



GLEN EIRA
CITY COUNCIL

BENTLEIGH
BENTLEIGH EAST
BRIGHTON EAST
CARNEGIE
CAULFIELD
ELSTERNWICK
GARDENVALE
GLEN HUNTLY
MCKINNON
MURRUMBEENA
ORMOND
ST KILDA EAST

GLEN EIRA CITY COUNCIL

DRAFT ANNUAL BUDGET 2020–2021

For the year ended 30 June 2021

Special Council Meeting

Tuesday 5 May 2020



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Mayor's and CEO's Introduction

We are pleased to present the *2020-21 Budget*.

This budget is presented in unprecedented times. The COVID-19 pandemic has had a significant impact on individuals, businesses and government since March 2020. Service closures, emergency response, and financial concessions to sustain community resilience have all had a substantial impact on Council's financial position. This is expected to continue in the 2020-21 financial year.

On 7 April 2020, Council endorsed a \$7.3m '*COVID-19 Response and Recovery Package*' which contains a mix of both financial concessions and new initiatives for the Glen Eira community. In the 2019-20 financial year it will be resourced through re-prioritisation of existing budgets and the re-allocation of resources (staffing and budgetary) from activities now unable to be progressed due to COVID-19. The value of initiatives is estimated at \$2.8m for 2019-20 and this has been reflected in Council's forecast.

While Council has always enjoyed a sound financial position, we are already experiencing a detrimental impact on previously reliable income streams as a result of the outbreak. Facility closures, changes to programming, reduced revenue and unanticipated increased expenditure will all have an impact on Council's long-term financial position and liquidity.

We anticipate that Council's 2020-21 operating and capital works budgets will be significantly impacted by COVID-19. This document therefore reflects an operating budget where some business areas will be severely restrained for at least six months of the financial year. This will particularly impact services such as our Libraries and Glen Eira Leisure - both experiencing forced closures due to Chief Health Officer Directives. Other areas will be enhanced, reflecting their ongoing importance in supporting the most vulnerable in our community and/or in enabling Council to fulfil its responsibilities during the pandemic as part of the national emergency management framework.

Council's capital works program has been substantially reduced to both address the financial impacts we have been so far able to measure, and realistically estimate the quantity of work we will be able to deliver due to restrictions which will impact the availability of contractors and the nature of what work can be undertaken and when.

As well as responding to the changed environment influenced by COVID-19, the Budget will enable the delivery of our *Council and Community Plan 2017-2021* and focuses on the following five themes:

- Theme 1: Liveable and well-designed
- Theme 2: Accessible and well-connected
- Theme 3: Safe, healthy and inclusive
- Theme 4: Clean and sustainable
- Theme 5: Informed and engaged

The *Council and Community Plan 2017-2021* sets out our strategic plan to deliver our shared vision over the full term of the Council. While the pandemic will impact our ability to deliver on those aspects of the Council and Community Plan that require significant levels of community engagement, we still do expect to be able to make substantial progress where resources allow.

The *Budget* details the resources required to fund the large range of services we provide to the community. It also includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets, and investment in technology and other improvements that will enable us to continue to deliver high quality, responsive and accessible services at a reasonable cost.

Our focus for the next year is to provide community leadership throughout the pandemic, and for the recovery process that follows, while continuing, as much as possible, to deliver on the projects and services that make our City a great place to live, work and do business.

(a) Rate Capping

The budget is based on a rate increase of 2.0 per cent. This is in line with the *Fair Go Rates System* (FGRS) which has capped rate increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) and Wage Price Index.

This 'cap' applies to the average, per property increase, for all rates in the municipality. It does not apply to individual rate notices. We anticipate that Glen Eira will remain the second lowest rating Council in metropolitan Melbourne.

In 2020-21, the rate increase will be 2.0 per cent and total rate revenue will be 65 per cent of Council's total income.

(b) Funding

Council's Annual Budget always seeks to balance demand for services and infrastructure within revenue constraints. This is challenging, as inevitably compromises and/or choices need to be made about what to do when, and to what standard.

We are committed to delivering good value for money to you, our community. We will continue to deliver the high quality services and projects that you already enjoy, and that together, make our City a great place to live.

(c) Capital Works Program

In the *2020–21 Budget*, Council has allocated funding of \$34.15m for asset renewals, upgrades and expansions. The capital works program includes:

- Renewal Projects (\$15.14m) — this includes the renewal and upgrade of Council's major infrastructure assets, such as: road reconstruction; drainage improvement; footpaths; local road resurfacing and carparks. Other renewals include: building improvements and upgrade of community facilities, replacement of plant and machinery; furniture and equipment; information technology and telecommunications; and library collections.
- Recreation & Open Space (\$9.12m) — this includes open space initiatives; parks; playing surfaces; and playground equipment. Construction works on the Murrumbeena Community Hub facility will start during 2020-21.
- Community Facilities (\$5.34m) — comprises buildings and building improvements, upgrade and renewal of community facilities; Municipal offices; sports facilities; and pavilions. Major upgrade works to Bentleigh library will start in 2020-21.
- Sustainability (\$493k) — installation of photovoltaic systems to generate renewable energy, double glazing and insulation on council assets and other building sustainability improvements.

- Community Safety (\$510k) — this includes safety projects: cross intersection, pedestrian and safer speed limits; school safety; shopping centres; sustainable transport and disabled parking upgrades.
- Strategic Projects (\$2.30m) — Activity Centre Streetscape Works, Integrated Transport Strategy Implementation and Structure Plan designs (Elsterwick, Bentleigh, Carnegie) and Carnegie Sports Precinct.
- Great@GlenEira (\$1.25m) — includes technological solutions to enable customers to better transact with Council. Customer focussed projects include: single customer view and increased online presence to make it easier for you to do business with us without needing to come to the Town Hall.

(d) Continuous Improvement and Innovation

We are committed to continuously improving our services and improving efficiency and have built it into our everyday activities. Our Glen Eira Transforming Together program of internal transformation was developed to improve services and assets, eliminate bureaucracy and wasted effort, and increase our use of technology to make it easier for you to do business with us.

The foresight and investment in our transformation and technology platforms over the last few years has been one of the key factors that has enabled Council to continue to operate during the pandemic. We will continue to invest in this program across 2020-21 to deliver further efficiencies to enable re-investment into front line services and city infrastructure. The program will continue to touch all areas of our business and importantly create a link between culture and service performance.

(e) Challenges

The year will not be without challenges. Specifically, this budget responds to our need to:

- Redirect significant resources into response and recovery associated with COVID-19.
- Continue to operate and enhance our Residential Aged Care service in a way that responds to the recommendations of the Royal Commission for the aged care sector, despite declining income and increased cost of operation.
- Reduce our reliance on self-sourced income through parking revenue due to a shift in philosophy to one that prioritises community education over infringements to achieve behaviour change.
- Respond to the general slow-down in economic activity that will impact income streams.
- Manage our finances within the constraints set by the State Government's rate capping regime.
- Continue to provide top-up funding for services that we provide on behalf of the State and Federal Government to the local community (such as School Crossing Supervision and Home and Community Care). Over time the funds received by local governments have not increased in line with real cost increases – leaving a gap. At this time we do not know what increases if any will be applied.
- Maintain investment in our ageing community and infrastructure assets.
- Respond to growth and increasing diversity in the population within the municipality.

Due to the restrictions in place with COVID-19, Council will be unable to conduct a number of consultation measures, however the Budget will still be advertised for Public comment for four weeks and submissions still received from the Public and considered by Council.

Council endorses this Budget as financially responsible. It should be read in conjunction with our *Council and Community Plan 2017-2021*.

We look forward to working with you to achieve the commitments that we have made.

Key budget information is provided in the following pages about Council's rate cap rise, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives.

For more information about Council's Budget 2020-21 visit www.gleneira.vic.gov.au



Cr Margaret Esakoff, Mayor and Rebecca McKenzie, Chief Executive Officer

Executive Summary

Council has prepared a *Budget* for 2020-21 which is aligned to the vision in the *Council and Community Plan 2017-2021*. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government. The strategy adopted in this *Budget* is to:

- Mitigate risks to our community and local economy arising from the impact of the COVID-19 pandemic.
- Manage finances appropriately within the constraints set by the State Government's Rate Capping regime.
- Renew and upgrade our ageing assets and community facilities.
- Maintain essential services at not less than current levels.
- Set fee increases that are manageable and sustainable.
- Invest in continuous improvement, technology and other enablers to efficiency and embrace customer outcomes.
- Keep day-to-day costs manageable and rates below our peers.

a) COVID-19 Response

The pandemic is having far reaching economic implications for businesses and individuals across Glen Eira and Australia more generally.

The 2020-21 Draft Budget takes into account the COVID-19 Response and Recovery Package which contains initiatives to support residents and ratepayers, businesses, community groups and sporting clubs endorsed by Council on 7 April 2020.

b) Integrated Planning

Council's strategic direction is set out in the *Council and Community Plan 2017-2021*.

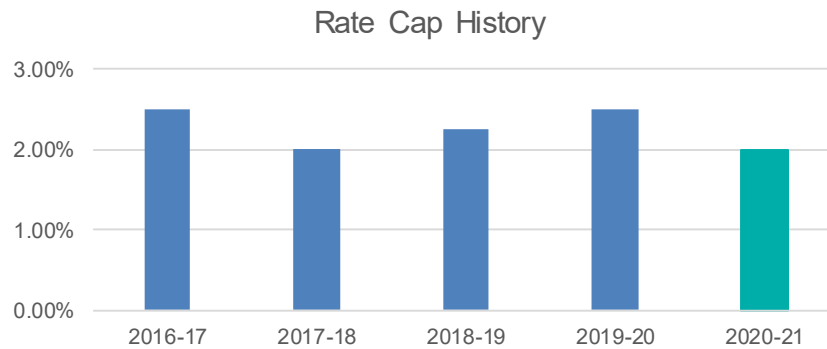
The *Council and Community Plan* is underpinned by a ten year *Strategic Resource Plan (SRP)*.

This *Budget* for 2020-21 represents one year's instalment on the implementation of the *Council and Community Plan* and *SRP*. Further information on the Council's planning framework commences in the 'Budget Processes' – refer to Appendix A.

c) The Rate Rise

The Minister for Local Government has set the cap on Victorian council rate rises at 2.0 per cent, in line with the forecasted Consumer Price Index (CPI) for the financial year 2020-21. The budget assumes an additional 1,000 property assessments. The average Rates per Assessment for 2020-21 is estimated at \$1,439 and will continue to be the second-lowest average rates and charges in metropolitan Melbourne.

This is the fifth year of Victorian Councils operating under a rate cap. Previous rate caps are shown below. Glen Eira City Council has not applied for a variation to the Minister's rate cap in any year.



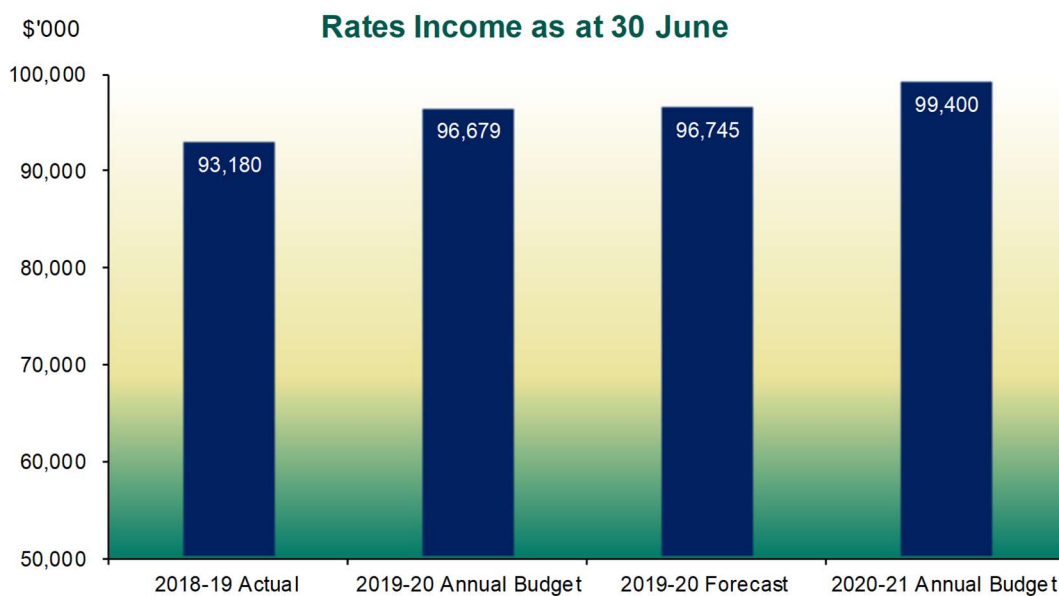
Council must manage the budget and long-term plan appropriately within the constraints set by the State Government's Rate Capping regime.

Total rates for 2020-21 would be \$99.4m, including \$1.0m generated from supplementary rates. Total rates and charges revenue (including waste) is \$119.57m.

a. Key drivers:

- i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents).
- ii. To fund renewal of infrastructure and community assets.
- iii. To cope with growth in the population within the municipality.
- iv. To cope with cost shifting from the State Government.

b. Valuations will be as per the General Revaluation dated 1 January 2020 (as amended by supplementary valuations).



Refer to section 4.1.1 Rates Revenue for details.

d) Property Valuation

From 1 July 2018, the Valuer-General is the sole valuation authority for all municipal districts to undertake general and supplementary property valuations annually. Previously valuations were conducted every two years.

Rate increases are impacted by both the average rate increase (2.0 per cent) and the relative change of an individual property's value when compared to others across the municipality.

During 2020-21, the actual rate increase applicable to a property may therefore be either less or more than the rate cap of 2.0 per cent based on whether the value of the property has changed at the same or lesser rate than the average across Glen Eira.

Rates are redistributed according to the shift in property values that have occurred in different parts of the municipality. Some ratepayers may experience a change in their rates depending on the type of property they own, where it is located and how its value has moved relative to the average. Therefore, if your property increases by more in value than the average within the municipality, your rates will increase by more than 2.0 per cent while if your property value increased by less than the average, your rates will increase by less than 2.0 per cent and may in fact reduce from the previous year.

e) Waste and Recycling

Council's policy is to levy waste and recycling charges on the basis of cost recovery. This is consistent with the position of the majority of Councils given that waste charges are outside the Minister's Rate Cap. The budget reflects both an increase in waste and recycling charges as well as increased contractor expenses.

Residential garbage charges for 2020-21 are set at:

- Large 240L Waste Charge \$515 (including an estimated \$63 State Levy) (\$441 in 2019-20)
- Small 120L Waste Charge \$255 (including an estimated \$31 State Levy) (\$220 in 2019-20)
- Residential Flat Shared Bins (240L) Waste Charge \$255 per assessment (including an estimated \$31 State Levy) (\$220 in 2019-20)
- 240L Family Bin \$340 (including an estimated \$63 State Levy) (\$292 in 2019-20)
- Medical 240L Waste Charge \$255 (including an estimated \$63 State Levy) (\$220 in 2019-20)
- Litter Management Charge \$64 (\$60 in 2019-20)
- Additional Recycling Bin \$44 (\$38 in 2019-20)
- Additional Green Waste Bin \$39 (\$38 in 2019-20).

f) Public Open Space

Council receives open space levies pursuant to clause 52.01 of the *Glen Eira Planning Scheme*. Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

Council provides open space for recreation, nature conservation and passive outdoor enjoyment. This includes parks, reserves, gardens, larger urban and civic spaces and forecourts as shown by completed projects within the *Open Space Strategy*.

g) Early Learning Centres

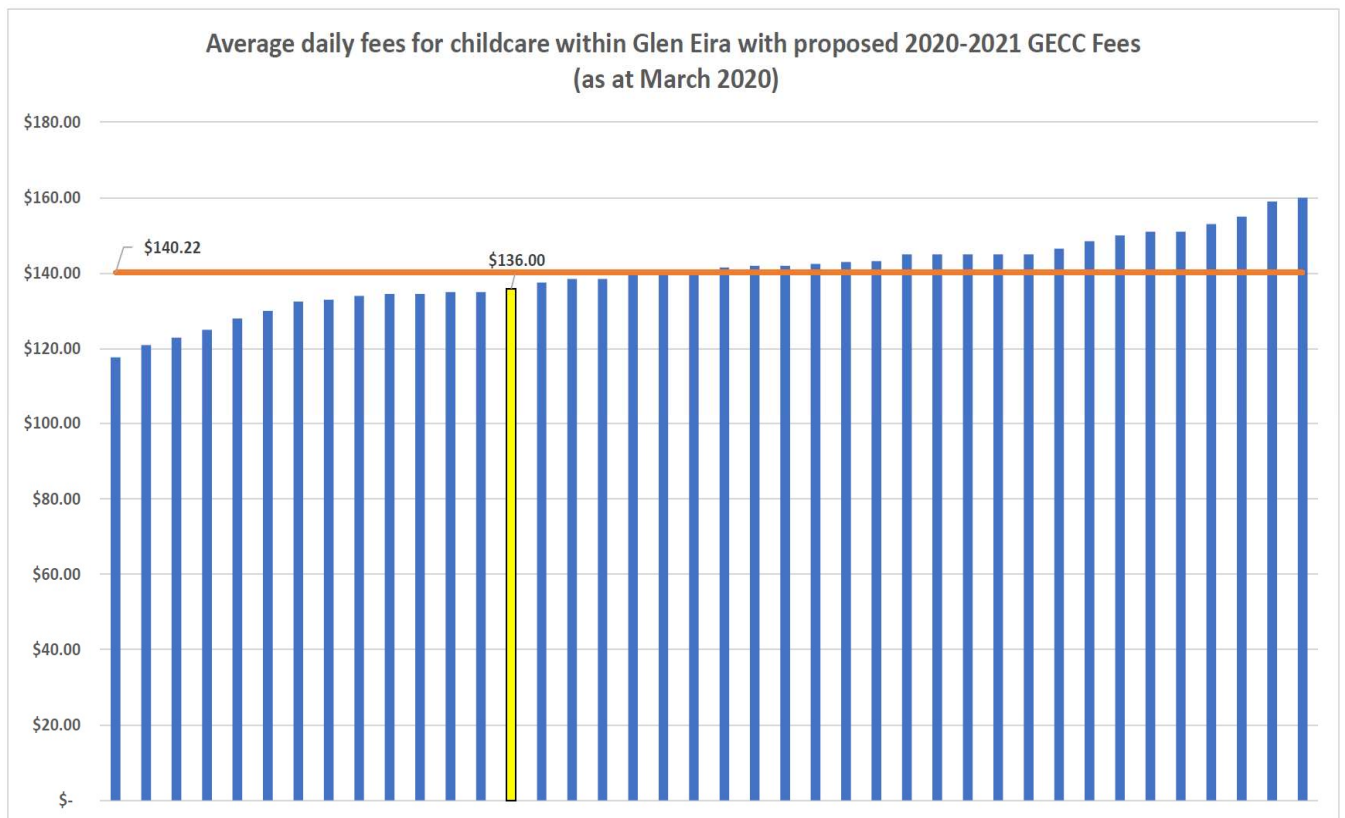
2020-21 fees are as follows:

- For 0 - 3 year olds \$140 per day (\$137 in 2019-20)
- For 3 - 5 year olds \$132 per day (\$129 in 2019-20)

Based on the fees structure, Council’s Early Learning Centres will run at a subsidy of \$438k, a decrease of \$16k from the 2019-20 Budget.

The number of Early Learning Centre places in the municipality currently exceeds the demand for places. A large proportion of Early Learning Centres in Glen Eira, including Council Centres do not have 100 per cent utilisation rates.

With a \$3 increase this will keep fees at Council’s Early Learning Centres up to just below average when compared against the other 48 private and not-for-profit Centres operating in Glen Eira, refer to the graph below:



Note: some centres will be revising fees during the financial year

h) Residential Aged Care

Glen Eira City Council operates 173 Residential Aged Care beds at three sites:

- Rosstown Community, Carnegie (53 beds)
- Spurway Community Murrumbreena (30 beds)
- Warrawee Nursing, Bentleigh East (90 beds).

Glen Eira's Residential Aged Care services are a large and complex business. The service is budgeted to have an annual income in 2020-21 of \$12.92m and expenditure of \$18.53m resulting in an operating deficit of \$5.6m for the 2020-21 financial year.

Glen Eira is the only Council in Victoria that still operates residential aged care.

Residential Aged Care		
	2019-20 Forecast \$'000	2020-21 Budget \$'000
Income	11,626,236	12,173,562
Expenditure	15,272,643	15,284,849
Operating cash deficit	3,646,407	3,111,287

i) Superannuation Defined Benefits

Vested Benefits Index (VBI)

Defined benefit plans are required by law to have an actuarial investigation at least once every three years. Vision Super monitors the vested benefit position of the defined benefits plan on a quarterly basis.

The VBI is the key index that the super fund regulator, APRA, considers when assessing the financial position of the Defined Benefit Plan. In simple terms, this measures whether there would be enough assets to meet the liabilities of the Defined Benefit Plan if it became necessary to pay all members their total entitlements on a particular day.

Under the superannuation prudential standards, VBI's must generally be kept above a fund's nominated shortfall threshold, currently 97%. The higher the index the less chance of a future call. For the Plan to be in a satisfactory financial position requires a VBI of 100% or more.

Impact of COVID-19

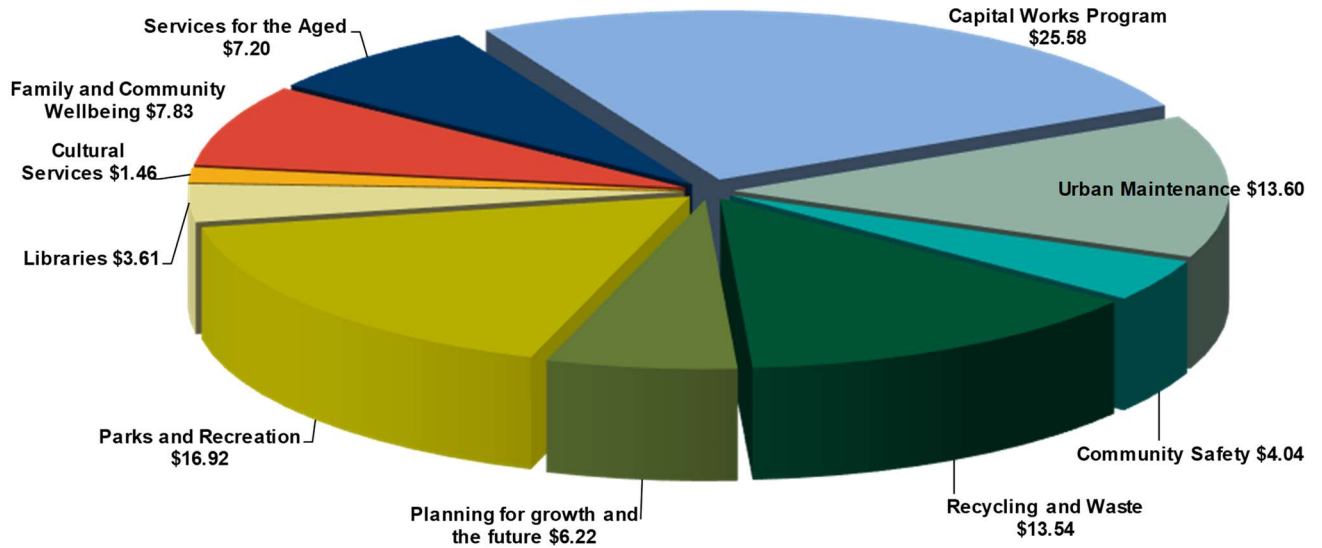
The impact of COVID-19 has continued to cause significant volatility in investment markets around the world.

Vision Super is continuing to monitor the sub-plan's financial position during this period of extreme volatility. They are also closely monitoring the investment markets to identify potential threats/opportunities that they may be able to avoid/take advantage of to improve the funding position of the sub-plan.

In the event the VBI falls below the nominated shortfall threshold (i.e. 97%), an interim investigation is required to be carried out by the Fund Actuary, unless the next scheduled investigation is due within six months. The next scheduled investigation is as at 30 June 2020.

j) Council Services

Services that Council delivers for every \$100 of Rate Revenue



This represents the services that are funded by rates and charges, including the waste charge.

Guide to Services

Capital Works Program:

Provision of new assets, renewal, upgrade and expansions for existing infrastructure, plant and equipment and property assets.

Parks and Recreation:

Promote, manage, maintain and improve the City's open recreational space and strategic planning for the City's recreation activities, facilities and reserves. Maintains trees and sports grounds and manages recreational facilities, pavilions and youth services.

Recycling and Waste:

Collection and disposal of general waste, green waste and hard rubbish and provision of recycling services. Also includes street sweeping activities, waste management education and enforcement.

Urban Maintenance:

Maintaining, developing and renewing the City's infrastructure including footpaths, roads, drains and buildings. This also includes facilities management, project and asset management, and emergency services.

Services for Families and the Community:

The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services and immunisation.

Services to the Aged:

Home and community based services for elderly residents. Includes personal care, home maintenance, meal delivery, social programs and independent living units. Also includes low and high level care in three residential facilities.

Libraries:

Provides access to reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh.

Planning for Growth and the Future:

Implementation of Councils Planning Scheme, development of an activity centre strategy and structure plans and strategic urban planning services.

Community Safety:

Includes street lighting, school crossing, public and environmental health, building control and local laws.

Cultural Services:

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals.

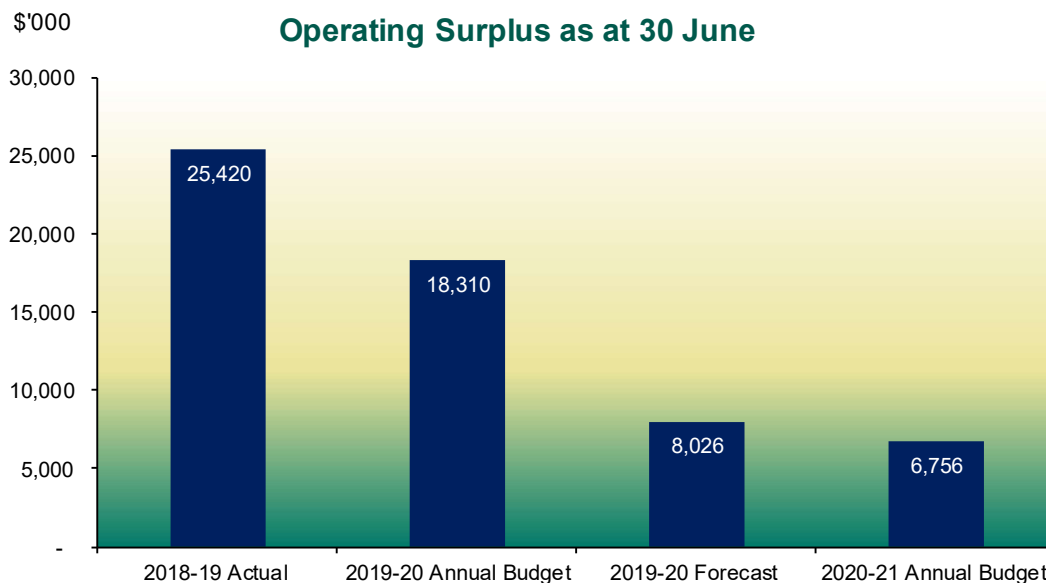
k) Summary of Financial Position

This section provides key information about rates, operating result, cash and investments, the capital works program, financial position and financial sustainability.

- Total Revenue: \$183.37m (2019-20 forecast = \$179.28m)
- Total Expenditure: \$176.61m (2019-20 forecast = \$171.26m)
- Operating Surplus: \$6.76m (2019-20 forecast = \$8.03m)
- Capital Expenditure: \$37.15m (2019-20 forecast = \$42.18m)

Refer to Financial Statements - Section 4.

Operating Result

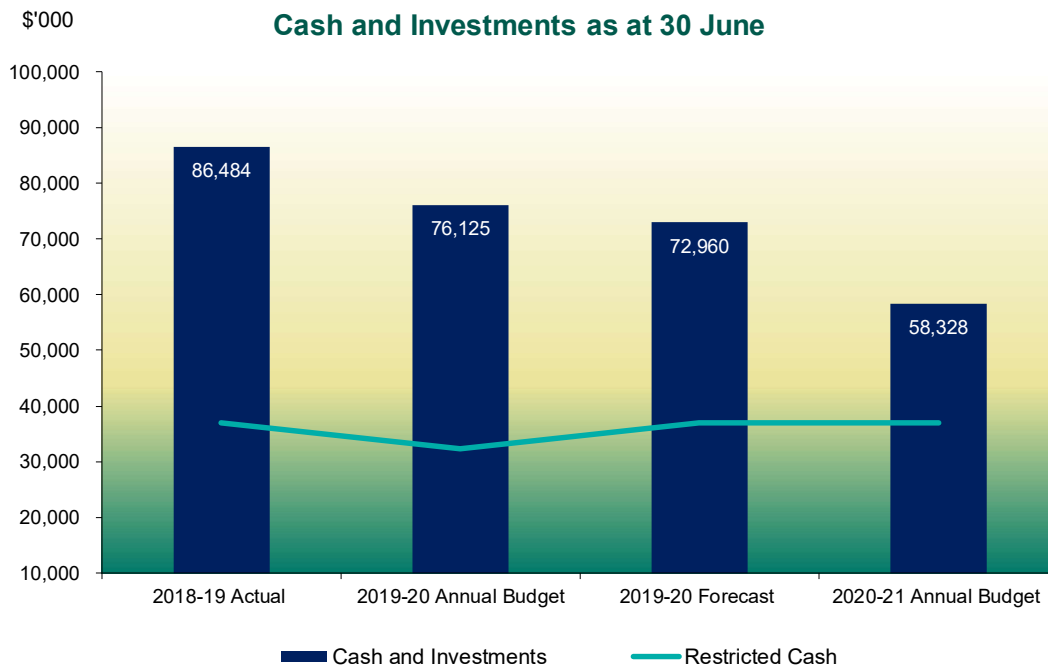


The expected operating result for the 2020-21 year is a surplus of \$6.76m which is a decrease of \$1.27m from the 2019-20 annual forecast. The forecast operating result for both 2019-20 and 2020-21 years is affected by significant decreases in income due to COVID-19.

