



**GLEN EIRA
CITY COUNCIL**

BENTLEIGH
BENTLEIGH EAST
BRIGHTON EAST
CARNEGIE
CAULFIELD
ELSTERNWICK
GARDENVALE
GLEN HUNTLY
MCKINNON
MURRUMBEENA
ORMOND
ST KILDA EAST

GLEN EIRA CITY COUNCIL

ANNUAL BUDGET 2019–20

For the year ending 30 June 2020

Special Council Meeting
25 June 2019



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Mayor's and CEO's Introduction

We are pleased to present the *2019-20 Budget*. The Budget will enable the delivery of our *Council and Community Plan 2017-2021* and focuses on the following five themes:

- Theme 1: Liveable and well-designed
- Theme 2: Accessible and well-connected
- Theme 3: Safe, healthy and inclusive
- Theme 4: Clean and sustainable
- Theme 5: Informed and engaged

The *Council and Community Plan 2017-2021* sets out our strategic plan to deliver our shared vision over the full term of the Council.

The *Budget* details the resources required to fund the large range of services we provide to the community. It also includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets.

It is our job to listen to community sentiment and understand your priorities. During and following the Council elections in 2016, we have consistently heard that Council's services are valued by the community, that you want us to have good plans in place to shape the City's future, and that we should continue to keep rates as low as possible. Over the coming years we will invest more in technology and other improvements so that we can continue to deliver high quality, responsive and accessible services to the community at a reasonable cost.

Our focus for the next year is to continue to deliver on the projects and services that make our City a great place to live in and respond to the challenges we are currently facing.

(a) Rate Capping

The budget is based on a rate increase of 2.5 per cent. This is in line with the *Fair Go Rates System* (FGRS) which has capped rate increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) and Wage Price Index.

This 'cap' applies to the average, per property increase, for all rates in the municipality. It does not apply to individual rate notices. We anticipate that Glen Eira will remain the second lowest rating Council in metropolitan Melbourne.

In 2019-20, the rate increase will be 2.5 per cent and total rate revenue will be 51 per cent of Council's total income.

(b) Funding

Council's Annual Budget always seeks to balance demand for services and infrastructure within revenue constraints. This is challenging, as inevitably compromises and/or choices need to be made about what to do when, and to what standard.

We are confident that this budget not only continues the effort that has commenced in recent years but also provides the necessary investment for a successful future.

We are committed to delivering good value for money to you, our community. We will continue to deliver the high quality services and projects that you already enjoy, and that together, make our City a great place to live.

(c) Structure Planning

Council has committed to a significant strategic work plan including a comprehensive update of the Glen Eira Planning Scheme, and a refreshed approach to place based planning and integrated transport. This important work will set the future 10-20 year strategic direction in the key areas of land-use, transport, economic development and urban design. Over the last two years, Council has adopted the following:

- Activity Centre, Housing and Local Economy Strategy
- Planning Scheme Review 2018
- Quality Design Guidelines
- Integrated Transport Strategy
- Bentleigh Structure Plan
- Carnegie Structure Plan
- Elsternwick Structure Plan
- East Village Structure Plan
- Minor Heritage Review

In line with State Government policy, Bentleigh, Carnegie and Elsternwick will experience higher levels of growth over the next 15 years. Understandably, the community has expressed concerns about how this will impact the liveability of these centres, such as overdevelopment, traffic and parking. In response, individual Structure Plans have been established outlining the future vision for these centres and identifying what changes are required to work towards that vision. These Structure Plans include things like development and future land use, transport and parking, types and heights of buildings, employment, open spaces, infrastructure, and the preservation and protection of neighbourhood character.

Now that the Structure Plans have been approved, Council needs to apply to the State Government to have these formally included in the Glen Eira Planning Scheme to make them enforceable. We will also start planning and implementing improvements to public spaces and planning for major projects identified in the plans. Council will work with a range of stakeholders such as local community, local traders, landowners, VicRoads and Public Transport Victoria, either through advocacy or partnership, to fund and deliver key projects in an orderly and staged manner.

(d) Integrated Transport Strategy

The community has been clear that traffic and parking congestion associated with the growth of Glen Eira is a major and growing concern. Glen Eira has limited opportunity to increase road capacity, which means that increasing car numbers will ultimately lead to a critical tipping point where car travel is no longer an attractive travel choice.

Where congestion cannot be improved, the key will be to improve the speed and safety of other modes such as trams, trains, buses, bikes and walking. Acknowledging that the continued growth in car trips is unsustainable, Council will work towards increasing the share of active and sustainable modes such as walking, cycling and public transport.

In order to transition Glen Eira as a City that is easy to move around with a range of safe travel options and walkable neighbourhoods, we have developed an Integrated Transport Strategy. The Strategy sets a high-level strategic vision that establishes Council's transport priorities, aligned with the 15-year vision for Glen Eira. Council will continue to consult with the community and work with stakeholders to implement a range of policies, pilot programs and projects that will enhance liveability for all residents, and ensure that we move towards a better transport system that will reduce traffic congestion and parking issues.

