen Eira and Hawthorn Roads, Caulfield</p> <p>Murrumbeena Early Learning Centre - 105 Murrumbeena Road, Murrumbeena</p>	\$ 27,000	\$ -	\$ -	\$ -	\$ 27,000
Moorleigh Community Village Improvements	The works include a full refurbishment of the area to accommodate the following - art area, computer lab, classrooms, kitchenette, offices, book free lending library. communal gathering space and a reception area. The works will include new walls, large sliding doors, kitchenette, new offices and event rooms. Additional works associated with the project include new mechanical works, hydraulic, electrical, flooring (vinyl and carpet), joinery works and painting.	Moorleigh Community Village	\$ 260,000	\$ 26,000	\$ -	\$ -	\$ 260,000
Duncan Mackinnon Pavilion – Conversion of the netball spectator area to office and storage space	<p>The conversion of the existing viewing area at Duncan MacKinnon Pavilion to office space and storage.</p> <p>We have received \$250,000 in funding from the Federal Government's Local Roads and Community Infrastructure Program Phase 2.</p> <p>FY21/22 Budget Allocation: Construction</p>	Duncan Mackinnon Reserve	\$ 250,000	\$ 25,000	\$ 250,000	\$ -	\$ -
<b>TOTAL COMMUNITY FACILITIES</b>			<b>\$ 32,073,521</b>	<b>\$ 2,969,333</b>	<b>\$ 3,650,000</b>	<b>\$ 15,000,000</b>	<b>\$ 13,423,521</b>
<b>SUSTAINABILITY</b>							
Sustainability Initiatives - Solar	<p>To install solar systems and inverters on Council buildings. This work will provide renewable energy and information/data to our Building Management Systems (BMS) which will additionally reduce power bills.</p> <p>FY 21/22 Budget allocation: Construction</p>	<ol style="list-style-type: none"> <li>1. Bentleigh McKinnon Youth Club Hall, Hodgson Reserve, 7 Higgins Road, Bentleigh.</li> <li>2. Bentleigh Senior Citizens Centre, 2-4 Arthur Street, Bentleigh.</li> <li>3. East Bentleigh Senior Citizens, 1-3 Derry Street, Bentleigh East.</li> <li>4. Ormond Senior Citizens, 2 Newham Grove, Ormond.</li> <li>5. The Leila Road Centre (inc Delivered Meals and ADASS), Packer Park, 118 Leila Road, Carnegie.</li> <li>6. Ormond Community Kindergarten, Rear 219 Grange Road, Ormond.</li> </ol>	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000
GESAC - Energy Efficiency Upgrade	<p>Installation of Evacuated Tube Solar Thermal System - Stage 2.</p> <p>(Note: Stage 2 and 3 may be both delivered in 2021-22, if successful for State Government funding via Energy Efficiency Grant Program)</p>	GESAC - 200 East Boundary Road, Bentleigh East.	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ 350,000
Sustainability Initiatives - Energy Efficiency Projects	<p>To reduce the energy consumption within our larger council buildings.</p> <p>FY 21/22 Budget allocation: Install additional layers of insulation at Warrawee Nursing Home.</p>	Warrawee Nursing Home, 854A Centre Road, Bentleigh East	\$ 260,000	\$ 260,000	\$ -	\$ -	\$ 260,000
<b>TOTAL SUSTAINABILITY</b>			<b>\$ 680,000</b>	<b>\$ 680,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 680,000</b>

## Appendix C: 2021-22 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2021-22 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Description		Location	2021-22 Budget Allocation \$	Estimated Sustainability Initiatives Included in Budget \$	Grants \$	Borrowings \$	Council Cash \$
Project Name							
COMMUNITY SAFETY							
Parking Policy - DDA and empathetic parking bay implementation	Implementation of new empathetic parking bays as required in the adopted Parking Policy (2020) including:  a. New disabled bays due to increased Disability Discrimination Act parking ratio within Parking Policy. b. Parents with pram only – line marking c. Seniors only – line marking  Disability-accessible spaces are typically provided at a rate of 1 per 50 spaces, however given that in 2018, 2.9 per cent of Glen Eira residents who own a car were issued a disability permit, the disability parking rate has been changed within the Parking Policy to 1.5 spaces for every 50 or part thereof.	1. Burreel Avenue/Kooyong Road, Elsternwick 2. Bent Street, Bentleigh (west and east sides) 3. Burgess Street, Bentleigh 4. Bendigo Avenue, Bentleigh (west and east sides) 5. Mitchell Street, Bentleigh (west and east sides) 6. Bute Street, Murrumbeena 7. Lucan Street/Alma Road, Caulfield North 8. Stanley Street, Elsternwick (between Riddell Parade and Carre Street) 9. Staniland Grove, Elsternwick (South of library) 10. Station Avenue, McKinnon 11. McKinnon Road, McKinnon (West of Elm Grove) 12. Railway Crescent, Bentleigh 13. Shepparson Avenue, Carnegie 14. Moorleigh Community Village 15. McKinnon Reserve 16. Joyce Park 17. Mackie Road Reserve 18. Caulfield Park (Street locations could be subject to change)	\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000
Walking Accessibility Action Plan	Implement actions from the adopted Walking Accessibility Action Plan including: Explore the implementation of five innovative intersection treatments in Glen Eira over the next five years.  FY 21/22 Budget Allocation: Concept designs to improve walking and accessibility.	To be determined.	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
Pedestrian Safety	This project consists of the following projects:  a. Brewer Road, Bentleigh To construct a 'raised pedestrian zebra crossing' (wombat crossing) without flashing lights at the current location of the existing 'pedestrian refuge crossing' (located just east of Bendigo Avenue). The works will require the removal of the existing pedestrian refuge crossing. This project is set to improve the safety of pedestrian access across Brewer Road.  b. Kooyong Road, Caulfield North - Pedestrian Refuge Island Crossing To design and construct a pedestrian refuge island crossing midblock along Kooyong Road, between Balaclava Road and Glen Eira Road. There are currently no dedicated midblock crossing facilities along the entire stretch of Kooyong Road between Glen Eira Road and Balaclava Road.  c. Whitmuir Road, Bentleigh - Wombat Crossing To design a raised pedestrian 'zebra' crossing (wombat crossing - without flashing lights) at the existing raised pavement in Whitmuir Road along the Elster Creek trail. This project is set to improve the safety of pedestrian access across Whitmuir Road. This is a multi-year project with Design in FY21/22 and Construction is planned for FY22/23.  d. Advance Pedestrian / Road Safety Designs To prepare pedestrian / road safety designs for future Capital Works Projects.	a. Brewer Road (just east of Bendigo Avenue), Bentleigh  b. Kooyong Road Pedestrian Refuge (just south of Eyre Road), Caulfield North  c. Whitmuir Road, Bentleigh, at Elster Creek Trail.  d. Locations yet to be identified.	\$ 355,000	\$ 17,750	\$ 150,000	\$ -	\$ 205,000
Installation of bench seats within long residential streets	Installation of bench seats within long residential streets throughout Glen Eira as required.	Along 'Great Walking Streets' including: Coorigil Road, Carnegie Moonya Road, Carnegie Wornack Road, Carnegie Other locations to be determined	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
TOTAL COMMUNITY SAFETY			\$ 505,000	\$ 17,750	\$ 150,000	\$ -	\$ 355,000
RENEWALS							
Furniture and Equipment	Upgrade and purchase of new furniture and fittings as required.	Council Offices	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Purchase of library collections	Purchase of books, magazines, DVDs, eBooks, eAudiobooks, eMagazines, online resources and subscriptions. Includes purchase of materials for the new Bentleigh Library due for completion mid-2022.	Bentleigh Library, Carnegie Library, Caulfield Library, Elsternwick Library and McKinnon Satellite Library.	\$ 1,200,000	\$ -	\$ 66,772	\$ -	\$ 1,133,228

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Fleet and Plant Replacement Program	Renewal of Council's fleet including motor vehicles, small plant, trucks, mowers etc.	Municipality Wide	\$ 1,350,000	\$ 200,000	\$ -	\$ -	\$ 1,350,000
Kerb and Channel Replacement Program	This project is for the replacement of broken, cracked or displaced and misaligned kerb and channel as identified in a detailed survey of the asset conditions. FY 21/22 Budget allocation: Construction	Various locations in the municipality	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Local Area Traffic Management Renewal Program	Renewal of speed cushions, speed humps, splitter islands and roundabouts in need of maintenance. FY 21/22 Budget allocation: Reconstruction	1. Speed cushion renewal at various location in the municipality 2. Speed Hump renewal at various location in the municipality 3. Splitter Island renewal at various location in the municipality	\$ 220,000	\$ 20,000	\$ -	\$ -	\$ 220,000
Drainage Renewal and Flood Mitigation Program	Renewal of the existing drainage network by replacing damaged, ageing or under capacity pipes, and providing new pipes and pits where properties are subjected to frequent flooding. FY 21/22 Budget allocation: Design and construction of drainage projects.	Drainage Projects: 1. `Paschal Street, Bentleigh - Drainage improvement work 2. Lees Street, McKinnon - Drainage works 3. Kalimna Street, Drainage improvement work from St George VI Memorial Reserve, Stage 2, Bentleigh East. 4. 182-196 Glen Eira Road, Elsternwick - ROW Drainage Upgrade 5. Foch Street, Ormond - Drainage improvement work Stage 1 6. Bruce Street, Bentleigh - Stage 3B 7. 370 Glen Eira Road, Caulfield - Easement drainage work 8. Webb Street, Drainage Improvement Work - Newlyn Street, Stage 3, Caulfield South.  Drainage Design: 1. Orrong Road - Prahran Grove and Eastaway Street, Elsternwick. 2. Sharman Court (No 1) to Theresa Street, Bentleigh. 3. Jasmine Street, Stage 4 (Birch Street, Maple Street and Jasmine Street), Caulfield South.	\$ 3,500,000	\$ 200,000	\$ -	\$ -	\$ 3,500,000
Footpath Program - New	Construction of new (missing link) footpaths in priority locations throughout the municipality. FY 21/22 Budget Allocation: Design (if required) and Construction.	Southern and Eastern side of Park View Drive, Carnegie. Western side of Hughes Street, Bentleigh East. Eastern and Western side of Hopetoun Court, Bentleigh East. Eastern and Western side of Fisher Court, Bentleigh East. Western side of Forster Court, Bentleigh East. Northern side of Churchill Close, Murrumbeena. Western side of Winston Way, Murrumbeena. Western side of Forrest Street, Bentleigh East. Dromana Avenue, Bentleigh East. (Subject to reinvestigation and feasibility).	\$ 255,000	\$ 10,000	\$ -	\$ -	\$ 255,000
Improve footpaths in the 'Great Walk Streets'.	Council has been successful in obtaining funding under the Federal Government's Local Roads and Community Infrastructure Grant Program for \$500,000 to improve footpaths in the 'Great Walk Streets'.	1. Balaclava Road (between Normanby Road and Hotham Street) 2. Normanby Road (between Balaclava Road and Smith Street) 3. Sir John Monash Drive (between Smith Street and Dandenong Road) 4. Hawthorn Road (between Dandenong Road and North Road) 5. Glen Huntly Road (between Nepean Highway and Truganini Road) 6. Truganini Road (between Glen Huntly Road and Koornang Road) 7. Koonang Road (between Dandenong Road and North Road) 8. Neerim Road (between Murrumbeena Road and Poath Road) 9. North Road (between Booran Road and Grange Road) 10. North Drive (between East Boundary Road and Second Avenue) 11. Tucker Road (between North Road and Centre Road) 12. McKinnon Road (between Thomas Street and Tucker Road) 13. Centre Road (between Thomas Street and East Boundary Road) 14. Patterson Road (between Nepean Highway and Tucker Road).	\$ 700,000	\$ 50,000	\$ 500,000	\$ -	\$ 200,000
Footpath Program - Renewal and Upgrade	Replacement of broken and cracked footpaths throughout the municipality in priority locations. Tree root damage to footpaths is a significant driver of intervention for footpath renewals. Maintain the integrity and renewal of ageing footpath assets.  Improve the safety, appearance and functionality of existing footpath assets. Grinding of the surface of concrete footpath at joints where differential movement of adjoining panels has created steps at the joints. The footpath is ground to eliminate the trip hazard.  FY 21/22 Budget allocation: Renewal and grinding of footpaths.	Municipality wide	\$ 1,850,000	\$ 20,000	\$ -	\$ -	\$ 1,850,000