Underlying Result

The adjusted underlying result, which excludes items such as non-recurrent capital contributions, gains or losses on disposal of non-operating assets sold and other one-off adjustments, is expected to be \$2.02m. Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses).

Cash Result



Total cash and investments are expected to decrease by \$14.63m during the year to \$58.33m as at 30 June 2021.

Council should hold sufficient cash to cover 'Restricted Assets' such as:

- **Residential Accommodation Deposits (\$31m)** - relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable Deposits (\$5m)** - These deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

Liquidity

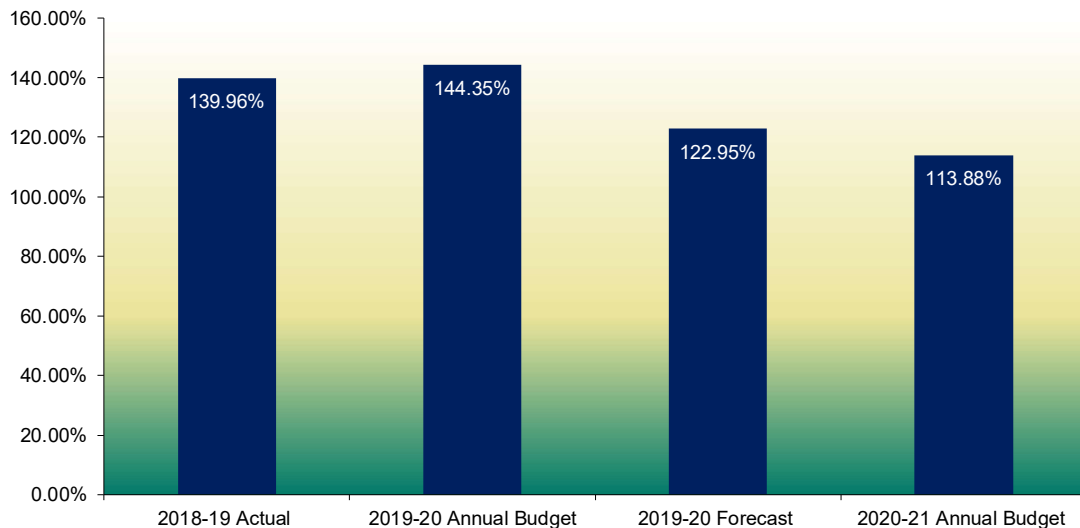
Council needs to ensure working capital is maintained and that sufficient cash reserves are available to meet normal cash flow requirements. Council invests in accordance with section 143 of the *Local Government Act 1989*.

The Working Capital expresses the level of current assets Council has available to meet its current liabilities which are likely to fall due in the next 12 months. Working Capital will decrease from 122.95 per cent forecasted in 2019-20 to 113.88 per cent as at 30 June 2021.

Council will be using cash reserves to fund the *Capital Works Program*. The decrease between the 2019-20 budget and 2019-20 forecast is due to the effects of decreased user fee income as a result of service closures for COVID-19.

Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Public Open Space Reserve, Contract Deposits and *Fire Services Property Levy*.

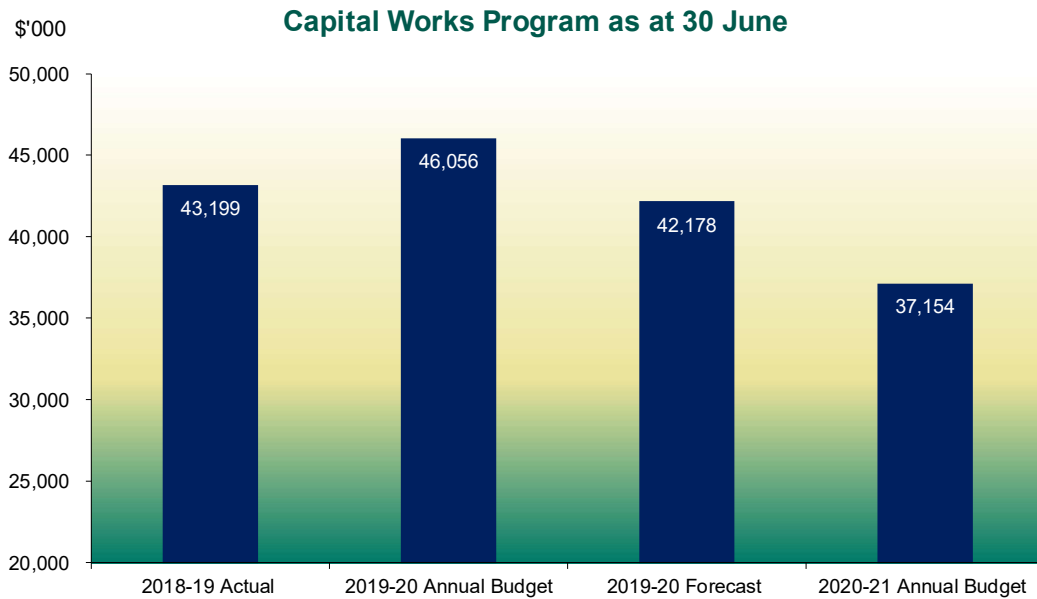
Financial Position - Working Capital as at 30 June



Borrowings

Loan repayments of \$4m have been included in 2020-21. Borrowings outstanding as at 30 June 2021 are projected to be \$7.64m.

Infrastructure and Capital Works Projects

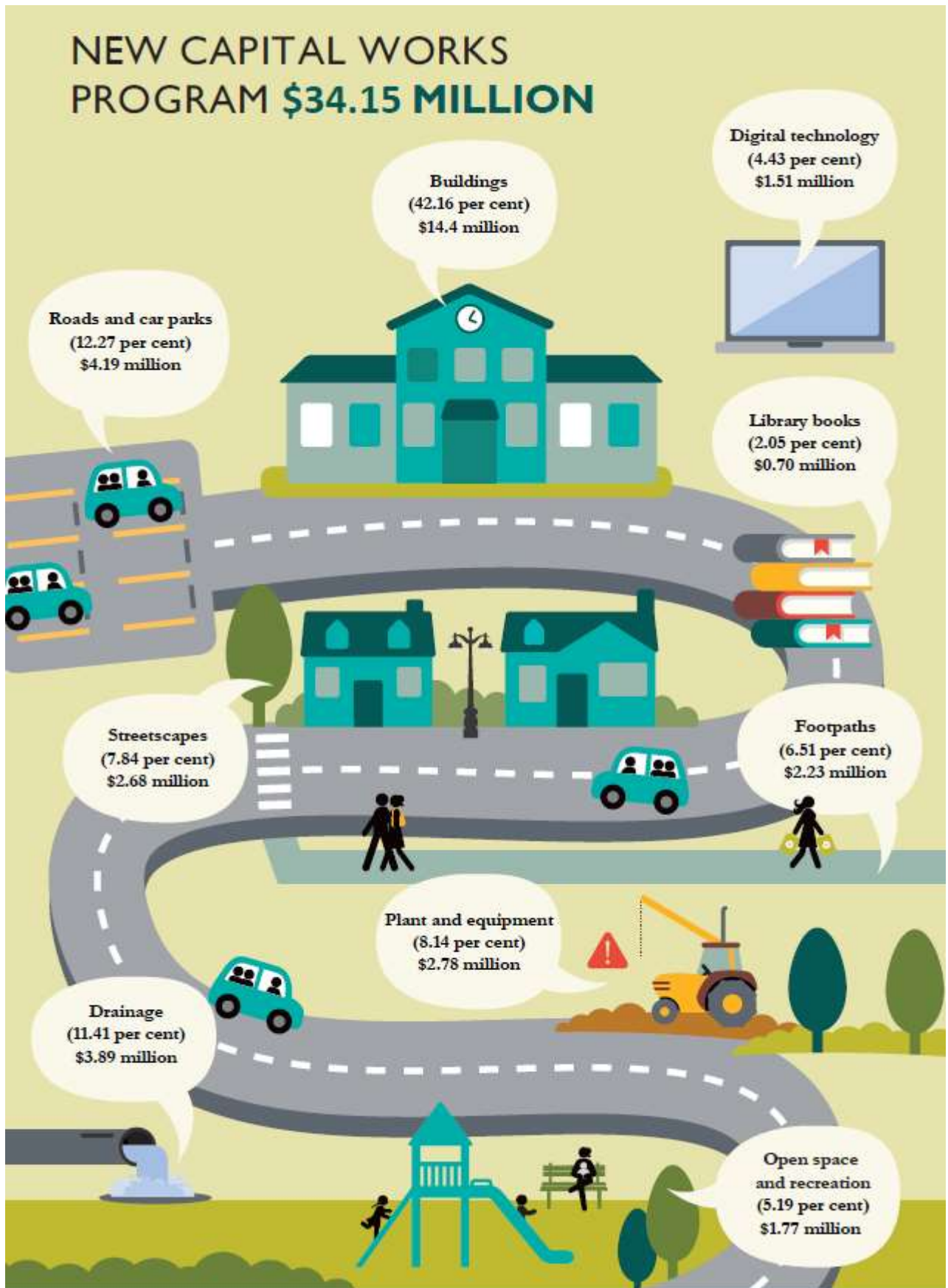


The *Capital Works Program* for the 2020-21 year is expected to be \$37.15m of which an estimated \$3m relates to projects which will be carried forward from the 2019-20 year. The carried forward component is fully funded from the 2019-20 Budget.

The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Capital expenditure levels have been set to address the infrastructure renewal gap and *Open Space Strategy* Initiatives. Much of our infrastructure and many of our community facilities need considerable investment to ensure they last their full lifecycle and for the community to get the best use out of them. Fixing assets earlier is more economical than having them fail and having to be replaced.

Refer to Section 4.5 on Capital Works for details.



Budget Reports

1. Budget Influences

In preparation of the *2020-21 Annual Budget* it is necessary to understand the internal and external environment within which Council operates.

1.1 External Influences

- The Victorian State Government has introduced a cap on rate increases from 2016-17. The cap for 2020-21 has been set at 2.0 per cent (2019-20 2.5 per cent).
- CPI for Victoria is forecast to be 2.0 per cent for the 2020-21 year (Victorian Department of Treasury & Finance).
- The current Enterprise Agreement (EA) commenced on 1 July 2018 and prescribes a 2.5 per cent increase in salaries for the 2020-21 year.
- Current pandemic crisis causing unexpected social and economic uncertainty.
- Forced service closures due to Chief Health Officer Directives for COVID-19.
- Cost escalations associated with construction works.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Due to the Federal and State Governments continuing to withdraw funding from programs and transfer responsibility for some functions to Local Government, members of the community need to contribute more towards some of the services that they use.
- Due to the timing of release of both State and Federal Government Budgets, there may be announcements made that could apply to Local Government.
- Councils are entrusted with the maintenance of more than 30 per cent of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The *Fire Services Property Levy* will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*. The money collected on behalf of the State Government is excluded from Council's financial position.
- The Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements. This means for the plan to be in a satisfactory financial position, the Vested Benefits Index (VBI) needs to be 100 per cent or more.

- Prevailing economic conditions, which are expected to remain tight during the budget period, could have or are having the following impacts:
 - Low interest rate environment.
 - Financial viability of suppliers – may need to undertake due diligence on suppliers who rely on the private sector for sustainability.
 - Cost of services – the current economic conditions may have an effect on the cost for service delivery from a positive and a negative point of view.
 - Uncertain future of the recycling industry.
- Approximately 10 per cent of ratepayers are entitled to a total pensioner rebate of \$270 which includes Council's contribution of approximately \$29. As pensioners are often asset rich but income poor, the adoption of rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.
- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

1.2 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the *2020-21 Budget*. These matters have arisen from events occurring in the 2019-20 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2020-21 year. These matters and their financial impact are set out below:

- Waste management charges are levied on the basis of cost recovery.
- Costs associated with maintaining Council's infrastructure assets.
- Depreciation is expected to increase due to the impact of the revaluations of Council's infrastructure assets and capitalisation of capital works projects.
- Review of future year budget parameters was undertaken to minimise planned expenditure growth.
- Continue investment of resources in the Council's Transformation Program which will enable efficiencies and embrace customer outcomes.

1.3 Budget Principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2019-20 levels with an aim to use less resources and an emphasis on innovation and efficiency.
- Salaries and wages to be increased in line with Council's Enterprise Agreement (EA).
- Use of contract labour to be minimised wherever possible but utilised as necessary when demand requires.
- New initiatives or projects which are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in income identified in 2019-20 to be preserved.
- Operating revenues and expenses arising from completed 2019-20 capital projects to be included.
- Waste Management Charges are levied on a cost recovery basis.
- Achievement and maintenance of Income Statement surpluses.
- Cash reserves to remain sufficient to cover Council's residential aged care deposits.
- Fund asset renewal requirements.
- All capital works projects to go through a comprehensive business case analysis including alignment to the *Council and Community Plan*.
- Climate change requirements by reducing greenhouse gas emissions.

1.4 Long Term Strategies

The *Budget* includes consideration of a number of long term strategies and contextual information to assist Council to prepare the *Budget* in a proper financial management context. These include a *Strategic Resource Plan* for 2020-21 to 2029-30, *Rating Strategy* and other long term strategies including Borrowings and Infrastructure. Please refer to the *Strategic Resource Plan* in Council's *Council and Community Plan* for details.

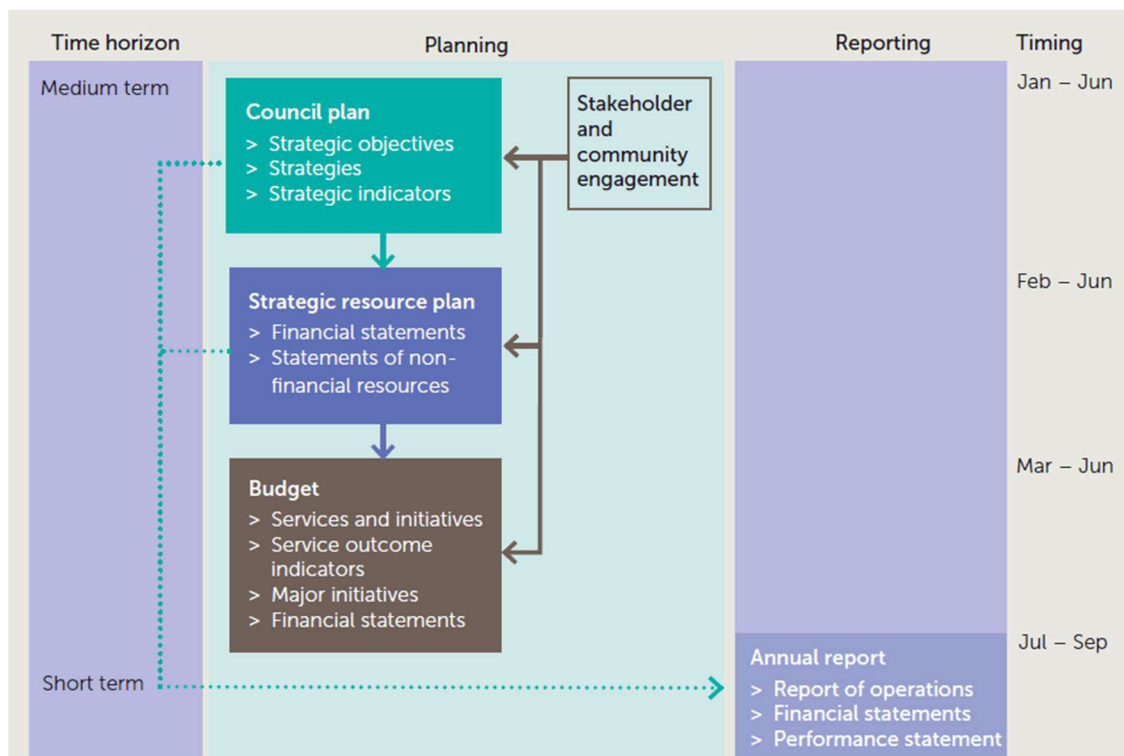
2. Linkage to the *Council and Community Plan*

This section describes how the *Annual Budget* links to the achievement of the *Council and Community Plan* within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term *Strategic Resource Plan (SRP)*, medium term (*Council and Community Plan*) and short term (*Annual Budget*) and then holding itself accountable (*Annual Report*).

2.1 Planning and Accountability Framework

The *SRP*, included in the *Council and Community Plan*, is a rolling ten year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the *Council and Community Plan*.

The *Annual Budget* is then framed within the *SRP*, considering the services and initiatives which contribute to achieving the strategic objectives specified in the *Council and Community Plan*. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The *Council and Community Plan*, including the *Strategic Resource Plan*, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the *Annual Budget* process.

2.2 Our Purpose – ‘Glen Eira City Council works with and for the community’:

- to provide quality facilities, services, safeguards and supports;
- towards goals that are beyond the capacity of individuals, but achievable when working together;
- according to overall community values, needs and priorities;
- in a caring, accountable and professional manner; and
- to provide value-for-money for present and future generations.

Our Functions:

The functions of Council include:

- Advocating and promoting proposals which are in the best interest of the local community.
- Planning for and providing services and facilities for the local community.
- Providing and maintaining community infrastructure in the municipal district.
- Undertaking strategic and land use planning for the municipal district.
- Raising revenue to enable Council to perform its functions.
- Making and enforcing local laws.
- Exercising, performing and discharging the duties, functions and powers of councils under the *Local Government Act 1989* and other Acts.
- Providing any other function relating to the peace, order and good government of the municipal region.

Our Guiding Values:

a) *Community focused, responsive and inclusive*

Council works to develop an inclusive and caring community, where everyone can feel they belong and participate in the decision-making that leads to achieving the best possible health, safety and lifestyle options within the City.

b) *Accountable and relevant leadership*

Council consults, listens and takes note of community views to determine its priorities and needs, and then acts through open, transparent processes that are financially and environmentally responsible and sustainable. Council constantly works to find innovative ways of providing services measured against recognised benchmarks to improve services and set better standards that will meet tomorrow’s increasing demands.

c) *Community wellbeing*

Council, with an increasingly diverse community, treats all people with respect and dignity, providing equal access for all to services and resources. Council operates to identify gaps and lift standards not currently being met by other community providers or levels of government, within the constraints of its limited resources.

2.3 Strategic Objectives

This section provides a description of the activities and initiatives to be funded in the *Budget* and how these will contribute to achieving the strategic objectives specified in the *Council and Community Plan*.

In response to a comprehensive community consultation process, the *Council and Community Plan* was developed and incorporated the key issues raised in the research, community meetings and response process.

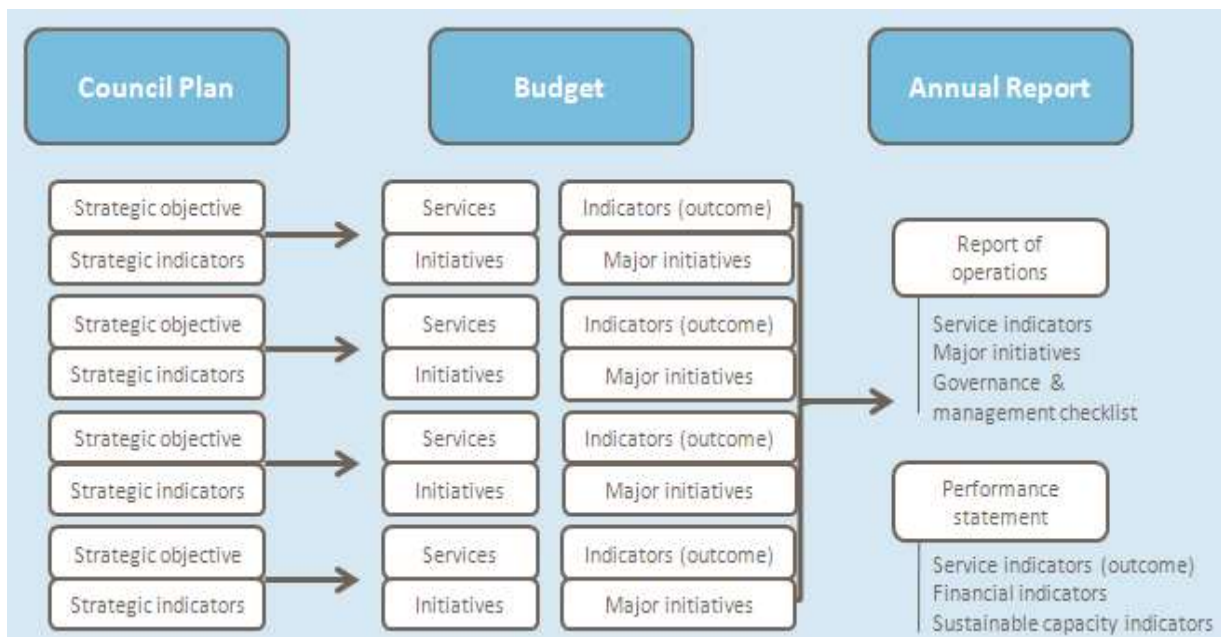
These key issues are best summarised by the five themes which form the structure of the *Council and Community Plan*.

Theme	Theme Name	Theme Description
Theme 1:	Liveable and well-designed	A well planned City that is a great place to live.
Theme 2:	Accessible and well-connected	A City that is easy to move around, full of safe travel options and walkable neighbourhoods.
Theme 3:	Safe, healthy and inclusive	A strong and safe community that brings people together and enhances health and wellbeing.
Theme 4:	Clean and sustainable	An attractive and sustainable environment for future generations.
Theme 5:	Informed and engaged	A well governed Council that is committed to transparency and engages residents in decision-making.

3. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the *Budget* for the 2020-21 year and how these will contribute to achieving the strategic objectives (‘Themes’) outlined in the *Council and Community Plan*.

It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the *Budget* and report against them in its *Annual Report* to support transparency and accountability. The relationship between these accountability requirements in the *Council and Community Plan*, the *Budget* and the *Annual Report* is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

3.1 Theme 1: Liveable and well-designed

A well planned City that is a great place to live.

The strategic objectives of this long-term community goal are:

- Create prosperous, accessible and vibrant urban places
- Encourage development that benefits the community
- Proactively plan for and manage change within our urban places
- Invest sustainably in our infrastructure and community assets.

Our 2020-21 Commitments/Major Initiatives:

- We will invest a minimum of \$25m on infrastructure projects that maintain and enhance liveability through Council’s Capital Works Program.
- We will continue to protect and celebrate Glen Eira’s cultural heritage through a range of planning policies and controls.

3.2 Theme 2: Accessible and well-connected.

A City that is easy to move around, full of safe travel options and walkable neighbourhoods.

The strategic objectives of this long-term community goal are:

- Develop a holistic approach to transport and parking, which involves planning and accommodating for residents and visitors, the individual's journey and the City as a whole.
- Address the community's parking needs to minimise impacts on community wellbeing, and improve the connections and the vibrancy of the City.
- Reduce car congestion by encouraging greater local employment, health, education and shopping opportunities close to home and public transport networks.
- Enhance road user safety with particular focus around schools and activity centres.

Our 2020-21 Commitments/Major Initiatives:

- We will enable walking to become a safe and attractive form of transportation in the municipality by implementing our Walking and Accessibility Action Plan.
- We will enable cycling to become a safe and attractive form of transportation in the municipality by implementing our Cycling Action Plan.

3.3 Theme 3: Safe, healthy and inclusive

A strong and safe community that brings people together and enhances health and wellbeing.

The strategic objectives of this long-term community goal are:

- Work in partnership to make our City a safe and inclusive place for all.
- Support access to a range of quality and valued services that meet the community's needs.
- Deliver programs and activities to promote a healthy and resilient community.

Our 2020-21 Commitments/Major Initiatives:

- We will work with community, businesses and other stakeholders to develop and deploy a comprehensive COVID-19 Recovery Strategy.
- We will deliver programs and initiatives that support young people and give them a voice through the implementation of our Glen Eira Youth Strategy.

3.4 Theme 4: Clean and sustainable

An attractive and sustainable environment for future generations.

The strategic objectives of this long-term community goal are:

- Keep our City clean and attractive.
- Preserve and develop our open space to meet current and future needs.
- Increase environmental sustainability and prepare for the effects of climate change.

Our 2020-21 Commitments/Major Initiatives:

- We will reduce the amount of waste going to landfill by increasing our rate of food waste recycling across the municipality.
- We will enhance the protection of significant trees across the municipality through the development of a Classified Tree Register.

3.5 Theme 5: Informed and engaged

A well governed Council that is committed to transparency and engages residents in decision-making.

The strategic objectives of this long-term community goal are:

- Develop clear and open communication channels with the community.
- Achieve a reputation for organisational and service excellence.
- Invest in technology and process improvements that enhance the customer's experience of doing business with us and improve efficiency and transparency.

Our 2020-21 Commitments/Major Initiatives:

- We will ensure that Council's governance processes and frameworks remain consistent with contemporary practice and Local Government Act requirements.
- We will proactively involve the community in building a vision for the future of Glen Eira and in determining future Council priorities.

3.6 Service Performance Outcome Indicators

As prescribed by section 127 of the *Local Government Act 1989*, Council is required to prepare a budget which includes prescribed indicators of service performance. These indicators are listed in the following table:

Service	Indicator	Performance Measure	Computation
1. Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
2. Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
3. Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
4. Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
5. Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
6. Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
7. Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions

Service	Indicator	Performance Measure	Computation
8. Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
9. Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

3.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the *Act* and included in the *2019-20 Annual Report*. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this *Budget*.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the *Annual Report* in the form of a statement of progress in the Report of Operations.

Reconciliation with Budgeted Operating Result

Council produces a reconciliation of the key functions and activities of Council against the budgeted operating result shown below. The financial results and definitions of what's included in the key functions/activities areas are shown in the following pages:

Reconciliation with budgeted operating result for the year ending 30 June					
Function/Activity	Ref	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21 Budget
		\$'000	\$'000	\$'000	\$'000
Capital Grants					
Income		2,736	3,313	5,924	2,610
City Futures	3.7.1				
Income		25	21	-	(21)
Expenses		4,336	4,325	5,128	(803)
Net Result		(4,311)	(4,304)	(5,128)	(825)
Community Care	3.7.2				
Income		7,077	6,938	7,013	75
Expenses		7,635	7,229	7,694	(465)
Net Result		(558)	(291)	(681)	(390)
Corporate Counsel	3.7.3				
Income		1	16	251	235
Expenses		2,370	2,201	2,941	(740)
Net Result		(2,369)	(2,185)	(2,690)	(505)
Cultural Services	3.7.4				
Income		28	10	28	18
Expenses		1,624	1,499	1,687	(188)
Net Result		(1,596)	(1,489)	(1,659)	(170)
Customer Service & Council Governance	3.7.5				
Income		-	4	-	(4)
Expenses		9,102	8,732	9,266	(534)
Net Result		(9,102)	(8,728)	(9,266)	(538)
Environmental Strategy & Services	3.7.6				
Income		17,489	17,492	20,172	2,680
Expenses		17,668	18,104	20,278	(2,173)
Net Result		(180)	(612)	(105)	507
Family and Community Wellbeing	3.7.7				
Income		5,846	5,141	6,014	873
Expenses		12,564	13,152	13,680	(528)
Net Result		(6,718)	(8,011)	(7,666)	345
Financial Services	3.7.8				
Income		4,363	4,091	5,215	1,124
Expenses		11,437	11,628	12,662	(1,035)
Net Result		(7,074)	(7,536)	(7,447)	89
Glen Eira Leisure (GEL)	3.7.9				
Income		13,572	10,411	7,452	(2,959)
Expenses		12,992	11,836	10,144	1,692
Net Result		580	(1,424)	(2,691)	(1,267)
Libraries & Learning Centres	3.7.10				
Income		1,038	1,058	993	(66)
Expenses		4,195	3,708	3,247	460
Net Result		(3,157)	(2,650)	(2,255)	395
Media & Communications	3.7.11				
Expenses		1,208	1,161	1,262	(101)
Net Result		(1,208)	(1,161)	(1,262)	(101)
Open Space Contributions					
Income		9,000	7,497	6,600	(897)
Park Services	3.7.12				
Income		90	71	80	9
Expenses		12,718	12,339	12,935	(596)
Net Result		(12,628)	(12,267)	(12,855)	(588)
Planning & Community Safety	3.7.13				
Income		14,247	13,082	9,725	(3,357)
Expenses		14,075	16,198	14,401	1,797
Net Result		173	(3,116)	(4,676)	(1,559)
Proceeds, Depreciation/Amortisation & WDV					
Income		460	526	460	(66)
Expenses		24,737	25,966	27,309	(1,343)
Net Result		(24,277)	(25,441)	(26,849)	(1,408)
Rates					
Income		96,289	96,260	99,300	3,040
Recreation	3.7.14				
Income		955	751	575	(176)
Expenses		2,213	1,837	1,987	(150)
Net Result		(1,258)	(1,085)	(1,411)	(326)
Residential Aged Care	3.7.15				
Income		13,796	11,626	12,174	547
Expenses		14,986	15,273	15,285	(12)
Net Result		(1,190)	(3,646)	(3,111)	535
Roads, Drains & Building Maintenance	3.7.16				
Income		1,283	1,500	1,850	350
Expenses		16,125	16,598	17,165	(567)
Net Result		(14,842)	(15,098)	(15,314)	(217)
Surplus		18,310	8,026	6,756	(1,270)

Functional activities of Council

The functional activities of the City are categorised into the following areas:

3.7.1 City Futures

City Futures delivers strategic planning, transport planning, urban design, local economic development and place making. It devises plans and strategies that support a 'whole of place' view that achieves integrated land use planning and sustainable transport outcomes. The team implements Council's Planning Scheme Review work plan, which includes the development and implementation of heritage reviews, structure plans and other planning scheme amendments and supports a range of transport projects and initiatives of the Integrated Transport Strategy. City Futures also fosters a dynamic and vibrant local economy through place making initiatives across our shopping strips and supports business development.