(e) Capital Works Program

In the 2019–20 Budget, Council has allocated funding of \$40.06m for asset renewals, upgrades and expansions. The capital works program includes:

- Strategic Projects (\$4.34m) — Activity Centre Streetscape Works, Integrated Transport Strategy Implementation and Structure Plan designs (Elsternwick, Bentleigh, Carnegie) and Carnegie Sports Precinct.
- Great@GlenEira (\$1.11m) — includes technological solutions to enable customers to better transact with Council. Customer focussed projects include: a parking permit digital solution, single customer view and digital kiosks at key locations to make it easier for you to do business with us without needing to come to the Town Hall.
- Recreation & Open Space (\$9.33m) — this includes open space initiatives; parks; playing surfaces; and playground equipment.
- Community Facilities (\$3.5m) — comprises buildings and building improvements, upgrade and renewal of community facilities; Municipal offices; sports facilities; and pavilions.
- Sustainability (\$570k) — installation of photovoltaic systems on council assets to generate renewable energy, new waste and recycling bin enclosures at parks and reserves and other building sustainability improvements.
- Community Safety (\$1.26m) — this includes safety projects: cross intersection, pedestrian and safer speed limits; school safety; shopping centres; sustainable transport; disabled parking upgrades and new footpaths.
- Renewal Projects (\$19.95m) — this includes the renewal and upgrade of Council's major infrastructure assets, such as: road reconstruction; drainage improvement; footpaths; local road resurfacing and carparks. Other renewals include: building improvements and upgrade of community facilities, replacement of plant and machinery; furniture and equipment; information technology and telecommunications; and library collections.

(f) Continuous Improvement and Innovation

We are committed to continuously improving our services and improving efficiency, and have built it into our everyday activities. Our Glen Eira Transforming Together program of internal transformation has been developed to ensure that we focus our efforts on becoming an organisation that is known for excellence through leadership, innovation and partnership.

We are working towards success and sustainability for the long term. This means improving services and assets, eliminating bureaucracy and wasted effort, and increasing our use of technology and contemporary ways of working to make it easier for you to do business with us.

Our transformation program will deliver meaningful medium term efficiencies to re-invest into front line services and city infrastructure. The program touches all areas of our business and importantly creates a link between culture and service performance.

(g) Challenges

The year will not be without challenges. Specifically, this budget responds to our need to:

- Manage our finances within the constraints set by the State Government's rate capping regime.
- Continue to provide top-up funding for services that we provide on behalf of the State and Federal Government to the local community (such as School Crossing Supervision and Home and Community Care). Over time the funds received by local governments have not increased in line with real cost increases – leaving a gap. At this time we do not know what increases if any will be applied.
- Increase investment in the maintenance of our ageing community and infrastructure assets.
- Respond to the general slow-down in economic activity that will impact income streams.
- Respond to growth and increasing diversity in the population within the municipality.

The *Budget* was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. It should be read in conjunction with our *Council and Community Plan 2017-2021*.

We look forward to working with you to achieve the commitments that we have made.

Key budget information is provided in the following pages about Council's rate cap rise, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives.

For more information about Council's Budget 2019-20 visit www.gleneira.vic.gov.au



Rebecca McKenzie, Chief Executive Officer and Cr Jamie Hyams, Mayor

Executive Summary

Council has prepared a *Budget* for 2019-20 which is aligned to the vision in the *Council and Community Plan 2017-2021*. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government. The strategy adopted in this *Budget* is to:

- Manage finances appropriately within the constraints set by the State Government's Rate Capping regime.
- Renew and upgrade our ageing assets and community facilities.
- Maintain essential services at not less than current levels.
- Set fee increases that are manageable and sustainable.
- Invest in continuous improvement, technology and other enablers to efficiency and embrace customer outcomes.
- Keep day-to-day costs manageable and rates below our peers.

a) Integrated Planning

Council's strategic direction is set out in the *Council and Community Plan 2017-2021*.

The *Council and Community Plan* is underpinned by a ten year *Strategic Resource Plan (SRP)*.

This *Budget* for 2019-20 represents one year's instalment on the implementation of the *Council and Community Plan* and *SRP*. Further information on the Council's planning framework commences in the 'Budget Processes' – refer to Appendix A.

b) The Rate Rise

The Minister for Local Government has set the cap on Victorian council rate rises at 2.5 per cent, in line with the forecasted Consumer Price Index (CPI) for the financial year 2019-20. The budget assumes an additional 1,000 property assessments. The average Rates per Assessment for 2019-20 is estimated at \$1,419.

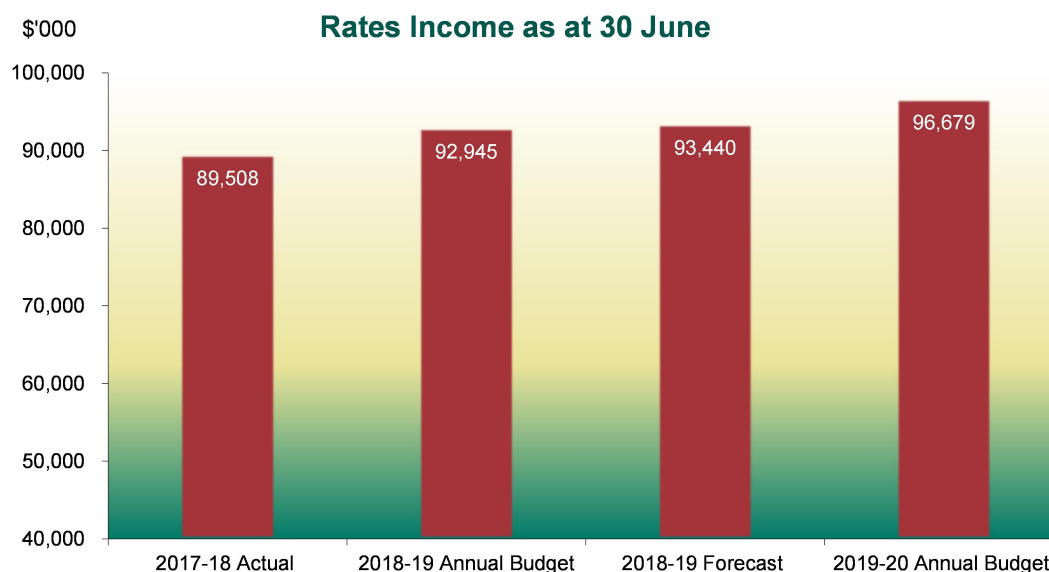
This is the fourth year of Victorian Councils operating under a rate cap. Previous year caps were also based on forecast CPI and set at 2.25 per cent for 2018-19, 2.0 per cent for 2017-18 and 2.5 per cent for 2016-17. Council must manage the budget and long-term plan appropriately within the constraints set by the State Government's Rate Capping regime.