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Project Name		Location	2021-22 Budget Allocation \$	Estimated Sustainability Initiatives Included in Budget \$	Grants \$	Borrowings \$	Council Cash \$
Local Road Resurfacing Program	Resurfacing of the existing road network to prevent ingress of water into the road pavement and ensure that the life of the pavement is not compromised, but preserved.	1. Hawthorn Avenue, Balaclava to Dead End, Caulfield North. 2. Almond Street, Bamba to Jasmine, Caulfield South. 3. Reserve Avenue, Munro to Railway, Carnegie. 4. Truganini Road, Neerim to Glen Huntly, Carnegie. 5. Mimosa Road, Mile End Road to Rosstown, Carnegie. 6. Railway Road, Munro to Reserve, Carnegie. 7. Railway Road, Reserve to Glen Huntly, Carnegie. 8. Arawatta Street, Koornang to Dead End, Carnegie. 9. Rosstown Road, Cosy Gum to Mimosa, Carnegie. 10. Rosstown Road, Mimosa to Koornang, Carnegie. 11. Attley Grove, Glen Eira to Dead End, St Kilda East. 12. St James Parade, Nepean to Clonard, Elsternwick. 13. Malane Street, Ellen to Centre, Benteleigh East. 14. Malane Street, Ellen to Leary Avenue, Benteleigh East. 15. John Street, Francesco to Malane, Benteleigh East. 16. Preston Street, Moylan to Tucker, Benteleigh East. 17. Mawby Road, Harper to East Boundary, Benteleigh East. 18. Wamba Road, East Boundary to Valerie, Benteleigh East. 19. Marylin Court, Lesden to Dead End, Benteleigh East. 20. Curdies Street, Lesden to Wamba, Benteleigh East. 21. Howard Avenue, North to Sherwood, Ormond. 22. Alma Road, Dandenong to Khartoum, Caulfield North. 23. Balmoral Avenue, Centre to Lindsay, Benteleigh. 24. Abergeldie Avenue, Balmoral to Windsor, Benteleigh. 25. Osborne Avenue, St James to Buckingham, Benteleigh. 26. St James Avenue, Balmoral to Windsor, Benteleigh. 27. St James Avenue, House No. 30b to Tucker, Benteleigh. 28. Chesterville Road, House No. 366 to Boynton, Benteleigh East. 29. Boynton Street, Chesterville to Wards, Benteleigh East. 30. Pell Street, Hallow to White, Benteleigh East. 31. Chauvel Street, Warrigal to White, Benteleigh East. 32. Canrobert Street, ROW to Crimea, Caulfield North.	\$ 1,530,000	\$ 300,000	\$ -	\$ -	\$ 1,530,000
Road Reconstruction Program	Resurfacing of the existing road network to prevent ingress of water into the road pavement and ensure that the life of the pavement is not compromised, but preserved.  FY 21/22 Budget Allocation: Reconstruction	Road Reconstruction: 1. Cranham Street, Bramerton to Neerim, Caulfield. 2. Currawa Street, Bramerton to Neerim, Caulfield. 3. Mercury Street from Jupiter Street to Aileen Avenue, Caulfield South. 4. Heather Road from Aileen Avenue to Fernhill Road, Caulfield South. 5. Coorigil Road, Koornang to Murrumbeena, Carnegie - Stage 2. 6. Fumeaux Grove from Carrington Grove to Dead End, St Kilda East. 7. Kirkham Road, Dalny to Murrumbeena, Murrumbeena. 8. Doris (Kirkham to Poath) and Maude (Dalny to Doris) Streets, Murrumbeena.  Road Design: 1. Atkinson Street, Railway Grove to Jasper Road, Benteleigh. 2. Redan Road, Balaclava to Kambrook, Caulfield North. 3. Gardenvale Road, Begonia Road to Kooyong Road, Caulfield South.	\$ 3,784,000	\$ 300,000	\$ 847,388	\$ -	\$ 2,936,612
Car Park Renewal Program	Council has car parks at the rear of shopping centres that are in poor condition and in need of renewal.  FY 21/22 Budget allocation: Design and Construction of carpark at Bent Street, Benteleigh (No 2 to 6).	Bent Street, Benteleigh	\$ 300,000	\$ 20,000	\$ -	\$ -	\$ 300,000
Right-Of-Way Renewal Program	Program for sustaining Council's Right-Of-Way (ROW) network. Right-Of-Way conditions deteriorate over time, with an increase in safety issues and liability issues. This program aims to protect the long-term sustainability and viability of the existing constructed Right-Of-Way's. Safety and quality of the Right-Of-Way network is to be maintained/improved.  FY 21/22 Budget allocation: Design and Construction	Renewal 1. Ercildoune Street, ROW West, Caulfield North.  Design 1. Sandham Street, ROW North, Elsternwick. 2. Colin Street, ROW South West, Caulfield North. (Finalising design with outfall drain)	\$ 380,000	\$ 19,000	\$ -	\$ -	\$ 380,000

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Project Name							
Upgrade unmade Right-Of-Ways	To design unmade Right-of-Ways (ROW) to provide a sealed surface and associated drainage, ensuring that Council assets meet community requirements and are funded in a sustainable manner. The safety and level of service of these unmade ROW's needs to be improved as appropriate.  FY 21/22 Budget Allocation: Design and Construction	Construction of ROW's: 1. Garden Avenue to Waratah Avenue East, (ROW 249_1) Glen Huntly.-8232  Design: 1. Hawthorn Avenue ROW West (Off no. 2 Hawthorn Avenue to Dead End) Caulfield North. 2. Kooyong Road to constructed ROW, Caulfield.	\$ 200,000	\$ 10,000	\$ -	\$ -	\$ 200,000
Replacement Aged Park Infrastructure	To maintain the condition and standard of park infrastructure across the City's parks and reserves, which will benefit local residents and the community beyond. To ensure Councils obligation to provide a safe environment for all park users.	Municipality Wide	\$ 95,000	\$ -	\$ -	\$ -	\$ 95,000
Pathways Granitic Surface Upgrade	To continually maintain and improve the condition of path and track networks throughout open space and parklands. To ensure Council's obligation to provide a safe environment for all park users.  FY 21/22 Budget allocation: Construction	Murrumbeena Park Centenary Park	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
Minor Park Improvements	Minor park improvements to be made throughout the year following discussions with staff or requests from park users.  FY 21/22 Budget allocation: Construction	Packer Park Wattle Grove Reserve Springthorpe Gardens	\$ 80,000	\$ 4,000	\$ -	\$ -	\$ 80,000
Installation of rubber softfall within playgrounds	Installation and renewal of existing rubber surface around play equipment to minimise risk and provide a safe surface for the users of Council's playgrounds.	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Sports ground irrigation conversion	Replace old drip irrigation systems in sports ground with above ground sprinkler systems.  FY 21/22 Budget allocation: Construction	Murrumbeena Park - Kangaroo Road, Murrumbeena	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Synthetic cricket surfaces and winter wicket covers	Replacement of worn synthetic surfaces on centre wickets, practice nets and multi-use surfaces within parks.  FY 21/22 Budget allocation: Construction	Municipality Wide	\$ 42,000	\$ -	\$ 20,000	\$ -	\$ 22,000
Roof Renewal	Ongoing strategic roof renewal of Council buildings, ensuring building assets are fit for purpose.  FY21/22 Budget allocation: Construction	1. East Bentleigh Senior Citizens, 1-3 Derry Street, Bentleigh East. 2. Civic Centre, (Theatrette, Chambers, Meeting Rooms, Auditorium) Glen Eira Town Hall, 420 Glen Eira Road, Caulfield. 3. Caulfield South Godfrey Street Community House, 9 Godfrey Street, Bentleigh. 4. Bentleigh East Preschool, Bailey Reserve, 202 East Boundary Road, Bentleigh East. 5. Centre Road Kindergarten, 850-852 Centre Road, Bentleigh East	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
IT Hardware Renewals	This project covers all the capital digital equipment and hardware costs of Council.	Council Offices	\$ 865,000	\$ -	\$ -	\$ -	\$ 865,000
Fixtures and Fittings renewal	To renew fittings and finishes at the end of their natural life in Council buildings. Includes DDA works assessed by DDA audits.  FY 21/22 Budget allocation: Construction	1. Moorleigh Village Community Centre, (Centre or Barry Neve Wing), 92 Bignell Road, Bentleigh East. 2. Caulfield Recreation Centre, 6 Maple Street, Caulfield South. 3. Moorleigh Pavilion, Moorleigh Village, 92 Bignell Road, Bentleigh East. 4. Pavilions which have a Grandstand/Terrace area	\$ 220,000	\$ -	\$ -	\$ -	\$ 220,000
Flooring Renewal	This program is an ongoing renewal for floor coverings that are nearing the end of their useful life.  FY 21/22 Budget allocation: Construction	Pavilion (except Public Toilets), Packer Park, 120 Leila Road, Carnegie	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Hydraulic Renewal	Rolling Program for renewal work for hydraulic components across Council's assets.  FY 21/22 Budget allocation: Construction	Traditional toilets at: Caulfield Park Katandra Road Carpark Murrumbeena Park	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Mechanical Renewal	Strategic renewal program for replacing HVAC units/systems at Council buildings. This project includes all mechanical works required.  FY 21/22 Budget allocation: Construction	Rosstown Nursing Home, 6-8 Ames Avenue, Murrumbeena.	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
GEL - Furniture and Equipment Renewal	Equipment that needs replacing over time due to use by the public and general wear and tear. By replacing this plant and equipment we are ensuring that the level of service delivery remains high.	GESAC and Caulfield Recreation Centre.	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
ILU Refurbishments	To refurbish Independent Living Units (ILU) that become vacant, in readiness for other tenants to occupy.	Various Locations where Council has ILU's	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

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Project Name							
GESAC Plant - Renewal	Plant Capital Expenditure for GESAC in accordance with Asset Management Plan.	GESAC - 200 East Boundary Road, Bentleigh East.	\$ 494,808	\$ -	\$ -	\$ -	\$ 494,808
Fire Detection Upgrade	Upgrade Fire Detection System, throughout the three wings at Moorleigh Village. (Approximately 85 Detectors).	Moorleigh Village all three wings - Chris Koutoumas, Barry Neve, Robert Flavell.	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000
Senior Citizen Centres Digital Equipment	Purchase of Digital screens and projectors for Senior Citizen Centres and an electronic noticeboard at Moorleigh Village.	1. East Bentleigh Senior Citizen Centre - 1 Derry Street, Bentleigh East. 2. Bentleigh Senior Citizen Centre - 2 Arthur Street, Bentleigh. 3. Ormond Senior Citizen Centre - 2 Newham Grove, Ormond. 4. Caulfield Senior Citizen Centre - 8-10 Cedar Street, Caulfield South. 5. Moorleigh Village Chris Koutoumas Wing - 92 Bignell Road, Bentleigh East.	\$ 36,000	\$ -	\$ -	\$ -	\$ 36,000
Minor Sportsfields Renewals (Goal post replacement)	Replace current AFL posts on senior grounds as existing posts do not meet regulation standards. FY 21/22 Budget allocation: Construction	Various ovals throughout the municipality.	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Residential Aged Care Services - Furniture and Equipment	Ensuring we have a contemporary environment that supports an independent lifestyle. Providing a safe and well-equipped environment that encourages occupancy. FY 21/22 Budget Allocation: Replacement and purchase of essential equipment.	Warrawee Community - 354a Centre Road, Bentleigh East. Rosstown Community - 6 Ames Avenue, Carnegie.	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Turf wicket replacement	Reconstruct turf wickets that are becoming difficult to maintain and produce fit for purpose playing surface for the level of competition. FY 21/22 Budget allocation: Construction	Various sites throughout the Municipality	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Park Bin Enclosure Program	New waste and recycling bin enclosures will be implemented across the city to educate and support park users to properly split litter from recyclables throughout reserves. New waste and recycling bin tops will be a priority to retrofit existing enclosures across Parks and Reserves in Glen Eira as identified and required.	Lord Reserve - Munro Avenue, Carnegie Bailey Reserve - East Boundary Road, Bentleigh East	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Replacement of Shade Sails	Replacing two of the four shade sails over the playground at Victory Park.	Victory Park	\$ 16,500	\$ -	\$ -	\$ -	\$ 16,500
Perimeter / Sportsground Fencing Renewal	Renewal of Sportsgrounds Perimeter Fencing.	Various sites throughout the Municipality	\$ 8,000	\$ -	\$ -	\$ -	\$ 8,000
Nature Strip Levelling	Nature Strip Levelling and improving surrounds.	Various sites throughout the Municipality	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Park Furniture and Infrastructure Program - New	Installation of new park furniture in Council's open space areas (e.g. tables and chairs, BBQs etc) FY 21/22 Budget allocation: Installation	Municipality Wide	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Replace Coaches Boxes	Replacement of the Coaches Boxes	Princes Park	\$ 11,000	\$ -	\$ -	\$ -	\$ 11,000
Irrigation Upgrade Garden Beds	Irrigation upgrade and installation in garden beds and open space areas.	Various sites throughout the municipality	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
<b>TOTAL RENEWALS</b>			<b>\$ 18,637,308</b>	<b>\$ 1,153,000</b>	<b>\$ 1,434,160</b>	<b>\$ -</b>	<b>\$ 17,203,148</b>
Borrowings to fund strategic and major projects						\$ 13,000,000	-\$ 13,000,000
<b>2021-22 CAPITAL WORKS PORTFOLIO</b>			<b>\$ 72,644,692</b>	<b>\$ 6,196,083</b>	<b>\$ 11,883,801</b>	<b>\$ 33,000,000</b>	<b>\$ 27,760,891</b>