3.7.2 Community Care

Provides home and community-based services for elderly residents and younger people who may require assistance to live as independently as possible. These services include personal care, home maintenance/modifications, individual social support/respite care, meal delivery and an adult day activity centre. The service also coordinates social and recreational programs for older residents which includes community transport, weekly excursions, exercise classes and support for senior citizens centres.

3.7.3 Corporate Counsel

Ensure probity in the conduct of tendering, protect Council in legal relations with other entities, provide contract documentation, provide internal advice on contracts and other legal matters. Contribute to protection of Council by ensuring sound risk management policy and practices are in place, maintain risk register, ensure relevant insurance policies are in place, handle liability claims, provide internal risk management, insurance advice and election management.

3.7.4 Cultural Services

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals to entertain, educate and culturally enrich residents.

3.7.5 Customer Service and Council Governance

Provides the facilities to allow Council to collectively govern the City of Glen Eira, and to provide facilities and services to allow Councillors to discharge their governance and constituency responsibilities. The function includes the following areas - mayor and councillors, service centre, councillor support, corporate policy and planning and people and culture.

3.7.6 Environmental Strategy and Services

Looks after household waste, green waste and hard rubbish collections throughout the City and coordinates Council's environmental sustainability initiatives. Provides recycling services for paper, plastic, glass and cans. Also carries out street cleaning activities including rubbish bin emptying, street sweeping and weed control. The function includes the following areas - hard rubbish and green waste collection, bundled branch collection, street cleaning, refuse collection, litter bin collection, mixed recyclables collection and waste management education and enforcement.

3.7.7 Family and Community Wellbeing

Provides a diverse range of high quality family and children's services to meet the needs of families with children from birth to six years. Also developed an integrated three year Municipal Early Years Plan (MEYP), in partnership with the community, to improve all programs and services provided for children from birth to six years and ensure the health and wellbeing of children and their families. The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services, youth services and immunisation and public health.

3.7.8 Financial Services

Provides a range of strategic and operational financial services to business units and to Council as a whole. The directorate has the responsibility for the day to day management of Council's financial assets. The function includes the following areas - accounting services, information technology and systems, records, internal/external audit, rating and property, procurement and fleet management.

3.7.9 Glen Eira Leisure (GEL)

The Glen Eira Sports and Aquatic Centre (GESAC) provides leisure, sport, recreation and health and well-being opportunities for the whole community. The centre offers a number of different activity areas and programs that focus on building and promoting health and wellness of the community. These include hydrotherapy, learn to swim, swim training, gentle exercise, basketball, netball, gym and fitness classes.

The Carnegie Swim Centre is Council's outdoor swimming facility which has four heated outdoor pools, kiosk, electric barbecues, learn-to-swim classes and a beach volleyball court.

The Caulfield Recreation Centre has a variety of activities and fitness programs to suit all types and ages, from toddlers to older adults.

3.7.10 Libraries and Learning Centres

Enables residents to access reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh. Also provides school holiday programs, book reading sessions and access to computers.

3.7.11 Media and Communications

This business unit informs the community about Council's activities and services by developing publications, liaising with the media, co-coordinating events, promotions, advertising, marketing activities including publication of the Glen Eira News.

3.7.12 Park Services

Promote, manage, maintain and improve the City's open recreational space such as sporting ovals, playgrounds, barbecues, garden beds, park lighting, public toilets, general lawn areas and irrigation systems. Also maintains all trees in streets, parks, reserves and nature strips. The function includes the following areas - parks and gardens maintenance and street tree maintenance.

3.7.13 Planning and Community Safety

Services of strategic urban planning and regulatory control of urban planning, buildings and local laws. The function includes the following areas – urban planning, local laws, parking, school crossing safety, building control and animal control services.

3.7.14 Recreation

Strategic planning for the City's recreation activities, facilities and reserves; maintains and allocates sports grounds; manages and schedules Council's public halls, sports grounds and Moorleigh Community Village; co-ordinates capital works in the City's parks and reserves; and manages contracts for recreational facilities. The function includes sports administration and pavilions.

3.7.15 Residential Aged Care Facilities

To provide low and high level care to eligible residents and older people with strong ties to the City. Eligibility is assessed by the Commonwealth Aged Care Assessment Service. Council's residential facilities are Warrawee, Spurway and Rosstown.

3.7.16 Roads, Drains and Building Maintenance

Responsible for maintaining, developing and renewing the City's infrastructure including roads, footpaths, drains, kerbs, gutters and buildings. The function includes the following areas - building maintenance, properties and facilities management, project and asset management, street lighting, street furniture, engineering design and construction, traffic engineering, line marking, emergency services, road maintenance rehabilitation, footpath and drainage maintenance.

4. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Comprehensive Income Statement for the years ended 30 June

		Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21 Budget	
		\$'000	\$'000	\$'000	\$'000	%
Income						
Rates Revenue*	4.1.1	95,829	95,792	98,206	2,414	2.5%
Supplementary Rates	4.1.1	850	953	1,194	241	25.3%
Waste and Recycling Charges	4.1.1	17,489	17,488	20,168	2,681	15.3%
Statutory Fees and Fines	4.1.2	10,265	9,674	6,252	(3,422)	(35.4%)
User Fees	4.1.3	26,488	20,760	18,956	(1,804)	(8.7%)
Interest Received	4.1.4	2,000	1,501	1,500	(1)	(0.1%)
Contributions - Monetary	4.1.5	9,000	7,497	6,600	(897)	(12.0%)
Grants - Operating	4.1.6	21,555	20,549	22,770	2,221	10.8%
Grants - Capital	4.1.6	2,802	3,376	5,990	2,614	77.4%
Other Income	4.1.7	1,557	1,694	1,729	35	2.1%
Total Income		187,834	179,283	183,366	4,083	2.1%
Expenses **						
Employee Costs	4.1.8	81,250	77,265	80,059	(2,794)	(3.6%)
Materials and Consumables	4.1.9	5,918	5,130	5,746	(616)	(12.0%)
Contractor Payments	4.1.10	36,474	38,626	40,069	(1,443)	(3.7%)
Maintenance	4.1.11	7,632	7,880	8,033	(153)	(1.9%)
Utilities	4.1.12	4,987	5,125	5,391	(266)	(5.2%)
Insurance		1,310	1,235	1,199	36	2.9%
Grants and Subsidies		1,304	1,438	1,670	(232)	(16.1%)
Other Expenses	4.1.13	5,933	7,630	6,328	1,302	17.1%
Borrowing Costs	4.1.14	439	439	330	109	24.8%
Finance Costs - Leases		-	177	176	1	0.8%
Depreciation	4.1.15	22,759	23,635	24,853	(1,218)	(5.2%)
Amortisation - Intangible Assets	4.1.15	260	593	738	(145)	(24.5%)
Amortisation - Right of Use Assets	4.1.15	-	782	761	21	2.7%
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	1,258	1,303	1,258	45	3.5%
Total Expenses		169,523	171,258	176,611	(5,353)	(3.1%)
Surplus for the year		18,310	8,026	6,756	(1,270)	(7.3%)

*Assumes a rate increase of 2.0 per cent based on the average rates per assessment and allows for an additional 1,000 property assessments. The average Rates per assessment for 2020-21 is \$1,439

**The 2020-21 Budget includes \$975k for additional Business and Community Support Programs relating to the COVID-19 pandemic.

Balance Sheet for the years ended 30 June

	Ref	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21 Budget
		\$'000	\$'000	\$'000	\$'000
ASSETS					
Current Assets					
Cash and Cash Equivalents		76,125	72,960	58,328	(14,633)
Trade and Other Receivables		13,815	16,088	24,088	8,000
Prepayments		1,625	1,878	1,878	-
Total Current Assets	4.2.1	91,565	90,926	84,294	(6,633)
Non-Current Assets					
Investments in Associates		1,457	1,045	1,045	-
Financial Assets		5	5	5	-
Intangible Assets		563	1,845	1,845	-
Right of Use Assets		-	3,648	2,887	(761)
Property, Infrastructure, Plant & Equipment		2,577,169	2,219,026	2,228,871	9,845
Total Non-Current Assets	4.2.1	2,579,194	2,225,569	2,234,653	9,084
TOTAL ASSETS		2,670,759	2,316,495	2,318,946	2,451
LIABILITIES					
Current Liabilities					
Trade and Other Payables		13,925	18,431	18,431	-
Trust Funds and Deposits		32,353	36,934	36,934	-
Provisions		13,468	14,283	14,283	-
Interest-Bearing Liabilities	4.2.3	3,685	3,669	3,788	(119)
Lease Liabilities		-	636	581	55
Total Current Liabilities	4.2.2	63,431	73,953	74,017	(64)
Non-Current Liabilities					
Provisions		1,360	1,350.28	1,350	-
Interest-Bearing Liabilities	4.2.3	7,592	7,636	3,848	3,788
Lease Liabilities		-	3,138	2,557	581
Other Liabilities	4.2.4	2,820	2,590	2,590	-
Total Non-Current Liabilities	4.2.2	11,772	14,714	10,345	4,369
TOTAL LIABILITIES		75,203	88,666	84,362	4,305
NET ASSETS		2,595,556	2,227,829	2,234,585	6,756
Represented by:					
EQUITY					
Accumulated Surplus		999,560	965,952	968,783	2,831
Reserves		1,595,996	1,261,877	1,265,802	3,925
TOTAL EQUITY		2,595,556	2,227,829	2,234,585	6,756

Statement of Changes in Equity as at 30 June

	Ref	Total	Accumulated Surplus	Reserves
		\$'000	\$'000	\$'000
2019-20 Forecast Actual				
Balance at beginning of the financial year		2,219,803	962,267	1,257,536
Impact of adoption of new accounting standards		-	-	-
Adjusted opening balance		2,219,803	962,267	1,257,536
Comprehensive result		8,026	8,026	-
Movement in assets and liabilities		-	-	-
Movement in reserves		-	(4,341)	4,341
Balance at end of financial year		2,227,829	965,952	1,261,877
2020-21 Budget				
Balance at beginning of the financial year		2,227,829	965,952	1,261,877
Comprehensive result		6,756	6,756	-
Movement in assets and liabilities		-	-	-
Movement in reserves	4.3.1	-	(3,925)	3,925
Balance at end of financial year	4.3.2	2,234,585	968,783	1,265,802

Statement of Cash Flows for the years ended 30 June

	Ref	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21 Budget Inflow/ (Outflow) \$'000
		Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	
Cash Flows from Operating Activities	4.4.1				
Rates Revenue		96,679	94,745	91,400	(3,345)
Waste and Recycling Charges		17,489	17,488	20,168	2,681
Statutory Fees and Fines		10,265	9,674	6,252	(3,422)
User Fees		26,488	20,760	18,956	(1,804)
Other Receipts		1,557	1,694	1,729	35
Interest Received		2,000	1,501	1,500	(1)
Contributions - Monetary		9,000	7,497	6,600	(897)
Grants - Operating		21,555	20,549	22,770	2,221
Grants - Capital		2,802	3,376	5,990	2,614
Employee Costs		(81,250)	(77,265)	(80,059)	(2,794)
Materials and Services		(57,625)	(59,433)	(62,108)	(2,674)
Other Payments		(5,933)	(7,630)	(6,328)	1,302
Net Cash provided by/(used in) Operating Activities		43,026	32,955	26,872	(6,083)
Cash Flows from Investing Activities	4.4.2				
Proceeds from Sale of Property, Plant and Equipment		460	526	460	(66)
Payments for Property, Infrastructure, Plant and Equipment		(46,056)	(42,178)	(37,154)	5,024
Net Cash provided by/(used in) Investing Activities		(45,596)	(41,653)	(36,694)	4,958
Cash Flows from Financing Activities	4.4.3				
Proceeds from Borrowings		-	-	-	-
Repayment of Borrowings		(3,571)	(3,553)	(3,669)	(115)
Finance Costs		(439)	(439)	(330)	109
Interest paid - lease liability		-	(177)	(176)	1
Repayment of lease liabilities		-	(657)	(636)	21
Net Cash provided by/(used in) Financing Activities		(4,010)	(4,826)	(4,810)	16
Net Increase/(Decrease) in Cash and Cash Equivalents		(6,580)	(13,524)	(14,633)	(1,109)
Cash and Cash Equivalents at Beginning of Year		82,705	86,484	72,960	(13,524)
Cash and Cash Equivalents at the end of the financial year	4.4.4	76,125	72,960	58,328	(14,633)

Statement of Capital Works for the years ended 30 June

Capital Works Program	Ref	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21
		\$'000	\$'000	\$'000
Carried forward projects from previous financial year	4.5.2	6,000	4,765	3,000
New Works				
Property				
Land		-	-	-
Buildings		8,961	9,666	14,399
Total Property	4.5.3	8,961	9,666	14,399
Plant and Equipment				
Plant, Machinery and Equipment		2,492	2,492	2,126
Computers and Telecommunications		2,036	2,036	1,512
Library Books and Materials		910	910	699
Other Plant and Equipment		1,235	1,284	655
Total Plant and Equipment	4.5.4	6,674	6,723	4,992
Infrastructure				
Roads		7,066	6,758	4,149
Footpaths		2,385	2,385	2,225
Drainage		3,400	3,400	3,898
Open Space and Recreation		8,388	8,299	1,772
Car Parks		850	850	41
Streetscape Works		2,332	2,332	2,678
Total Infrastructure	4.5.5	24,421	24,024	14,763
Total New Works		40,056	40,413	34,154
Carried forward projects to the next financial year (estimated)		-	(3,000)	-
Total Capital Works Expenditure (including carry forwards)		46,056	42,178	37,154
Represented by:	4.5.6			
Asset Renewal Expenditure		18,129	15,495	13,579
Asset Upgrade Expenditure		16,116	14,872	13,251
Asset Expansion Expenditure		1,936	1,936	2,845
Asset New Expenditure		9,875	9,875	7,480
Total Capital Works Expenditure		46,056	42,178	37,154
Funding Sources Represented By:	4.5.7			
Grants		2,802	3,376	5,990
Council Cash		43,254	38,802	31,164
Borrowings		-	-	-
Total Capital Works Expenditure		46,056	42,178	37,154

Statement of Human Resources

Staff Expenditure	2019-20 Budget \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Employee Costs - Operating	83,725	80,098	83,073
Employee Costs - Capital	(2,476)	(2,833)	(3,014)
Total Staff Expenditure	81,250	77,265	80,059

Staff Numbers	2019-20 Budget FTE	2019-20 Forecast FTE	2020-21 Budget FTE
Employees (Full-time Equivalent)	860.19	856.35	873.86

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Description	Budget 2020-21 \$'000	Permanent		Casual
		Full Time \$'000	Part Time \$'000	\$'000
City Management	4,008	3,247	761	-
Corporate Services	10,406	8,841	1,566	930
Community Wellbeing	34,374	11,699	22,674	6,804
Environment and Infrastructure	15,590	15,171	418	31
Planning and Place	10,909	9,207	1,703	547
Total Permanent Staff expenditure	75,287	48,165	27,122	8,313
Casuals, temporary and other expenditure	7,786			
Capitalised labour costs	(3,014)			
Total Staff Expenditure	80,059			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

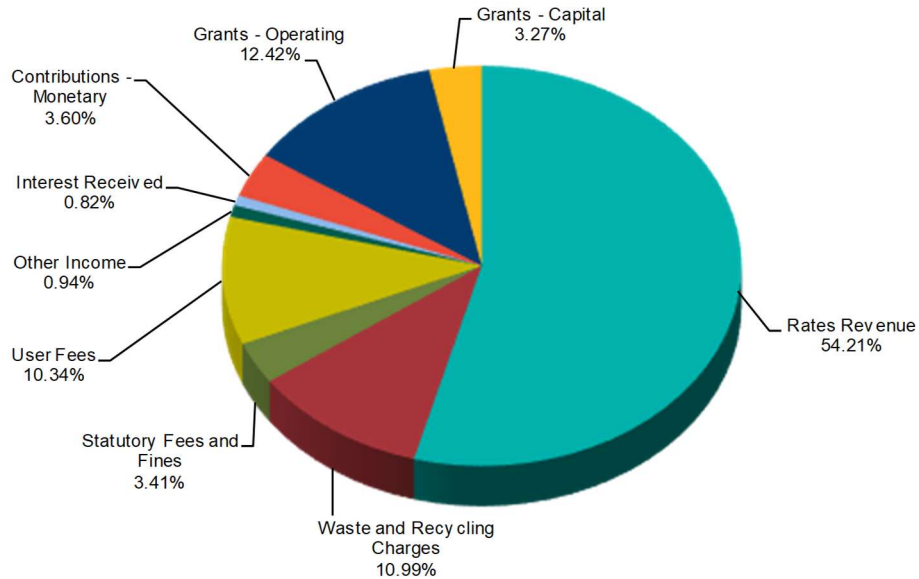
Description	Budget 2020-21 FTE	Permanent		Casual
		Full Time FTE	Part Time FTE	FTE
City Management	30.93	24.00	6.93	-
Corporate Services	97.05	79.00	18.05	10.68
Community Wellbeing	375.46	125.35	249.61	87.75
Environment and Infrastructure	136.58	132.00	4.58	0.44
Planning and Place	103.73	85.00	18.73	6.89
Total Permanent Staff expenditure	743.75	445.35	297.90	105.76
Casuals, temporary and other expenditure	100.11			
Capitalised labour costs	30.00			
Total Staff	873.86			

Notes to the Financial Statements

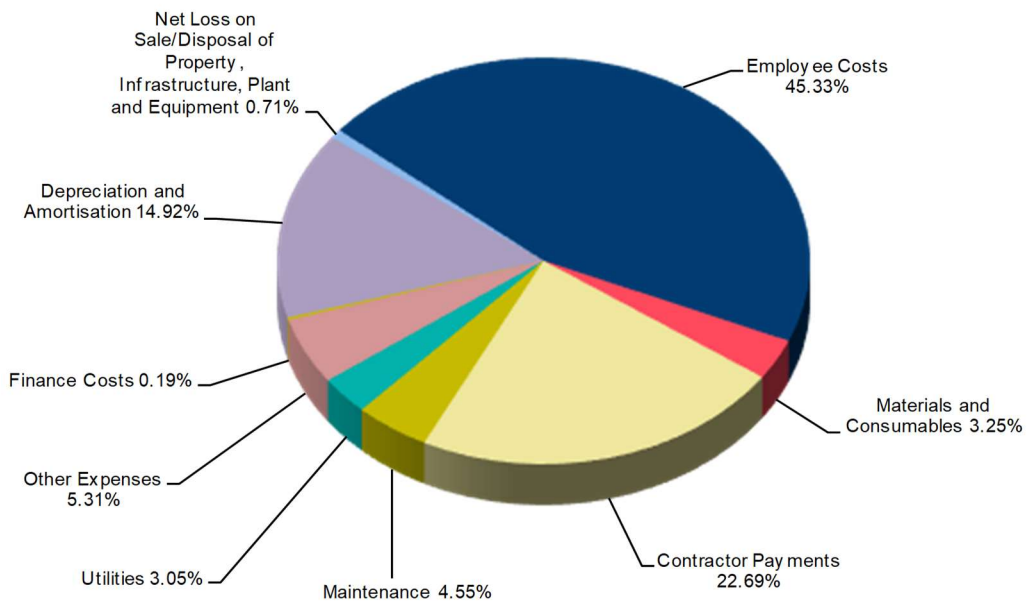
4.1 Comprehensive Income Statement

The graphs below show the allocation of income and expenditure for the 2020-21 annual budget:

Operating Revenue - 2020-21



Operating Expenditure - 2020-21



4.1.1 Rates Revenue

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan (refer to Council and Community Plan), rates and charges were identified as an important source of revenue, accounting for 50 per cent of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020-21 the FGRS cap has been set at 2.0 per cent. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.0 per cent in line with the rate cap.

This will raise total rates and charges for 2020-21 to \$119,567,813.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019-20 Forecast Actual (\$)	2020-21 Budget (\$)	Change (\$)		%
General Rates*	95,159,866	97,953,102	2,793,236		2.9%
Cultural & Recreation Land	279,100	252,474	(26,626)		(9.5%)
Waste Management Charges	17,488,692	20,168,237	2,679,545		15.3%
Supplementary Rates and Rate Adjustments	953,000	1,194,000	241,000		25.3%
Interest on Rates and Charges	351,000	-	(351,000)		(100.0%)
Total Rates and Charges	114,231,658	119,567,813	5,336,155		4.67%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2019-20 cents/\$NAV*	2020-21 cents/\$NAV*	Change %
General Rate	2.9269	2.7673	(5.5%)
Cultural & Recreation with Liquor	1.7561	1.6604	(5.4%)
Cultural & Recreation without Liquor	1.4635	1.3837	(5.5%)
Cultural & Recreation MRC	2.2244	2.1031	(5.5%)
Yarra Yarra Golf Club	-	1.3837	n/a

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2019-20 Forecast	2020-21 Budget	Change	
	Actual		(\$)	%
	(\$)	(\$)		
General Rate	95,159,866	97,953,102	2,793,236	2.9%
Cultural & Recreation with Liquor	23,567	24,050	483	2.0%
Cultural & Recreation without Liquor	31,980	34,729	2,749	8.6%
Cultural & Recreation MRC	135,964	131,445	(4,519)	(3.3%)
Yarra Yarra Golf Club	87,589	62,250	(25,339)	(28.9%)
Total amount to be raised by general rates	95,438,966	98,205,576	2,766,610	2.90%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019-20	2020-21	Change	
	Number		Number	
General Rate	67,081	68,056	975	1.45%
Cultural & Recreation with Liquor	6	6	-	0.00%
Cultural & Recreation without Liquor	18	18	-	0.00%
Cultural & Recreation MRC	1	1	-	0.00%
Yarra Yarra Golf Club	1	1	-	0.00%
Total number of assessments	67,107	68,082	975	1.45%

4.1.1(e) The basis of valuation to be used is the Net Annual Value.

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019-20	2020-21	Change	
	\$'000		\$'000	\$'000
General Rate	3,251,217,800	3,539,653,875	288,436,075	8.87%
Cultural & Recreation with Liquor	1,342,000	1,448,500	106,500	7.94%
Cultural & Recreation without Liquor	2,185,250	2,510,000	324,750	14.86%
Cultural & Recreation MRC*	6,112,300	6,249,850	137,550	2.25%
Yarra Yarra Golf Club	4,736,500	4,499,000	(237,500)	(5.0%)
Total value of land	3,265,593,850	3,554,361,225	288,767,375	8.84%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	Property	Property		
	2019-20	2020-21		
	\$	\$	\$	
Municipal	-	-	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019-20	2020-21	Change	
	\$	\$	\$	%
Municipal	-	-	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019-20	Per Rateable Property 2020-21	Change	
	\$	\$	\$	%
240 Litre Bin	441	515	74	16.78%
120 Litre Bin	220	255	35	15.91%
Flats Sharing 240 litre bin	220	255	35	15.91%
Family 240 litre bin	292	340	48	16.44%
Litter Management Charge	60	64	4	6.67%
240 Litre Medical	220	255	35	15.91%
Additional Recycling	38	44	6	15.79%
Additional Green Waste	38	39	1	2.63%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019-20	2020-21	Change	
	\$	\$	\$	%
240 Litre Bin	7,297,668	8,394,455	1,096,787	15.0%
120 Litre Bin	9,153,980	10,570,577	1,416,597	15.5%
Flats Sharing 240 litre bin	481,800	552,075	70,275	14.6%
Family 240 litre bin	120,012	138,380	18,368	15.3%
Litter Management Charge	352,860	418,688	65,828	18.7%
240 Litre Medical	6,600	7,650	1,050	15.9%
Additional Recycling	58,900	67,848	8,948	15.2%
Additional Green Waste	16,872	18,564	1,692	10.0%
Total	17,488,692	20,168,237	2,679,545	15.32%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019-20	2020-21	Change	
	(\$)	(\$)	(\$)	%
General Rates	95,438,966	98,205,576	2,766,610	2.90%
Service Charges	17,488,692	20,168,237	2,679,545	15.32%
Total Rates and charges	112,927,658	118,373,813	5,446,155	4.82%

4.1.1(l) Fair Go Rates System Compliance

Glen Eira City Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019-20 Forecast Actual	2020-21 Budget
Total Rates	92,838,893	96,032,453
Number of rateable properties	67,081	68,056
Base Average Rates	1,384	1,411
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	1,419	1,439
Maximum General Rates and Municipal Charges Revenue	95,159,866	97,953,102
Budgeted General Rates and Municipal Charges Revenue	95,159,866	97,953,102
Budgeted Supplementary Rates	953,000	1,194,000
Budgeted Total Rates and Municipal Charges Revenue	96,112,866	99,147,102
Budgeted General Rates and Municipal Charges Revenue	96,112,866	99,147,102

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020-21 estimated \$1.19m and 2019-20 \$953k)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

***Note:**

The rates associated with the Melbourne Racing Club (MRC) involve three parcels of land.

1. The private property along Kambrook and Booran Roads is rated at the General Rate, the same as the vast majority of property in the municipality.
2. The Crown Land comprising the Racecourse Reserve, under the control of the MRC, is rated under the *Cultural and Recreational Land Act* (as are tennis clubs, bowls clubs, golf clubs etc.).
3. The free hold land to the north of Station Street known as 'Caulfield Village' will continue to change significantly over the course of the next 10-15 years.
 - a. Precinct 3 of Caulfield Village is still currently rated under the *Cultural and Recreational Lands Act* owing to its use in association with racing. Precinct 2 changed to General rate in 2018-19.
 - b. As Stages of this land move into construction, they will cease to be rated under the *Cultural and Recreational Lands Act* and will be rated under the General Rate. This is likely to take the form of a series of Supplementary Rate assessments. At the same time, back rates will be applied in accordance with *Cultural and Recreational Lands Act 1963* section 4(5), which will also be for increased amounts.

- c. This process will continue as each Stage moves into development until eventually the whole area is rateable under the General Rate and has been subject to back rates. The timing of these changes will be driven by construction which is not within Council's control. It is likely that these changes will occur over successive Council budgets and during the course of particular financial years.

Rates and changes in rates are assessed by independent valuers under the supervision of the Valuer General for Victoria. Values and rates assessed for Council's purposes may also be used by the State Government to levy the *Fire Services Property Levy* and Land Tax.

4.1.2 Statutory Fees and Fines (\$3.42m decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines.

The decrease is mainly due to an anticipated reduction in parking infringements activity in both 2019-20 and 2020-21 due to the COVID-19 environment.

A detailed listing of statutory fees and fines are disclosed as part of the user charges and other fees schedule in Appendix D 'Schedule of User Charges and Other Fees'.

4.1.3 User Fees (\$1.8m decrease)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities and the provision of human services such as Family Day Care and Community Care Services.

Decreases includes loss of user fee income from Glen Eira Leisure, facilities hire and recreation fees during the closures of services impacted by COVID-19.

A detailed listing of user fees are disclosed as part of the user charges and other fees schedule in Appendix D 'Schedule of User Charges and Other Fees' and Appendix E 'Schedule of GEL User Charges and Other Fees'.

4.1.4 Interest Received (\$1k decrease)

Assumes similar average cash holdings across 2020-21 compared with 2019-20 and 2.0 per cent return on funds.