Total rates would be \$96.68m, including \$850k generated from supplementary rates. Total rates and charges revenue (including waste) is \$114.17m. This is expected to continue to be the second-lowest average rates and charges in metropolitan Melbourne.

a. Key drivers:

- i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents).
- ii. To fund renewal of infrastructure and community assets.
- iii. To cope with growth in the population within the municipality.
- iv. To cope with cost shifting from the State Government.

- b. Valuations will be as per the General Revaluation dated 1 January 2019 (as amended by supplementary valuations).



Refer to section 4.1.1 Rates Revenue for details.

c) Property Valuation

From 1 July 2018, the Valuer-General is the sole valuation authority for all municipal districts to undertake general and supplementary property valuations annually. Previously valuations were conducted every two years.

Rate increases are impacted by both the average rate increase (2.5 per cent) and the relative change of an individual property's value when compared to others across the municipality. The valuations effective 1 January 2019 will take into account the falling property values as compared to 1 January 2018.

During 2019-20, the actual rate increase applicable to a property may therefore be either less or more than the rate cap of 2.5 per cent based on whether the value of the property has changed at the same or lesser rate than the average across Glen Eira.

Rates are redistributed according to the shift in property values that have occurred in different parts of the municipality. Some ratepayers may experience a change in their rates depending on the type of property they own, where it is located and how its value has moved relative to the average. Therefore, if your property increases by more in value than the average within the municipality, your rates will increase by more than 2.5 per cent while if your property value increased by less than the average, your rates will increase by less than 2.5 per cent and may in fact reduce from the previous year.

d) Waste and Recycling

Council's policy is to levy waste and recycling charges on the basis of cost recovery. This is consistent with the position of the majority of Councils given that waste charges are outside the Minister's Rate Cap. The budget reflects both an increase in waste and recycling charges as well as increased contractor expenses.

Residential garbage charges for 2019-20 are set at:

- Large 240L Waste Charge \$441 (including an estimated \$49 State Levy) (\$416 in 2018-19)
- Small 120L Waste Charge \$220 (including an estimated \$25 State Levy) (\$207 in 2018-19)
- Residential Flat Shared Bins (240L) Waste Charge \$220 per assessment (including an estimated \$25 State Levy) (\$207 in 2018-19)
- 240L Family Bin \$292 (including an estimated \$49 State Levy) (\$279 in 2018-19)
- Medical 240L Waste Charge \$220 (including an estimated \$49 State Levy) (\$207 in 2018-19)
- Litter Management Charge \$60 (\$56 in 2018-19)
- Additional Recycling Bin \$38 (\$30 in 2018-19)
- Additional Green Waste Bin \$38 (\$30 in 2018-19).

e) Public Open Space

Council receives open space levies pursuant to clause 52.01 of the *Glen Eira Planning Scheme*. Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

Council provides open space for recreation, nature conservation and passive outdoor enjoyment. This includes parks, reserves, gardens, larger urban and civic spaces and forecourts as shown by completed projects within the *Open Space Strategy*.

f) Auditor-General's Classification

The Auditor-General rates Council as 'low risk' (the best possible rating) for 2017-18. That rating is expected to be maintained in the 2019-20 year.

g) Sector Benchmarking

Glen Eira is a low-cost, high investing organisation which charges low municipal Rates. Council continues to have the second-lowest average rates and charges in metro Melbourne (refer to Sector Benchmarks - page 18).