## APPENDIX D Summary of Planned Capital Works Expenditure 2021-2025

### Summary of Planned Capital Works Expenditure

2021-2022	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	7,000	-	-	-	7,000	7,000	-	7,000	-
Buildings	34,029	9,821	16,555	-	7,653	34,029	4,180	14,849	15,000
<b>Total Property</b>	<b>41,029</b>	<b>9,821</b>	<b>16,555</b>	<b>-</b>	<b>14,653</b>	<b>41,029</b>	<b>4,180</b>	<b>21,849</b>	<b>15,000</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,845	1,845	-	-	-	1,845	-	1,845	-
Computers and Telecommunications	2,193	957	-	200	1,035	2,193	-	2,193	-
Library Books and Materials	1,200	1,200	-	-	-	1,200	67	1,133	-
Other Plant and Equipment	286	186	60	-	40	286	-	286	-
<b>Total Plant and Equipment</b>	<b>5,524</b>	<b>4,188</b>	<b>60</b>	<b>200</b>	<b>1,075</b>	<b>5,524</b>	<b>67</b>	<b>5,457</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	7,169	5,266	1,295	320	288	7,169	997	6,172	-
Footpaths	2,805	2,550	-	-	255	2,805	500	2,305	-
Drainage	3,500	875	2,625	-	-	3,500	0	3,500	-
Open Space	8,398	1,640	2,545	680	3,532	8,398	4,906	3,492	-
Car parks	1,209	300	-	-	909	1,209	909	300	-
Streetscape Works	3,012	30	1,269	1,619	95	3,012	325	(2,313)	5,000
<b>Total Infrastructure</b>	<b>26,093</b>	<b>10,661</b>	<b>7,734</b>	<b>2,619</b>	<b>5,079</b>	<b>26,093</b>	<b>7,637</b>	<b>13,456</b>	<b>5,000</b>
<b>Borrowings</b>								(13,000)	13,000
<b>Total Capital Works Expenditure</b>	<b>72,645</b>	<b>24,670</b>	<b>24,349</b>	<b>2,819</b>	<b>20,807</b>	<b>72,645</b>	<b>11,884</b>	<b>27,761</b>	<b>33,000</b>

### Summary of Planned Capital Works Expenditure

2022-2023	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	4,571	1,828	2,743	-	-	4,571	-	4,571	-
Buildings	36,775	3,357	33,076	-	343	36,775	2,200	34,575	-
<b>Total Property</b>	<b>41,346</b>	<b>5,186</b>	<b>35,818</b>	<b>-</b>	<b>343</b>	<b>41,346</b>	<b>2,200</b>	<b>39,146</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,826	1,826	-	-	-	1,826	-	1,826	-
Computers and Telecommunications	1,534	578	289	100	566	1,534	-	1,534	-
Library Books and Materials	928	835	-	93	-	928	68	860	-
Other Plant and Equipment	782	453	279	50	-	782	-	782	-
<b>Total Plant and Equipment</b>	<b>5,071</b>	<b>3,693</b>	<b>568</b>	<b>243</b>	<b>566</b>	<b>5,071</b>	<b>68</b>	<b>5,003</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	8,415	5,477	1,205	1,520	213	8,415	432	7,983	-
Footpaths	1,987	1,539	-	113	335	1,987	-	1,987	-
Drainage	3,442	1,549	1,721	172	-	3,442	-	3,442	-
Open Space	5,764	1,498	2,513	538	1,215	5,764	-	5,764	-
Car parks	450	338	113	-	-	450	-	450	-
Streetscape Works	300	-	150	150	-	300	-	300	-
<b>Total Infrastructure</b>	<b>20,358</b>	<b>10,400</b>	<b>5,702</b>	<b>2,493</b>	<b>1,763</b>	<b>20,358</b>	<b>432</b>	<b>19,925</b>	<b>-</b>
<b>Borrowings</b>								(31,000)	31,000
<b>Total Capital Works Expenditure</b>	<b>66,775</b>	<b>19,279</b>	<b>42,088</b>	<b>2,737</b>	<b>2,671</b>	<b>66,775</b>	<b>2,700</b>	<b>33,074</b>	<b>31,000</b>



## Summary of Planned Capital Works Expenditure

2023-2024	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	5,190	2,076	3,114	-	-	5,190	-	5,190	-
Buildings	4,863	3,383	1,185	-	296	4,863	1,000	3,863	-
<b>Total Property</b>	<b>10,053</b>	<b>5,459</b>	<b>4,299</b>	<b>-</b>	<b>296</b>	<b>10,053</b>	<b>1,000</b>	<b>9,053</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	2,001	2,001	-	-	-	2,001	-	2,001	-
Computers and Telecommunications	1,365	639	320	107	300	1,365	-	1,365	-
Library Books and Materials	947	852	-	95	-	947	69	877	-
Other Plant and Equipment	1,236	902	285	50	-	1,236	-	1,236	-
<b>Total Plant and Equipment</b>	<b>5,549</b>	<b>4,394</b>	<b>604</b>	<b>251</b>	<b>300</b>	<b>5,549</b>	<b>69</b>	<b>5,480</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	7,815	5,593	965	1,040	217	7,815	441	7,375	-
Footpaths	2,027	1,570	-	115	341	2,027	-	2,027	-
Drainage	3,510	1,580	1,755	176	-	3,510	-	3,510	-
Open Space	5,475	1,664	1,958	680	1,173	5,475	-	5,475	-
Car parks	459	344	115	-	-	459	-	459	-
Streetscape Works	425	0	200	200	25	425	-	425	-
<b>Total Infrastructure</b>	<b>19,711</b>	<b>10,751</b>	<b>4,993</b>	<b>2,211</b>	<b>1,756</b>	<b>19,711</b>	<b>441</b>	<b>19,270</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>35,313</b>	<b>20,603</b>	<b>9,896</b>	<b>2,462</b>	<b>2,352</b>	<b>35,313</b>	<b>1,510</b>	<b>33,803</b>	<b>-</b>

## Summary of Planned Capital Works Expenditure

2024-2025	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	6,035	2,414	3,621	-	-	6,035	-	6,035	-
Buildings	2,888	1,851	734	-	303	2,888	-	2,888	-
<b>Total Property</b>	<b>8,922</b>	<b>4,265</b>	<b>4,355</b>	<b>-</b>	<b>303</b>	<b>8,922</b>	<b>-</b>	<b>8,922</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,884	1,884	-	-	-	1,884	-	1,884	-
Computers and Telecommunications	1,386	652	326	109	300	1,386	-	1,386	-
Library Books and Materials	966	869	-	97	-	966	71	895	-
Other Plant and Equipment	950	610	290	50	-	950	-	950	-
<b>Total Plant and Equipment</b>	<b>5,186</b>	<b>4,014</b>	<b>616</b>	<b>255</b>	<b>300</b>	<b>5,186</b>	<b>71</b>	<b>5,115</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	7,922	5,715	996	990	222	7,922	450	7,473	-
Footpaths	1,963	1,601	0	118	244	1,963	-	1,963	-
Drainage	3,581	1,611	1,790	179	-	3,581	-	3,581	-
Open Space	6,119	2,004	2,606	663	846	6,119	-	6,119	-
Car parks	468	351	117	-	-	468	-	468	-
Streetscape Works	5,650	0	2,775	2,775	100	5,650	-	5,650	-
<b>Total Infrastructure</b>	<b>25,703</b>	<b>11,283</b>	<b>8,284</b>	<b>4,724</b>	<b>1,412</b>	<b>25,703</b>	<b>450</b>	<b>25,254</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>39,812</b>	<b>19,563</b>	<b>13,255</b>	<b>4,980</b>	<b>2,015</b>	<b>39,812</b>	<b>520</b>	<b>39,291</b>	<b>-</b>

## Appendix E: Schedule of User Charges and Other Fees

This listing presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2021-2022 year.

### ANNUAL BUDGET 2021-22

#### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
<b>COMMUNITY WELLBEING</b>					
<b>LIBRARY AND INFORMATION SERVICES</b>					
<b>3620 - Library and Information Operations</b>					
Interlibrary Loans	Charge per item + any costs charged by the lending library	Non Statutory	Taxable	\$5.00 + any costs charged by the lending library	\$5.00 + any costs charged by the lending library
Holiday Programs/Special Events	Charge varies according to program/event	Non Statutory	Taxable	Charge varies according to program/event; \$6.00 - \$20.00	Charge varies according to program/event; \$6.00 - \$20.00
Library bags	Per bag	Non Statutory	Taxable	2.00	2.00
Books, CD ROMs, DVDs, Talking Book Sets, Kits - Lost/Damaged	Various items	Non Statutory	Taxable	List price + \$12 processing charge	List price + \$12 processing charge
Magazines - Lost/Damaged	Various items	Non Statutory	Free	List price + \$3.50 processing charge	List price + \$3.50 processing charge
Jacketing - Damaged	Per item	Non Statutory	Free	3.00	3.00
CD ROM, and DVD Cases - Lost/Damaged	Per case	Non Statutory	Free	2.00	2.00
Kit Cases, Talking Book CD and Talking Book Playaway Cases - Lost/Damaged	Per case	Non Statutory	Free	6.00	6.00
Barcodes - Lost/Damaged	Per item	Non Statutory	Free	1.00	1.00
Talking Book Compact Discs - Lost/Damaged	Per compact disc	Non Statutory	Free	12.00	12.00
<b>3621 - Caulfield Library</b>					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PCs - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - maximum \$10	Non Statutory	Free	0.25	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00
<b>3622 - Elsternwick Library</b>					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per Item Per Day - Maximum \$10	Non Statutory	Free	0.25	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00
<b>3623 - Carnegie Library</b>					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
<b>3624 - Bentleigh Library</b>					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

## ARTS AND CULTURAL SERVICES

### 3510 - Gallery

Arts Unit Gallery Hire for Exhibitions - Per Week	Full - General	Non Statutory	Taxable	Various rates apply according to size/duration	Various rates apply according to size/duration
Gallery Management Fees	Held every second year	Non Statutory	Taxable	7,000.00	Not Applicable for 2021-22
Public programs	Children's programs	Non Statutory	Taxable	5.00	5.00

### 3520 - Storytelling Festival

Miscellaneous Income		Non Statutory	Taxable	Between \$10-\$35	Between \$10-\$35
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### 3551 - Carols by Candlelight

	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00

### 3580 - Party in the Parks

	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00

## RESIDENTIAL AGED CARE FACILITIES

Resident Fees are set by the Commonwealth Government and are subject to change.