4.1.5 Contributions (\$897k decrease)

Council receives open space levies pursuant to clause 52.01 of the Glen Eira Planning Scheme. Council has achieved the new uniform levy rate of 5.7 per cent (Amendment C120).

These contributions are levied on multi-unit property developments in order to fund open space and are volatile and depend on decisions made by developers, not Council. Open space contributions are expected to decrease in 2020-21 to a total of \$6.6m due to lower development activity.

4.1.6 Grants (\$4.84m increase)

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

The level of operating grants increase is explained by:

- Early payment of the 2019-20 Victorian Grants Commission allocation (50 per cent) during 2018-19. This is a timing variance and has decreased the 2019-20 forecast by \$1.97m and increased the 2020-21 budget by \$1.98m.

A list of operating grants by type and source is included below:

Operating Grants				
Grant Funding Types and Source (Operating)	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20	Forecast to 2020-21 Budget
	\$'000	\$'000	\$'000	%
Recurrent - Commonwealth Government				
Aged Care	7,955	8,470	515	6%
Early Learning Centres	1,567	1,276	(291)	(19%)
Family Day Care	544	550	6	1%
Recurrent - State Government				
Delivered Meals	206	202	(4)	(2%)
Diversity & Inclusion	73	84	11	15%
Healthy Ageing	96	93	(3)	(3%)
Home Care	3,652	4,008	356	10%
Home Maintenance	251	243	(8)	(3%)
Immunisation	115	116	1	1%
In-home Assessment	893	884	(9)	(1%)
Libraries & Learning Centres	904	873	(31)	(3%)
Maternal and Child Health	1,125	1,160	35	3%
Public Health and Safety	16	9	(7)	(44%)
Social Support	709	397	(312)	(44%)
Supervision of School Crossings	451	450	(1)	(0%)
Victorian Grants Commission	1,943	3,921	1,978	102%
Youth Services	50	35	(15)	(30%)
Total Recurrent Grants	20,549	22,770	2,221	11%

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Council has secured grant funding for several 2020-21 capital projects and will continue to advocate for grant funding on a project by project basis. Ongoing Roads to Recovery funding will be \$424k.

Movements in non-recurrent grant funding are summarised below:

Capital Grants				
Grant Funding Types and Source (Non-Recurrent)	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20	Forecast to 2020-21 Budget
	\$'000	\$'000	\$'000	%
Non-Recurrent - State Government				
Community Infrastructure	508	-	(508)	(100%)
Koornang Park Pavilion	-	1,000	1,000	100%
Library Books	63	67	4	6%
Lord Reserve Pavilion	-	900	900	100%
Murrumbeena Park Community Hub	201	600	399	199%
Recreational Services	1,181	-	(1,181)	(100%)
Roads to Recovery	423	424	1	0%
Non-Recurrent - Federal Government				
Murrumbeena Park Community Hub	1,000	3,000	2,000	100%
Total Non-Recurrent Grants	3,376	5,990	2,614	77%

4.1.7 Other Income (\$35k increase)

Other income includes lease and rental income, non-statutory licences and reimbursements.

Expenditure

4.1.8 Employee Costs (\$2.79m increase)

Employee costs include all labour related expenditure and on-costs such as allowances, leave entitlements and employer superannuation.

The movement in employee costs is represented by:

- Increase for Council's Enterprise Agreement (EA) - \$2.04m.
- New positions to support growth in Council Services \$1.57m, partially offset by increased income and diversion from consultancy spend.
- Award increases and increases in hours and allowances - \$1.26m.
- Further decrease of \$2m attributable to the closure of services due to COVID-19.

Council has budgeted for a staffing level of 873.86 EFT for 2020-21.

4.1.9 Materials and Consumables (616k increase)

Materials include: minor furniture and equipment, printing and stationery and other consumables.

4.1.10 Contractors (\$1.44m increase)

Contractor costs relate mainly to the provision of Council services by external providers. External contractors are expected to increase mainly due to:

- Waste Management contract costs, overall increase of \$1.83m. These are in line with contractual arrangements and CPI increases. These cost increases are recovered from waste management fee income.
- Elections costs of \$750k.

Offsetting this are reductions in:

- Contractor spend to fund new EFT positions and create overall cost savings \$542k.
- Increased use of contractors for Residential Aged care during 2019-20 \$306k, and
- Community Visioning one off expenditure in 2019-20 \$200k.

4.1.11 Maintenance (\$153k increase)

Maintenance costs include building security, plumbing, electrical works, cleaning and parks grounds maintenance.

4.1.12 Utilities (\$266k increase)

Utility charges relate to utilities such as water, gas, electricity, as well as telecommunication costs.

4.1.13 Other expenses (\$1.3m decrease)

The reduction in other expenses is attributable to the decrease in the provision for doubtful debts (predominantly parking infringement debtors). This reduction is offset by the decrease in parking revenue.

4.1.14 Borrowing costs (\$109k decrease)

Borrowing costs relate to the interest component of Council's borrowing costs for GESAC. Borrowing repayments of principal and interest costs of \$4m will be made during the 2020-21 financial year. The decrease in borrowing costs reflects Council paying off this loan according to schedule.

4.1.15 Depreciation and Amortisation - non-cash item (\$1.34m increase)

Depreciation and amortisation are accounting measures which allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. This increase is due to the capitalisation of the 2019-20 Capital Works projects.

4.1.16 Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment (\$45k decrease)

The net loss on disposal of assets has decreased in 2020-21. These amounts are difficult to predict when the budget is set. Items include disposal of: buildings, road surfaces, pavements, kerb and channels, footpaths, drains, right of ways and local area traffic management.

4.2 Balance Sheet

The Budgeted Balance Sheet shows the expected financial position at the end of the reporting year. This section of the *Budget* analyses the movements in assets (what is owned), liabilities (what is owed) and equity between the 2020-21 budget year and 2019-20 annual forecast. The 'bottom line' of this Statement is net assets which is the net worth of Council.

The change in net assets between two year's Budgeted Balance Sheet shows how the financial position has changed over that period which is described in more detail in the Budgeted Balance Sheet. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which fall due in the next twelve months.

Balance Sheet Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2021 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- 93% of rates and charges raised will be collected in the 2020-21 year.
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and amortisation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2019-20 levels.
- Proceeds from the sale of property, infrastructure, plant and equipment will be received in full in the 2020-21 year.
- Employee entitlements to be increased in line with the EA.
- Principal repayments are estimated to be \$3.67m and interest payments \$330k.
- Lease liability and right of use assets calculation based on terms of existing leases.
- Total capital expenditure to be \$35.74m (including estimated carry overs of \$3m from the 2019-20 financial year).
- *Defined Benefit Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits. These balances are projected to decrease by \$5.22m mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the *Budget* and other debtor balances are at acceptable levels.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$37.15m of new assets), depreciation of assets (\$25.59m) and the disposal of property, plant and equipment (\$1.72m).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal payments of \$3.67m over the 2020-21 year.

Liquidity Ratio (Working Capital)				
	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21 Budget
	\$'000	\$'000	\$'000	\$'000
Current Assets				
Cash and Cash Equivalents	76,125	72,960	58,328	(14,633)
Trade and Other Receivables	13,815	16,088	24,088	8,000
Prepayments	1,625	1,878	1,878	-
Total Current Assets	91,565	90,926	84,294	(6,633)
Current Liabilities				
Trade and Other Payables	13,925	18,431	18,431	-
Trust Funds and Deposits	32,353	36,934	36,934	-
Provisions	13,468	14,283	14,283	-
Lease Liabilities	0	636	581	55
Interest-Bearing Liabilities	3,685	3,669	3,788	(119)
Total Current Liabilities	63,431	73,953	74,017	(64)
Working Capital	28,134	16,974	10,277	(6,697)
Working Capital Ratio	144.35%	122.95%	113.88%	(9.07%)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding a majority of leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

Borrowings				
Year	New Borrowings	Repayment of Borrowings	Interest Paid for Borrowings	Balance 30 June
	\$'000	\$'000	\$'000	\$'000
2019-20 Forecast	-	3,553	439	11,304
2020-21 Annual Budget	-	3,669	330	7,636

4.2.4 Other Liabilities

Other liabilities represents the provision for environmental rehabilitation works for Council's share of the Regional Landfill Clayton South Joint Venture (21.1 per cent). These costs are the estimated costs associated with remediation of the site over a period of 28 years. Remediation is expected to be completed by 2045. Council's Strategic Resource Plan provides for post closure rehabilitation costs from 2021-22 of \$211k onwards.

4.3 Statement of changes in Equity

4.3.1 Reserves

A total of \$6.6m is budgeted to be transferred to the Open Space Reserve during the 2020-21 financial year which may be used to fund eligible open space capital works projects.

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's SRP and any changes in future use of the funds will be made in the context of the future funding requirements set out in the SRP.

Council approved its *Open Space Strategy* on 8 April 2014 following widespread community consultation. Pursuant to Clause 52.01 of the *Glen Eira Planning Scheme* a person who proposes to subdivide land into 3 or more lots must make a contribution to Council for public open space.

Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

4.4 Statement of Cash Flows

The Budgeted Statement of Cash Flows shows the expected cash movements during the budget year and the difference in the cash balance at the beginning and the end of the year. The net cash flows from operating activities, shows how much are expected to remain after providing day to day services to the community. Any surpluses from operating activities are invested in areas such as capital works.

The information in the Budgeted Statement of Cash Flows assists in the assessment of the ability of Council to generate cash flows, meet financial commitments as they fall due, including the servicing of borrowings, fund changes in the scope or nature of activities and obtain external finance. The Budgeted Statement of Cash Flows analyses the expected cash flows for the 2020-21 financial year.

The cash flow is based on three main categories. In summary these are:

4.4.1 Net cash flows provided by/(used in) operating activities

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The decrease in inflows from operating activities is mainly due to increased outflows for employee costs \$2.79m, materials and services \$2.67m and decreased inflows of statutory fees and fines \$3.42m, rate revenue \$3.35m and user fees \$1.8m.

Partly offsetting these are increases in cash inflows from operating activities which are mainly due to operating grants \$4.84m, waste and recycling charges \$2.68m and reductions in other payments of \$1.3m

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

Reconciliation of operating result and net cash from operating activities 30 June			
	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21
	\$'000	\$'000	\$'000
Surplus	18,310	8,026	6,756
Movement in rates debtors	-	(2,000)	(8,000)
Debt Servicing Costs	439	616	506
Loss on Disposal of Property, Infrastructure, Plant and Equipment	1,258	1,303	1,258
Depreciation and Amortisation	23,019	25,010	26,352
Cash Flows Available from Operating Activities	43,026	32,955	26,872

4.4.2 Net cash flows provided by/(used in) investing activities

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The decrease in payments for investing activities of \$4.96m represents a decrease in capital works program expenditure for the 2020-21 budget year.

4.4.3 Net cash flows provided by/(used in) financing activities

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Financing activities refer to cash generated or used in the financing of Council functions. The outflow in financing activities represents payments to reduce loans and lease liabilities of \$4.31m and interest payments for loans and leases of \$506k.

4.4.4 Cash and Cash Equivalents

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year (governed by the rate cap) and providing a guide to the level of capital works expenditure that Council can sustain using existing cash reserves.

The Budgeted Statement of Cash Flows shows a decrease in the overall cash position as compared to the 2020-21 annual forecast.

Funds held are mainly to cover current liabilities, as Council pays its creditors at the end of the month following the receipt of an invoice.

The reduction in working capital held in the Balance Sheet from the 2019-20 forecast reflects the reduced income received from services temporarily closed due to COVID-19 and this is also reflected in the movements within the Statement of Cash Flows. The payments for investing activities reflect Council's commitment to ensuring capital projects are a major priority.

Overall, total cash and investments are forecast to decrease from \$72.96m to \$58.33m as at 30 June 2021.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations as shown in the following table. Unrestricted cash and investments for the period ending June 2021 are estimated to be \$21.39m.

Restricted and Unrestricted Cash and Investments				
	Annual Budget 2019-20	Forecast 2019-20	Annual Budget 2020-21	Variance 2019-20 Forecast to 2020-21
	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000
Total Cash and Investments	76,125	72,960	58,328	(14,633)
Restricted Cash and Investments				
Trust Funds and Deposits	(32,353)	(36,934)	(36,934)	-
Unrestricted Cash and Investments	43,772	36,026	21,394	(14,633)
Discretionary Reserves (Open Space)	-	(22,925)	(26,850)	(3,925)
Unrestricted Cash adjusted for Discretionary Reserves	43,772	13,101	(5,456)	(18,558)

Included in trust funds and deposits are:

- **Residential Aged Care Deposits** - relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable deposits** - are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

Unrestricted cash and investments

These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

4.5 Capital Works Program

The Budgeted Statement of Capital Works sets out all the expected capital expenditure in relation to non-current assets for the year. It also shows the amount of capital works expenditure which is expected to be expanding, renewing or upgrading Council's asset base. This is important because each of these categories has a different impact on Council's future costs. The total expenditure on capital works projects for the 2020-21 financial year is \$37.15m (including carry overs of \$3m). The following tables show the total capital works from various views.

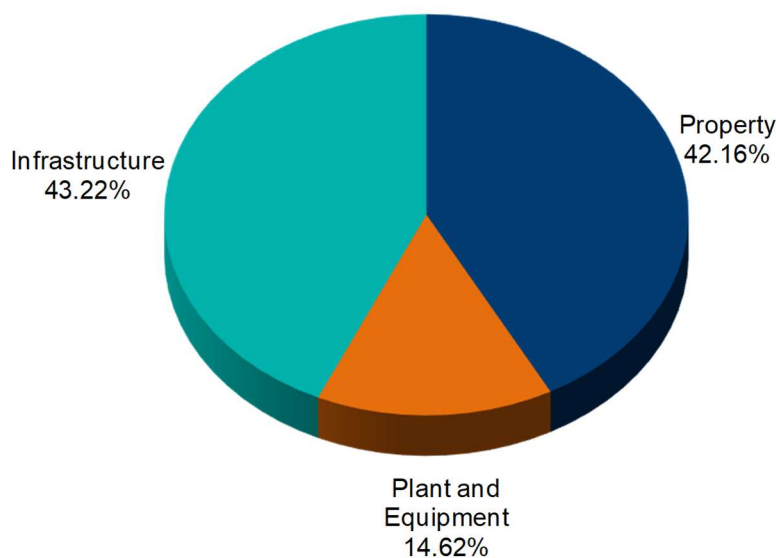
4.5.1 Summary

New Works	Forecast	Budget	Change	
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Property	9,666	14,399	(4,733)	(49.0%)
Plant and Equipment	6,723	4,992	1,730	25.7%
Infrastructure	24,024	14,763	9,262	38.6%
Total	40,413	34,154	6,259	15.5%

4.5.2 Carried Forward Works (\$3m)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2019-20 year it is forecast that \$3m of capital works will be incomplete and be carried forward into the 2020-21 year.

Proportion of 2020-21 Capital Works Budget by Category



4.5.3 Property (\$14.4m)

The property class comprises buildings and building improvements including community facilities, Municipal offices, sports facilities and pavilions.

4.5.4 Plant and Equipment (\$4.99m)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library collections.

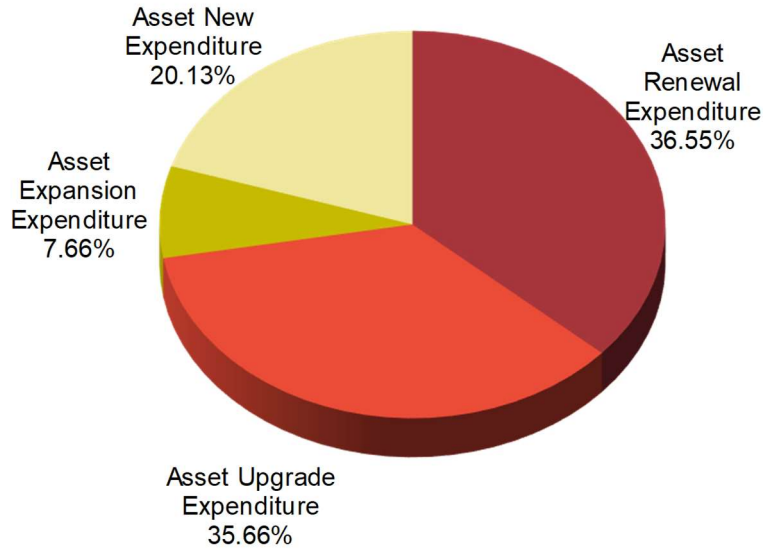
4.5.5 Infrastructure (\$14.76m)

Infrastructure includes roads, footpaths, drainage works (in road reserves, sportsgrounds and irrigation) open space (includes open space initiatives, parks, playing surfaces and playground equipment), car parks and streetscape works (street beautification of Council's streets and shopping precincts).

Refer to Appendix B and C for detailed listings of 2020-21 Capital Works projects.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources	
		New	Renewal	Upgrade	Expansion	Grants	Council Cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	14,399	5,211	1,621	6,816	750	5,500	8,899
Plant and Equipment	4,992	808	3,551	-	634	67	4,926
Infrastructure	14,763	1,461	6,906	4,935	1,461	424	14,339
Total New Works	34,154	7,480	12,079	11,751	2,845	5,990	28,164
Carried forward capital works from 2019-20	3,000	-	1,500	1,500	-	-	3,000
Total Capital Works Expenditure	37,154	7,480	13,579	13,251	2,845	5,990	31,164

2020-21 Capital Works - by Type



4.5.6 Asset Renewal (\$13.57m), Upgrade (\$13.25m), Expansion (\$2.85m) and New (\$7.48m)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

4.5.7 Funding Sources

Grants - Non-Recurrent (\$5.99m)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Below are the project related Grants factored into the 2020-21 Budget:

Capital Grants for 2020-21 include the following:	\$'000
Roads to Recovery	424
Library Books	67
Murrumbeena Park Community Hub	3,600
Koornang Park	1,000
Lord Reserve Pavilion	900
Total Capital Grants	5,990

Council will continue to advocate for grant funding on a project by project basis. Grant funding is currently being sought for Mackie Road Reserve Pavilion, Koornang Park Multipurpose training facility and Lord Reserve Oval 3 Reconstruction – these projects will go ahead in 2020-21 if the funding applications are successful.

Council Cash (\$31.16m)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$31.16m will be generated in Council cash to fund the 2020-21 Capital Works program.

Refer to Appendix B and C for detailed listings of Capital Works projects.

Overview to Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in this report. Statutory disclosures are in accordance with the *Local Government Act 1989* and Local Government Model Financial Report.

This information has not been included in the main body of the *Budget* in the interests of clarity and conciseness. Council has decided that whilst the budget needs to focus on the important elements of the *Budget* and provide appropriate analysis, the detail upon which the *Annual Budget* is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budget Processes
B	Capital Works Program (as required by the Local Government Regulations)
C	New Capital Works Program
D	Schedule of User Charges and Other Fees
E	Schedule of GEL User Charges and Other Fees

Appendix A – Budget Processes

This section lists the budget processes to be undertaken in order to adopt the *Budget* in accordance with the *Local Government Act 1989* (the *Act*) and Local Government (Planning and Reporting) Regulations 2014 (the *Regulations*).

Under the *Act*, Council is required to prepare and adopt an *Annual Budget* for each financial year. The *Budget* is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Regulations* which support the *Act*.

The 2020-21 *Budget*, which is included in this report, is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the *Act* and *Regulations*. The *Budget* includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works.

These Statements have been prepared for the year ending 30 June 2021 in accordance with the *Act* and *Regulations* and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The *Budget* also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the *Budget*.

A proposed *Budget* is prepared in accordance with the *Act* and submitted to Council for approval in principle. Council is then required to give public notice that it intends to adopt the *Budget*. It must give 28 days' notice of its intention to adopt the proposed budget and make the *Budget* available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the *Budget* and any submission must be considered before adoption of the *Budget* by Council.

With the introduction of the State Government's Rate Capping legislation in 2015, Councils are capped to a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). Glen Eira City Council has determined not to submit an application for a variation in 2020-21.

The final step is for Council to adopt the *Budget* after receiving and considering any submissions from interested parties. The *Budget* is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget Process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
3. Council submits formal rate variation submission to ESC	Mar
4. Proposed budget(s) submitted to Council for approval	Apr/May
5. ESC advises whether rate variation submission is successful	May
6. Public notice advising intention to adopt budget	May
7. Budget available for public inspection and comment	May
8. Public submission process undertaken	May/June
9. Submissions period closes (28 days)	June
10. Submissions considered by Council	June
11. Budget and submissions presented to Council for adoption	June
12. Copy of adopted budget submitted to the Minister*	June

*For 2020-21, the State Government has extended the deadline for the Budget to be adopted to 31 August 2020.

Appendix B: 2020-2021 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2020-21 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
PROPERTY								
Buildings								
Lord Reserve - Pavilion Development	Lord Reserve, Carnegie	\$ 2,625,000	\$ -	\$ 2,625,000	\$ -	\$ -	\$ 900,000	\$ 1,725,000
Murrumbeena Park Community Hub Development	Murrumbeena Park, Kangaroo Road, Murrumbeena	\$ 4,752,437	\$ -	\$ -	\$ -	\$ 4,752,437	\$ 3,600,000	\$ 1,152,437
Koornang Park - Pavilion redevelopment	Koornang Park - Munro Avenue, Carnegie (The total cost of this project is \$1.1m over two years, however all of the funding will be received during 2020-21)	\$ 750,000	\$ -	\$ -	\$ 750,000	\$ -	\$ 1,000,000	-\$ 250,000
Bentleigh Library Improvement & Integration [Bentleigh Structure Plan]	Bentleigh Library - Robert Street, Bentleigh	\$ 2,625,000	\$ -	\$ 2,625,000	\$ -	\$ -	\$ -	\$ 2,625,000
Carnegie Swim Centre Redevelopment	Koornang Park, Moira Avenue, Carnegie	\$ 2,378,564	\$ 1,189,282	\$ 1,189,282	\$ -	\$ -	\$ -	\$ 2,378,564
Retail Premises Fit out (Bentleigh & McKinnon - LXRA)	Bentleigh Station and McKinnon Station	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
GESAC - Group Fitness Studio Reconfiguration	GESAC - 200 East Boundary Road, Bentleigh East	\$ 82,500	\$ 41,250	\$ 41,250	\$ -	\$ -	\$ -	\$ 82,500
Sustainability initiatives - Energy Efficiency Projects	Bailey Reserve Pavilion, Moorleigh Reserve Pavilion, Oak Tree House and various council buildings.	\$ 131,250	\$ -	\$ -	\$ -	\$ 131,250	\$ -	\$ 131,250
Sustainability initiatives - Solar Projects	Pavilions: Victory Park Pavilion, Bailey Reserve Pavilion and Moorleigh Reserve Pavilion. Kindergartens/ELC: Bentleigh East Kindergarten, Centre Road Kindergarten, Caulfield South Kindergarten and Caulfield ELC. ILU's: Curraweena/Marara (30 Units)	\$ 252,750	\$ -	\$ -	\$ -	\$ 252,750	\$ -	\$ 252,750
GEL - LED Lighting Upgrade	GESAC - 200 East Boundary Road, Bentleigh East	\$ 34,000	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ 34,000
Upgrade and Install Evacuation Warning system	Moorleigh Village - Bignell Road, Bentleigh East	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Update Change Facilities	GESAC - 200 East Boundary Road, Bentleigh East	\$ 67,500	\$ 60,750	\$ 6,750	\$ -	\$ -	\$ -	\$ 67,500
Carnegie ELC outdoor play space upgrade	17 Truganini Road, Carnegie	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Externals Component Renewal	McKinnon MCH Centre - 186 McKinnon Road, McKinnon	\$ 7,392	\$ 7,392	\$ -	\$ -	\$ -	\$ -	\$ 7,392
Fittings/Finishes Component Renewal	Bentleigh Senior Citizens Centre, McKinnon Pavilion - Glass Hall, Leila Road Centre, Bentleigh/Hodgson Reserve, Moorleigh Village Community Centre.	\$ 149,178	\$ 119,342	\$ 29,836	\$ -	\$ -	\$ -	\$ 149,178

Appendix B: 2020-2021 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2020-21 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Floor Finishes Component Renewal	Brady Road Kindergarten, Glen Eira Sports & Aquatic Centre, East Caulfield Reserve Pavilion, Multipurpose Pavilion Princes Park.	\$ 118,000	\$ 23,600	\$ 94,400	\$ -	\$ -	\$ -	\$ 118,000
Hydraulic Component Renewal	Moorleigh Village Community Centre, Duncan MacKinnon Pavilion.	\$ 48,783	\$ 39,026	\$ 9,757	\$ -	\$ -	\$ -	\$ 48,783
Mechanical Component Renewal	Carnegie Library , Glen Eira Town Hall, East Caulfield Reserve Pavilion, Glen Huntly Pavilion, Packer Park.	\$ 138,750	\$ 27,750	\$ 111,000	\$ -	\$ -	\$ -	\$ 138,750
Roof renewals	Glen Eira Town Hall, Oak Tree House - Glen Eira Town Hall, Moorleigh Pavilion.	\$ 27,989	\$ 27,989	\$ -	\$ -	\$ -	\$ -	\$ 27,989
Security Component Renewal	Municipality wide	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
TOTAL PROPERTY		\$ 14,399,093	\$ 1,621,382	\$ 6,816,274	\$ 750,000	\$ 5,211,437	\$ 5,500,000	\$ 8,899,093

Appendix B: 2020-2021 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2020-21 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
PLANT AND EQUIPMENT								
Plant, Machinery and Equipment								
Fleet & Plant Replacement Program	Municipality wide	\$ 1,245,368	\$ 1,245,368	\$ -	\$ -	\$ -	\$ -	\$ 1,245,368
Chlorine Dosing System	GESAC - 200 East Boundary Road, Bentleigh East	\$ 112,500	\$ 112,500	\$ -	\$ -	\$ -	\$ -	\$ 112,500
GESAC Plant - Renewal	GESAC - 200 East Boundary Road, Bentleigh East	\$ 468,026	\$ 468,026	\$ -	\$ -	\$ -	\$ -	\$ 468,026
LXRP - Plant and Equipment	Glen Huntly Road and Neerim Road, Glen Huntly.	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000
Total Plant, Machinery and Equipment		\$ 2,125,894	\$ 1,825,894	\$ -	\$ -	\$ 300,000	\$ -	\$ 2,125,894
Computers and Telecommunications								
Fit for future intranet	Council Offices	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
Single Customer View - Year 2	Council Offices	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Metadata Repository	Council Offices	\$ 56,250	\$ -	\$ -	\$ -	\$ 56,250	\$ -	\$ 56,250
Transformation Program - Phase 2	Council Offices	\$ 225,000	\$ 112,500	\$ -	\$ -	\$ 112,500	\$ -	\$ 225,000
Website continuous improvement	Council Offices	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Information Governance Framework and SharePoint/TRIM Sync	Council Offices	\$ 150,000	\$ -	\$ -	\$ 30,000	\$ 120,000	\$ -	\$ 150,000
Customer Strategy	Council Offices	\$ 187,500	\$ -	\$ -	\$ 93,750	\$ 93,750	\$ -	\$ 187,500
Integration Platform Project: Corporate Systems	Council Offices	\$ 435,000	\$ -	\$ -	\$ 435,000	\$ -	\$ -	\$ 435,000
Integration and Automation of Services	Council Offices	\$ 435,000	\$ -	\$ -	\$ 435,000	\$ -	\$ -	\$ 435,000
IT Hardware Renewals FY 20/21	All Council Offices	\$ 258,375	\$ 258,375	\$ -	\$ -	\$ -	\$ -	\$ 258,375
Total Computers and Telecommunications		\$ 1,512,125	\$ 370,875	\$ -	\$ 633,750	\$ 507,500	\$ -	\$ 1,512,125

Appendix B: 2020-2021 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2020-21 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$	
Library Books and Materials									
Purchase of library collections	Bentleigh Library, Carnegie Library, Caulfield Library and Elsternwick Library.	\$ 699,290	\$ 699,290	\$ -	\$ -	\$ -	\$ 66,772	\$ 632,518	
Other Plant and Equipment									
Motor Vehicle Electric Charging Infrastructure	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	
Furniture & Equipment	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
Senior Citizen Centres Renewal of Furniture and Equipment	Five senior citizens centres: Bentleigh Senior Citizens Centre (2 Arthur Street, Bentleigh); Caulfield Senior Citizens Centre (8-10 Cedar Street, Caulfield South); East Bentleigh Senior Citizens Centre (1 Derry Street, Bentleigh East); Moorleigh Senior Citizens Centre - Chris Koutoumas Wing Moorleigh Community Village, (92 Bignell Road, Bentleigh East); Ormond Senior Citizens Centre (2 Newham Grove, Ormond).	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
GEL - Furniture and Equipment Renewal	GESAC, Carnegie Swim Centre and Caulfield Recreation Centre.	\$ 193,178	\$ 193,178	\$ -	\$ -	\$ -	\$ -	\$ 193,178	
Replacement of FDC shelving system at rear of McKinnon Maternal & Child Health Centre	Claire Street, McKinnon (rear of McKinnon MCH building)	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Replacement of furniture at Leila Road Centre	118 Leila Road, Carnegie	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	
Residential Services - Furniture & Equipment Renewal	Rosstown Community - 6 Ames Avenue, Carnegie Warrawee Community - 854a Centre Road, East Bentleigh Spurway Community - 89-91 Murrumbeena Road, Murrumbeena	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	
Residential Services - OHS	Rosstown Community - 6 Ames Avenue, Carnegie Warrawee Community - 854a Centre Road, East Bentleigh Spurway Community - 89-91 Murrumbeena Road, Murrumbeena	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000	
Total Other Plant and Equipment			\$ 655,178	\$ 655,178	\$ -	\$ -	\$ -	\$ 655,178	
TOTAL PLANT AND EQUIPMENT			\$ 4,992,486	\$ 3,551,236	\$ -	\$ 633,750	\$ 807,500	\$ 66,772	\$ 4,925,714