h) Early Learning Centres

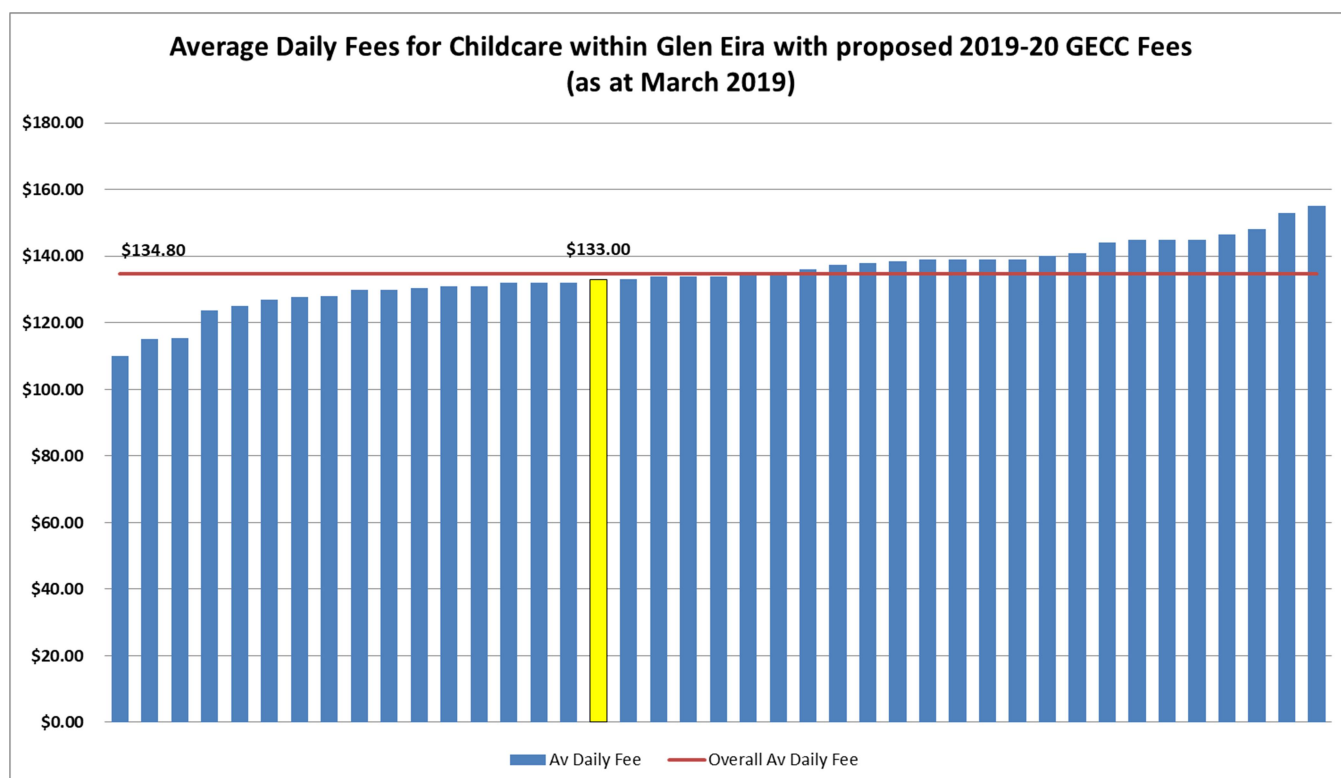
2019-20 fees are as follows:

- For 0 - 3 year olds \$137 per day (\$133 in 2018-19)
- For 3 - 5 year olds \$129 per day (\$125 in 2018-19)

Based on the fees structure, Council's Early Learning Centres will run at a subsidy of \$450k, a decrease of \$49k from the 2018-19 Budget.

The number of Early Learning Centre places in the municipality currently exceeds the demand for places. A large proportion of Early Learning Centres in Glen Eira, including Council Centres do not have 100 per cent utilisation rates.

With a \$4 increase this will bring fees at Council's Early Learning Centres up to just below average when compared against the other 48 private and not-for-profit Centres operating in Glen Eira, refer to the graph below:



Note: some centres will be revising fees during the financial year

i) Superannuation Defined Benefits

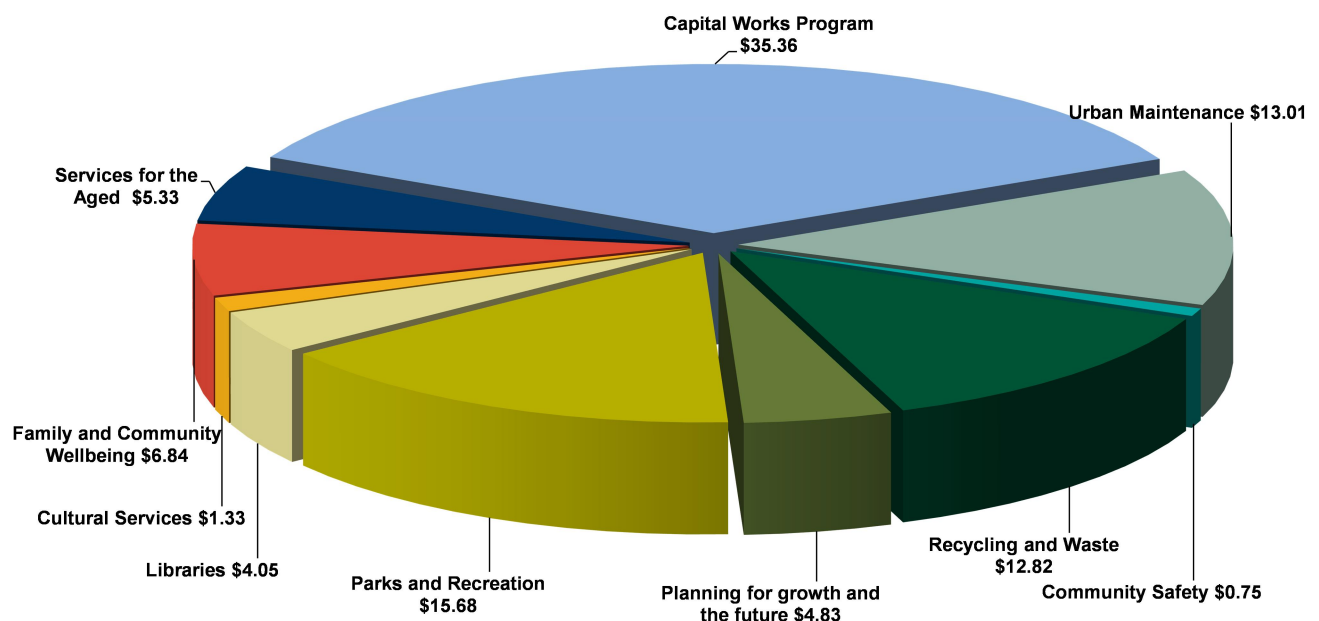
The *Defined Benefit Scheme* provides quarterly reviews of the “Vested Benefits Index” (VBI) to Councils (this is reported in the monthly Financial Report to Council). In simple terms, this index measures whether there are enough assets to meet the liabilities of the *Defined Benefit Scheme*.