### 5436 - Warrawee Aged Care Facility - Administration

Maximum Refundable Accommodation Deposits (RAD) - House 1 & 2		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposits (RAD) - House 4 & 5		Non Statutory	Free	525,000	525,000
Maximum Refundable Accommodation Deposits (RAD) Extra Service - House 6		Statutory	Free	550,000	550,000
Maximum Refundable Accommodation Deposit (RAD) - House 7		Non Statutory	Free	375,000	375,000
Basic Daily Care Fee		Statutory	Free	51.63	52.25
Extra Service Fees - House 6		Statutory	Free	37.50	37.50
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	51.63	52.25

### 5441 - Rosstown Aged Care Facility - Administration

Maximum Refundable Accommodation Deposit (RAD) - Downstairs		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposit (RAD) - Upstairs		Non Statutory	Free	425,000	425,000
Basic Daily Care Fee		Statutory	Free	51.63	52.25
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	51.63	52.25

### 5461 - Independent Living Units

	One bedroom per fortnight	Non Statutory	Input	Rent Assistance Entitlement plus 25% of Total Income	Rent Assistance Entitlement plus 25% of Total Income
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## FAMILY AND CHILDREN SERVICES

### 5301 - Family and Children Services Administration

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
FCS Ticketing Sales		Non Statutory	Taxable	10.00	10.00
Educator Session		Non Statutory	Free	35.00	35.00
<b>5346 - Occasional Care</b>					
Carnegie Occasional Care Fees per session		Non Statutory	Free	32.00	33.00
	Health Care Card Holder Fee	Non Statutory	Free	27.00	28.00
	Second Child Discount	Non Statutory	Free	30.00	31.00
<b>4759 - GESAC Occasional Care - Creche (Admin and Human Resources)</b>					
Creche Members	10 x Creche Members Casual Rate	Non Statutory	Free	68.95	68.95
	Creche Members Casual Rate	Non Statutory	Free	7.65	7.65
	10 x Creche Platinum Members Rate	Non Statutory	Free	58.50	58.50
Creche Non-Members	Creche Non-Members Casual Rate	Non Statutory	Free	11.95	11.95
	10 x Creche Day Time Ladies Netball Rate	Non Statutory	Free	42.50	42.50
	Day Creche Time Ladies Netball	Non Statutory	Free	5.30	5.30
	Childcare Pre-Kinder program (Term 10 Week)	Non Statutory	Free	408.00	408.00
<b>5212 - Kindergartens</b>					
Kindergarten Central Enrolment/Administration Fee	Full Fee	Non Statutory	Free	26.00	26.50
	Healthcare Card Holders	Non Statutory	Free	0.00	0.00
<b>5306 - Family Day Care</b>					
Family Day Care Administration Fee		Non Statutory	Free	1.95	1.95
Family Day Care Hourly Fee	per hour	Non Statutory	Free	\$9.00-\$15.00	\$11.00-\$15.50
<b>5316 - Carnegie Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	140.00	143.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	132.00	135.00
<b>5321 - Caulfield Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	140.00	143.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	132.00	135.00
<b>5341 - Murrumbeena Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	140.00	143.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	132.00	135.00
<b>5286 - Resource and Development</b>					
Hire General - Caulfield MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Murrumbeena Multi Purpose Children's Room		Non Statutory	Taxable	20.00	20.00
Hire General - Glen Huntly MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Carnegie Multi-purpose Children's Room		Non Statutory	Taxable	20.00	20.00
<b>5386 - Youth Services</b>					
School Holiday Program Tickets	Excursion fee	Non Statutory	Free	10.00	10.00
	Incursion fee	Non Statutory	Free	5.00	5.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
<b>COMMUNITY DEVELOPMENT AND CARE</b>					
<b>5484 - In Home Support Carers</b>					
Domestic Assistance	Low Fee	Non Statutory	Free	7.00	8.50
	Medium Fee	Non Statutory	Free	17.00	17.50
	High Fee	Non Statutory	Free	39.00	39.50
Personal Care	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	14.00	14.25
	High Fee	Non Statutory	Free	39.00	39.50
Social Support Individual	Low Fee	Non Statutory	Free	7.00	8.50
	Medium Fee	Non Statutory	Free	17.00	17.50
	High Fee	Non Statutory	Free	39.00	39.50
<b>5482 - Home Maintenance</b>					
Home Maintenance	Low Fee	Non Statutory	Free	16.00	16.50
	Medium Fee	Non Statutory	Free	22.50	23.00
	High Fee	Non Statutory	Free	55.00	57.00
<b>5500 - Delivered Meals</b>					
Delivered Meals	Low Fee	Non Statutory	Free	8.65	8.85
	Medium Fee	Non Statutory	Free	New Fee	10.00
	High Fee	Non Statutory	Free	14.25	14.50
	Full Cost Income - Delivered Meals Taxable	Non Statutory	Taxable	21.00	21.50
<b>5476 - Community Transport</b>					
Community Bus Hire (per half day)	Community - Non Profit	Non Statutory	Taxable	42.90	44.00
Community Bus Hire (per full day)	Community - Non Profit	Non Statutory	Taxable	59.20	61.00
Community Bus Hire (per half day)	Schools, Sporting Groups	Non Statutory	Taxable	63.20	65.00
Community Bus Hire (per full day)	Schools, Sporting Groups	Non Statutory	Taxable	112.20	115.00
Community Bus Service	Community member fee	Non Statutory	Taxable	4.10	4.25
<b>5496 - Social Support</b>					
Social Support	Low Fee	Non Statutory	Free	20.00	20.50
	Medium Fee	Non Statutory	Free	25.00	25.50
	High Fee	Non Statutory	Free	35.00	36.00
Full Cost Income	Packages & Linkages	Non Statutory	Taxable	Not Applicable for 2020-21	60.00
Social Support Group - Individual Activity Sessions	Low Fee	Non Statutory	Free	New Fee	5.00
	Medium Fee	Non Statutory	Free	New Fee	6.00
	High Fee	Non Statutory	Free	New Fee	15.00
	Packages & Linkages	Non Statutory	Taxable	New Fee	20.00
Social Support Session Meal	low	Non Statutory	Free	New Fee	8.85
	Medium Fee	Non Statutory	Free	New Fee	10.00
	High Fee	Non Statutory	Free	New Fee	14.50
	Packages & Linkages	Non Statutory	Taxable	New Fee	21.50
<b>5411 - Older Adults Programs</b>					
Transport	Each Way	Non Statutory	Taxable	New Fee	2.25

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)

## INFRASTRUCTURE & OPEN SPACE

### ASSET MANAGEMENT

#### 4100 - Project and Asset Management

Asset Consent Permits		Non Statutory	Free	190.00	194.00
Vehicle Crossing Permits		Non Statutory	Free	255.00	260.00
Building Over Easements Permits		Non Statutory	Free	320.00	326.00
User Fees - General	Cost recovered depending on complexity of S173 agreement + 10% administration fee	Non Statutory	Taxable	at cost plus 10% admin fee	at cost plus 10% admin fee
Point of Discharge Income	Permit referred under regulation 610(2)	Statutory	GST Exempt	144.70	144.70
Asset Protection Permits		Non Statutory	GST Exempt	250.00	255.00
Flood Information Reports	A fee for providing flood information for land susceptible to flooding from a major stormwater overflow in the council drainage system.	Statutory	Free	47.20	132.00

### WORKS DEPOT

#### 4422 - Asphalt Road and Footpath Reinstatement

Asphalt reinstatement works. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

Asphalt Footpath 30mm thick	per Sq.m.	Non Statutory	Taxable	186.00	186.00
Asphalt Road Pavement 50mm thick	per Sq.m.	Non Statutory	Taxable	231.00	231.00

#### 4441 Concrete Maintenance - Concrete Openings

Reinstating Concrete openings. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

##### a) Footpath and Vehicle Crossing Reinstatements

Concrete Footpath - 75mm thick	per Sq.m.	Non Statutory	Taxable	103.00	103.00
Footpath Combination with 300mm spoon drain	per Sq.m.	Non Statutory	Taxable	168.00	168.00
Vehicle Crossing - 100mm thick	per Sq.m.	Non Statutory	Taxable	168.00	168.00
Residential Vehicle Crossings - 125mm thick	per Sq.m.	Non Statutory	Taxable	191.00	191.00
Commercial Vehicle Crossings - 150mm thick	per Sq.m.	Non Statutory	Taxable	191.00	191.00
Industrial Vehicle Crossings - 200mm thick	per Sq.m.	Non Statutory	Taxable	248.00	248.00

##### b) Kerb and Channel Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Concrete Kerb & Channel - 450mm wide	per Lin.m.	Non Statutory	Taxable	168.00	168.00
Concrete Kerb & Channel - 600mm wide	per Lin.m.	Non Statutory	Taxable	128.00	128.00
Concrete Kerb & Channel - Extra Wide Channel - 900mm wide	per Lin.m.	Non Statutory	Taxable	214.00	214.00

##### c) Miscellaneous Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Brick Paving	per Sq.m.	Non Statutory	Taxable	135.00	135.00
Pram Crossing - Unit	per number	Non Statutory	Taxable	1,017.00	1,017.00
Bluestone - Kerb	per Lin.m.	Non Statutory	Taxable	168.00	168.00
Bluestone - Kerb & Channel	per Lin.m.	Non Statutory	Taxable	191.00	191.00
Bluestone - Paving	per Sq.m.	Non Statutory	Taxable	214.00	214.00
Storm Water Kerb Adaptors	per number	Non Statutory	Taxable	113.00	113.00
Storm Water Pipe - 100mm diameter	per Lin.m.	Non Statutory	Taxable	90.00	90.00
Nature Strip (which includes level off, top dressing & seeding)	per Sq.m.	Non Statutory	Taxable	36.00	36.00
Nature Strip (which includes excavation Maximum Depth 200mm, top soiling & seeding)	per Sq.m.	Non Statutory	Taxable	68.00	68.00
Saw Cutting	per Lin.m.	Non Statutory	Taxable	17.00	17.00

### PARKS SERVICES

#### 4650 - Contract Tree Gang

Sundry Income	Tree Removal for Cross-Overs	Non Statutory	Taxable	Variable	Variable
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## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
<b>RECREATION AND OPEN SPACE</b>					
<b>4804 - Duncan Mackinnon Reserve - Bond - Casual hire track/court bookings: Minimum \$1,000 - Maximum \$5,000</b>					
Athletics Track hire - community	Casual Per Hour - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	91.00	92.00
Athletics Track hire - Commercial/Casual	Casual Per Hour - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	118.00	120.00
Athletics Track half day hire - community	Casual Per Half Day - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	248.00	252.00
Athletics Track Half Day hire - Commercial/Casual	Casual Per Half Day - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	324.00	330.00
Athletics Track full day hire - community	Casual Per Day - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	416.00	424.00
Athletics Track full day hire - commercial/casual	Casual Per Day - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	552.00	563.00
Athletics Track Equipment Full Day hire - Hurdles and High Jump	Equipment Hire (Full Day - 6+ hours)	Non Statutory	Taxable	168.00	171.00
Athletics Track Equipment Half Day hire - Hurdles and High Jump	Equipment Hire (Half Day - 3 hours)	Non Statutory	Taxable	85.00	86.00
Athletics Track Equipment Full day hire - Starting Blocks	Starting Blocks (Full Day - 6+ hours)	Non Statutory	Taxable	69.00	70.00
Athletics Track Equipment Half day hire - Starting Blocks	Starting Blocks (Half Day - 3 hours)	Non Statutory	Taxable	34.00	35.00
Athletics Track Equipment hire - Timing Gates	Timing Gates	Non Statutory	Taxable	280.00	285.00
Athletics Track Equipment hire - Timing Gates Operator (Weekday)	Timing Gates Operator (weekday)	Non Statutory	Taxable	226.00	230.00
Athletics Track Equipment hire - Timing Gates Operator (Weekend/public holiday)	Timing Gates Operator (Weekend/Public Holiday)	Non Statutory	Taxable	305.00	311.00
Athletics Track Lighting	Lighting (per hour)	Non Statutory	Taxable	34.00	35.00
Caretaker Fee - weekday	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	39.00	40.00
Caretaker Fee - weekend	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	78.00	79.00
Caretaker Fee - public holiday	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	98.00	100.00
Netball Court hire - community	Per court per hour - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	20.00	21.00
Netball Court hire - Commercial/casual	per court per hour - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	43.00	43.00
Netball Court Full Day hire - community	per court full day (6+ hours)	Non Statutory	Taxable	79.00	80.00
Netball Court Full Day hire - commercial/casual	per court full day (6+ hours)	Non Statutory	Taxable	170.00	173.00
Netball Facility Full Day hire - community	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	474.00	483.00
Netball Facility Full Day hire - commercial/casual	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	1,020.00	1,040.00
Netball Court Lighting	Lighting (per hour per court, min 2 courts)	Non Statutory	Taxable	11.00	11.00
<b>4816 - Open Space</b>					
Bond - Special Events: Minimum \$500 - Maximum \$15,000 (Day Rate)					
Bond - Advertising Board	Bond for Advertising Board per board	Non Statutory	Free	51.00	52.00
Hire of Rotundas and picnic shelters	Day Rate	Non Statutory	Taxable	143.00	145.00
Hire of Picnic Shelters at Booran Reserve	9:00am to 1:00pm or 2:00pm to 6:00pm	Non Statutory	Taxable	143.00	145.00
Hire of Rotundas and Bandstands with power	Bentleigh Centre Road & Caulfield Park Band Stand	Non Statutory	Taxable	164.00	167.00
Open Space hire - community	Day Rate (<100 people) - includes schools within Glen Eira	Non Statutory	Taxable	143.00	145.00
Open Space hire - Commercial/casual hire	Day Rate for commercial businesses, and schools/groups outside of Glen Eira	Non Statutory	Taxable	213.00	217.00
Open Space hire with infrastructure	Minor event <500 people (includes bringing 1-2 items into the park)	Non Statutory	Taxable	451.00	460.00
Open Space hire fee for a special event - (items brought onto the reserve will incur additional item fees).	Special Events - 500 - 2,000 people	Non Statutory	Taxable	896.00	913.00
	Special Events - 2,000 - 5,000 people	Non Statutory	Taxable	1,339.00	1,365.00



## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
	Special Events - 5,000 - 10,000 people	Non Statutory	Taxable	2,009.00	2,049.00
	Special Events - 10,000 > people	Non Statutory	Taxable	3,014.00	3,074.00
Open Space hire - Additional item fee for special events	This fee is in addition to the open space hire fee for an event. This day rate is charged against each 'item' as outlined in the Event Guidelines	Non Statutory	Taxable	451.00	460.00
Site Inspection for events	Mandatory - per officer per inspection	Non Statutory	Taxable	52.00	53.00
Car Park hire in Open Space/Reserve/Park	Per car park space	Non Statutory	Taxable	55.00	56.00
Sportsgrounds hire - community	Casual rate (per sportsground per day), including school bookings outside school hours	Non Statutory	Taxable	143.00	145.00
Sportsgrounds (turf wicket) hire - community	Casual rate for use of turf wicket (per day)	Non Statutory	Taxable	357.00	364.00
Sportsgrounds - School hire (per sportsground school hours)	School rate per sportsground during school hours (per term)	Non Statutory	Taxable	52.00	255.00
Sportsgrounds hire - Commercial/casual	Commercial rate (per sportsground per day)	Non Statutory	Taxable	213.00	217.00
Sportsgrounds (turf wicket) hire - Commercial/casual	Commercial rate for use of turf wicket (per day)	Non Statutory	Taxable	533.00	543.00
Personal Training Permit Fee	Annual Fee - standard one year licence (GST Inc.)	Non Statutory	Taxable	356.00	363.00
Personal Training - Participant Fee	Fee per participant per day (GST Inc.)	Non Statutory	Taxable	2.75	2.80
Personal Training - Participant Fee (student)	Fee per student participant per day (GST Inc.)	Non Statutory	Taxable	1.85	1.85
Velodrome hire - community	GECC resident, GECC club & GECC school Rate (per hour)	Non Statutory	Taxable	53.00	54.00
Velodrome hire - Commercial/casual	Commercial Rate for businesses and schools, residents groups outside of Glen Eira (per hour)	Non Statutory	Taxable	104.00	106.00
Velodrome Full Day hire - community	Casual hire rate for community, schools, residents (Full Day - 6+ hrs)	Non Statutory	Taxable	287.00	292.00
Velodrome Full Day hire - Commercial/casual	Commercial Rate (Full Day - 6hrs +)	Non Statutory	Taxable	573.00	584.00
Tennis Court - Casual hire - Off-peak	Before 6pm. Per court. Per hour. Including Council managed Book-A-Court facilities.	Non Statutory	Taxable	New Fee	20.00
Tennis Court - Casual hire - Peak	Nights after 6pm. Per court. Per hour. Including Council managed Book-A-Court facilities.	Non Statutory	Taxable	New Fee	28.00
Filming Permit	Student/Low Impact Filming (per day)	Non Statutory	Free	36.00	37.00
	Commercial (per day)	Non Statutory	Free	549.00	559.00
	Commercial (per half day)	Non Statutory	Free	357.00	364.00
	Still Photography (per day)	Non Statutory	Free	342.00	348.00
	Still Photography (half day)	Non Statutory	Free	222.00	226.00
Bailey Reserve Skate Park - Casual hire for events	Casual rate (per day)	Non Statutory	Taxable	451.00	460.00
Balloon Landing - Notified	Per Landing in park	Non Statutory	Taxable	181.00	184.00
Balloon Landing - No notification	Per Landing in park - (no notification)	Non Statutory	Taxable	367.00	374.00
<b>4754 - East Caulfield Reserve Multi Sport Facility</b>					
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - community Off-peak	Single Small Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	22.00	23.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - community Peak	Single Small Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	32.00	33.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - community Off-peak	Single Large Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	32.00	33.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - community Peak	Single Large Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	43.00	44.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - Commercial/casual Off-peak	Single Small Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	43.00	44.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - Commercial/casual Peak	Single Small Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	53.00	54.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - Commercial/casual Off-peak	Single Large Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	53.00	54.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - Commercial/casual Peak	Single Large Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	63.00	64.00
East Caulfield Reserve Multi Sport Facility hire (Court 1) - Commercial/casual	Single Large Court - Half day - up to four hours	Non Statutory	Taxable	New Fee	145.00
East Caulfield Reserve Multi Sport Facility hire (Court 1) - Commercial/casual	Single Large Court - Full day - up 8 hours	Non Statutory	Taxable	New Fee	248.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
East Caulfield Reserve Multi Sport Facility hire (Court 2 or 3) - Commercial/casual	Single Small Court - Half day - up to four hours	Non Statutory	Taxable	New Fee	118.00
East Caulfield Reserve Multi Sport Facility hire (Court 2 or 3) - Commercial/casual	Single Small Court- Full day - up 8 hours	Non Statutory	Taxable	New Fee	202.00
<b>Moorleigh Reserve Multi Sports Facility</b>					
Moorleigh Reserve Multi Sport Facility hire - community off-peak	Single Large Court - GECC resident, club & school - per hour off peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	49.00	50.00
Moorleigh Reserve Multi Sport Facility hire - community Peak	Single Large Court - GECC resident, club & school - per hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	64.00	65.00
Moorleigh Reserve Multi Sport Facility hire - Commercial/casual	Single Large Court - Per Hour Off Peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	80.00	81.00
Moorleigh Reserve Multi Sport Facility hire - Commercial/casual	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	95.00	96.00
<b>4803 - Pavilions</b>					
Sports club afterhours call out fee	Per call to after hours officer	Non Statutory	Taxable	102.00	104.00
Sports Pavilions/Change Rooms/Kitchens hire - Casual	Available for hire by Sporting Clubs & Schools (non profit) Hourly Flat Rate Casual	Non Statutory	Taxable	27.00	28.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)

## PLANNING AND PLACE

### URBAN PLANNING

#### 3121 - Urban Planning - Statutory Fees

Fees for applications under Section 47 of the Planning and Environment Act 1987 (regulation 9) - Table 2 in the Planning and Environment (Fees) Regulations 2016					
	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
	Class 2 To develop single dwelling <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 3 To develop single dwelling \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 4 To develop single dwelling \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 5 To develop single dwelling \$500,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 6 To develop single dwelling \$1,000,000-\$2,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 7 VicSmart <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 8 VicSmart >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 VicSmart subdivision	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 VicSmart other than class 7, 8 or 9	Statutory	Free	Statutory Charges	Statutory Charges
	Class 11 Other development <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Other development \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Other development \$1,000,000-\$5,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Other development \$5,000,000-\$15,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Other development \$15,000,000-\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Other development >\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Subdivide existing building	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Subdivide land into two lots (other than VicSmart)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Realignment or consolidation	Statutory	Free	Statutory Charges	Statutory Charges
	Class 20 Subdivide land (3 or more lots)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 21 (Remove or vary a restriction)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 22 Permit not otherwise provided for in the regulations (i.e. Sale or consumption of liquor, reduction or waiver of car parking)	Statutory	Free	Statutory Charges	Statutory Charges
Fees for applications under Section 72 of the Planning and Environment Act 1987 (regulation 11) - Table 3 in the Planning and Environment (Fees) Regulations 2016					
	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
	Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	Statutory Charges	Statutory Charges
	Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 Amendment to a class 9 permit *	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 Amendment to a class 10 permit*	Statutory	Free	Statutory Charges	Statutory Charges

# ANNUAL BUDGET 2021-22

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
	Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Amendment to a class 17 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Amendment to a class 18 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Amendment to a class 19 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Amendment to a class 20 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Amendment to a class 21 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Amendment to a class 22 permit*	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 10 of the Planning and Environment (Fees) Regulations 2016	For combined permit applications	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 12 of the Planning and Environment (Fees) Regulations 2016	To amend an application under Section 57A(3)(a)	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 13 of the Planning and Environment (Fees) Regulations 2016	For a combined application to amend a permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 14 of the Planning and Environment (Fees) Regulations 2016	For a combined permit and planning scheme amendment	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 15 of the Planning and Environment (Fees) Regulations 2016	For a certificate of compliance	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 16 of the Planning and Environment (Fees) Regulations 2016	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 17 of the Planning and Environment (Fees) Regulations 2016	For a planning certificate	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 18 of the Planning and Environment (Fees) Regulations 2016	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 6 of the Subdivision (Fees) Regulations 2016	For certification of a plan of subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 7 of the Subdivision (Fees) Regulations 2016	Alteration of a plan under Section 10(2) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 8 of the Subdivision (Fees) Regulations 2016	Amendment of a certified plan under Section 11(1) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
<b>3121 - Urban Planning - Non-statutory fees</b>					
Procedural requests (All Secondary Consent fees are to be set at the cost for Section 72 Amendments as set out in the Planning and Environment (Fees) Regulations, as amended from time to time)					
	Secondary Consent in respect of a Class 1 Use only	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	199.90	199.90
	Secondary Consent in respect of a Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	629.40	629.40
	Secondary Consent in respect of a Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	1,288.50	1,288.50
	Secondary Consent in respect of a Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	1,392.10	1,392.10
	Secondary Consent in respect of a Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	199.90	199.90
	Secondary Consent in respect of a Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	429.50	429.50
	Secondary Consent in respect of a Class 9 Amendment to a class 9 permit *	Statutory	Free	199.90	199.90

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
	Secondary Consent in respect of a Class 10 Amendment to a class 10 permit*	Statutory	Free	199.90	199.90
	Secondary Consent in respect of a Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	1,147.80	1,147.80
Procedural requests	Secondary Consent in respect of a Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	1,547.60	1,547.60
	Secondary Consent in respect of a Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	3,413.70	3,413.70
	Secondary Consent in respect of a Class 14 Amendment to a class 17 permit*	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 15 Amendment to a class 18 permit*	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 16 Amendment to a class 19 permit*	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 17 Amendment to a class 20 permit*	Statutory	Free	1318.10 per 100 lots	1318.10 per 100 lots
	Secondary Consent in respect of a Class 18 Amendment to a class 21 permit*	Statutory	Free	1,318.10	1,318.10
	Secondary Consent in respect of a Class 19 Amendment to a class 22 permit	Statutory	Free	1,318.10	1,318.10
Procedural requests	Request to extend the expiry date of a planning permit (first request)	Non Statutory	Free	650.00	650.00
Procedural requests	Request to extend the expiry date of a planning permit (second and subsequent request)	Non Statutory	Free	950.00	950.00
Procedural requests	Request to endorse plans or documents under a condition or a planning permit (second and subsequent request)	Non Statutory	Taxable	127.50	130.00
Public notification	Per public notice to be displayed on site	Non Statutory	Free	25.00	25.00
Public notification	Fixed fee (for up to 10 public notices sent by post)	Non Statutory	Free	125.00	125.00
Public notification	For each additional public notice sent by post	Non Statutory	Free	12.00	12.00
Planning information and pre-application advice	Request for specific planning information	Non Statutory	Free	165.00	165.00
Planning information and pre-application advice	Pre-application advice (written advice) (minor applications)	Non Statutory	Free	165.00	165.00
Planning information and pre-application advice	Pre-application advice (written advice) (major applications)	Non Statutory	Free	255.00	255.00
Planning information and pre-application advice	Pre-application meeting (in addition to written advice)	Non Statutory	Free	255.00	255.00
Planning information and pre-application advice	Subsequent pre-application advice following initial response (written advice)	Non Statutory	Free	165.00	165.00
Administrative fees	Search and copy fees	Non Statutory	Free	125.00	127.50
Administrative fees	Search and copy fees (post 2016 - provided electronically)	Non Statutory	Free	40.00	40.00
Administrative fees	Digitisation fee (any submission that includes paper size larger than A3 size)	Non Statutory	Free	120.00	122.50
Administrative fees	Digitisation fee (any submission that includes A3 and/or A4 size only)	Non Statutory	Free	60.00	61.20
Photocopies of Plans	Size A0: 1 - 3 Copies - Per Copy	Non Statutory	Free	15.30	15.50
	Size A1: 4 or More - Per Copy	Non Statutory	Free	15.30	15.50
	Size A2: 4 or More - Per Copy	Non Statutory	Free	15.30	15.50
	Size A4 - Per Copy	Non Statutory	Free	4.10	4.20
	Size A3 - Per Copy	Non Statutory	Free	5.10	5.20

# ANNUAL BUDGET 2021-22

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)