Appendix B: 2020-2021 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2020-21 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
INFRASTRUCTURE								
Roads								
Elsternwick South – Local Area Traffic Management	Terminate service road north of railway overpass at intersecting streets of Nepean Highway Service Road, St James Parade and Elster Avenue. Splitter Island and associated line markings on Clarence Street south of Shoobra Road. Raised Threshold Treatment on Brentani Avenue south of Clarence Street. Traffic Calming / Slow point treatment: Denver Crescent (mid-block). Southbound exit only except cyclists on College Street at Elster Avenue, Begonia Road and College Street roundabout. Speed limit Reduction to 40kph: Riddell Parade and Clarence Street – between Stanley Street and Gladstone Parade; College Street – between Clarence Street and Parnell Street; Denver Cres – between Riddell Parade and Nagel Avenue.	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Cycling Action Plan - cyclist counters	Djerring Trail	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
School Safety - Robert Street	Robert Street, Bentleigh	\$ 52,500	\$ -	\$ -	\$ -	\$ 52,500	\$ -	\$ 52,500
Pedestrian Safety - Thomas Street	Thomas Street, at Elster Creek Trail (No.88)	\$ 112,500	\$ -	\$ 56,250	\$ -	\$ 56,250	\$ -	\$ 112,500
Shopping Centre Safety - Lucan Street	Lucan Street, Caulfield North	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
Parking Policy - DDA & empathetic parking bay implementation	Municipality wide	\$ 52,500	\$ -	\$ 52,500	\$ -	\$ -	\$ -	\$ 52,500
Residential Street Safety - Railway Parade	Railway Parade Murrumbeena	\$ 67,500	\$ -	\$ -	\$ -	\$ 67,500	\$ -	\$ 67,500
Pedestrian Safety - Brewer Road	Brewer Road, outside No's. 101 / 112.	\$ 15,000	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 15,000
Shopping Centre Safety - McKinnon Road	Location 1 - McKinnon Road, just west of Wattle Grove Location 2 - McKinnon Road, just east of Claire Street / Prince Edward Avenue	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
Walking Accessibility Action Plan	Municipality wide	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000
Local Area Traffic Management Renewal Program	Speed cushion renewal at various location in the municipality; Speed Hump renewal at various location in the municipality; Splitter Island renewal at various location in the municipality; Roundabout renewal at Beddoe Avenue and Bray Court.	\$ 262,500	\$ 210,000	\$ 52,500	\$ -	\$ -	\$ -	\$ 262,500

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Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Local Road Resurfacing Program	Cushing Avenue, Centre to Seaview, Bentleigh; Clairmont Avenue, Brewer to Todd, Bentleigh; Todd Street, Clairmont to Brewer, Bentleigh; Alma Road, Khartoum to Dandenong, Caulfield North; Dorgan Street, Kooyong to Leaburn, Caulfield North; Canrobert Street, Sebastopol to Crimea, Caulfield North; Arthur Street, Hawthorn to Carnarvon, Caulfield North; Northcote Avenue, Bamba to Hawthorn, Caulfield North; Tennyson Avenue, Northcote to Glen Eira, Caulfield North; Linlithgow Avenue, Glen Eira to Northcote, Caulfield North; Oakleigh Road, Koornang to Gilbert, Carnegie; Truganini Road, Toolambool to Koornang, Carnegie; Railway Road, Glen Huntly to Neerim Carnegie; Rosstown Road, Cosy Gum to Koornang, Carnegie; Arawatta Street, Koornang to Dead End, Carnegie; Talbot Avenue, Hotham to Greenmeadows, St Kilda East; College Street, Clarence to Elster, Elsternwick; Tyrone Street, North to Dead End, Ormond; Balmoral Avenue, Centre to Lindsay, Bentleigh; Kenjulie Drive, Bellevue to Brady, Bentleigh East; Railway Road, Munro to Glen Huntly, Carnegie; Talbot Avenue, Tovan Akas to Brewer, Bentleigh; Boynton Street, Chesterville to Wards, Bentleigh East.	\$ 1,125,000	\$ 1,125,000	\$ -	\$ -	\$ -	\$ -	\$ 1,125,000
Kerb and Channel Replacement Program	Various location in the municipality	\$ 131,250	\$ 124,688	\$ 6,563	\$ -	\$ -	\$ -	\$ 131,250
Road Reconstruction Program	Road Reconstruction: Coorigil Road, Koornang Road to Murrumbeena Road, Carnegie Stage 1; Plunkett Avenue, Kingsley Parade to Leila Road, Carnegie; Monash Street, Warrigal Road to White Street, Bentleigh East; Furneaux Grove from Carrington Grove to Dead End, St Kilda East; Coorigil Road, Koornang Road to Murrumbeena Road, Carnegie Stage 2; Parker Street, North Road to Holloway Street, Ormon; Albert Road, Leila Road to Oakleigh Road, Carnegie. Road Design: North Road, North Service Road, Grange Road to No.641 North Road, Ormond; Powderham Road from Hawthorn Road to 26 Elmhurst Road, Caulfield North.	\$ 2,100,000	\$ 1,680,000	\$ 420,000	\$ -	\$ -	\$ 423,694	\$ 1,676,306
Total Roads		\$ 4,148,750	\$ 3,139,688	\$ 595,313	\$ 60,000	\$ 353,750	\$ 423,694	\$ 3,725,056
Footpaths								
Footpath Program - Renewal & Upgrade	Municipality wide	\$ 1,850,000	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
Footpath Program - Tree risk based footpath replacement	Municipality wide	\$ 375,000	\$ -	\$ -	\$ -	\$ 375,000	\$ -	\$ 375,000
Total Footpaths		\$ 2,225,000	\$ 1,850,000	\$ -	\$ -	\$ 375,000	\$ -	\$ 2,225,000

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Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Drainage								
Drainage Renewal and Flood Mitigation Program	Drainage Projects: Clarence Street, Keeron Street, York Street, Hartington Street, Trevelyan Street - Stage 1; Briggs Street Drainage Improvement Work, Stage 1a and 1b Neerim Road, Kambrook Road; Webb Street - Drainage Improvement Work - Stage 2; Grey Street - Outfall Drain (Sussex/Russell) - Stage 1; Buckingham Avenue - Stage 3A Tucker Road. Drainage Design: Lilac Street and Huntingdon Road - Drainage Improvement work; Stewart Street - Flood mitigation work; East Boundary Road and Rayern Court to South Road - Drainage improvement work; Minor drainage work at various locations.	\$ 3,800,000	\$ 950,000	\$ 2,850,000	\$ -	\$ -	\$ -	\$ 3,800,000
Drainage Pit Lid Upgrade Program	Various locations in the municipality	\$ 97,500	\$ 39,000	\$ 58,500	\$ -	\$ -	\$ -	\$ 97,500
Total Drainage		\$ 3,897,500	\$ 989,000	\$ 2,908,500	\$ -	\$ -	\$ -	\$ 3,897,500
Parks and Open Space								
Cycling Action Plan - bicycle parking	Municipality wide	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
Outer Circle Railway Management Plan Implementation	Boyd Park, Springthorpe Gardens and Riley Reserve.	\$ 48,750	\$ -	\$ 48,750	\$ -	\$ -	\$ -	\$ 48,750
Park Furniture - New	Reserves and Parks throughout the Municipality	\$ 116,250	\$ -	\$ 58,125	\$ -	\$ 58,125	\$ -	\$ 116,250
Murrumbeena Park Implementation of Masterplan	Murrumbeena Road, Murrumbeena	\$ 150,000	\$ 112,500	\$ -	\$ -	\$ 37,500	\$ -	\$ 150,000
New Sportsground Lighting - Caulfield Park Oval 2	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Lord Reserve and Koornang Park Masterplan Implementation	Lord Reserve and Koornang Park, Carnegie	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Cycling Action Plan - connection between Djerring Trail and Gardiners Creek Trail	Djerring Trail, Boyd Park and Dandenong Road Service Road	\$ 20,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 20,000
New open space - Aileen Ave	6 Aileen Avenue, Caulfield South	\$ 506,250	\$ -	\$ -	\$ -	\$ 506,250	\$ -	\$ 506,250
Caulfield Park Master Plan Implementation - Playground replacement (sensory playspace near bowling club)	Heritage End of Caulfield Park, near the bowling club Balaclava Road, Caulfield North	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 50,000

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Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Replacement Aged Park Infrastructure	Municipality wide	\$ 67,500	\$ 67,500	\$ -	\$ -	\$ -	\$ -	\$ 67,500
Replacement of Park Shelters	Municipality wide	\$ 41,250	\$ 41,250	\$ -	\$ -	\$ -	\$ -	\$ 41,250
Pathways Granitic Surface Upgrade	Outer walking track at Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Soil levelling works	Municipality wide	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Caulfield park Concrete Edging Replacement	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 48,750	\$ 48,750	\$ -	\$ -	\$ -	\$ -	\$ 48,750
Minor Park Improvements	Municipality wide	\$ 62,250	\$ 62,250	\$ -	\$ -	\$ -	\$ -	\$ 62,250
Sports ground irrigation conversion	Princes Park - Bambra Road, Caulfield South	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000
Turf wicket replacement	Municipality wide	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Synthetic cricket surfaces and winter wicket covers	Municipality wide	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Minor Playground Upgrade and Renewal	Throughout Glen Eira as required, this project addresses unforeseen issues. Priorities for upgrades for 2020-21 are: Bentleigh Hodgson Reserve (Junior), Koornang Reserve, Halley Park, Joyce Park, Hopetoun Gardens, Mackie Road Reserve and Allnutt Park.	\$ 112,500	\$ -	\$ 112,500	\$ -	\$ -	\$ -	\$ 112,500
Goal post replacement	Various ovals throughout the municipality.	\$ 93,750	\$ 93,750	\$ -	\$ -	\$ -	\$ -	\$ 93,750
Installation of rubber softfall within playgrounds	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Total Parks and Open Space		\$ 1,772,250	\$ 586,000	\$ 419,375	\$ 50,000	\$ 716,875	\$ -	\$ 1,772,250
Car Parks								
Car Park Renewal Program	No.2 to 6 Bent Street, Bentleigh Carpark No.94 Mitchell St to No.93 Daley Street, Bentleigh Carpark	\$ 41,250	\$ 41,250	\$ -	\$ -	\$ -	\$ -	\$ 41,250

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Project Name	Location	2020-21 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Streetscapes								
Eat Street [Bentleigh Structure Plan]	Vickery Street, Bentleigh (south end)	\$ 1,902,834	\$ -	\$ 951,417	\$ 951,417	\$ -	\$ -	\$ 1,902,834
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	Selwyn Street, Elsternwick	\$ 225,000	\$ -	\$ -	\$ 225,000	\$ -	\$ -	\$ 225,000
Neerim Road Streetscape	Neerim Road, Murrumbena	\$ 75,000	\$ 60,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 75,000
Elsternwick Community Hub [Elsternwick Structure Plan]	The rear of Glen Huntly Road, between Staniland Grove and Orrong Road	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000
Elsternwick Activity Centre Streetscape Renewal and Enhancement Program	Glen Huntly Road from Orrong Road to Horne Street (south side) and to Ripon Grove, Elsternwick (north side)	\$ 300,000	\$ 240,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 300,000
Total Streetscapes		\$ 2,677,834	\$ 300,000	\$ 1,011,417	\$ 1,351,417	\$ 15,000	\$ -	\$ 2,677,834
TOTAL INFRASTRUCTURE		\$ 14,762,584	\$ 6,905,938	\$ 4,934,605	\$ 1,461,417	\$ 1,460,625	\$ 423,694	\$ 14,338,890
Total 2020-2021 New Capital Works Program		\$ 34,154,163	\$ 12,078,555	\$ 11,750,879	\$ 2,845,167	\$ 7,479,562	\$ 5,990,466	\$ 28,163,697

Appendix C: 2020-21 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2020-21 year. The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
STRATEGIC PROJECTS					
Eat Street [Bentleigh Structure Plan]	Create a pedestrian-only mall area with outdoor seating, activated by cafes, restaurants and bars with increased trading hours. Key elements of this project include: a. Extending the plaza space from the Rotunda, over Centre Road, to incorporate Vickery Street. b. Closure of Vickery Street, between Centre Road and the new east-west plaza. c. Relocating pedestrian crossing to align with the plaza, with kerb extensions and a raised pedestrian platform. d. Providing inviting green spaces with large canopy trees. e. Encouraging adjacent uses to spill into the plaza areas. FY 20/21 Budget allocation: Construction	Vickery Street, Bentleigh (south end)	\$ 1,902,834	\$ -	\$ 1,902,834
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	The key elements of the Cultural Precinct include creating a new civic space to establish a Jewish cultural precinct, a pedestrian plaza area connecting the community hub, museum and strategic sites, providing active cultural or community use frontages and limited retail presentation. These works also incorporate the integration of a commemorative artwork to commemorate the survivors of the Holocaust as part of this design. FY 20/21 Budget allocation: Detailed design and documentation	Selwyn Street, Elsternwick	\$ 225,000	\$ -	\$ 225,000
Cycling Action Plan - bicycle parking	To improve trips by cycling and achieve a 50:50 mode split as sought by the Integrated Transport Strategy, bike parking infrastructure must be improved throughout Glen Eira as identified in both the adopted cycling action plan and draft Parking policy. FY 20/21 Budget allocation: Design	Municipality wide	\$ 30,000	\$ -	\$ 30,000
Elsternwick South – Local Area Traffic Management	For detailed design and implementation of the Elsternwick South Local Area Traffic Management Plan including: • Installation of five traffic calming devices to lower speed discourage prevent through traffic within the Elsternwick South local street network. • Installation of 40km speed zones signs A Local Area Traffic Management Plan for Elsternwick South has been prepared to address existing traffic issues raised by the community during both development of the Elsternwick Structure Plan and Elsternwick South Masterplan. This plan also takes into account possible future traffic issues raised by the community during consultation on the Elsternwick South Masterplan and proposes to address these concerns. FY 20/21 Budget allocation: Detailed design.	Terminate service road north of railway overpass at intersecting streets of Nepean Highway Service Road, St James Parade and Elster Avenue. Splitter Island and associated line markings on Clarence Street south of Shoobra Road. Raised Threshold Treatment on Brentani Avenue south of Clarence Street. Traffic Calming / Slow point treatment: Denver Crescent (mid-block). Southbound exit only except cyclists on College Street at Elster Avenue, Begonia Road and College Street roundabout. Speed limit Reduction to 40kph: Riddell Parade and Clarence Street – between Stanley Street and Gladstone Parade; College Street – between Clarence Street and Parnell Street; Denver Cres – between Riddell Parade and Nagel Avenue.	\$ 60,000	\$ -	\$ 60,000
Cycling Action Plan - cyclist counters	Develop and install a network of cyclist counters for continuous monitoring – Year 1 Pilot 1 site. To help measure the ITS the goal of achieving a 50:50 mode split, consistent monitoring of cyclist numbers is essential. This monitoring will also help gauge the success or otherwise of various cycling projects and investment in infrastructure.	Djerring Trail	\$ 10,000	\$ -	\$ 10,000
Neerim Road Streetscape	Revitalisation and rejuvenation of the Neerim Road Activity Centre Streetscape following the completion of the Caulfield to Dandenong Level Crossing Removal Works. Streetscape upgrade includes extended footpaths, quality pavement enhancements, new raised traffic island with pedestrian crossing, large canopy tree planting and new street furniture. FY 20/21 Budget Allocation: Detailed design and documentation, some early works on site.	Neerim Road, Murrumbeena	\$ 75,000	\$ -	\$ 75,000
TOTAL STRATEGIC PROJECTS			\$ 2,302,834	\$ -	\$ 2,302,834

Appendix C: 2020-21 Capital Works Program

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
GREAT @ GLEN EIRA					
Fit for future intranet	This project is to provide our workforce with a contemporary intranet platform that enables them to connect, collaborate and communicate so we can provide better services to the community.	Council Offices	\$ 75,000	\$ -	\$ 75,000
Single Customer View - Year 2	Single customer view project was identified as part of the Digital by default strategy and IT strategy. This project will see initiation of foundation work on data sets, governance and accuracy of disparate data sources to enable single customer view for Council and one Council view for customers.	Council Offices	\$ 50,000	\$ -	\$ 50,000
Metadata Repository	Creation of a metadata repository to improve: classification of data assets; data ownership; data sharing; data access amongst other benefits.	Council Offices	\$ 56,250	\$ -	\$ 56,250
Transformation Program - Phase 2	Projects that will be delivered in 2020-21 - Set-up of centralised community engagement database - Human Resource Information System (HRIS) initial design - Conduct mobile inspections	Council Offices	\$ 225,000	\$ -	\$ 225,000
Website continuous improvement	To add new features and improve performance to our three websites: Council, the libraries and GE Leisure and evolve to meet changing user needs.	Council Offices	\$ 75,000	\$ -	\$ 75,000
Information Governance Framework and SharePoint/TRIM Sync	A new security control system to prevent data security breaches and ensure projects that are creating digital data have systems ready for data security protection.	Council Offices	\$ 150,000	\$ -	\$ 150,000
Customer Strategy	Development of knowledge management system for customer service team, including web chat and automation of back-end processes.	Council Offices	\$ 187,500	\$ -	\$ 187,500
Integration Platform Project: Corporate Systems Integration and Automation of Services	Automation of integration between applications to maintain high level of service deliveries to both the community and business units.	Council Offices	\$ 435,000	\$ -	\$ 435,000
TOTAL GREAT @ GLEN EIRA			\$ 1,253,750	\$ -	\$ 1,253,750
RECREATION & OPEN SPACE					
Outer Circle Railway Management Plan Implementation	The Outer Circle Railway Linear Park Management Plan adopted in 2019, has provided guidance and a vision for the management, development and decision making around Boyd Park, Springthorpe Gardens and Riley Reserve. The key deliverables for 2020/21 are the design of: - expanded playground to include a sensory garden and nature play experience in Boyd Park - active recreation facilities for older children / teenagers whose needs are currently under-represented in these three open space areas - barbecue facilities in parks to create social space opportunities - Lighting in Boyd Park FY 20/21 Budget allocation: Design	Boyd Park, Springthorpe Gardens and Riley Reserve.	\$ 48,750	\$ -	\$ 48,750
Park Furniture - New	Installation of new park furniture in Council's open space areas (e.g. tables and chairs, BBQs etc)	Reserves and Parks throughout the Municipality	\$ 116,250	\$ -	\$ 116,250

Appendix C: 2020-21 Capital Works Program

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Koornang Park - Pavilion redevelopment	To commence redevelopment of the Koornang Park Pavilion. This will be staged into concept design/consultation, detailed design phase and construction period. The updated pavilion will provide: a. female friendly change room b. improved accessibility for the whole community c. multi-purpose and flexible spaces d. suitable community spaces FY 20/21 Budget allocation: Construction The total cost of this project is \$1.1m over two years, however all of the funding will be received during 2020-21	Koornang Park - Munro Avenue, Carnegie	\$ 750,000	\$ 1,000,000	-\$ 250,000
Murrumbeena Park Implementation of Masterplan	Council endorsed the Murrumbeena Park Masterplan in 2019 and a number of projects have been identified as priorities from the Action Plan. - Provide new spectator shelters - Provide new barbecue facilities - Provide new park lighting along pathways to improve safety around the park. - New public toilet facility along northern boundary - Remove overgrown trees and vegetation along the narrow laneway connection from Erindale Street and replace with low level shrubs. FY 20/21 Budget Allocation: Design	Murrumbeena Road, Murrumbeena	\$ 150,000	\$ -	\$ 150,000
New Sportsground Lighting Caulfield Park Oval 2	Design and construction of new sports ground lighting on Caulfield Park Oval 2. Allow for the improved capacity to accommodate winter training and allow to spread the wear and tear on the playing surfaces in this busy sporting precinct. This will allow for improved accessibility and night time use by the broader community. FY 20/21 Budget Allocation: Design	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000
Murrumbeena Park Community Hub Development	Construction of a new community hub that provides multi-functional space for a variety of community, Council, sporting and casual users. The project will assist to meet the needs of our growing community in Murrumbeena and Hughesdale. FY 20/21 Budget allocation: Construction	Murrumbeena Park, Kangaroo Road, Murrumbeena	\$ 4,752,437	\$ 3,600,000	\$ 1,152,437
Lord Reserve - Pavilion Development	This project will see the construction of a new, state of the art pavilion that provides multi-use spaces, accessible unisex amenities and social facilities for use by sports clubs, community groups and the wider community. This building will replace the two existing Lord Reserve pavilions which are located approximately 10 metres apart. This project also incorporates the demolition and reconstruction of cricket nets. The new nets will be located at the north east corner of Lord Reserve (corner Moira and Munroe Avenue). FY 20/21 Budget allocation: Construction	Lord Reserve, Carnegie	\$ 2,625,000	\$ 900,000	\$ 1,725,000
Lord Reserve and Koornang Park Masterplan Implementation	This project also incorporates the demolition and reconstruction of cricket nets. The new nets will be located at the north east corner of Lord Reserve (corner Moira and Munroe Avenue).	Lord Reserve and Koornang Park, Carnegie	\$ 50,000	\$ -	\$ 50,000
Cycling Action Plan - connection between Djerring Trail and Gardiners Creek Trail	Implement actions from the adopted Cycling Action Plan including: Investigate and design a safe cycling connection between Djerring Trail and Gardiners Creek Trail in conjunction with the Boyd Park masterplan. The implementation of this action from the Cycling Action Plan is vital to achieving a 50:50 mode share split as sought by the ITS. There is a missing off-road cycling connection between the Djerring Trail (which runs from Dandenong to Caulfield) to the Gardiners Creek Trail (which runs from Ashburton to the City via the Capital City Trail). FY 20/21 Budget allocation: Design	Djerring Trail, Boyd Park and Dandenong Road Service Road	\$ 20,000	\$ -	\$ 20,000
Caulfield Park Master Plan Implementation - Playground replacement (sensory playspace near bowling club)	Construction of the replacement playground for the sensory space near the tennis/bowling club. FY 20/21 Budget allocation: Design	Heritage End of Caulfield Park, near the bowling club Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
New open space - Aileen Ave	Demolition of house, demolition and removal of road, drainage construction and landscape enhancement works at Aileen Avenue. FY 20/21 Budget Allocation: Demolition of the existing roadway and construction of a new park that will include: • New lawn and garden bed areas • Footpaths & boardwalks • Playspace • Tree planting • Shelter & seating • Rock Amphitheatre	6 Aileen Avenue, Caulfield South	\$ 506,250	\$ -	\$ 506,250
TOTAL RECREATION AND OPEN SPACE			\$ 9,118,687	\$ 5,500,000	\$ 3,618,687
COMMUNITY FACILITIES					
Bentleigh Library Improvement & Integration [Bentleigh Structure Plan]	Upgrades to the Bentleigh Library including the integration of the Youth Services into a refurbished facility, exploring the possibility of expansion of the facility and introduction of a new civic forecourt. Key elements of this project include: a. Creating a new plaza entry to the Library from Centre Road via Robert Street. b. Establishing a shared zone in Robert Street (road space shared by cars and pedestrians). c. Redeveloping the youth centre on Robert Street. d. Maintaining/adapting the existing car parking to service the library users. FY 20/21 Budget allocation: Construction	Bentleigh Library - Robert Street, Bentleigh	\$ 2,625,000	\$ -	\$ 2,625,000
Carnegie Swim Centre Redevelopment	The Carnegie Swim Centre is at the end of its serviceable life and in need of replacement and redevelopment. In 2018/19, community consultation was undertaken and concept plans and options were presented to Councillors. A strategic directions study on aquatics facilities in Glen Eira was completed in early 2019, to finalise the scope and concepts for the redevelopment of Carnegie Swim Centre. FY 20/21 Budget Allocation: Detailed design to contract documentation, including further community consultation.	Koornang Park, Moira Avenue, Carnegie	\$ 2,378,564	\$ -	\$ 2,378,564
Elsternwick Community Hub [Elsternwick Structure Plan]	Create a new community hub and improved precinct based car parking solution in place of the existing Library site and Stanley Street Car Park sites in Elsternwick. Key elements of this project include: a. Create a new community hub facility that fronts new park. b. Relocating existing car parking to ensure no net loss of car parking across the activity centre. c. Improving pedestrian amenity on Staniland Grove from Glen Huntly Road d. Maintaining existing levels of public parking at the car park site, between Staniland Grove and Orrong Road. e. Creation of a two-way laneway to the rear of Glen Huntly Road shops. FY 20/21 Budget allocation: Further design development (concept & begin detailed design) and additional engagement	The rear of Glen Huntly Road, between Staniland Grove and Orrong Road	\$ 175,000	\$ -	\$ 175,000
Retail Premises Fit out (Bentleigh & McKinnon - LXRA)	Fit out works to leased retail properties at Bentleigh & McKinnon Stations in partnership with LXRA and local Member. FY 20/21 Budget Allocation: Design and Construction.	Bentleigh Station and McKinnon Station	\$ 75,000	\$ -	\$ 75,000
GESAC - Group Fitness Studio Reconfiguration	Reconfigure and switch the cycle and reformer Pilates studios. This will allow for an additional 8000 reformer Pilates attendances per year equating to \$80,000 of increased income. Reformer Pilates has been incredibly popular and demand far exceeds supply. Despite 39 classes being delivered each week, the program requires more supply with moving studios the only option remaining to meet demand. Switching studios will not negatively affect the cycle program. FY 20/21 Budget Allocation: Design and Construction.	GESAC - 200 East Boundary Road, Bentleigh East	\$ 82,500	\$ -	\$ 82,500
TOTAL COMMUNITY FACILITIES			\$ 5,336,064	\$ -	\$ 5,336,064

Appendix C: 2020-21 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2020-21 year. The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
SUSTAINABILITY					
Sustainability initiatives - Energy Efficiency Projects	To reduce energy consumption within our larger Council buildings. FY 20/21 Budget allocation: - Stage 2 Ground Floor - Installing double glazing at Oak Tree House. - Install insulation - Bailey Reserve Pavilion and Moorleigh Reserve Pavilion.	Bailey Reserve Pavilion, Moorleigh Reserve Pavilion, Oak Tree House and various council buildings.	\$ 131,250	\$ -	\$ 131,250
Sustainability initiatives - Solar Projects	To install Solar Panels on eight Council and Community buildings. This work will provide renewable energy which will reduce power bills. FY 20/21 Budget allocation: Construction	Pavilions: Victory Park Pavilion, Bailey Reserve Pavilion and Moorleigh Reserve Pavilion. Kindergartens/ELC: Benteigh East Kindergarten, Centre Road Kindergarten, Caulfield South Kindergarten and Caulfield ELC. ILU's: Curraweena/Marara (30 Units)	\$ 252,750	\$ -	\$ 252,750
GEL - LED Lighting Upgrade	Replacement of 105 common area lights with LED equivalent lights which are much more efficient and do not require as much maintenance.	GESAC - 200 East Boundary Road, Benteigh East	\$ 34,000	\$ -	\$ 34,000
Motor Vehicle Electric Charging Infrastructure	Motor Vehicle Electric Charging Infrastructure at the Town hall. Costs associated for charging unit and civil works.	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 75,000	\$ -	\$ 75,000
TOTAL SUSTAINABILITY			\$ 493,000	\$ -	\$ 493,000
COMMUNITY SAFETY					
School Safety - Robert Street	Construction of WOMBAT Pedestrian Crossing (raised zebra pedestrian crossing). This crossing facility was recommended as part of a Road Safety Audit which was undertaken for the streets surrounding the school. FY 20/21 Budget allocation: Construction	Robert Street, Benteigh	\$ 52,500	\$ -	\$ 52,500
Pedestrian Safety - Thomas Street	Installation and Construction of Pedestrian Operated Signals (POS). This involves the removal of the existing pedestrian refuge at this location. A number of request have been received to improve pedestrian safety at this location due to the increased number of pedestrians now crossing Thomas Street. This is a joint project and therefore will be funded equally by Glen Eira Council and Bayside City Council. FY 20/21 Budget Allocation: Design and Construction	Thomas Street, at Elster Creek Trail (No.88)	\$ 112,500	\$ -	\$ 112,500
Shopping Centre Safety - Lucan Street	Lucan Street - One Lane Slow Point as per Road Safety Audit within Council overland flow area. FY 20/21 Budget allocation: Construction	Lucan Street, Caulfield North	\$ 40,000	\$ -	\$ 40,000
Parking Policy - DDA & empathetic parking bay implementation	Implementation of new empathetic parking bays including: Disabled bays due to increased DDA parking ratio within Parking Policy; Parents with pram only – line marking ; Seniors only – line marking. Disability-accessible spaces are typically provided at a rate of 1 per 50 spaces, however to ensure that disability parking rates reflect the true parking requirements, total car ownership numbers in Glen Eira have been compared against the percentage of disability permits issued per year. Given that in 2018, 2.9 per cent of Glen Eira residents who own a car were issued a disability permit, the disability parking rate has been changed within the draft parking policy to 1.5 spaces for every 50 or part thereof. The Parking Policy was endorsed at the 17 March 2020 Council Meeting and the implementation on the increased DDA and empathetic parking to commence July 2020.	Municipality wide	\$ 52,500	\$ -	\$ 52,500
Residential Street Safety - Railway Parade	Construction of Raised Pedestrian Crossing (without flashing lights) and kerb alteration works. FY 20/21 Budget Allocation: Construction	Railway Parade Murrumbeena	\$ 67,500	\$ -	\$ 67,500
Pedestrian Safety - Brewer Road	To install and construct a Pedestrian Crossing (zebra crossing) without flashing lights at the current location of the existing Pedestrian Refuge crossing (located just east of Bendigo Avenue). This work will require the removal of the existing pedestrian refuge . FY 20/21 Budget Allocation: Design Only	Brewer Road, outside No's. 101 / 112.	\$ 15,000	\$ -	\$ 15,000