For the plan to be in a satisfactory financial position requires a VBI of 100 per cent or more. The VBI has remained greater than 100 per cent since June 2013.

The *Defined Benefit Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.

j) Council Services

Services that Council delivers for every \$100 of Rate Revenue



This represents the services that are funded by rates and charges, including the waste charge.

Guide to Services

Capital Works Program:

Provision of new assets, renewal, upgrade and expansions for existing infrastructure, plant and equipment and property assets.

Parks and Recreation:

Promote, manage, maintain and improve the City's open recreational space and strategic planning for the City's recreation activities, facilities and reserves. Maintains trees and sports grounds and manages recreational facilities, pavilions and youth services.

Recycling and Waste:

Collection and disposal of general waste, green waste and hard rubbish and provision of recycling services. Also includes street sweeping activities, waste management education and enforcement.

Urban Maintenance:

Maintaining, developing and renewing the City's infrastructure including footpaths, roads, drains and buildings. This also includes facilities management, project and asset management, and emergency services.

Services for Families and the Community:

The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services and immunisation.

Services to the Aged:

Home and community based services for elderly residents. Includes personal care, home maintenance, meal delivery, social programs and independent living units. Also includes low and high level care in three residential facilities.

Libraries:

Provides access to reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh.

Planning for Growth and the Future:

Implementation of Councils Planning Scheme, development of an activity centre strategy and structure plans and strategic urban planning services.

Community Safety:

Includes street lighting, school crossing, public and environmental health, building control and local laws.

Cultural Services:

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals.

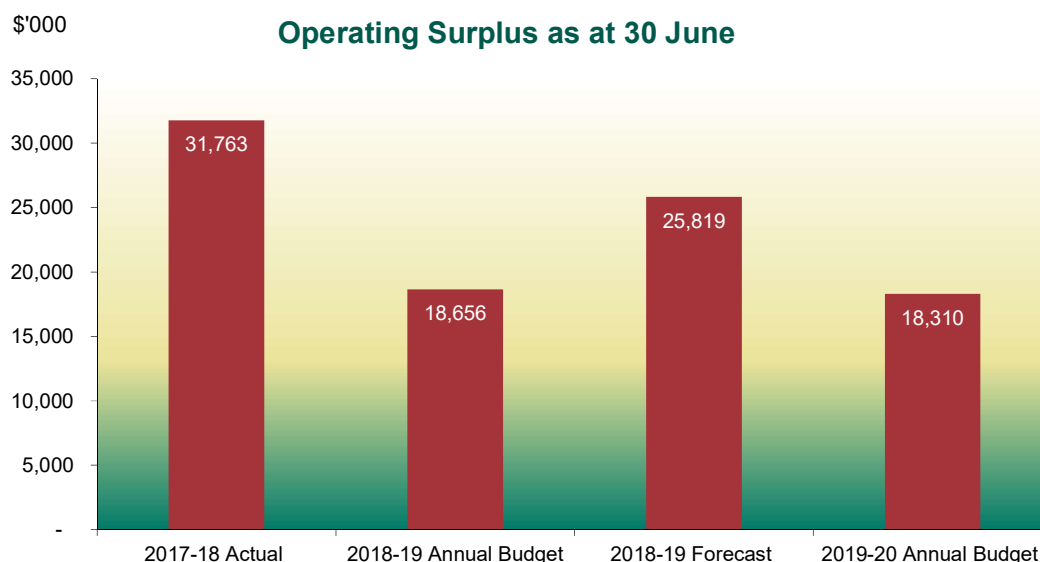
k) Summary of Financial Position

This section provides key information about rates, operating result, cash and investments, the capital works program, financial position and financial sustainability.

- Total Revenue: \$187.83m (2018-19 forecast = \$189.32m)
- Total Expenditure: \$169.52m (2018-19 forecast = \$163.51m)
- Operating Surplus: \$18.31m (2018-19 forecast = \$25.82m)
- Capital Expenditure: \$46.06m (2018-19 forecast = \$38.13m)

Refer to Financial Statements - Section 4.