### CITY FUTURES

#### City Futures

Fee under Regulation 6 of the Planning and Environment (Fees) Regulations 2016

Stage 1	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	Statutory	Free	3,050.86	3,096.18
Stage 2	For: a) considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	Statutory	Free	15,121.01	15,345.63
		Statutory	Free	30,212.40	30,661.20
		Statutory	Free	40,386.87	40,986.81
Stage 3	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Statutory	Free	481.33	488.48
Stage 4	Consideration of a request for the Minister to approve the amendment under Section 35 Giving notice of the approval of the amendment under Section 36 (1).	Statutory	Free	New Fee	488.48

### COMMUNITY SAFETY AND COMPLIANCE

#### 3400 - Building Control

Permits	Fences Permit Fee	Non Statutory	Taxable	562.00	572.00
	Reblocks, Garages, Carports, Verandas Permit Fee	Non Statutory	Taxable	769.00	784.00
	Other Garages and Swimming Pools	Non Statutory	Taxable	769.00	784.00
	Pool Fences only	Non Statutory	Taxable	434.00	442.00
Dwelling Additions (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,153.00	2,196.00
Dwelling Additions (including 4 inspections)	Minimum Fee- Registered Builder	Non Statutory	Taxable	1,771.00	1,806.00
Dwellings (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,896.00	2,953.00
Dwellings (including 4 inspections)	Minimum Fee - Registered Builder	Non Statutory	Taxable	2,429.00	2,477.00
Commercial	Up to \$20k - including 2 inspects	Non Statutory	Taxable	901.00	919.00
	\$20k and over	Non Statutory	Taxable	Cost/100	Cost/100
Demolition Fees	Domestic - within Municipality	Non Statutory	Taxable	665.00	678.00
	Commercial	Non Statutory	Taxable	Price on application	Price on application
Special Assessments	Domestic - per hour (minimum 1 hour)	Non Statutory	Taxable	174.00	177.00
	Commercial - per hour (minimum 1 hour)	Non Statutory	Taxable	466.00	475.00
Application fee to retain works constructed without a building permit	Fee for the assessment of documentation submitted to Council to justify if a building or works are to remain that has been constructed or carried out without a building permit. Additional fee may be applicable according to the complexity of the illegal works and documentation submitted for assessment. Total fee to be determined by the Manager.	Non Statutory	Taxable	Min \$593	Min \$604

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
Inspection Rates	Within Municipality	Non Statutory	Taxable	162.00	165.00
	Lapsed Permits	Non Statutory	Taxable	429.00	437.00
	Additional Inspections	Non Statutory	Taxable	164.00	167.00
External Inspections		Non Statutory	Taxable	381.00	388.00
Occupancy Permits	Prescribed Temporary Structures	Non Statutory	Free	605.00	617.00
	Place for Public Entertainment	Non Statutory	Free	2,992.00	3,051.00
	Amendment to above CO Certificates	Non Statutory	Free	381.00	388.00
Siting approval- Prescribed Temporary Structures	Siting approval of prescribed temporary structures - Building Act s 57(1)(a)	Non Statutory	Free	297.00	302.00
Council Dispensation Applications (Building Regulations 2006)	Council Consent (Part 5 siting, Building Regulations 2018) per Regulation Applicable. Maximum fee set by Legislation, charges are currently estimated.	Non Statutory	Free	290.40	296.00
	Corner fences combined application	Non Statutory	Free	405.00	413.00
	Domestic buildings- Dispensation or performance determination Reg. 233, 231, 229	Non Statutory	Free	350.00	357.00
	Commercial buildings- Dispensation or performance determination Reg. 233, 213, 229	Non Statutory	Free	695.00	708.00
Hoarding Permits	Hoarding Permits - Fee Per Month	Non Statutory	Free	\$175 + (value) * (value) * \$4.20	\$178.50 + (value) * (value) * \$4.60
	Renewal	Non Statutory	Free	\$89 + (value) * (value) * \$4.20	\$91 + (value) * (value) * \$4.60
Statutory Inspections	Pool Certificate/ Subdivisions	Non Statutory	Taxable	435.00	443.00
Protection of Public	Statutory Reg. 116	Statutory	Taxable	293.50	299.00
Modifications for Existing Building Redevelopment	Domestic - Per Modification	Non Statutory	Taxable	360.00	367.00
Extensions	Domestic	Non Statutory	Taxable	191.00	194.00
Cancellations of Permits	Domestic	Non Statutory	Free	191.00	194.00
Construction Management Plan Variation Fee	Assessment of variations to construction management plans	Non Statutory	Free	117.50	120.00
Building Appeals Commission/Melbourne Water Fees Re Modifications	Various Fees Depending on Modifications	Non Statutory	Free	Various	Various
Plan Copies	Search and document fee	Non Statutory	Free	65.00	66.00
Copies of building permit documentation		Non Statutory	Free	47.00	48.00
Building Permit Levy (State Government)	Statutory Fee - works >10,000	Statutory	Free	Set by State Government	Set by State Government
Computation Checking	Recovery of Charges to GECC	Non Statutory	Taxable	Various	Various
Property Information Fee - GECC	Statutory (Set by Legislation - Charges are currently estimated)	Statutory	Free	47.20	48.00
Permit Lodgement Fees	Statutory Fee - Domestic (Set by Legislation Charges are currently estimated)	Statutory	Free	122.00	124.00
	Statutory Fee - Commercial (Set by Legislation Charges are currently estimated)	Statutory	Free	122.00	124.00
Swimming pool and spa registration	Registration Fee (Maximum)	Statutory	Free	31.84	32.40
	Compliance lodgement fee (Maximum)	Statutory	Free	20.44	20.84
	Non-compliance lodgement fee (Maximum)	Statutory	Free	385.00	392.70
	Information Search fee (Maximum)	Statutory	Free	47.24	48.00
Certificate from Council to enable a Demolition permit to be issued	Section 29A	Statutory	Free	85.20	86.90



## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
<b>3224 - Animal Control Services</b>					
Cat Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	38.20	38.96
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	109.45	111.64
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	38.20	38.96
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	38.20	38.96
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	38.20	38.96
	Pensioner Rate - Cat Sterilised and Micro chipped (including \$4.10 State Levy)	Non Statutory	Free	22.00	22.44
	Pensioner Rate - Cat Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	56.80	57.94
Dog Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	56.90	58.04
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	163.10	166.37
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	56.90	58.04
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	56.90	58.04
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	56.90	58.04
	Pensioner Rate - Dog Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	30.40	31.00
	Pensioner Rate - Dog Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	83.80	85.48
	Obedience Trained (including \$4.10 State Levy)	Non Statutory	Free	30.40	31.00
	Obedience Trained - Pensioner Rate (including \$4.10 State Levy)	Non Statutory	Free	18.00	18.36
	Restricted Breed and Declared Dangerous Dog (including \$4.10 State Levy)	Non Statutory	Free	330.60	337.21
	Dangerous Dog which is a Guard Dog or Protection Trained (including \$4.10 State Levy)	Non Statutory	Free	163.10	166.36
Domestic Animal Business	Pet Shop Registration (Includes \$20.00 State Levy)	Non Statutory	Free	366.20	373.52
Animal Registration Register	Copy of Pet Registration Information	Statutory	Free	50.20	51.20
Impoundment Fees	Fee Prior to Delivery to Pound	Non Statutory	Free	98.00	99.96
	Pound Release Fee within 8 days (if animal is unregistered at time of impoundment)	Non Statutory	Free	\$350.00 plus pound contractor variable costs including vaccination and holding costs	\$357.00 plus pound contractor variable costs including vaccination and holding costs
	Seized animals - charge per day after 8 days - pound contractor cost.	Non Statutory	Free	30.70	31.32
	Permit for more than 2 cats/dogs	Non Statutory	Free	63.60	64.90
<b>3210 - Local Laws</b>					
Waste Bin Permits (Road Occupancy Permits)		Non Statutory	Free	81.90	83.50
Materials on Nature Strips	Flat Rate Per Week	Non Statutory	Free	81.90	83.50
Footpath Trading Permits	External chairs (up to 6 chairs) or Bench seat (up to 6 patrons)	Non Statutory	Free	240.00	245.00
	Extra chairs (if over 6 chairs) or Bench seat (if over 6 patrons)	Non Statutory	Free	40.00	40.00
	A-Frame Signs	Non Statutory	Free	120.00	122.00
	Windbreaks/Screening Barriers/Umbrellas	Non Statutory	Free	No Charge	No Charge
	Heater	Non Statutory	Free	100.00	100.00
	Display of goods (per display)	Non Statutory	Free	250.00	255.00
Footpath/road occupancy permit	Footpath/road Occupancy Permits - Fee Per Month	Non Statutory	Free	\$175.10 + (value) * (value) * \$4.20	\$178.60 + (value) * (value) * \$4.30
Mobile Crane Permits	Flat Fee + Value of Footpath Rental/Car Spaces Taken	Non Statutory	Free	176.00	180.00
Works Zone Permits	Three months or less per zone	Non Statutory	Free	995.00	1,015.00
	Six months	Non Statutory	Free	1,770.00	1,805.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
	Nine months	Non Statutory	Free	2,300.00	2,345.00
	12 Months	Non Statutory	Free	2,810.00	2,865.00
	Extension per month	Non Statutory	Free	473.00	482.00
	Additional bays per month	Non Statutory	Free	184.00	188.00
Property Clean Up		Non Statutory	Free	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Rubbish	Per Site	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Overhanging Shrubs	Contractor Fees	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Street Closure Permit (Street Parties)	Permit Fee	Non Statutory	Free	167.80	170.00
Reserved Parking- Film sites etc.	Unrestricted Time Zones Per Car Space	Non Statutory	Free	53.10	54.20
	Time Restricted Zones Per Car Space	Non Statutory	Free	98.00	100.00
<b>3320 - Public Health</b>					
Registration Fees - Public Health and Wellbeing Act	Annual Registration Fee	Statutory	Free	146.00	149.00
	Ongoing Registration Fee (Low Risk)	Statutory	Free	146.00	149.00
	Late Registration Fee Surcharge	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
Transfer Administration Fees	Food Act	Non Statutory	Free	84.00	86.00
Transfer Administration Fees	Public Health and Wellbeing Act	Non Statutory	Free	84.00	86.00
<b>Registration Fees - Food Act</b>					
Food Act Registration Fees	Late Registration Fee Surcharge	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
	Class 1A - (5 star award)	Statutory	Free	417.00	425.00
	Class 1A - (No award)	Statutory	Free	547.00	558.00
	Class 1B - (5 star award)	Statutory	Free	354.00	361.00
	Class 1B - (No award)	Statutory	Free	485.00	495.00
	Class 2A - (5 star award)	Statutory	Free	651.00	664.00
	Class 2A - (No award)	Statutory	Free	781.00	797.00
	Class 2B - (5 star award)	Statutory	Free	360.00	367.00
	Class 2B - (No award)	Statutory	Free	490.00	500.00
	Class 2C - Community groups and temporary and mobile food premises (no award)	Statutory	Free	203.00	207.00
	Class 2D High risk home based retailer	Statutory	Free	318.00	324.00
	3A - Low risk premises	Statutory	Free	282.00	288.00
	3B - Low risk manufacturers	Statutory	Free	339.00	346.00
	Class 3C - Low risk Community groups and temporary and mobile food premises	Statutory	Free	146.00	149.00
Additional Follow Up Inspection Fees	Classes 1 and 2	Statutory	Free	141.00	144.00
	Class 3	Statutory	Free	99.00	101.00
<b>Registration Fees - Streatrader</b>					
Annual Registration Fee	Class 2M, 2T & 2V	Statutory	Free	203.00	207.00
	Class 3M, 3T & 3V	Statutory	Free	146.00	149.00
Public Health Legal Fee Income	Legal Fees Income	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
Transfer inspection fees	Public Health and Wellbeing Act Transfer Inspection Fee	Statutory	Free	141.00	144.00
Domestic Waste Water Management System Approval	Domestic Waste Water Management System Approval	Non Statutory	Free	324.00	330.00
<b>3220 - Parking Management</b>					
Magistrate Court Fees		Statutory	Free	Various	Various

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
Parking Infringements	Non Compliance of Road Rules	Statutory	Free	Various	Various
Fines Victoria Parking Infringements		Statutory	Free	Various	Various
Parking Fees Caulfield Racecourse		Non Statutory	Taxable	Various	
	First Two Hours (all areas)	Non Statutory	Taxable	2.40	2.50
	All Day Areas Nos. 1 & 2	Non Statutory	Taxable	6.10	6.20
User Fees General		Non Statutory	Free	Various	Various
Miscellaneous Income		Non Statutory	Taxable	Various	Various
Car Share Parking Bay	Establishment Fee	Non Statutory	Taxable	1,000.00	1,000.00
	Annual Renewal Fee		Taxable	500.00	500.00