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Shopping Centre Safety - McKinnon Road	Construction of two Pedestrian Refuge Crossings: Location 1 - McKinnon Road, near Wattle Grove Location 2 - McKinnon Road, near Claire Street / Prince Edward Avenue Concerns have been raised in the past due to the difficulties in pedestrians trying to cross McKinnon Road. The kindergarten at this location has also raised concerns. A road safety audit undertaken for McKinnon Shopping Centre provides recommendations to implement the above crossing facilities to improve the safety of pedestrian crossing the road. FY 20/21 Budget Allocation: Construction	Location 1 - McKinnon Road, just west of Wattle Grove Location 2 - McKinnon Road, just east of Claire Street / Prince Edward Avenue	\$ 75,000	\$ -	\$ 75,000
Upgrade and Install Evacuation Warning system	To upgrade supply and install a Evacuation system at all 3 wings to Moorleigh Village.	Moorleigh Village - Bignell Road, Benteigh East	\$ 50,000	\$ -	\$ 50,000
Walking Accessibility Action Plan	Implement actions from the adopted Walking Accessibility Action Plan including: Design improvements for pedestrian access and high quality lighting to public transport, within 1.2km of the station or stop. Year one: Elsternwick Train Station. Explore the implementation of 5 innovative intersection treatments in Glen Eira over the next five years – Year one: Investigate treatments and prioritise sites. Identify locations to provide detectors at kerb ramps to detect the presence of wheelchairs or metal framed prams – Year one: Investigate and prioritise sites.	Municipality wide	\$ 45,000	\$ -	\$ 45,000
TOTAL COMMUNITY SAFETY			\$ 510,000	\$ -	\$ 510,000
RENEWALS					
Fleet & Plant Replacement Program	Renewal of Council's fleet including motor vehicles, small plant, trucks, mowers etc.	Municipality wide	\$ 1,245,368	\$ -	\$ 1,245,368
Furniture & Equipment	Upgrade and purchase of new furniture and fittings as required.	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 50,000	\$ -	\$ 50,000
Purchase of library collections	Purchase of books, audio books, magazines, DVDs, games, eBooks, eMagazines, and online subscriptions.	Benteigh Library, Carnegie Library, Caulfield Library and Elsternwick Library.	\$ 699,290	\$ 66,772	\$ 632,518
Local Area Traffic Management Renewal Program	Renewal of speed cushions, speed humps, splitter islands and roundabouts in need of maintenance. FY 20/21 - Budget allocation: Reconstruction	Speed cushion renewal at various location in the municipality; Speed Hump renewal at various location in the municipality; Splitter Island renewal at various location in the municipality; Roundabout renewal at Beddoe Avenue and Bray Court.	\$ 262,500	\$ -	\$ 262,500
Drainage Renewal and Flood Mitigation Program	Renewal of the existing drainage network by replacing damaged, ageing or under capacity pipes, and providing new pipes and pits where properties are subjected to frequent flooding. FY 20/21 Budget allocation: Design and Construction	Drainage Projects: Clarence Street, Keeron Street, York Street, Hartington Street, Trevelyan Street - Stage 1; Briggs Street Drainage Improvement Work, Stage 1a and 1b Neerim Road, Kambrook Road; Webb Street - Drainage Improvement Work - Stage 2; Grey Street - Outfall Drain (Sussex/Russell) - Stage 1; Buckingham Avenue - Stage 3A Tucker Road. Drainage Design: Lilac Street and Huntingdon Road - Drainage Improvement work; Stewart Street - Flood mitigation work; East Boundary Road and Rayern Court to South Road - Drainage improvement work; Minor drainage work at various locations.	\$ 3,800,000	\$ -	\$ 3,800,000

Appendix C: 2020-21 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2020-21 year. The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Local Road Resurfacing Program	Resurfacing of the existing road network to prevent ingress of water into the road pavement and ensure that the life of the pavement is not compromised, but preserved. FY 20/21 Budget allocation: Design and Construction	Cushing Avenue, Centre to Seaview, Bentleigh; Clairmont Avenue, Brewer to Todd, Bentleigh; Todd Street, Clairmont to Brewer, Bentleigh; Alma Road, Khartoum to Dandenong, Caulfield North; Dorgan Street, Kooyong to Leaburn, Caulfield North; Canrobert Street, Sebastopol to Crimea, Caulfield North; Arthur Street, Hawthorn to Carnarvon, Caulfield North; Northcote Avenue, Bambra to Hawthorn, Caulfield North; Tennyson Avenue, Northcote to Glen Eira, Caulfield North; Linlithgow Avenue, Glen Eira to Northcote, Caulfield North; Oakleigh Road, Koornang to Gilbert, Carnegie; Truganini Road, Toolambool to Koornang, Carnegie; Railway Road, Glen Huntly to Neerim Carnegie; Rosstown Road, Cosy Gum to Koornang, Carnegie; Arawatta Street, Koornang to Dead End, Carnegie; Talbot Avenue, Hotham to Greenmeadows, St Kilda East; College Street, Clarence to Elster, Elsternwick; Tyrone Street, North to Dead End, Ormond; Balmoral Avenue, Centre to Lindsay, Bentleigh; Kenjullie Drive, Bellevue to Brady, Bentleigh East; Railway Road, Munro to Glen Huntly, Carnegie; Talbot Avenue, Tovan Akas to Brewer, Bentleigh; Boynton Street, Chesterville to Wards, Bentleigh East.	\$ 1,125,000	\$ -	\$ 1,125,000
Kerb and Channel Replacement Program	A detailed survey of the condition of Council's kerb and channel was conducted in 2017. Issues were raised regarding the ageing infrastructure. This project is for the replacement of broken, cracked or displaced and misaligned kerb and channel. FY 20/21 Budget allocation: Construction	Various location in the municipality	\$ 131,250	\$ -	\$ 131,250
Footpath Program - Renewal & Upgrade	Replacement of broken and cracked footpaths throughout the municipality in priority locations. Tree root damage to footpaths is a significant driver of intervention for footpath renewals. Maintain the integrity and renewal of ageing footpath assets. Improve the safety, appearance and functionality of existing footpath assets. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 1,850,000	\$ -	\$ 1,850,000
Road Reconstruction Program	Reconstruction Program for sustainable maintenance of the Local Roads Network. This program aims to protect the long-term integrity and sustainability of the existing local road network. Safety and level of service of the road network is to be maintained and improved as appropriate to Council current standards. FY 20/21 Budget Allocation: Reconstruction	Road Reconstruction: Coorigil Road, Koornang Road to Murrumbeena Road, Carnegie Stage 1; Plunkett Avenue, Kingsley Parade to Leila Road, Carnegie; Monash Street, Warrigal Road to White Street, Bentleigh East; Furneaux Grove from Carrington Grove to Dead End, St Kilda East; Coorigil Road, Koornang Road to Murrumbeena Road, Carnegie Stage 2; Parker Street, North Road to Holloway Street, Ormon; Albert Road, Leila Road to Oakleigh Road, Carnegie. Road Design: North Road, North Service Road, Grange Road to No.641 North Road, Ormond; Powderham Road from Hawthorn Road to 26 Elmhurst Road, Caulfield North.	\$ 2,100,000	\$ 423,694	\$ 1,676,306
Car Park Renewal Program	Council has car parks at the rear of shopping centres that are in poor condition and in need of renewal. FY 20/21 Budget allocation: Design	No.2 to 6 Bent Street, Bentleigh Carpark No.94 Mitchell St to No.93 Daley Street, Bentleigh Carpark	\$ 41,250	\$ -	\$ 41,250
Drainage Pit Lid Upgrade Program	Road Drainage Pit lids, surrounds and lintels at intersections have a history of being damaged by trucks and heavy vehicles. It is estimated that, on average Works Depot replaces about 125 pit lids per year. The lids are currently being replaced on a reactive basis to meet the Road Management Plan requirements. This proposal is for proactively upgrading the drainage pit lids which may get damaged at the intersections. FY 20/21 Budget allocation: Construction	Various locations in the municipality	\$ 97,500	\$ -	\$ 97,500

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Senior Citizen Centres Renewal of Furniture and Equipment	Upgrade furniture and equipment used to support Senior Citizen club activities at five locations.	Five senior citizens centres: Bentleigh Senior Citizens Centre (2 Arthur Street, Bentleigh); Caulfield Senior Citizens Centre (8-10 Cedar Street, Caulfield South); East Bentleigh Senior Citizens Centre (1 Derry Street, Bentleigh East); Moorleigh Senior Citizens Centre - Chris Koutoumas Wing Moorleigh Community Village, (92 Bignell Road, Bentleigh East); Ormond Senior Citizens Centre (2 Newham Grove, Ormond).	\$ 50,000	\$ -	\$ 50,000
Replacement Aged Park Infrastructure	Replacement of aged, unsafe and damaged park infrastructure. Seats and picnic tables provide resting places for people exercising, relaxing and enjoying. It is important that Council maintain the park infrastructure to the expectations of park users, community and sporting groups. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 67,500	\$ -	\$ 67,500
Replacement of Park Shelters	Upgrade Park Shelters throughout the municipality. These facilities encourage people to use open spaces as a social meeting place as well as allowing use of the reserves in all weather. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 41,250	\$ -	\$ 41,250
Pathways Granitic Surface Upgrade	To continually maintain and improve the condition of path and track networks throughout the open space and parklands. To ensure Council's obligation to provide a safe environment for all park users. FY 20/21 Budget allocation: Construction	Outer walking track at Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000
Soil levelling works	To improve the safety and appearance of recreational and passive areas which edge pathways, table/seats, and other park infrastructure within parks and reserves To continue to provide maintenance levels to ensure open space areas are accessible and safe. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 40,000	\$ -	\$ 40,000
Caulfield park Concrete Edging Replacement	Final stage, to renew concrete edging which border's the granitic gravel pathway through the heritage western end area in Caulfield Park. FY 20/21 Budget allocation: Construction	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 48,750	\$ -	\$ 48,750
Minor Park Improvements	Minor park improvements made throughout the year following discussions with staff or requests from park users. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 62,250	\$ -	\$ 62,250
Sports ground irrigation conversion	Replace old drip irrigation systems in sports ground with above ground sprinkler systems. FY 20/21 Budget allocation: Construction	Princes Park - Bamba Road, Caulfield South	\$ 90,000	\$ -	\$ 90,000
Turf wicket replacement	Reconstruct turf wickets that are becoming difficult to maintain and produce fit for purpose playing surface for the level of competition. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 75,000	\$ -	\$ 75,000
Synthetic cricket surfaces and winter wicket covers	Replacement of worn synthetic surfaces on centre wickets, practice nets and multi use surfaces within parks. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 20,000	\$ -	\$ 20,000
GEL - Furniture and Equipment Renewal	Equipment that needs replacing over time due to use by the public and general wear and tear. By replacing this plant and equipment we are ensuring that the level of service delivery remains high.	GESAC, Carnegie Swim Centre and Caulfield Recreation Centre.	\$ 193,178	\$ -	\$ 193,178
Chlorine Dosing System	Replacement of key components of the chlorine dosing system. The system requires a significant overhaul and possible replacement. A more effective and efficient system would benefit centre operations.	GESAC - 200 East Boundary Road, Bentleigh East	\$ 112,500	\$ -	\$ 112,500
Update Change Facilities	Update of existing fixtures and fittings in GESAC change rooms. This includes some re-tiling, replacing some benches and tap-ware as well as installing cleanflush toilets which are more efficient and retain cleanliness longer. The upgrades allow GESAC to retain its status as a leading leisure facility with premium service and presentation. FY 20/21 Budget allocation: Construction	GESAC - 200 East Boundary Road, Bentleigh East	\$ 67,500	\$ -	\$ 67,500
GESAC Plant - Renewal	Plant Capital Expenditure for GESAC in accordance with 30 year Asset Management Plan	GESAC - 200 East Boundary Road, Bentleigh East	\$ 468,026	\$ -	\$ 468,026

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
IT Hardware Renewals FY 20/21	IT will deliver personal computers (both laptops and desktops) on request, replace ageing corporate storage and order spare ShoreTel phones to cater for new staff and breakages.	All Council Offices	\$ 258,375	\$ -	\$ 258,375
Minor Playground Upgrade and Renewal	This project will address a variety of important playground equipment upgrades. Outdated playground equipment may pose risk management issues for park users and require ongoing maintenance. This project will identify and upgrade any faulty or deteriorating equipment throughout the year.	Throughout Glen Eira as required, this project addresses unforeseen issues. Priorities for upgrades for 2020-21 are: Benteigh Hodgson Reserve (Junior), Koornang Reserve, Halley Park, Joyce Park, Hopetoun Gardens, Mackie Road Reserve and Allnutt Park.	\$ 112,500	\$ -	\$ 112,500
Carnegie ELC outdoor play space upgrade	Removal of worn rubber rock and replace with both rubber rock and granitic compacted sand to create a bike track pathway. Landscape and enhance garden with rocks, and native plants. FY 20/21 Budget allocation: Construction	17 Truganini Road, Carnegie	\$ 40,000	\$ -	\$ 40,000
Externals Component Renewal	The refurbishment of services to the building that are not directly attached to the structure, but perform a pivotal role in the assets overall performance. (e.g. external lights, footpath etc). FY 20/21 Budget allocation: Construction	McKinnon MCH Centre - 186 McKinnon Road, McKinnon	\$ 7,392	\$ -	\$ 7,392
Fittings/Finishes Component Renewal	To renew fixtures and fittings at the end of their natural life in Council buildings. Include DDA works assessed by DDA audits. FY 20/21 Budget allocation: Construction	Benteigh Senior Citizens Centre, McKinnon Pavilion - Glass Hall, Leila Road Centre, Benteigh/Hodgson Reserve, Moorleigh Village Community Centre.	\$ 149,178	\$ -	\$ 149,178
Floor Finishes Component Renewal	This program is an ongoing renewal of floor coverings that are nearing the end of their useful lives. FY 20/21 Budget allocation: Construction	Brady Road Kindergarten, Glen Eira Sports & Aquatic Centre, East Caulfield Reserve Pavilion, Multipurpose Pavilion Princes Park.	\$ 118,000	\$ -	\$ 118,000
Hydraulic Component Renewal	Rolling program for renewal of hydraulic components across Council assets. FY 20/21 Budget allocation: Construction	Moorleigh Village Community Centre, Duncan MacKinnon Pavilion.	\$ 48,783	\$ -	\$ 48,783
Mechanical Component Renewal	Strategic renewal program for replacing air-conditioning units at various Council buildings. The Projects include HVAC work and ongoing plant renewal at the various sites. FY 20/21 Budget allocation: Construction	Carnegie Library, Glen Eira Town Hall, East Caulfield Reserve Pavilion, Glen Huntly Pavilion, Packer Park.	\$ 138,750	\$ -	\$ 138,750
Roof renewals	Ongoing strategic roof renewal of Council buildings. Provide building assets that are fit for purpose. FY 20/21 Budget allocation: Construction	Glen Eira Town Hall, Oak Tree House - Glen Eira Town Hall, Moorleigh Pavilion.	\$ 27,989	\$ -	\$ 27,989
Security Component Renewal	To update the security which includes swipe card access. FY 20/21 Budget allocation: Construction	Municipality wide	\$ 45,000	\$ -	\$ 45,000
Replacement of FDC shelving system at rear of McKinnon Maternal & Child Health Centre	Replace storage system with fit for purpose shelving to accommodate equipment and update wet area/sink area, including replacing cupboards. FY 20/21 Budget allocation: Construction	Claire Street, McKinnon (rear of McKinnon MCH building)	\$ 12,000	\$ -	\$ 12,000
Replacement of furniture at Leila Road Centre	The Leila Road Centre provides centre based social support group activities for older vulnerable residents over the age of 65. The current furniture is worn and specifically the dining chairs require refurbishment or replacement to ensure that they are at a height suitable for the tables and ease of standing from sitting for the clients.	118 Leila Road, Carnegie	\$ 35,000	\$ -	\$ 35,000

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Project Name	Description	Location	2020-21 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Residential Services - Furniture & Equipment Renewal	The implementation of the new quality standards focuses on the living environment and this will require us to update a number of areas to ensure consumer satisfaction. Improvements that will maintain/improve the ambience of the living environments for the residents living in the residential facilities. <ul style="list-style-type: none"> • Replacement of bedroom furniture at both Rosstown & Spurway • Purchase of another tri-Shaw bike to extend our social interaction program • Upgrade of the kitchenette area of our Extra Service area – House 6 at Warrawee • Upgrade Rosstown portico are for increased use by residents • Replacement of dining room chairs are Rosstown • Refurbishment of House Kitchen at Warrawee • Refurbishment of House kitchens at Spurway • Replacement of bedroom window furnishings at Rosstown 	Rosstown Community - 6 Ames Avenue, Carnegie Warrawee Community - 854a Centre Road, East Bentleigh Spurway Community - 89-91 Murrumbeena Road, Murrumbeena	\$ 150,000	\$ -	\$ 150,000
Residential Services - OHS	Residential Services has "No Lift" processes. This system requires the use of equipment and/or processes to minimise the risk of injury to staff in the manual handling of residents. New systems/Equipment is required to aid staff in minimising the risk of injury to themselves and the resident.	Rosstown Community - 6 Ames Avenue, Carnegie Warrawee Community - 854a Centre Road, East Bentleigh Spurway Community - 89-91 Murrumbeena Road, Murrumbeena	\$ 90,000	\$ -	\$ 90,000
Goal post replacement	Replace current AFL posts on senior grounds as existing do not meet regulation standards. FY 20/21 Budget allocation: Construction	Various ovals throughout the municipality.	\$ 93,750	\$ -	\$ 93,750
Installation of rubber softfall within playgrounds	Installation and renewal of existing rubber surface around play equipment to minimise risk and provide a safe surface for the users of Council's playgrounds. FY 20/21 Budget allocation: Construction	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 50,000	\$ -	\$ 50,000
Elsternwick Activity Centre Streetscape Renewal and Enhancement Program	Elsternwick Activity Centre Streetscape Renewal and Enhancement Program. To replace the ageing and inconsistent footpath on both sides of Glen Huntly Road and 20m onto side streets. Constructing asphalt footpath with sawn blue stone banding, concrete pram crossing, installing Tactile and repairs to kerb and channel as required.	Glen Huntly Road from Orrong Road to Horne Street (south side) and to Ripon Grove, Elsternwick (north side)	\$ 300,000	\$ -	\$ 300,000
Footpath Program - Tree risk based footpath replacement	Replacement of damaged footpaths due to tree damage from residents requests/observations/corporate counsel.	Municipality wide	\$ 375,000	\$ -	\$ 375,000
LXRP - Plant and Equipment	Plant and Equipment for the level crossing removal works at Glen Huntly Road and Neerim Road, Glen Huntly.	Glen Huntly Road and Neerim Road, Glen Huntly.	\$ 300,000	\$ -	\$ 300,000
TOTAL RENEWALS			\$ 15,139,828	\$ 490,466	\$ 14,649,362
2020-21 CAPITAL WORKS PORTFOLIO			\$ 34,154,163	\$ 5,990,466	\$ 28,163,697

Appendix D Schedule of User Charges and Other Fees

This listing presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020-2021 year.

ANNUAL BUDGET 2020-21						
Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021	
				(\$)	(\$)	
COMMUNITY WELLBEING						
LIBRARY AND INFORMATION SERVICES						
3620 - Library and Information Operations						
Interlibrary Loans	Charge per item + any costs charged by the lending library	Non Statutory	Taxable	\$5.00 + any costs charged by the lending library	\$5.00 + any costs charged by the lending library	
Holiday Programs/Special Events	Charge varies according to program/event	Non Statutory	Taxable	Charge varies according to program/event; \$6.00 - \$20.00	Charge varies according to program/event; \$6.00 - \$20.00	
Library bags	Per bag	Non Statutory	Taxable	2.00	2.00	
Books, CD ROMs, DVDs, Talking Book Sets, Kits - Lost/Damaged	Various items	Non Statutory	Taxable	List price + \$12 processing charge	List price + \$12 processing charge	
Magazines - Lost/Damaged	Various items	Non Statutory	Free	List price + \$3.50 processing charge	List price + \$3.50 processing charge	
Jacketing - Damaged	Per item	Non Statutory	Free	3.00	3.00	
CD ROM, and DVD Cases - Lost/Damaged	Per case	Non Statutory	Free	2.00	2.00	
Kit Cases, Talking Book CD and Talking Book Playaway Cases - Lost/Damaged	Per case	Non Statutory	Free	6.00	6.00	
Barcodes - Lost/Damaged	Per item	Non Statutory	Free	1.00	1.00	
Talking Book Compact Discs - Lost/Damaged	Per compact disc	Non Statutory	Free	12.00	12.00	
3621 - Caulfield Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PCs - Printing	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Sale of Memory Sticks		Non Statutory	Taxable	10.00	5.00	
Charges on Overdue Material	Per item per day - maximum \$10	Non Statutory	Free	0.25	0.25	
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00	
3622 - Elsternwick Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Sale of Memory Sticks		Non Statutory	Taxable	10.00	5.00	
Charges on Overdue Material	Per Item Per Day - Maximum \$10	Non Statutory	Free	0.25	0.25	
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00	
3623 - Carnegie Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Sale of Memory Sticks		Non Statutory	Taxable	10.00	5.00	
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25	
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00	
3624 - Bentleigh Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20	
	Colour	Non Statutory	Taxable	1.00	1.00	
Sale of Memory Sticks		Non Statutory	Taxable	10.00	5.00	

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00
ARTS AND CULTURAL SERVICES					
3510 - Gallery					
Arts Unit Gallery Hire for Exhibitions - Per Week	Full - General	Non Statutory	Taxable	Various rates apply according to size/duration	Various rates apply according to size/duration
Gallery Management Fees		Non Statutory	Taxable	7,000.00	7,000.00
Public programs	Children's programs	Non Statutory	Taxable	5.00	5.00
3520 - Storytelling Festival					
Miscellaneous Income		Non Statutory	Taxable	Between \$10-\$35	Between \$10-\$35
3551 - Carols by Candlelight					
	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00
3580 - Party in the Parks					
	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00
RESIDENTIAL AGED CARE FACILITIES					
Resident Fees are set by the Commonwealth Government and are subject to change.					
5436 - Warrawee Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposits (RAD) - House 1 & 2		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposits (RAD) - House 4 & 5		Non Statutory	Free	525,000	525,000
Maximum Refundable Accommodation Deposits (RAD) Extra Service - House 6		Statutory	Free	550,000	550,000
Maximum Refundable Accommodation Deposit (RAD) - House 7		Non Statutory	Free	375,000	375,000
Basic Daily Care Fee		Statutory	Free	50.66	51.63
Extra Service Fees - House 6		Statutory	Free	37.50	37.50
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	50.66	51.63
5441 - Rosstown Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposit (RAD) - Downstairs		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposit (RAD) - Upstairs		Non Statutory	Free	425,000	425,000
Basic Daily Care Fee		Statutory	Free	50.66	51.63
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	50.66	51.63
5451 - Spurway Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposit (RAD) - House 1 & 3		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposit (RAD) - House 2		Non Statutory	Free	425,000	425,000
Basic Daily Care Fee		Statutory	Free	50.66	51.63
5461 - Independent Living Units					
	One bedroom per fortnight	Non Statutory	Input	Rent Assistance Entitlement plus 25% of Total Income	Rent Assistance Entitlement plus 25% of Total Income

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
FAMILY AND CHILDREN SERVICES					
5301 - Family and Children Services Administration					
FCS Ticketing Sales		Non Statutory	Taxable	10.00	10.00
Educator Session		Non Statutory	Free	34.00	35.00
5346 - Occasional Care					
Occasional Care Fees per session		Non Statutory	Free	32.00	32.00
	Health Care Card Holder Fee	Non Statutory	Free	27.00	27.00
	Second Child Discount	Non Statutory	Free	30.00	30.00
5212 - Kindergartens					
Kindergarten Central Enrolment/Administration Fee	Full Fee	Non Statutory	Free	25.00	26.00
	Healthcare Card Holders	Non Statutory	Free	12.50	0.00
5306 - Family Day Care					
Family Day Care Administration Fee		Non Statutory	Free	1.95	1.95
Family Day Care Hourly Fee	per hour	Non Statutory	Free	\$9.00-\$15.00	\$9.00-\$15.00
5316 - Carnegie Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	137.00	140.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	129.00	132.00
5321 - Caulfield Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	137.00	140.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	129.00	132.00
5341 - Murrumbeena Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	137.00	140.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	129.00	132.00
5286 - Resource and Development					
Hire General - Caulfield MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Murrumbeena Multi Purpose Children's Room		Non Statutory	Taxable	20.00	20.00
Hire General - Glen Huntly MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Carnegie Multi-purpose Children's Room		Non Statutory	Taxable	20.00	20.00
5386 - Youth Services					
School Holiday Program Tickets	Excursion fee	Non Statutory	Free	10.00	10.00
	Incurion fee	Non Statutory	Free	5.00	5.00
COMMUNITY DEVELOPMENT AND CARE					
5484 - In Home Support Carers					
Domestic Assistance	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	17.00	17.00
	High Fee	Non Statutory	Free	35.50	39.00
Personal Care	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	12.50	14.00
	High Fee	Non Statutory	Free	39.00	39.00
Respite Care	Low Fee	Non Statutory	Free	5.00	7.00
	Medium Fee	Non Statutory	Free	7.00	17.00
	High Fee	Non Statutory	Free	36.00	39.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
5482 - Home Maintenance					
Home Maintenance	Low Fee	Non Statutory	Free	15.50	16.00
	Medium Fee	Non Statutory	Free	22.00	22.50
	High Fee	Non Statutory	Free	54.00	55.00
	Full Cost Recovery - (Packages, Linkages)	Non Statutory	Taxable	60.00	Not Applicable for 2020-21
5500 - Delivered Meals					
Delivered Meals	Low Fee & Medium Fee	Non Statutory	Free	8.50	8.65
	High Fee	Non Statutory	Free	14.00	14.25
	Full Cost Income - Delivered Meals	Taxable	Non Statutory	18.00	21.00
5271 - Community Transport					
Community Bus Hire (per half day)	Community - Non Profit	Non Statutory	Taxable	42.00	42.90
Community Bus Hire (per full day)	Community - Non Profit	Non Statutory	Taxable	58.00	59.20
Community Bus Hire (per half day)	Schools, Sporting Groups	Non Statutory	Taxable	62.00	63.20
Community Bus Hire (per full day)	Schools, Sporting Groups	Non Statutory	Taxable	110.00	112.20
Community Bus Service	Community member fee	Non Statutory	Taxable	4.00	4.10
5496 - Social Support					
Social Support	Low Fee	Non Statutory	Free	20.00	20.00
	Medium Fee	Non Statutory	Free	20.00	25.00
	High Fee	Non Statutory	Free	35.00	35.00
Full Cost Income	Packages & Linkages	Non Statutory	Taxable	35.00	Not Applicable for 2020-21
5411 - Older Adults Programs					
Exercise Program Transport	Per Round Trip	Non Statutory	Taxable	4.00	4.10
Explorers Program Transport	Per Round Trip	Non Statutory	Taxable	8.00	8.20

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)

ENVIRONMENT & INFRASTRUCTURE

ASSET MANAGEMENT

4100 - Project and Asset Management

Asset Consent Permits		Non Statutory	Free	186.00	190.00
Vehicle Crossing Permits		Non Statutory	Free	250.00	255.00
Building Over Easements Permits		Non Statutory	Free	309.00	320.00
User Fees - General	Cost recovered depending on complexity of S173 agreement + 10% administration fee	Non Statutory	Taxable	at cost plus 10% admin fee	at cost plus 10% admin fee
Point of Discharge Income	Permit referred under regulation 610(2)	Statutory	GST Exempt	141.20	144.70
Asset Protection Permits		Non Statutory	GST Exempt	242.00	250.00
Flood Information Reports	A fee for providing flood information for land susceptible to flooding from a major stormwater overflow in the council drainage system.	Statutory	Free	52.20	47.20