Operating Result

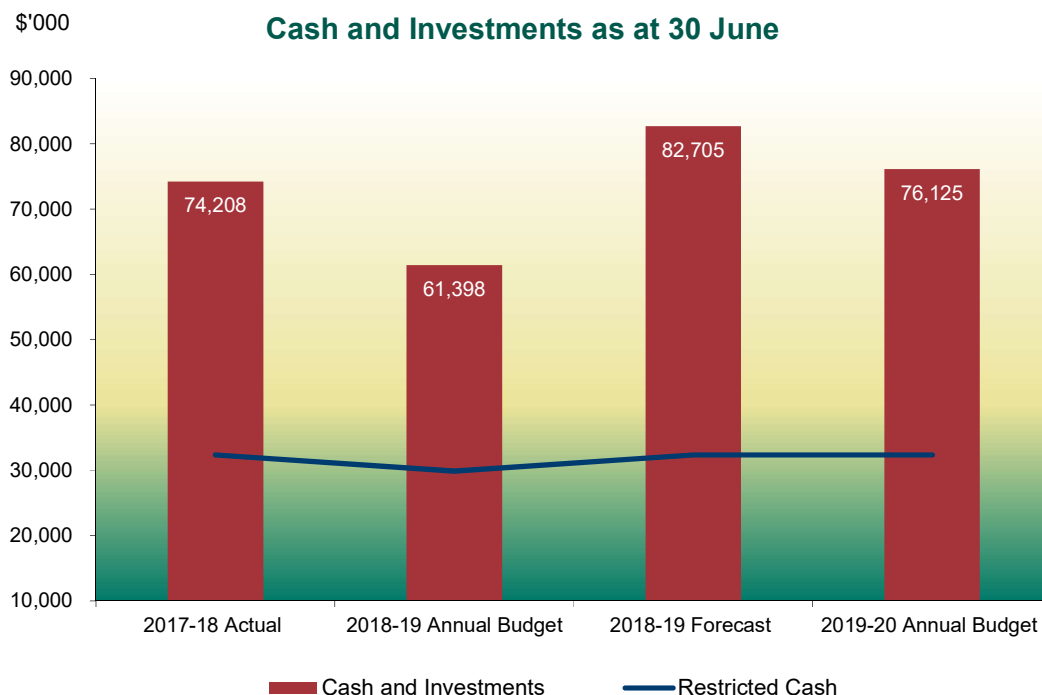


The expected operating result for the 2019-20 year is a surplus of \$18.31m which is a decrease of \$7.51m from the 2018-19 annual forecast. The forecast operating result for the 2018-19 year is higher than budgeted mainly due to increased statutory fees and grants income.

Underlying Result

The adjusted underlying result, which excludes items such as non-recurrent capital contributions, gains or losses on disposal of non-operating assets sold and other one-off adjustments, is expected to be \$16.77m. Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses).

Cash Result



Total cash and investments are expected to decrease by \$6.58m during the year to \$76.13m as at 30 June 2020.

Council should hold sufficient cash to cover 'Restricted Assets' such as:

- **Residential Accommodation Deposits (\$29m)** - relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable Deposits (\$5m)** - These deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

Liquidity

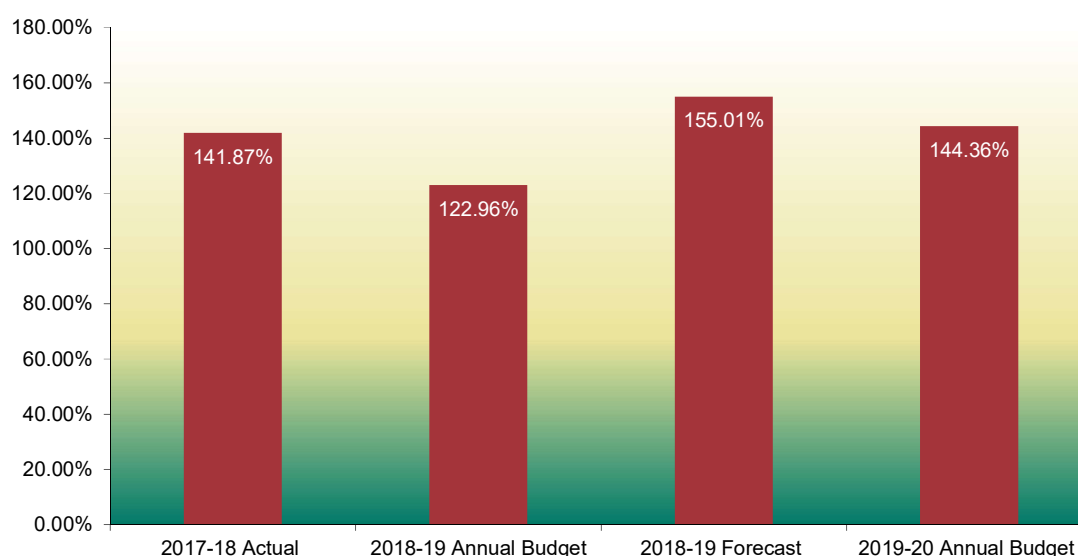
Council needs to ensure working capital is maintained and that sufficient cash reserves are available to meet normal cash flow requirements. Council invests in accordance with section 143 of the *Local Government Act 1989*.

The Working Capital expresses the level of current assets Council has available to meet its current liabilities which are likely to fall due in the next 12 months. Working Capital will decrease from 155.01 per cent forecasted in 2018-19 to 144.36 per cent as at 30 June 2020.

Council will be using cash reserves to fund the *Capital Works Program*. The positive variance between the 2018-19 forecast and 2018-19 budget is due to a higher than expected level of cash at the end of June 2018, as the operating result for 2017-18 was higher than anticipated.

Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Public Open Space Reserve, Contract Deposits and *Fire Services Property Levy*.