### SUSTAINABILITY AND WASTE

#### 4300 - Waste and Recycling Charges

Large 240L Waste Charge (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	512.00	564.00
Small 120L Waste Charge (including an estimated \$36 State Levy)	Per bin	Non Statutory	Free	254.00	282.00
Residential Flat Shared Bins (240L) Waste Charge per assessment (including an estimated \$36 State Levy)	Per household	Non Statutory	Free	254.00	282.00
240L Family Bin (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	340.00	282.00
Medical 240L Waste Charge (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	254.00	282.00
Litter Management Charge		Non Statutory	Free	64.00	72.00
Additional Recycling Bin	Per bin	Non Statutory	Free	44.00	60.00
Additional Green Waste Bin	Per bin	Non Statutory	Free	39.00	40.00
Additional 120L Red Bin	Per bin	Non Statutory	Free	Not Applicable for 2020-21	352.50
Additional 240L Red Bin	Per bin	Non Statutory	Free	Not Applicable for 2020-21	705.00
Commercial 240L Red Bin	Per bin	Non Statutory	Free	Not Applicable for 2020-21	564.00
Bentleigh Traders					
Low	L1 Small to Medium Office/Retail/small Real estate/ Travel Agent Etc	Non Statutory	Free	451.60	479.00
	L2 Medium Real estate, large office (such as Solicitors, brokers etc)	Non Statutory	Free	1,139.70	1,204.00
Medium	M1 Small to Medium retail shop (Fashion, optometrist)/ Large Real estate etc	Non Statutory	Free	1,264.50	1,341.00
	M2 Large Retail shop (fashion, optometrist), Pharmacy	Non Statutory	Free	1,806.50	1,916.00
	M3 Large Pharmacy	Non Statutory	Free	5,107.40	5,405.00
High	HA Very small food shop/Café	Non Statutory	Free	451.60	479.00
	H1 Small/ light food shop & coffee shops, butcher	Non Statutory	Free	1,494.50	1,573.00
	H2 Medium food shops/Café	Non Statutory	Free	2,397.70	2,531.00
	H3 Large food shops/Bakery/Medium Café	Non Statutory	Free	3,301.00	3,489.00
	H4 Very Larger food shops/Café	Non Statutory	Free	8,375.60	8,823.00
	H5 Large Greengrocer (Fruit/Veg)	Non Statutory	Free	10,214.90	10,811.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)

## CORPORATE SERVICES

### CORPORATE COUNSEL

#### 2400 - Statutory & Local Government Act

				Statutory Fees Set By State Government	Statutory Fees Set By State Government
Freedom of Information Fees	Set Statutory Fees = per Application	Statutory	Free		

### FINANCE

#### 2210 - Rates and Valuations

Land Information Certificate	Statutory	Free	27.00	27.35
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## PROPERTY AND FACILITIES

### Pavilions

Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.

#### Duncan Mackinnon and Caulfield Park

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	45.00	46.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	85.00	87.00
Meeting Room Hire (if hired seperately)	Per Hour (minimum two hours)	Non Statutory	Taxable	20.00	21.00

#### Carnegie Multipurpose Room

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	30.00	31.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	40.00	41.00

### Other Facilities

Includes McKinnon Hall, East Caulfield Reserve, DC Bricker Reserve, Moorleigh Pavilion, Murrumbeena Pavilion, Glen Huntly Park, Packer Park, Bentleigh McKinnon Youth Centre and the Boyd Room.

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	35.00	36.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	70.00	74.00
Meeting Room Hire (if hired seperately)	Per Hour (minimum two hours)	Non Statutory	Taxable	15.00	16.00

### Town Hall Auditorium & Theatre

Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.

#### Auditorium with Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	1,700.00	1,734.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	2,600.00	2,652.00

#### Auditorium without Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	1,300.00	1,326.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	2,000.00	2,040.00

#### Theatre with Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	540.00	551.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	730.00	745.00

#### Theatre without Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	440.00	449.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	630.00	642.00

## ANNUAL BUDGET 2021-22

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2020-2021	Charges per unit 2021-2022
				(\$)	(\$)
<b>Town Hall Meeting Rooms</b>					
Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.					
<b>Councillor Room (10 pax), Ogaki Room (12 pax) Labassa Room (14 pax), Rippon Lea Room (16 pax).</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	60.00	61.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	80.00	82.00
<b>Caulfield Cup Room (Capacity: Standing 100 pax, seated 60 pax)</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	120.00	122.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	140.00	143.00
<b>Yarra Yarra Room (20 pax)</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	80.00	82.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	100.00	102.00
<b>Kitchen</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	40.00	41.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	50.00	51.00
<b>Buildings &amp; Properties - General</b>					
Bond: Minimum \$1,000 - Maximum \$5,000					
Hire of AV / PA equipment	General Hire	Non Statutory	Taxable	200.00	204.00
Hall Caretaker Fee	Weekday	Non Statutory	Taxable	37.50	38.00
Hall Caretaker Fee	Weekend	Non Statutory	Taxable	74.50	75.00
Hall Caretaker Fee	Public Holiday rate	Non Statutory	Taxable	93.50	94.00
Staff After Hours Call Out Fee		Non Statutory	Taxable	100.00	102.00
Store Room - Per month	Non Statutory	Non Statutory	Taxable	41.00	42.00

## Appendix F: Schedule of Glen Eira Leisure (GEL) User Charges and Other Fees

This appendix presents the fees and charges which will be charged in respect to various goods and services provided during the 2021-22 year. In order to allow for promotional and marketing programs, the GEL Manager will have limited delegated authority to vary a fee:

- by not more than 5 per cent; and
- for not more than two months.

All the fees below are of a non-statutory nature.

<b>ANNUAL BUDGET 2021-22</b>				
<b>Glen Eira Leisure User Charges and Other Fees</b>				
User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)

### Glen Eira Sports & Aquatic Centre - (GESAC)

<b>4761 - Administration &amp; Human Resource - Consumables</b>				
Sundry Income	Member Wrist Band	Taxable	5.00	5.00
Sundry Income	Member Wrist Band - Upgrade	Taxable	5.00	5.00
Sundry Income	Replacement Card	Taxable	5.00	5.00
Uniform Purchase	Uniform	Taxable	75.00	75.00
<b>4762 - Gesac Aquatics - Learn To Swim</b>				
Learn To Swim	Gold Swim School Membership	GST free	24.00	24.50
Learn To Swim	Foundation Swim School Membership	GST free	19.00	19.40
Learn To Swim	Swim School Membership	GST Free	19.25	19.95
Learn To Swim	Swim School Membership Flexi	GST free	21.00	22.00
Learn To Swim	Swim School 3 month Term	GST free	292.50	307.00
Learn To Swim	Private Lesson	GST free	64.50	65.00
Holiday Program	Swim School Fastlane - Member	GST Free	57.00	59.00
Holiday Program	Swim School Fastlane - Non Member	GST Free	110.00	115.00
Joining Fees	Administration Fee	Taxable	30.00	30.00
<b>4763- Gesac Aquatics - Schools</b>				
<b>July 2021 - December 2022 Prices (Prices to be reset in January 2022)</b>				
School Swimming Program	Max 6 per class	GST Free	11.60	12.10
School Swimming Program	Max 8 per class	GST Free	11.30	11.80
School Swimming Program	Max 10 per class	GST Free	10.20	10.70
<b>January 2022 - June 2022 Prices</b>				
School Swimming Program	Max 6 per class	GST Free	12.10	12.70
School Swimming Program	Max 8 per class	GST Free	11.80	12.30
School Swimming Program	Max 10 per class	GST Free	10.70	11.20
<b>4765- Gesac Aquatics - Birthday Parties</b>				
Birthday Party Program	Birthday Party Program - Snack Menu	Taxable	35.50	37.00
Birthday Party Program	Birthday Party Program - Meal Menu	Taxable	38.00	39.50
Birthday Party Program	Birthday Party Program - Feast Menu	Taxable	39.50	41.00
Birthday Party Program	Birthday Party Program - No Food	Taxable	23.00	24.00
Birthday Party Program	Birthday Party Deposit	Taxable	100.00	100.00
<b>4766- Gesac Aquatics - Casual Entry</b>				
Adult Swims	10x Adult Swim General Admission	Taxable	83.00	98.10
Adult Swims	Adult Swim General Admission	Taxable	10.40	10.90
Adult Swims	Adult Swim Off Peak	Taxable	8.30	8.70
Over 70's with concession Swim Glen Eira Resident	Adult Swim General Admission	Taxable	2.00	2.00
Over 70's Swim Glen Eira Resident	Adult Swim General Admission	Taxable	7.20	7.50
Over 70's with concession Swim Glen Eira Resident	Over 70s Wellness Concession Admission	Taxable	5.80	6.00
Over 70's Swim Glen Eira Resident	Over 70s Wellness General Admission	Taxable	12.10	12.50
Concession Swims	10 x Concession General Admission	Taxable	72.00	78.30
Concession Swims	Concession Swim General Admission	Taxable	8.30	8.70
Concession Swims	Concession Swim Off Peak	Taxable	7.20	7.50
Child Swims	10 x Child General Admission	Taxable	72.00	78.30
Child Swims	Child Swim General Admission	Taxable	8.30	8.70
Child Swims	Child Swim Off Peak	Taxable	7.20	7.50

## ANNUAL BUDGET 2021-22

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
Group Swims	10 x Group Swim General Admission	Taxable	275.00	288.00
Group Swims	Group Swim General Admission	Taxable	35.00	36.50
Group Swims	Group Swim Off Peak	Taxable	28.50	29.80
Aquatic Wellness	10 x Aquatic Wellness General Admission	Taxable	136.80	141.30
Aquatic Wellness	Aquatic Wellness General Admission	Taxable	15.20	15.70
Aquatic Wellness	10 x Aquatic Wellness Concession	Taxable	108.90	112.50
Aquatic Wellness	Aquatic Wellness Concession	Taxable	12.10	12.50
Aquatic Wellness	Aquatic Wellness Upgrade	Taxable	4.80	N/A
Aquatic Wellness	Aquatic Wellness Upgrade - General Concession	Taxable	3.80	N/A
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak Concession	Taxable	4.90	N/A
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak	Taxable	6.90	N/A
Bulk Visit Passes	GESAC Club Card Fee	Taxable	50.00	50.00
Spectator Fees	Spectator Fees	Taxable	3.90	3.90
<b>4769 - Gesac Aquatics - Pool Hire</b>				
<b>July 2021 - December 2021 Prices (Prices to be reset in January 2022)</b>				
Pool Hire	25m Pool - Lane	Taxable	71.00	73.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	64.00	66.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	56.50	58.00
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	55.00	57.00
Pool Hire	25m Pool - Whole Pool	Taxable	405.00	415.00
Pool Hire	50m Pool - Lane	Taxable	71.00	74.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	65.00	68.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	56.50	59.00
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	55.00	57.00
Pool Hire	50m Pool - Whole Pool	Taxable	405.00	425.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	210.00	220.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	56.50	58.00
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	28.00	29.00
Pool Hire	Wellness Program Pool - Whole Pool	Taxable	220.00	230.00
Pool Hire	LTS Pool - Lane	Taxable	35.00	36.50
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	31.50	33.00
Pool Hire	LTS Pool - Lane (Contract)	Taxable	25.00	26.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	23.00	24.00
Pool Hire	LTS Pool - Whole Pool	Taxable	145.00	150.00
Pool Hire	Leisure Pool	Taxable	210.00	220.00
Pool Hire	Water Slides	Taxable	210.00	220.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	66.50	64.00
Pool Hire	Lifeguard	Taxable	61.50	64.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	66.50	66.50
Pool Hire	Inflatable	Taxable	210.00	220.00
Pool Hire	Carnival Equipment	Taxable	65.50	67.00
<b>January 2022 - June 2022 Prices</b>				
Pool Hire	25m Pool - Lane	Taxable	73.00	76.50
Pool Hire	25m Pool - Lane (School/Term)	Taxable	66.00	69.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	58.00	60.50
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	57.00	59.50