WORKS DEPOT

4422 - Asphalt Road and Footpath Reinstatement

Asphalt reinstatement works. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

Asphalt Footpath 30mm thick	per Sq.m.	Non Statutory	Taxable	182.00	186.00
Asphalt Road Pavement 50mm thick	per Sq.m.	Non Statutory	Taxable	226.00	231.00

4441 Concrete Maintenance - Concrete Openings

Reinstating Concrete openings. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

a) Footpath and Vehicle Crossing Reinstatements

Concrete Footpath - 75mm thick	per Sq.m.	Non Statutory	Taxable	101.00	103.00
Footpath Combination with 300mm spoon drain	per Sq.m.	Non Statutory	Taxable	165.00	168.00
Vehicle Crossing - 100mm thick	per Sq.m.	Non Statutory	Taxable	165.00	168.00
Residential Vehicle Crossings - 125mm thick	per Sq.m.	Non Statutory	Taxable	187.00	191.00
Commercial Vehicle Crossings - 150mm thick	per Sq.m.	Non Statutory	Taxable	187.00	191.00
Industrial Vehicle Crossings - 200mm thick	per Sq.m.	Non Statutory	Taxable	243.00	248.00

b) Kerb and Channel Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Concrete Kerb & Channel - 450mm wide	per Lin.m.	Non Statutory	Taxable	165.00	168.00
Concrete Kerb & Channel - 600mm wide	per Lin.m.	Non Statutory	Taxable	125.00	128.00
Concrete Kerb & Channel - Extra Wide Channel - 900mm wide	per Lin.m.	Non Statutory	Taxable	210.00	214.00

c) Miscellaneous Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Brick Paving	per Sq.m.	Non Statutory	Taxable	132.00	135.00
Pram Crossing - Unit	per number	Non Statutory	Taxable	997.00	1,017.00
Bluestone - Kerb	per Lin.m.	Non Statutory	Taxable	165.00	168.00
Bluestone - Kerb & Channel	per Lin.m.	Non Statutory	Taxable	187.00	191.00
Bluestone - Paving	per Sq.m.	Non Statutory	Taxable	210.00	214.00
Storm Water Kerb Adaptors	per number	Non Statutory	Taxable	111.00	113.00
Storm Water Pipe - 100mm diameter	per Lin.m.	Non Statutory	Taxable	88.00	90.00
Nature Strip (which includes level off, top dressing & seeding)	per Sq.m.	Non Statutory	Taxable	35.00	36.00
Nature Strip (which includes excavation Maximum Depth 200mm, top soiling & seeding)	per Sq.m.	Non Statutory	Taxable	67.00	68.00
Saw Cutting	per Lin.m.	Non Statutory	Taxable	17.00	17.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)

PARKS & ENVIRONMENT

Waste and Recycling

4300 - Waste and Recycling Charges

Large 240L Waste Charge (including an estimated \$63 State Levy)	Per bin	Non Statutory	Free	441.00	509.00
Small 120L Waste Charge (including an estimated \$31 State Levy)	Per bin	Non Statutory	Free	220.00	253.00
Residential Flat Shared Bins (240L) Waste Charge per assessment (including an estimated \$31 State Levy)	Per household	Non Statutory	Free	220.00	253.00
240L Family Bin (including an estimated \$63 State Levy)	Per bin	Non Statutory	Free	292.00	341.00
Medical 240L Waste Charge (including an estimated \$63 State Levy)	Per bin	Non Statutory	Free	220.00	253.00
Litter Management Charge		Non Statutory	Free	60.00	64.00
Additional Recycling Bin	Per bin	Non Statutory	Free	38.00	58.00
Additional Green Waste Bin	Per bin	Non Statutory	Free	38.00	58.00
Bentleigh Traders					
Low	L1 Small to Medium Office/Retail/small Real estate/Travel Agent Etc	Non Statutory	Free	New Fee	451.60
	L2 Medium Real estate, large office (such as Solicitors, brokers etc)	Non Statutory	Free	New Fee	1,139.70
Medium	M1 Small to Medium retail shop (Fashion, optometrist)/ Large Real estate etc	Non Statutory	Free	New Fee	1,264.50
	M2 Large Retail shop (fashion, optometrist), Pharmacy	Non Statutory	Free	New Fee	1,806.50
	M3 Large Pharmacy	Non Statutory	Free	New Fee	5,107.40
High	HA Very small food shop/Café	Non Statutory	Free	New Fee	451.60
	H1 Small/ light food shop & coffee shops, butcher	Non Statutory	Free	New Fee	1,494.50
	H2 Medium food shops/Café	Non Statutory	Free	New Fee	2,397.70
	H3 Large food shops/Bakery/Medium Café	Non Statutory	Free	New Fee	3,301.00
	H4 Very Larger food shops/Café	Non Statutory	Free	New Fee	8,375.60
	H5 Large Greengrocer (Fruit/Veg)	Non Statutory	Free	New Fee	10,214.90

4650 - Contract Tree Gang

Sundry Income	Tree Removal for Cross-Overs	Non Statutory	Taxable	Variable	Variable
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RECREATION AND OPEN SPACE

4804 - Duncan Mackinnon Reserve - Bond - Casual hire track/court bookings: Minimum \$1,000 - Maximum \$5,000

Athletics Track hire - community	Casual Per Hour - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	89.00	91.00
Athletics Track hire - Commercial/Casual	Casual Per Hour - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	116.00	118.00
Athletics Track half day hire - community	Casual Per Half Day - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	243.00	248.00
Athletics Track Half Day hire - Commercial/Casual	Casual Per Half Day - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	318.00	324.00
Athletics Track full day hire - community	Casual Per Day - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	408.00	416.00
Athletics Track full day hire - commercial/casual	Casual Per Day - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	541.00	552.00
Athletics Track Equipment Full Day hire - Hurdles and High Jump	Equipment Hire (Full Day - 6+ hours)	Non Statutory	Taxable	165.00	168.00
Athletics Track Equipment Half Day hire - Hurdles and High Jump	Equipment Hire (Half Day - 3 hours)	Non Statutory	Taxable	83.50	85.00
Athletics Track Equipment Full day hire - Starting Blocks	Starting Blocks (Full Day - 6+ hours)	Non Statutory	Taxable	67.50	69.00
Athletics Track Equipment Half day hire - Starting Blocks	Starting Blocks (Half Day - 3 hours)	Non Statutory	Taxable	33.50	34.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Athletics Track Equipment hire - Timing Gates	Timing Gates	Non Statutory	Taxable	275.00	280.00
Athletics Track Equipment hire - Timing Gates Operator (Weekday)	Timing Gates Operator (weekday)	Non Statutory	Taxable	222.00	226.00
Athletics Track Equipment hire - Timing Gates Operator (Weekend/public holiday)	Timing Gates Operator (Weekend/Public Holiday)	Non Statutory	Taxable	299.00	305.00
Athletics Track Lighting	Lighting (per hour)	Non Statutory	Taxable	33.50	34.00
Caretaker Fee - weekday	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	38.00	39.00
Caretaker Fee - weekend	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	76.00	78.00
Caretaker Fee - public holiday	Hourly rate. Caretaker fee attached to booking charged minimum 2 hours	Non Statutory	Taxable	95.00	98.00
Netball Court hire - community	Per court per hour - Schools, Clubs & Residents within Glen Eira, not for profit organisations	Non Statutory	Taxable	19.50	20.00
Netball Court hire - Commercial/casual	per court per hour - commercial business, schools and residents outside of Glen Eira	Non Statutory	Taxable	42.00	43.00
Netball Court Full Day hire - community	per court full day (6+ hours)	Non Statutory	Taxable	77.50	79.00
Netball Court Full Day hire - commercial/casual	per court full day (6+ hours)	Non Statutory	Taxable	167.00	170.00
Netball Facility Full Day hire - community	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	465.00	474.00
Netball Facility Full Day hire - commercial/casual	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	1,000.00	1,020.00
Netball Court Lighting	Lighting (per hour per court, min 2 courts)	Non Statutory	Taxable	10.50	11.00
4816 - Open Space					
Bond - Special Events: Minimum \$500 - Maximum \$15,000 (Day Rate)					
Bond - Advertising Board	Bond for Advertising Board per board	Non Statutory	Free	50.00	51.00
Hire of Rotundas and picnic shelters	Day Rate	Non Statutory	Taxable	140.00	143.00
Hire of Picnic Shelters at Booran Reserve	9:00am to 1:00pm or 2:00pm to 6:00pm	Non Statutory	Taxable	140.00	143.00
Hire of Rotundas and Bandstands with power	Bentleigh Centre Road & Caulfield Park Band Stand	Non Statutory	Taxable	161.00	164.00
Open Space hire - community	Day Rate (<100 people) - includes schools within Glen Eira	Non Statutory	Taxable	140.00	143.00
Open Space hire - Commercial/casual hire	Day Rate for commercial businesses, and schools/groups outside of Glen Eira	Non Statutory	Taxable	209.00	213.00
Open Space hire with infrastructure	Minor event <500 people (includes bringing 1-2 items into the park)	Non Statutory	Taxable	442.00	451.00
Open Space hire fee for a special event - (items brought onto the reserve will incur additional item fees).	Special Events - 500 - 2,000 people	Non Statutory	Taxable	876.00	896.00
	Special Events - 2,000 - 5,000 people	Non Statutory	Taxable	1,313.00	1,339.00
	Special Events - 5,000 - 10,000 people	Non Statutory	Taxable	1,970.00	2,009.00
	Special Events - 10,000 > people	Non Statutory	Taxable	2,955.00	3,014.00
Open Space hire - Additional item fee for special events	This fee is in addition to the open space hire fee for an event. This day rate is charged against each 'item' as outlined in the Event Guidelines	Non Statutory	Taxable	442.00	451.00
Site Inspection for events	Mandatory - per officer per inspection	Non Statutory	Taxable	51.00	52.00
Car Park hire in Open Space/Reserve/Park	Per car park space	Non Statutory	Taxable	54.00	55.00
Sportsgrounds hire - community	Casual rate (per sportsground per day), including school bookings outside school hours	Non Statutory	Taxable	140.00	143.00
Sportsgrounds (turf wicket) hire - community	Casual rate for use of turf wicket (per day)	Non Statutory	Taxable	350.00	357.00
Sportsgrounds - School hire (per sportsground school hours)	School rate per sportsground during school hours (per term)	Non Statutory	Taxable	51.00	52.00
Sportsgrounds hire - Commercial/casual	Commercial rate (per sportsground per day)	Non Statutory	Taxable	209.00	213.00
Sportsgrounds (turf wicket) hire - Commercial/casual	Commercial rate for use of turf wicket (per day)	Non Statutory	Taxable	523.00	533.00
Personal Training Permit Fee	Annual Fee - standard one year licence (GST Inc.)	Non Statutory	Taxable	349.00	356.00
Personal Training - Participant Fee	Fee per participant per day (GST Inc.)	Non Statutory	Taxable	2.70	2.75
Personal Training - Participant Fee (student)	Fee per student participant per day (GST Inc.)	Non Statutory	Taxable	1.80	1.85
Velodrome hire - community	GECC resident, GECC club & GECC school Rate (per hour)	Non Statutory	Taxable	52.00	53.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Velodrome hire - Commercial/casual	Commercial Rate for businesses and schools, residents groups outside of Glen Eira (per hour)	Non Statutory	Taxable	102.00	104.00
Velodrome Full Day hire - community	Casual hire rate for community, schools, residents (Full Day - 6+ hrs)	Non Statutory	Taxable	281.00	287.00
Velodrome Full Day hire - Commercial/casual	Commercial Rate (Full Day - 6hrs +)	Non Statutory	Taxable	562.00	573.00
Filming Permit	Student/Low Impact Filming (per day)	Non Statutory	Free	35.00	36.00
	Commercial (per day)	Non Statutory	Free	538.00	549.00
	Commercial (per half day)	Non Statutory	Free	350.00	357.00
	Still Photography (per day)	Non Statutory	Free	335.00	342.00
	Still Photography (half day)	Non Statutory	Free	218.00	222.00
Bailey Reserve Skate Park - Casual hire for events	Casual rate (per day)	Non Statutory	Taxable	442.00	451.00
Balloon Landing - Notified	Per Landing in park	Non Statutory	Taxable	177.00	181.00
Balloon Landing - No notification	Per Landing in park - (no notification)	Non Statutory	Taxable	360.00	367.00
4754 - East Caulfield Reserve Multi Sport Facility					
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - community Off-peak	Single Small Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	21.50	22.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - community Peak	Single Small Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	31.50	32.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - community Off-peak	Single Large Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	31.50	32.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - community Peak	Single Large Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	42.00	43.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - Commercial/casual Off-peak	Single Small Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	42.00	43.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - Commercial/casual Peak	Single Small Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	52.00	53.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - Commercial/casual Off-peak	Single Large Court - Per Hour Off Peak (7am-6pm)	Non Statutory	Taxable	52.00	53.00
East Caulfield Reserve Multi Sport Facility (Court 1) hire - Commercial/casual Peak	Single Large Court - Per Hour Peak (6pm-10pm)	Non Statutory	Taxable	62.00	63.00
Moorleigh Reserve Multi Sports Facility					
Moorleigh Reserve Multi Sport Facility hire - community off-peak	Single Large Court - GECC resident, club & school - per hour off peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	48.00	49.00
Moorleigh Reserve Multi Sport Facility hire - community Peak	Single Large Court - GECC resident, club & school - per hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	63.00	64.00
Moorleigh Reserve Multi Sport Facility hire - Commercial/casual	Single Large Court - Per Hour Off Peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	78.00	80.00
Moorleigh Reserve Multi Sport Facility hire - Commercial/casual	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	93.00	95.00
4803 - Pavilions					
Sports club afterhours call out fee	Per call to after hours officer	Non Statutory	Taxable	100.00	102.00
Sports Pavilions/Change Rooms/Kitchens hire - Casual	Available for hire by Sporting Clubs & Schools (non profit) Hourly Flat Rate Casual	Non Statutory	Taxable	26.00	27.00

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Schedule of User Charges and Other Fees

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				(\$)	(\$)

PLANNING AND PLACE

URBAN PLANNING

3121 - Urban Planning - Statutory Fees

Fees for applications under Section 47 of the Planning and Environment Act 1987 (regulation 9) - Table 2 in the Planning and Environment (Fees) Regulations 2016

Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
Class 2 To develop single dwelling <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 3 To develop single dwelling \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 4 To develop single dwelling \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 5 To develop single dwelling \$500,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 6 To develop single dwelling \$1,000,000-\$2,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 7 VicSmart <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 8 VicSmart >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 9 VicSmart subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Class 10 VicSmart other than class 7, 8 or 9	Statutory	Free	Statutory Charges	Statutory Charges
Class 11 Other development <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 12 Other development \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 13 Other development \$1,000,000-\$5,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 14 Other development \$5,000,000-\$15,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 15 Other development \$15,000,000-\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 16 Other development >\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 17 Subdivide existing building	Statutory	Free	Statutory Charges	Statutory Charges
Class 18 Subdivide land into two lots (other than VicSmart)	Statutory	Free	Statutory Charges	Statutory Charges
Class 19 Realignment or consolidation	Statutory	Free	Statutory Charges	Statutory Charges
Class 20 Subdivide land (3 or more lots)	Statutory	Free	Statutory Charges	Statutory Charges
Class 21 (Remove or vary a restriction)	Statutory	Free	Statutory Charges	Statutory Charges
Class 22 Permit not otherwise provided for in the regulations (i.e. Sale or consumption of liquor, reduction or waiver of car parking)	Statutory	Free	Statutory Charges	Statutory Charges

Fees for applications under Section 72 of the Planning and Environment Act 1987 (regulation 11) - Table 3 in the Planning and Environment (Fees) Regulations 2016

Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	Statutory Charges	Statutory Charges
Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 9 Amendment to a class 9 permit *	Statutory	Free	Statutory Charges	Statutory Charges
Class 10 Amendment to a class 10 permit*	Statutory	Free	Statutory Charges	Statutory Charges

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
	Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Amendment to a class 17 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Amendment to a class 18 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Amendment to a class 19 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Amendment to a class 20 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Amendment to a class 21 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Amendment to a class 22 permit*	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 10 of the Planning and Environment (Fees) Regulations 2016	For combined permit applications	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 12 of the Planning and Environment (Fees) Regulations 2016	To amend an application under Section 57A(3)(a)	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 13 of the Planning and Environment (Fees) Regulations 2016	For a combined application to amend a permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 14 of the Planning and Environment (Fees) Regulations 2016	For a combined permit and planning scheme amendment	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 15 of the Planning and Environment (Fees) Regulations 2016	For a certificate of compliance	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 16 of the Planning and Environment (Fees) Regulations 2016	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 17 of the Planning and Environment (Fees) Regulations 2016	For a planning certificate	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 18 of the Planning and Environment (Fees) Regulations 2016	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 6 of the Subdivision (Fees) Regulations 2016	For certification of a plan of subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 7 of the Subdivision (Fees) Regulations 2016	Alteration of a plan under Section 10(2) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 8 of the Subdivision (Fees) Regulations 2016	Amendment of a certified plan under Section 11(1) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
3121 - Urban Planning - Non-statutory fees					
Procedural requests (All Secondary Consent fees are to be set at the cost for Section 72 Amendments as set out in the Planning and Environment (Fees) Regulations, as amended from time to time)					
	Secondary Consent in respect of a Class 1 Use only	Statutory	Free	400.00	1,318.10
	Secondary Consent in respect of a Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	400.00	1,318.10
	Secondary Consent in respect of a Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	400.00	199.90
	Secondary Consent in respect of a Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	400.00	629.40
	Secondary Consent in respect of a Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	400.00	1,288.50
	Secondary Consent in respect of a Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	400.00	1,392.10
	Secondary Consent in respect of a Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	400.00	199.90
	Secondary Consent in respect of a Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	400.00	429.50
	Secondary Consent in respect of a Class 9 Amendment to a class 9 permit *	Statutory	Free	400.00	199.90

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
	Secondary Consent in respect of a Class 10 Amendment to a class 10 permit*	Statutory	Free	400.00	199.90
	Secondary Consent in respect of a Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	400.00	1,147.80
Procedural requests	Secondary Consent in respect of a Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	600.00	1,547.60
	Secondary Consent in respect of a Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	600.00	3,413.70
	Secondary Consent in respect of a Class 14 Amendment to a class 17 permit*	Statutory	Free	600.00	1,318.10
	Secondary Consent in respect of a Class 15 Amendment to a class 18 permit*	Statutory	Free	600.00	1,318.10
	Secondary Consent in respect of a Class 16 Amendment to a class 19 permit*	Statutory	Free	600.00	1,318.10
	Secondary Consent in respect of a Class 17 Amendment to a class 20 permit*	Statutory	Free	600.00	1318.10 per 100 lots
	Secondary Consent in respect of a Class 18 Amendment to a class 21 permit*	Statutory	Free	600.00	1,318.10
	Secondary Consent in respect of a Class 19 Amendment to a class 22 permit	Statutory	Free	600.00	1,318.10
Procedural requests	Request to extend the expiry date of a planning permit (first request)	Non Statutory	Free	320.00	650.00
Procedural requests	Request to extend the expiry date of a planning permit (second and subsequent request)	Non Statutory	Free	425.00	950.00
Procedural requests	Request to endorse plans or documents under a condition or a planning permit (second and subsequent request)	Non Statutory	Taxable	125.00	127.50
Public notification	Per public notice to be displayed on site	Non Statutory	Free	65.00	25.00
Public notification	Fixed fee (for up to 10 public notices sent by post)	Non Statutory	Free	125.00	125.00
Public notification	For each additional public notice sent by post	Non Statutory	Free	12.00	12.00
Planning information and pre-application advice	Request for specific planning information	Non Statutory	Free	125.00	165.00
Planning information and pre-application advice	Pre-application advice (written advice) (minor applications)	Non Statutory	Free	125.00	165.00
Planning information and pre-application advice	Pre-application advice (written advice) (major applications)	Non Statutory	Free	250.00	255.00
Planning information and pre-application advice	Pre-application meeting (in addition to written advice)	Non Statutory	Free	125.00	255.00
Planning information and pre-application advice	Subsequent pre-application advice following initial response (written advice)	Non Statutory	Free	125.00	165.00
Administrative fees	Search and copy fees	Non Statutory	Free	85.00	125.00
Administrative fees	Search and copy fees (post 2016 - provided electronically)	Non Statutory	Free	40.00	40.00
Administrative fees	Digitisation fee (any submission that includes paper size larger than A3 size)	Non Statutory	Free	100.00	120.00
Administrative fees	Digitisation fee (any submission that includes A3 and/or A4 size only)	Non Statutory	Free	50.00	60.00
Photocopies of Plans	Size A0: 1 - 3 Copies - Per Copy	Non Statutory	Free	15.00	15.30
	Size A1: 4 or More - Per Copy	Non Statutory	Free	15.00	15.30
	Size A2: 4 or More - Per Copy	Non Statutory	Free	15.00	15.30
	Size A4 - Per Copy	Non Statutory	Free	4.00	4.10
	Size A3 - Per Copy	Non Statutory	Free	5.00	5.10

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)

CITY FUTURES

City Futures

Fee under Regulation 6 of the Planning and Environment (Fees) Regulations 2016

Stage 1	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment	Statutory	Free	3,051.12	3,051.12
Stage 2	For: a) considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	Statutory	Free	15,122.34	15,122.34
		Statutory	Free	30,214.95	30,214.95
		Statutory	Free	40,390.33	40,390.33
Stage 3	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Statutory	Free	481.34	481.34

COMMUNITY SAFETY AND COMPLIANCE

3400 - Building Control

Permits	Fences Permit Fee	Non Statutory	Taxable	551.00	562.00
	Reblocks, Garages, Carports, Verandas Permit Fee	Non Statutory	Taxable	754.00	769.00
	Other Garages and Swimming Pools	Non Statutory	Taxable	754.00	769.00
	Pool Fences only	Non Statutory	Taxable	426.00	434.00
Dwelling Additions (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,111.00	2,153.00
Dwelling Additions (including 4 inspections)	Minimum Fee- Registered Builder	Non Statutory	Taxable	1,737.00	1,771.00
Dwellings (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,840.00	2,896.00
Dwellings (including 4 inspections)	Minimum Fee - Registered Builder	Non Statutory	Taxable	2,382.00	2,429.00
Commercial	Up to \$20k - including 2 inspects	Non Statutory	Taxable	884.00	901.00
	\$20k and over	Non Statutory	Taxable	Cost/100	Cost/100
Demolition Fees	Domestic - within Municipality	Non Statutory	Taxable	665.00	665.00
	Commercial	Non Statutory	Taxable	Price on application	Price on application
Special Assessments	Domestic - per hour (minimum 1 hour)	Non Statutory	Taxable	171.00	174.00
	Commercial - per hour (minimum 1 hour)	Non Statutory	Taxable	457.00	466.00
Application fee to retain works constructed without a building permit	Fee for the assessment of documentation submitted to Council to justify if a building or works are to remain that has been constructed or carried out without a building permit. Additional fee may be applicable according to the complexity of the illegal works and documentation submitted for assessment. Total fee to be determined by the Manager.	Non Statutory	Taxable	Min \$582	Min \$593
Inspection Rates	Within Municipality	Non Statutory	Taxable	159.00	162.00
	Lapsed Permits	Non Statutory	Taxable	421.00	429.00
	Additional Inspections	Non Statutory	Taxable	161.00	164.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
External Inspections		Non Statutory	Taxable	374.00	381.00
Occupancy Permits	Prescribed Temporary Structures	Non Statutory	Free	593.00	605.00
	Place for Public Entertainment	Non Statutory	Free	2,933.00	2,992.00
	Amendment to above CO Certificates	Non Statutory	Free	374.00	381.00
Siting approval- Prescribed Temporary Structures	Siting approval of prescribed temporary structures - Building Act s 57(1)(a)	Non Statutory	Free	291.00	297.00
Council Dispensation Applications (Building Regulations 2006)	Council Consent (Part 5 siting, Building Regulations 2018) per Regulation Applicable. Maximum fee set by Legislation, charges are currently estimated.	Non Statutory	Free	283.40	290.40
	Corner fences combined application	Non Statutory	Free	397.00	405.00
	Domestic buildings- Dispensation or performance determination Reg. 233, 231, 229	Non Statutory	Free	343.00	350.00
	Commercial buildings- Dispensation or performance determination Reg. 233, 213, 229	Non Statutory	Free	681.00	695.00
Hoarding Permits	Hoarding Permits - Fee Per Month	Non Statutory	Free	\$171.35 + (value) * (value) * \$4.10	\$175 + (value) * (value) * \$4.20
	Renewal	Non Statutory	Free	\$87 + (value) * (value) * \$4.10	\$89 + (value) * (value) * \$4.20
Statutory Inspections	Pool Certificate/ Subdivisions	Non Statutory	Taxable	426.00	435.00
Protection of Public	Statutory Reg. 116	Statutory	Taxable	287.50	293.50
Modifications for Existing Building Redevelopment	Domestic - Per Modification	Non Statutory	Taxable	353.00	360.00
Extensions	Domestic	Non Statutory	Taxable	187.00	191.00
Cancellations of Permits	Domestic	Non Statutory	Free	187.00	191.00
Construction Management Plan Variation Fee	Assessment of variations to construction management plans	Non Statutory	Free	115.00	117.50
Building Appeals Commission/Melbourne Water Fees Re Modifications	Various Fees Depending on Modifications	Non Statutory	Free	Various	Various
Plan Copies	Search and document fee	Non Statutory	Free	64.00	65.00
Copies of building permit documentation		Non Statutory	Free	46.10	47.00
Building Permit Levy (State Government)	Statutory Fee - works >10,000	Statutory	Free	Set by State Government	Set by State Government
Computation Checking	Recovery of Charges to GECC	Non Statutory	Taxable	Various	Various
Property Information Fee - GECC	Statutory (Set by Legislation - Charges are currently estimated)	Statutory	Free	46.10	47.20
Permit Lodgement Fees	Statutory Fee - Domestic (Set by Legislation Charges are currently estimated)	Statutory	Free	118.90	122.00
	Statutory Fee - Commercial (Set by Legislation Charges are currently estimated)	Statutory	Free	118.90	122.00
Swimming pool and spa registration	Registration Fee	Statutory	Free	New Fee	Maximum \$31.84
	Compliance lodgement fee	Statutory	Free	New Fee	Maximum \$20.44
	Non-compliance lodgement fee	Statutory	Free	New Fee	Maximum \$385.00
	Information Search fee	Statutory	Free	New Fee	Maximum \$47.24
Certificate from Council to enable a Demolition permit to be issued	Section 29A	Statutory	Free	83.10	85.20

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
3224 - Animal Control Services					
Cat Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	36.30	38.20
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	105.00	109.45
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	35.30	38.20
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	35.30	38.20
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	36.00	38.20
	Pensioner Rate - Cat Sterilised and Micro chipped (including \$4.10 State Levy)	Non Statutory	Free	19.40	22.00
	Pensioner Rate - Cat Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	53.50	56.80
Dog Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	55.00	56.90
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	159.10	163.10
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	55.00	56.90
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	55.00	56.90
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	55.00	56.90
	Pensioner Rate - Dog Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	29.30	30.40
	Pensioner Rate - Dog Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	81.40	83.80
	Obedience Trained (including \$4.10 State Levy)	Non Statutory	Free	29.30	30.40
	Obedience Trained - Pensioner Rate (including \$4.10 State Levy)	Non Statutory	Free	17.00	18.00
	Restricted Breed and Declared Dangerous Dog (including \$4.10 State Levy)	Non Statutory	Free	322.90	330.60
	Dangerous Dog which is a Guard Dog or Protection Trained (including \$4.10 State Levy)	Non Statutory	Free	159.10	163.10
Domestic Animal Business	Pet Shop Registration (Includes \$20.00 State Levy)	Non Statutory	Free	348.30	366.20
Animal Registration Register	Copy of Pet Registration Information	Statutory	Free	49.10	50.20
Impoundment Fees	Fee Prior to Delivery to Pound	Non Statutory	Free	95.90	98.00
	Pound Release Fee within 8 days (if animal is unregistered at time of impoundment)	Non Statutory	Free	\$350.00 plus pound contractor variable costs including vaccination and holding costs	\$350.00 plus pound contractor variable costs including vaccination and holding costs
	Seized animals - charge per day after 8 days - pound contractor cost.	Non Statutory	Free	30.00	30.70
	Permit for more than 2 cats/dogs	Non Statutory	Free	62.20	63.60
3210 - Local Laws					
Waste Bin Permits (Road Occupancy Permits)		Non Statutory	Free	80.10	81.90
Materials on Nature Strips	Flat Rate Per Week	Non Statutory	Free	80.10	81.90
Footpath Trading Permits	External chairs (up to 6 chairs) or Bench seat (up to 6 patrons)	Non Statutory	Free	240.00	240.00
	Extra chairs (if over 6 chairs) or Bench seat (if over 6 patrons)	Non Statutory	Free	40.00	40.00
	A-Frame Signs	Non Statutory	Free	120.00	120.00
	Windbreaks/Screening Barriers/Umbrellas	Non Statutory	Free	No Charge	No Charge
	Heater	Non Statutory	Free	100.00	100.00
	Display of goods (per display)	Non Statutory	Free	250.00	250.00
Footpath/road occupancy permit	Footpath/road Occupancy Permits - Fee Per Month	Non Statutory	Free	\$171.35 + (value) * (value) * \$4.10	\$175.10 + (value) * (value) * \$4.20