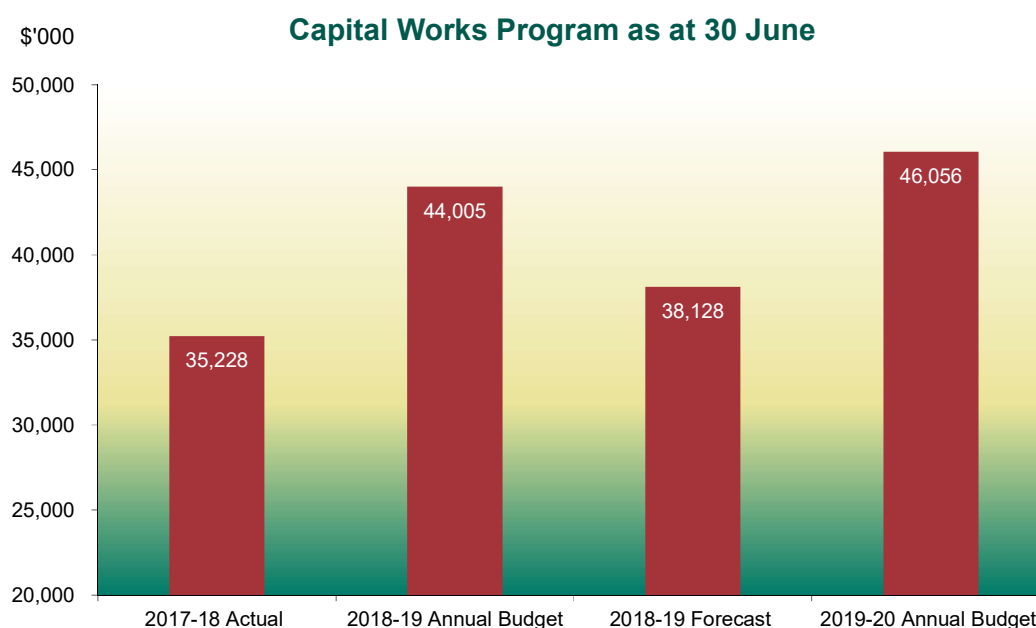
Financial Position - Working Capital as at 30 June



Borrowings

Loan repayments of approximately \$4m per annum have been included in the SRP. Borrowings outstanding as at 30 June 2019 are projected to be \$11.28m.

Infrastructure and Capital Works Projects

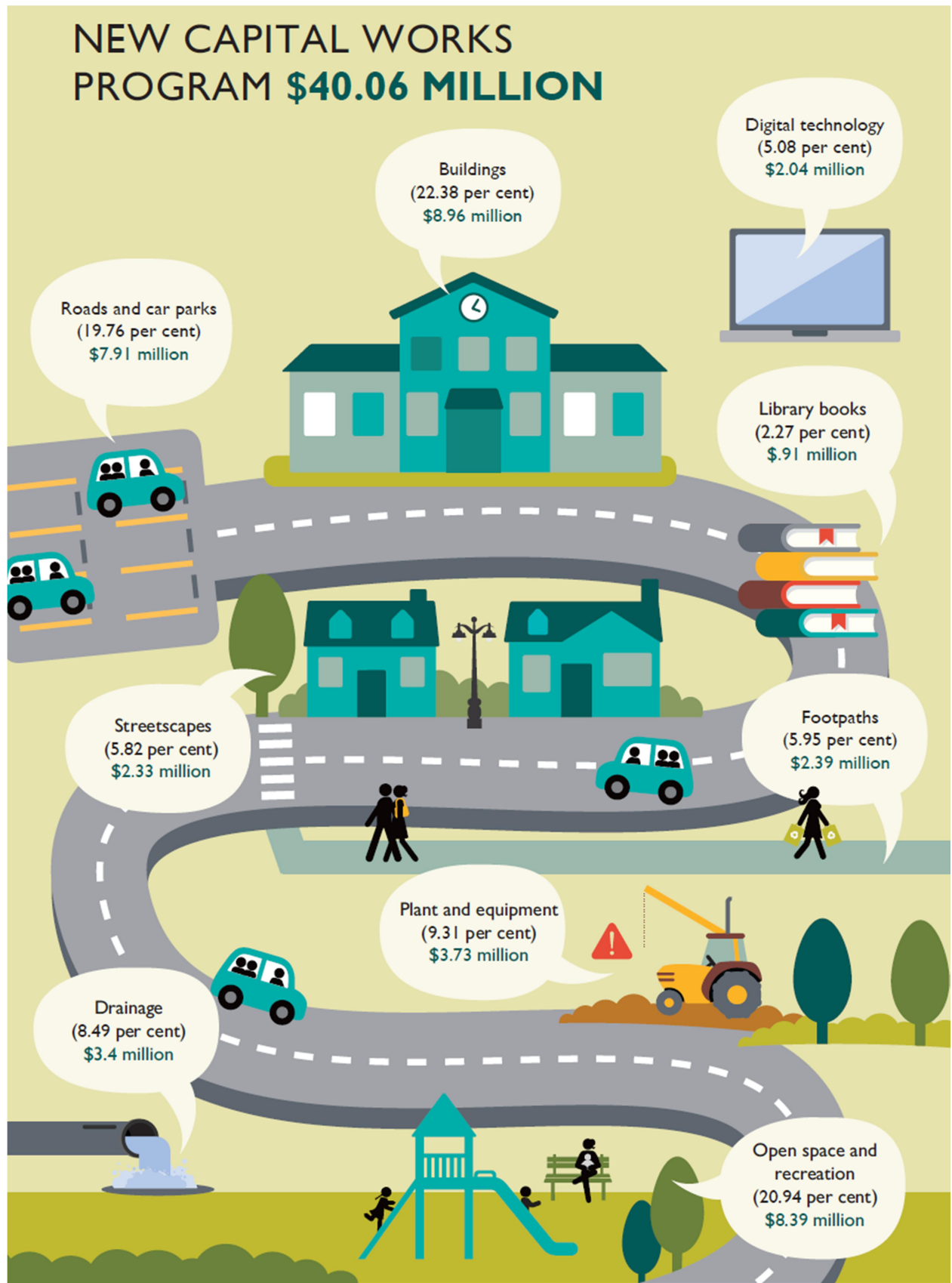


The *Capital Works Program* for the 2019-20 year is expected to be \$46.06m of which an estimated \$6m relates to projects which will be carried forward from the 2018-19 year. The carried forward component is fully funded from the 2018-19 Budget.