## ANNUAL BUDGET 2021-22

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
Pool Hire	25m Pool - Whole Pool	Taxable	415.00	435.00
Pool Hire	50m Pool - Lane	Taxable	74.00	77.50
Pool Hire	50m Pool - Lane (School/Term)	Taxable	68.00	71.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	59.00	61.50
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	57.00	59.50
Pool Hire	50m Pool - Whole Pool	Taxable	425.00	445.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	220.00	230.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	58.00	60.50
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	29.00	30.00
Pool Hire	Wellness Program Pool - Half Pool	Taxable	230.00	240.00
Pool Hire	LTS Pool - Lane	Taxable	36.50	38.00
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	33.00	34.50
Pool Hire	LTS Pool - Lane (Contract)	Taxable	26.00	27.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	24.00	25.00
Pool Hire	LTS Pool - Whole Pool	Taxable	150.00	155.00
Pool Hire	Leisure Pool	Taxable	220.00	230.00
Pool Hire	Water Slides	Taxable	220.00	230.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	64.00	67.00
Pool Hire	Lifeguard	Taxable	64.00	67.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	66.50	67.00
Pool Hire	Inflatable	Taxable	220.00	230.00
Pool Hire	Carnival Equipment	Taxable	67.00	70.00
<b>4774 - Gesac Operations - Administration</b>				
Lockers	Medium Locker	Taxable	3.50	3.50
<b>4775 - Gesac Sales &amp; Marketing - Foundation</b>				
Foundation Membership	Foundation Membership Stage 1	Taxable	19.50	19.95
Foundation Membership	Foundation Membership Stage 2	Taxable	20.50	20.95
Foundation Membership	Foundation Membership Stage 3	Taxable	22.50	22.95
<b>4777 - Gesac Sales &amp; Marketing</b>				
Full Membership	GOLD Membership Direct Debit - 12 month minimum - weekly fee	Taxable	23.50	23.95
Full Membership	GOLD Membership Direct Debit - 1 month minimum - weekly fee	Taxable	27.50	27.95
Full Membership	GOLD Membership 3 month Term	Taxable	407.00	413.00
Full Membership	GOLD Membership 6 month Term	Taxable	764.00	776.00
Full Membership	GOLD Membership 12 month Term	Taxable	1,271.00	1,295.00
Concession Membership	GOLD Concession Membership Direct Debit - 12 month minimum	Taxable	20.50	20.95
Concession Membership	GOLD Concession Membership Direct Debit - 1 month minimum	Taxable	24.50	24.95
Concession Membership	GOLD Concession Membership 3 month Term	Taxable	368.00	374.00
Concession Membership	GOLD Concession Membership 6 month Term	Taxable	686.00	698.00
Concession Membership	GOLD Concession Membership 12 month Term	Taxable	1,115.00	1,139.00
	GOLD My Physio/Mind/Glen Eira Carer 10 Week	Taxable	100.00	100.00
Aquatic Membership	Aquatic Membership Direct Debit - 12 month	Taxable	15.95	16.50
Aquatic Membership	Aquatic Membership Direct Debit - 1 month	Taxable	18.95	19.50
Aquatic Membership	Aquatic Membership 3 month Term	Taxable	296.00	303.00

## ANNUAL BUDGET 2021-22

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
Aquatic Membership	Aquatic Membership 6 month Term	Taxable	542.00	557.00
Aquatic Membership	Aquatic Membership 12 month Term	Taxable	879.00	908.00
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 12 month	Taxable	13.95	14.50
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 1 month	Taxable	16.95	17.50
Aquatic Concession Membership	Aquatic Concession Membership 3 month Term	Taxable	270.00	277.00
Aquatic Concession Membership	Aquatic Concession Membership 6 month Term	Taxable	490.00	505.00
Aquatic Concession Membership	Aquatic Concession Membership 12 month Term	Taxable	775.00	804.00
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 12 month	Taxable	12.95	13.50
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 1 month	Taxable	15.95	16.50
Aquatic Junior Membership	Aquatic Junior Membership 3 month Term	Taxable	257.00	264.00
Aquatic Junior Membership	Aquatic Junior Membership 6 month Term	Taxable	464.00	479.00
Aquatic Junior Membership	Aquatic Junior Membership 12 month Term	Taxable	723.00	752.00
Corporate Membership	Corporate Membership Direct Debit - 12 month minimum	Taxable	21.50	21.95
Corporate Membership	Corporate Membership Direct Debit - 1 month minimum	Taxable	25.50	25.95
Corporate Membership	Corporate Membership 3 month Term	Taxable	374.00	387.00
Corporate Membership	Corporate Membership 6 month Term	Taxable	700.00	724.00
Corporate Membership	Corporate Membership 12 month Term	Taxable	1,140.00	1,191.00
Activate Membership	Activate Membership Direct Debit	Taxable	17.95	18.50
Activate Membership	Activate Membership 3 month Term	Taxable	283.00	290.00
Activate Membership	Activate Membership 6 month Term	Taxable	516.00	530.00
Activate Membership	Activate Membership 12 month Term	Taxable	983.00	1,012.00
Junior Membership	Junior Membership Direct Debit	Taxable	17.95	18.50
Junior Membership	Junior Membership 3 month Term	Taxable	283.00	290.00
Junior Membership	Junior Membership 6 month Term	Taxable	524.00	530.00
Junior Membership	Junior Membership 12 month Term	Taxable	983.00	1,012.00
	Bayside Tri Aquatic Unlimited Membership Weekly Fee	Taxable	14.85	15.50
	Bayside Tri Aquatic Unlimited Membership Weekly Fee Junior/Concession	Taxable	12.75	13.35
	Bayside Tri 1 Session Per Week Weekly Fee	Taxable	8.25	8.65
	Bayside Tri 1 Session Per Week Junior/Concession Weekly Fee	Taxable	6.70	7.00
	Academy of Swimming Unlimited Foundation Weekly Fee	Taxable	10.25	10.75
	Academy of Swimming Unlimited Weekly Fee	Taxable	12.75	13.35
	Academy of Swimming 1 Session Per Week Weekly Fee	Taxable	6.70	7.00
	Academy of Swimming Unlimited - 3 Months Upfront	Taxable	165.75	173.00
<b>4779 - Gesac Sales &amp; Marketing - Joining Fees</b>				
Joining Fees	Joining Fee 1	Taxable	99.00	99.00
Joining Fees	Joining Fee 2	Taxable	49.00	49.00
Admin Fees	Admin Fees	Taxable	49.95	49.95
<b>4782 - Gesac - Sport, Health &amp; Wellbeing - Bulk Visit</b>				
Bulk Visit Passes	10 x Group Fitness Pass	Taxable	170.00	175.50
Bulk Visit Passes	10 x Concession Group Fitness Pass	Taxable	152.00	157.50
<b>4784 - Gesac - Sport, Health &amp; Wellbeing - Gym</b>				
Casual Gym	Centre Visit Pass	Taxable	26.95	27.95
Casual Gym	Concession Centre Visit Pass	Taxable	23.95	24.95
Casual Gym	Health Assessment	Taxable	35.00	36.00
Casual Gym	Living Longer Living Stronger	Taxable	7.20	7.50
Casual Gym	Living Longer Living Stronger Consultation	Taxable	35.00	36.00
Attendant Support Initiative	Single session rate 1 hours	Taxable	47.00	49.00
Attendant Support Initiative	10 Pass ASP 1 Hour	Taxable	470.00	490.00
<b>4785 - Gesac - Sport, Health &amp; Wellbeing - Facilities Hire</b>				

## ANNUAL BUDGET 2021-22

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
Wet Program	Aqua Aerobics Group Class	Taxable	225.00	235.00
Dry Program	Group Fitness Class	Taxable	225.00	235.00
Dry Program	Group Cycle Class	Taxable	200.00	210.00
Dry Program	Group Fitness Studio Hire	Taxable	147.00	154.00
Dry Program	Group Fitness Studio Hire (High Use)	Taxable	98.00	102.00
Dry Program	Mind and Body Studio Hire	Taxable	120.00	125.00
Dry Program	Mind and Body Studio Hire (High Use)	Taxable	76.00	79.00
<b>4786 - Gesac - Sport, Health &amp; Wellbeing - Stadium</b>				
Competition Fees	Competition Team Fees Senior	Taxable	85.00	89.00
Competition Fees	Junior Futsal Development Program	Taxable	13.50	13.95
Competition Fees	Junior Netball Development Program	Taxable	13.50	13.95
Stadium Hire	Court Hire - Peak	Taxable	66.50	69.00
Stadium Hire	Court Hire - Schools	Taxable	55.50	58.00
Stadium Hire	Court Hire - Off Peak	Taxable	44.50	46.00
Casual Use	Casual Use	Taxable	6.50	6.80
Registration	Netball Registration	Taxable	305.00	320.00
Registration	Futsal Registration	Taxable	205.00	215.00
Competition Fees	Junior Futsal Competition	Taxable	13.50	13.95
Competition Fees	Junior Netball Competition	Taxable	13.50	13.95
	Day Time Ladies Netball 10 Pass	Taxable	135.00	139.50
	Day Time Ladies Netball 5 Pass	Taxable	67.50	69.75
	Netball Bib Hire	Taxable	5.00	5.00
	AFL Registration	Taxable	140.00	145.00
<b>4788 - Gesac - Sport, Health &amp; Wellbeing - Group Exercise</b>				
Casual Group Exercise	Casual Group Exercise	Taxable	18.95	19.50
Casual Group Exercise	Casual Concession Group Exercise	Taxable	16.95	17.50
Casual Group Exercise	Casual Activate Group Exercise Classes	Taxable	13.50	13.95
Casual Group Exercise	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Casual Group Exercise	Casual over 70's Glen Eira Residents for Seniors classes	Taxable	7.20	7.50
Casual Group Exercise	Active Older Adults	Taxable	4.70	4.70
Casual Virtual Fitness	Casual Group Exercise	Taxable	5.00	5.00
<b>4789 - Gesac - Sport, Health &amp; Wellbeing - Personal Training</b>				
Personal Training 30mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	45.00	47.00
Personal Training 30mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	225.00	235.00
Starter Packs	Upfront PT Kickstart	Taxable	99.00	99.00
Personal Training 45mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	67.50	69.95
Personal Training 45mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	337.50	349.00

## ANNUAL BUDGET 2021-22

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2020-2021 (\$)	Charges per unit 2021-2022 (\$)
<b>Caulfield Recreation Centre</b>				
Direct Debit Membership	New Member / Per Fortnight	Taxable	29.90	31.00
	New Member Concession / Per Fortnight	Taxable	25.00	26.00
Administration Fee	New and rejoining Members	Taxable	49.95	49.95
Memberships - Gym and Aerobics	12 Month	Taxable	805.00	845.00
	6 Month	Taxable	495.00	495.00
	3 Month	Taxable	292.00	292.00
	12 Month Concession	Taxable	699.00	725.00
	6 Month Concession	Taxable	395.00	395.00
	3 Month Concession	Taxable	240.00	240.00
Memberships - Gym	12 Month	Taxable	690.00	720.00
Membership - Aerobics	12 Month	Taxable	575.00	599.00
	12 Month Concession	Taxable	460.00	480.00
Teen Gym	Membership	Taxable	22.00	23.00
	Administration Fee	Taxable	39.00	39.00
	Multi Pass	Taxable	81.38	85.00
Membership - Corporate	CRC Gold Corporate Direct Debit pw	Taxable	12.95	13.50
Health Club	Casual Gym	Taxable	16.50	16.95
	Multi Visit Card Concession (10)	Taxable	160.00	145.00
	Gym Visit Multi Visit Card (10)	Taxable	155.00	160.00
	Casual Health Club Concession	Taxable	14.00	14.50
	Gym Visit Multi Visit Card Concession (10)	Taxable	130.00	135.00
Group Fitness	Group Fitness Casual	Taxable	16.50	16.95
	Group Fitness Concession	Taxable	14.00	14.50
	Multi Card Visit (10)	Taxable	155.00	160.00
	Multi Visit Card Concession (10)	Taxable	130.00	135.00
Older Adults	Stay Active casual	Taxable	6.80	7.10
	Stay Active Multi Visit Card Concession (10)	Taxable	61.20	64.00
	Stay Active Direct Debit Membership	Taxable	27.00	28.00
	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Casual Hall Hire	Studio 1	Taxable	24.00	N/A
	Outside Centre Hours - Surcharge	Taxable	95.00	N/A
	Studio 2	Taxable	17.85	N/A
Registered Training	CPR HLTAID001 - Full	GST Free	55.00	57.00
	CPR HLTAID001 - Update	GST Free	45.00	47.00
	First Aid HLTAID003 Full	GST Free	159.00	165.00
	First Aid HLTAID003 - Update	GST Free	105.00	110.00
	First Aid HLTAID004 - Full	GST Free	175.00	180.00
	First Aid HLTAID004 - Update	GST Free	110.00	115.00
	Pool Lifeguard SISSS00111 - Full	GST Free	265.00	275.00
	Pool Lifeguard SISSS00111 - update	GST Free	110.00	115.00
	Child and Infant CPR	GST Free	30.00	30.00
	Course in First Aid Management of Anaphylaxis 22300VIC	GST Free	60.00	60.00
	Course in First Aid Management of Anaphylaxis 22300VIC -UPDATE	GST Free	50.00	50.00
	Course in Asthma Awareness	GST Free	75.00	75.00