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Mobile Crane Permits	Flat Fee + Value of Footpath Rental/Car Spaces Taken	Non Statutory	Free	172.40	176.00
Works Zone Permits	Three months or less per zone	Non Statutory	Free	973.00	995.00
	Six months	Non Statutory	Free	1,732.00	1,770.00
	Nine months	Non Statutory	Free	2,252.00	2,300.00
	12 Months	Non Statutory	Free	2,754.00	2,810.00
	Extension per month	Non Statutory	Free	463.00	473.00
	Additional bays per month	Non Statutory	Free	180.00	184.00
Property Clean Up		Non Statutory	Free	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Rubbish	Per Site	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Overhanging Shrubs	Contractor Fees	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Street Closure Permit (Street Parties)	Permit Fee	Non Statutory	Free	164.20	167.80
Reserved Parking- Film sites etc.	Unrestricted Time Zones Per Car Space	Non Statutory	Free	52.00	53.10
	Time Restricted Zones Per Car Space	Non Statutory	Free	95.90	98.00
3320 - Public Health					
Registration Fees - Public Health and Wellbeing Act	Annual Registration Fee	Statutory	Free	143.00	146.00
	Ongoing Registration Fee (Low Risk)	Statutory	Free	143.00	146.00
	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependant on Volumes
Transfer Administration Fees	Food Act	Non Statutory	Free	82.00	84.00
Transfer Administration Fees	Public Health and Wellbeing Act	Non Statutory	Free	82.00	84.00
Registration Fees - Food Act					
Food Act Registration Fees	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependant on Volumes
	Class 1A - (5 star award)	Statutory	Free	408.00	417.00
	Class 1A - (No award)	Statutory	Free	536.00	547.00
	Class 1B - (5 star award)	Statutory	Free	347.00	354.00
	Class 1B - (No award)	Statutory	Free	475.00	485.00
	Class 2A - (5 star award)	Statutory	Free	638.00	651.00
	Class 2A - (No award)	Statutory	Free	765.00	781.00
	Class 2B - (5 star award)	Statutory	Free	352.00	360.00
	Class 2B - (No award)	Statutory	Free	480.00	490.00
	Class 2C - Community groups and temporary and mobile food premises (no award)	Statutory	Free	199.00	203.00
	Class 2D High risk home based retailer	Statutory	Free	312.00	318.00
	3A - Low risk premises	Statutory	Free	276.00	282.00
	3B - Low risk manufacturers	Statutory	Free	332.00	339.00
	Class 3C - Low risk Community groups and temporary and mobile food premises	Statutory	Free	143.00	146.00
Additional Follow Up Inspection Fees	Classes 1 and 2	Statutory	Free	138.00	141.00
	Class 3	Statutory	Free	97.00	99.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Registration Fees - Streatrader					
Annual Registration Fee	Class 2M, 2T & 2V	Statutory	Free	199.00	203.00
	Class 3M, 3T & 3V	Statutory	Free	143.00	146.00
Public Health Legal Fee Income	Legal Fees Income	Non Statutory	Free	Dependent on Volumes	Dependant on Volumes
Transfer inspection fees	Public Health and Wellbeing Act Transfer Inspection Fee	Statutory	Free	138.00	141.00
Domestic Waste Water Management System Approval	Domestic Waste Water Management System Approval	Non Statutory	Free	317.00	324.00
3220 - Parking Management					
Magistrate Court Fees		Statutory	Free	Various	Various
Parking Infringements	Non Compliance of Road Rules	Statutory	Free	Various	Various
Fines Victoria Parking Infringements		Statutory	Free	Various	Various
Residential Parking Permits	Additional permit charge (first 3 are free)	Non Statutory	Free	116.00	118.00
Tradespersons Permit	Per week charge for residential parking spaces	Non Statutory	Free	43.00	44.00
Parking Fees Caulfield Racecourse		Non Statutory	Taxable	Various	Various
	First Two Hours (all areas)	Non Statutory	Taxable	2.30	2.40
	All Day Areas Nos. 1 & 2	Non Statutory	Taxable	6.00	6.10
Traffic Photos	Traffic Photos (printed and posted)	Non Statutory	Free	16.00	Not Applicable for 2020-21
User Fees General		Non Statutory	Free	Various	Various
Miscellaneous Income		Non Statutory	Taxable	Various	Various
Car Share Parking Bay	Establishment Fee	Non Statutory	Taxable	1,000.00	1,000.00
	Annual Renewal Fee		Taxable	500.00	500.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)

CORPORATE SERVICES

CORPORATE COUNSEL

2400 - Statutory & Local Government Act

				Statutory Fees Set By State Government	Statutory Fees Set By State Government
Freedom of Information Fees	Set Statutory Fees = per Application	Statutory	Free		

FINANCE

2210 - Rates and Valuations

Land Information Certificate (2020/2021 fee subject to change in April 2020)		Statutory	Free	27.00	27.00
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PROPERTY AND FACILITIES

A new fee structure for pavilions and other Council meeting rooms/kitchens will be implemented in 2020-21

Pavilions		Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.			
Duncan Mackinnon and Caulfield Park					
Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	45.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	85.00
Meeting Room Hire (if hired separately)	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	20.00
Carnegie Multipurpose Room					
Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	30.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	40.00
Other Facilities		Includes McKinnon Hall, East Caulfield Reserve, DC Bricker Reserve, Moorleigh Pavilion, Murrumbeena Pavilion, Glen Huntly Park, Packer Park, Bentleigh McKinnon Youth Centre and the Boyd Room.			
Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	35.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	70.00
Meeting Room Hire (if hired separately)	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	15.00
Town Hall Auditorium & Theatre		Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.			
Auditorium with Kitchen					
Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	1,700.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	2,600.00
Auditorium without Kitchen					
Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	1,300.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	2,000.00
Theatre with Kitchen					
Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	540.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	730.00
Theatre without Kitchen					
Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	440.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	New Fee Structure	630.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2019-2020	Draft Charges per unit 2020-2021
				(\$)	(\$)
Town Hall Meeting Rooms					
Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.					
Councillor Room (10 pax), Ogaki Room (12 pax) Labassa Room (14 pax), Rippon Lea Room (16 pax).					
Business Hours:					
Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	60.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	80.00
Caulfield Cup Room (Capacity: Standing 100 pax, seated 60 pax)					
Business Hours:					
Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	120.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	140.00
Yarra Yarra Room (20 pax)					
Business Hours:					
Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	80.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	100.00
Kitchen					
Business Hours:					
Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	40.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	New Fee Structure	50.00
Buildings & Properties - General					
Bond: Minimum \$1,000 - Maximum \$5,000					
Hire of AV / PA equipment	General Hire	Non Statutory	Taxable	200.00	200.00
Hall Caretaker Fee	Weekday	Non Statutory	Taxable	37.50	37.50
Hall Caretaker Fee	Weekend	Non Statutory	Taxable	74.50	74.50
Hall Caretaker Fee	Public Holiday rate	Non Statutory	Taxable	93.50	93.50
Staff After Hours Call Out Fee		Non Statutory	Taxable	100.00	100.00
Store Room - Per month	Non Statutory	Non Statutory	Taxable	41.00	41.00

Appendix E Schedule of Glen Eira Leisure (GEL) User Charges and Other Fees

This appendix presents the fees and charges which will be charged in respect to various goods and services provided during the 2020-21 year. In order to allow for promotional and marketing programs, the GEL Manager will have limited delegated authority to vary a fee:

- by not more than 5 per cent; and
- for not more than two months.

All the fees below are of a non-statutory nature.

ANNUAL BUDGET 2020-21				
Schedule of User Charges and Other Fees				
User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)

Glen Eira Sports & Aquatic Centre - (GESAC)

4759 - Administration & Human Resource - Creche

Creche Members	10 x Creche Members Casual Rate	GST free	68.85	68.95
Creche Members	Creche Members Casual Rate	GST free	7.65	7.65
Creche Members	10 x Creche Platinum Members Rate	GST free	58.50	58.50
Creche Non Members	Creche Non Members Casual Rate	GST free	11.83	11.95
	10 X Creche Day Time Ladies Netball Rate	GST free	40.80	42.50
	Day Creche Time Ladies Netball	GST free	5.10	5.30
	Childcare Pre Kinda Program (Term 10 Week)	GST free	408.00	408.00

4761 - Administration & Human Resource - Consumables

Sundry Income	Member Wrist Band	Taxable	10.00	5.00
Sundry Income	Member Wrist Band - Upgrade	Taxable	10.00	5.00
Sundry Income	Replacement Card	Taxable	5.00	5.00
Uniform Purchase	Uniform	Taxable	75.00	75.00

4762 - Gesac Aquatics - Learn To Swim

Learn To Swim	Gold Swim School Membership	GST free	23.00	24.00
Learn To Swim	Foundation Swim School Membership	GST free	18.50	19.00
Learn To Swim	Swim School Membership	GST Free	19.25	19.25
Learn To Swim	Swim School Membership Flexi	GST free	21.00	21.00
Learn To Swim	Swim School 3 month Term	GST free	292.50	292.50
Learn To Swim	Private Lesson	GST free	64.50	64.50
Holiday Program	Swim School Fastlane - Member	GST Free	55.00	57.00
Holiday Program	Swim School Fastlane - Non Member	GST Free	108.00	110.00
Joining Fees	Administration Fee	Taxable	30.00	30.00

4763- Gesac Aquatics - Schools

July 2020 - December 2020 Prices (Prices to be reset in January 2021)

School Swimming Program	Max 6 per class	GST Free	11.20	11.60
School Swimming Program	Max 8 per class	GST Free	10.50	11.30
School Swimming Program	Max 10 per class	GST Free	9.90	10.20

January 2021 - June 2021 Prices

School Swimming Program	Max 6 per class	GST Free	11.60	12.10
School Swimming Program	Max 8 per class	GST Free	11.30	11.80
School Swimming Program	Max 10 per class	GST Free	10.20	10.70

4765- Gesac Aquatics - Birthday Parties

Birthday Party Program	Birthday Party Program - Snack Menu	Taxable	34.00	35.50
Birthday Party Program	Birthday Party Program - Meal Menu	Taxable	36.30	38.00
Birthday Party Program	Birthday Party Program - Feast Menu	Taxable	38.50	39.50
Birthday Party Program	Birthday Party Program - No Food	Taxable	23.00	23.00
Birthday Party Program	Birthday Party Deposit	Taxable	100.00	100.00

ANNUAL BUDGET 2020-21 Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
4766- Gesac Aquatics - Casual Entry				
Adult Swims	10x Adult Swim General Admission	Taxable	79.50	83.00
Adult Swims	Adult Swim General Admission	Taxable	9.95	10.40
Adult Swims	Adult Swim Off Peak	Taxable	7.95	8.30
Over 70's with concession Swim Glen Eira Resident	Adult Swim General Admission	Taxable	2.00	2.00
Over 70's Swim Glen Eira Resident	Adult Swim General Admission	Taxable	6.95	7.20
Over 70's with concession Swim Glen Eira Resident	Over 70s Wellness Concession Admission	Taxable	5.80	5.80
Over 70's Swim Glen Eira Resident	Over 70s Wellness General Admission	Taxable	11.70	12.10
Concession Swims	10 x Concession General Admission	Taxable	69.00	72.00
Concession Swims	Concession Swim General Admission	Taxable	7.95	8.30
Concession Swims	Concession Swim Off Peak	Taxable	6.90	7.20
Child Swims	10 x Child General Admission	Taxable	69.00	72.00
Child Swims	Child Swim General Admission	Taxable	7.95	8.30
Child Swims	Child Swim Off Peak	Taxable	6.90	7.20
Group Swims	10 x Group Swim General Admission	Taxable	275.00	275.00
Group Swims	Group Swim General Admission	Taxable	34.00	35.00
Group Swims	Group Swim Off Peak	Taxable	27.50	28.50
Aquatic Wellness	10 x Aquatic Wellness General Admission	Taxable	135.00	136.80
Aquatic Wellness	Aquatic Wellness General Admission	Taxable	14.80	15.20
Aquatic Wellness	10 x Aquatic Wellness Concession	Taxable	107.00	108.90
Aquatic Wellness	Aquatic Wellness Concession	Taxable	11.70	12.10
Aquatic Wellness	Aquatic Wellness Upgrade	Taxable	4.85	4.80
Aquatic Wellness	Aquatic Wellness Upgrade - General Concession	Taxable	3.75	3.80
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak Concession	Taxable	4.80	4.90
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak	Taxable	6.85	6.90
Bulk Visit Passes	GESAC Club Card Fee	Taxable	50.00	50.00
Spectator Fees	Spectator Fees	Taxable	3.90	3.90
4769 - Gesac Aquatics - Pool Hire				
July 2020 - December 2020 Prices (Prices to be reset in January 2021)				
Pool Hire	25m Pool - Lane	Taxable	68.00	71.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	60.90	64.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	54.00	56.50
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	52.50	55.00
Pool Hire	25m Pool - Whole Pool	Taxable	388.00	405.00
Pool Hire	50m Pool - Lane	Taxable	68.00	71.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	61.90	65.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	54.00	56.50
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	52.50	55.00
Pool Hire	50m Pool - Whole Pool	Taxable	388.00	405.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	199.00	210.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	54.00	56.50
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	26.70	28.00
Pool Hire	Wellness Program Pool - Whole Pool	Taxable	210.00	220.00
Pool Hire	LTS Pool - Lane	Taxable	33.50	35.00
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	29.90	31.50
Pool Hire	LTS Pool - Lane (Contract)	Taxable	24.00	25.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	22.00	23.00
Pool Hire	LTS Pool - Whole Pool	Taxable	136.00	145.00
Pool Hire	Leisure Pool	Taxable	199.00	210.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
Pool Hire	Water Slides	Taxable	199.00	210.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	65.00	66.50
Pool Hire	Lifeguard	Taxable	60.00	61.50
Pool Hire	Out of Hours Staff Surcharge	Taxable	65.00	66.50
Pool Hire	Inflatable	Taxable	200.00	210.00
Pool Hire	Carnival Equipment	Taxable	64.00	65.50
January 2021 - June 2021 Prices				
Pool Hire	25m Pool - Lane	Taxable	71.00	73.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	64.00	66.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	56.50	58.00
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	55.00	57.00
Pool Hire	25m Pool - Whole Pool	Taxable	405.00	415.00
Pool Hire	50m Pool - Lane	Taxable	71.00	74.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	65.00	68.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	56.50	59.00
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	55.00	57.00
Pool Hire	50m Pool - Whole Pool	Taxable	405.00	425.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	210.00	220.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	56.50	58.00
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	28.00	29.00
Pool Hire	Wellness Program Pool - Half Pool	Taxable	220.00	230.00
Pool Hire	LTS Pool - Lane	Taxable	35.00	36.50
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	31.50	33.00
Pool Hire	LTS Pool - Lane (Contract)	Taxable	25.00	26.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	23.00	24.00
Pool Hire	LTS Pool - Whole Pool	Taxable	145.00	150.00
Pool Hire	Leisure Pool	Taxable	210.00	220.00
Pool Hire	Water Slides	Taxable	210.00	220.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	66.50	64.00
Pool Hire	Lifeguard	Taxable	61.50	64.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	66.50	66.50
Pool Hire	Inflatable	Taxable	210.00	220.00
Pool Hire	Carnival Equipment	Taxable	65.50	67.00
4774 - Gesac Operations - Administration				
Lockers	Medium Locker	Taxable	3.50	3.50

ANNUAL BUDGET 2020-21 Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
4775 - Gesac Sales & Marketing - Foundation				
Foundation Membership	Foundation Membership Stage 1	Taxable	18.95	19.50
Foundation Membership	Foundation Membership Stage 2	Taxable	19.95	20.50
Foundation Membership	Foundation Membership Stage 3	Taxable	21.95	22.50
4777 - Gesac Sales & Marketing				
Full Membership	GOLD Membership Direct Debit - 12 month minimum - weekly fee	Taxable	22.95	23.50
Full Membership	GOLD Membership Direct Debit - 1 month minimum - weekly fee	Taxable	26.95	27.50
Full Membership	GOLD Membership 3 month Term	Taxable	400.00	407.00
Full Membership	GOLD Membership 6 month Term	Taxable	750.00	764.00
Full Membership	GOLD Membership 12 month Term	Taxable	1,243.00	1,271.00
Concession Membership	GOLD Concession Membership Direct Debit - 12 month minimum	Taxable	19.95	20.50
Concession Membership	GOLD Concession Membership Direct Debit - 1 month minimum	Taxable	23.95	24.50
Concession Membership	GOLD Concession Membership 3 month Term	Taxable	361.00	368.00
Concession Membership	GOLD Concession Membership 6 month Term	Taxable	672.00	686.00
Concession Membership	GOLD Concession Membership 12 month Term	Taxable	1,087.00	1,115.00
	GOLD My Physio/Mind/Glen Eira Carer 10 Week	Taxable	100.00	100.00
Aquatic Membership	Aquatic Membership Direct Debit - 12 month	Taxable	15.50	15.95
Aquatic Membership	Aquatic Membership Direct Debit - 1 month	Taxable	18.50	18.95
Aquatic Membership	Aquatic Membership 3 month Term	Taxable	290.00	296.00
Aquatic Membership	Aquatic Membership 6 month Term	Taxable	530.00	542.00
Aquatic Membership	Aquatic Membership 12 month Term	Taxable	850.00	879.00
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 12 month	Taxable	13.50	13.95
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 1 month	Taxable	16.50	16.95
Aquatic Concession Membership	Aquatic Concession Membership 3 month Term	Taxable	265.00	270.00
Aquatic Concession Membership	Aquatic Concession Membership 6 month Term	Taxable	475.00	490.00
Aquatic Concession Membership	Aquatic Concession Membership 12 month Term	Taxable	750.00	775.00
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 12 month	Taxable	12.50	12.95
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 1 month	Taxable	15.50	15.95
Aquatic Junior Membership	Aquatic Junior Membership 3 month Term	Taxable	250.00	257.00
Aquatic Junior Membership	Aquatic Junior Membership 6 month Term	Taxable	450.00	464.00
Aquatic Junior Membership	Aquatic Junior Membership 12 month Term	Taxable	700.00	723.00
Corporate Membership	Corporate Membership Direct Debit - 12 month minimum	Taxable	20.95	21.50
Corporate Membership	Corporate Membership Direct Debit - 1 month minimum	Taxable	24.95	25.50
Corporate Membership	Corporate Membership 3 month Term	Taxable	374.00	374.00
Corporate Membership	Corporate Membership 6 month Term	Taxable	700.00	700.00
Corporate Membership	Corporate Membership 12 month Term	Taxable	1,140.00	1,140.00
Activate Membership	Activate Membership Direct Debit	Taxable	17.95	17.95
Activate Membership	Activate Membership 3 month Term	Taxable	283.00	283.00
Activate Membership	Activate Membership 6 month Term	Taxable	516.00	516.00
Activate Membership	Activate Membership 12 month Term	Taxable	983.00	983.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
Junior Membership	Junior Membership Direct Debit	Taxable	17.95	17.95
Junior Membership	Junior Membership 3 month Term	Taxable	283.00	283.00
Junior Membership	Junior Membership 6 month Term	Taxable	525.00	524.00
Junior Membership	Junior Membership 12 month Term	Taxable	983.00	983.00
	Bayside Tri Aquatic Unlimited Membership Weekly Fee	Taxable	14.20	14.85
	Bayside Tri Aquatic Unlimited Membership Weekly Fee Junior/Concession	Taxable	12.20	12.75
	Bayside Tri 1 Session Per Week Weekly Fee	Taxable	7.90	8.25
	Bayside Tri 1 Session Per Week Junior/Concession Weekly Fee	Taxable	6.40	6.70
	Academy of Swimming Unlimited Foundation Weekly Fee	Taxable	9.80	10.25
	Academy of Swimming Unlimited Weekly Fee	Taxable	12.20	12.75
	Academy of Swimming 1 Session Per Week Weekly Fee	Taxable	6.40	6.70
	Academy of Swimming Unlimited - 3 Months Upfront	Taxable	158.50	165.75
4779 - Gesac Sales & Marketing - Joining Fees				
Joining Fees	Joining Fee 1	Taxable	99.00	99.00
Joining Fees	Joining Fee 2	Taxable	49.00	49.00
Admin Fees	Admin Fees	Taxable	49.95	49.95
4782 - Gesac - Sport, Health & Wellbeing - Bulk Visit				
Bulk Visit Passes	10 x Group Fitness Pass	Taxable	170.00	170.00
Bulk Visit Passes	10 x Concession Group Fitness Pass	Taxable	152.00	152.00
4784 - Gesac - Sport, Health & Wellbeing - Gym				
Casual Gym	Centre Visit Pass	Taxable	26.95	26.95
Casual Gym	Concession Centre Visit Pass	Taxable	23.95	23.95
Casual Gym	Health Assessment	Taxable	35.00	35.00
Casual Gym	Living Longer Living Stronger	Taxable	7.70	7.20
Casual Gym	Living Longer Living Stronger Consultation	Taxable	35.00	35.00
Attendant Support Initiative	Single session rate 1 hours	Taxable	45.00	47.00
Attendant Support Initiative	10 Pass ASP 1 Hour	Taxable	450.00	470.00
4785 - Gesac - Sport, Health & Wellbeing - Facilities Hire				
Wet Program	Aqua Aerobics Group Class	Taxable	215.00	225.00
Dry Program	Group Fitness Class	Taxable	215.00	225.00
Dry Program	Group Cycle Class	Taxable	195.00	200.00
Dry Program	Group Fitness Studio Hire	Taxable	140.00	147.00
Dry Program	Group Fitness Studio Hire (High Use)	Taxable	94.00	98.00
Dry Program	Mind and Body Studio Hire	Taxable	115.00	120.00
Dry Program	Mind and Body Studio Hire (High Use)	Taxable	73.00	76.00
4786 - Gesac - Sport, Health & Wellbeing - Stadium				
Competition Fees	Competition Team Fees Senior	Taxable	82.50	85.00
Competition Fees	Junior Futsal Development Program	Taxable	13.00	13.50
Competition Fees	Junior Netball Development Program	Taxable	13.00	13.50
Stadium Hire	Court Hire - Peak	Taxable	63.50	66.50
Stadium Hire	Court Hire - Schools	Taxable	55.50	55.50
Stadium Hire	Court Hire - Off Peak	Taxable	43.50	44.50
Casual Use	Casual Use	Taxable	6.30	6.50
Registration	Netball Registration	Taxable	295.00	305.00
Registration	Futsal Registration	Taxable	199.00	205.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
Competition Fees	Junior Futsal Competition	Taxable	13.20	13.50
Competition Fees	Junior Netball Competition	Taxable	13.20	13.50
	Day Time Ladies Netball 10 Pass	Taxable	132.00	135.00
	Day Time Ladies Netball 5 Pass	Taxable	66.00	67.50
	Netball Bib Hire	Taxable	5.00	5.00
	AFL Registration	Taxable	140.00	140.00
4788 - Gesac - Sport, Health & Wellbeing - Group Exercise				
Casual Group Exercise	Casual Group Exercise	Taxable	18.95	18.95
Casual Group Exercise	Casual Concession Group Exercise	Taxable	16.95	16.95
Casual Group Exercise	Casual Activate Group Exercise Classes	Taxable	12.95	13.50
Casual Group Exercise	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Casual Group Exercise	Casual over 70's Glen Eira Residents for Seniors classes	Taxable	6.95	7.20
Casual Group Exercise	Active Older Adults	Taxable	4.50	4.70
Casual Virtual Fitness	Casual Group Exercise	Taxable	5.00	5.00
4789 - Gesac - Sport, Health & Wellbeing - Personal Training				
Personal Training 30mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	43.95	45.00
Personal Training 30mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	259.75	225.00
Starter Packs	Upfront PT Kickstart	Taxable	99.00	99.00
Personal Training 45mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	66.95	67.50
Personal Training 45mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	314.75	337.50

ANNUAL BUDGET 2020-21
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
Carnegie Swimming Pool				
	General Admission - Adult	Taxable	6.70	6.95
	General Admission - Child	Taxable	3.70	3.85
	Concession/Student	Taxable	4.90	5.10
	Over 70's Glen Eira Resident with Concession swim	Taxable	2.00	2.00
	Spectators	Taxable	2.00	2.10
	Family Pass* (Medicare card)	Taxable	18.00	18.90
	Season Tickets - Adults x 20	Taxable	110.00	115.00
	Season Tickets - Adults x 10	Taxable	61.00	63.00
	Season Tickets - Children x 20	Taxable	58.50	61.00
	Season Tickets - Children x 10	Taxable	33.30	34.50
	Season Tickets - Concession x 20	Taxable	82.00	86.00
	Season Tickets - Concession x 10	Taxable	44.10	46.00
	Family Pass* (Medicare card)	Taxable	460.00	480.00
	Season Pass - Adult	Taxable	280.00	292.00
	Season Pass - Concession	Taxable	230.00	240.00
	Season Pass - Children	Taxable	165.00	172.00
	Lane Hire	Taxable	34.50	36.00
	Half Dive Pool	Taxable	34.50	36.00
	Dive Pool	Taxable	69.00	72.00
Aquatic Education	Per Lesson	Taxable	15.00	15.75
Swim Carnivals	Full Day (Per Hour)	Taxable	210.00	220.00
	Half Day (Per Hour)	Taxable	220.00	230.00
	Lifeguard - per hour	Taxable	60.00	63.00
	Entry Fee (Carnivals)	Taxable	3.70	3.85
Birthday Parties	Flat fee up to 50 guests	Taxable	210.00	220.00

ANNUAL BUDGET 2020-21

Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2019-2020 (\$)	Draft Charges per unit 2020-2021 (\$)
Caulfield Recreation Centre				
Direct Debit Membership	New Member / Per Fortnight	Taxable	29.90	29.90
	New Member Concession / Per Fortnight	Taxable	23.90	25.00
Administration Fee	New and rejoining Members	Taxable	84.00	49.95
Memberships - Gym and Aerobics	12 Month	Taxable	770.00	805.00
	6 Month	Taxable	495.00	495.00
	3 Month	Taxable	279.00	292.00
	12 Month Concession	Taxable	675.00	699.00
	6 Month Concession	Taxable	395.00	395.00
	3 Month Concession	Taxable	240.00	240.00
Memberships - Gym	12 Month	Taxable	660.00	690.00
Membership - Aerobics	12 Month	Taxable	550.00	575.00
	12 Month Concession	Taxable	440.00	460.00
Teen Gym	Membership	Taxable	21.00	22.00
	Administration Fee	Taxable	39.00	39.00
	Multi Pass	Taxable	77.50	81.38
Membership - Corporate	CRC Gold Corporate Direct Debit pw	Taxable	12.95	12.95
Health Club	Casual Gym	Taxable	16.50	16.50
	Multi Visit Card Concession (10)	Taxable	160.00	160.00
	Gym Visit Multi Visit Card (10)	Taxable	155.00	155.00
	Casual Health Club Concession	Taxable	13.50	14.00
	Gym Visit Multi Visit Card Concession (10)	Taxable	125.00	130.00
Group Fitness	Group Fitness Casual	Taxable	16.50	16.50
	Group Fitness Concession	Taxable	13.50	14.00
	Multi Card Visit (10)	Taxable	155.00	155.00
	Multi Visit Card Concession (10)	Taxable	125.00	130.00
Older Adults	Stay Active casual	Taxable	6.50	6.80
	Stay Active Multi Visit Card Concession (10)	Taxable	58.50	61.20
	Stay Active Direct Debit Membership	Taxable	26.00	27.00
	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Casual Hall Hire	Studio 1	Taxable	23.00	24.00
	Outside Centre Hours - Surcharge	Taxable	95.00	95.00
	Studio 2	Taxable	17.00	17.85
Registered Training	CPR HLTAID001 - Full	GST Free	55.00	55.00
	CPR HLTAID001 - Update	GST Free	45.00	45.00
	First Aid HLTAID003 Full	GST Free	159.00	159.00
	First Aid HLTAID003 - Update	GST Free	99.00	105.00
	First Aid HLTAID004 - Full	GST Free	175.00	175.00
	First Aid HLTAID004 - Update	GST Free	110.00	110.00
	Pool Lifeguard SISS00111 - Full	GST Free	265.00	265.00
	Pool Lifeguard SISS00111 - update	GST Free	110.00	110.00
	Child and Infant CPR	GST Free	New Fee	30.00
	Course in First Aid Management of Anaphylaxis 22300VIC	GST Free	New Fee	60.00
	Course in First Aid Management of Anaphylaxis 22300VIC -UPDATE	GST Free	New Fee	50.00
	Course in Asthma Awareness	GST Free	New Fee	75.00