The *Capital Works Program* has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Capital expenditure levels have been set to address the infrastructure renewal gap and *Open Space Strategy* Initiatives. Much of our infrastructure and many of our community facilities need considerable investment to ensure they last their full lifecycle and for the community to get the best use out of them. Fixing assets earlier is more economical than having them fail and having to be replaced.

Refer to Section 4.5 on Capital Works for details.



Sector Benchmarks

Each year an independent firm (Strategy Plus), analyses all 79 Victorian Councils' financial statements (after they have been signed off by the Auditor-General).

The most recent analysis is at 30 June 2018 and extracts are shown in the following graphs.

The development of financial strategies for Council is often a difficult process. What is an acceptable level of debt? Are we achieving a sufficient amount of revenue to provide services to our community? What should our target be in respect of resourcing expenditure on new assets (capital expenditure)? These are just a few of the multitude of questions that Council must face in establishing its financial strategic direction.

Some of the answers may come from prudential guidelines established by industry bodies such as Local Government Victoria. A great deal however is left for each Council as an individual entity to determine. How does Council gather appropriate data on which to base decisions about its financial future?

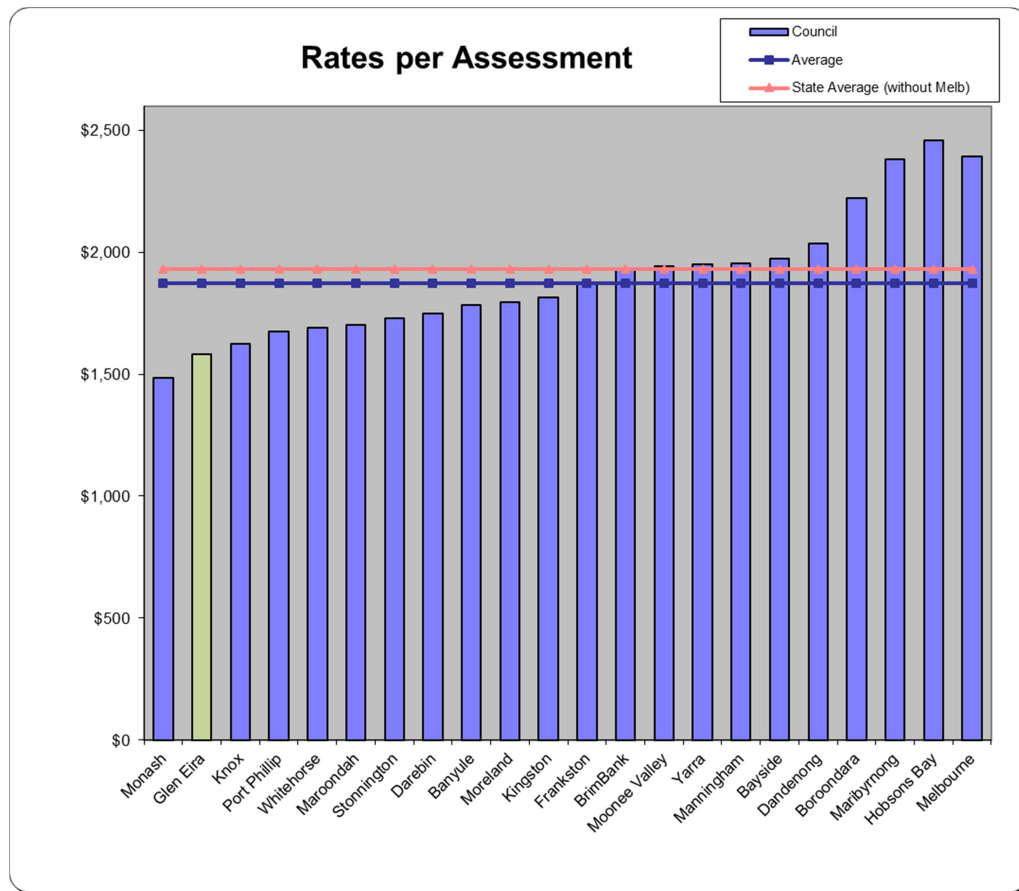
The use of financial indicators that assess the comparative financial position of each Council in the State of Victoria and then aggregates them into State averages and further into averages for groups of like Councils provides an extremely valuable source of information in establishing financial strategies. It highlights the relative financial strengths of Council and more importantly uncovers the opportunities that Council must grasp for improvement.

The benchmarking program that has been undertaken by *Strategy Plus* differs to other approaches in that it is derived almost solely from financial data contained in Council's annual reports. This ensures that data is as comparable as possible under the current accounting regulations.

The financial indicators cover all 79 Victorian Councils. In terms of the categorisation of Councils, the five categories below are those used by the Victorian Auditor General (VAGO). The 2017-18 KPIs have been completed from the Annual Reports of every Victorian Council.

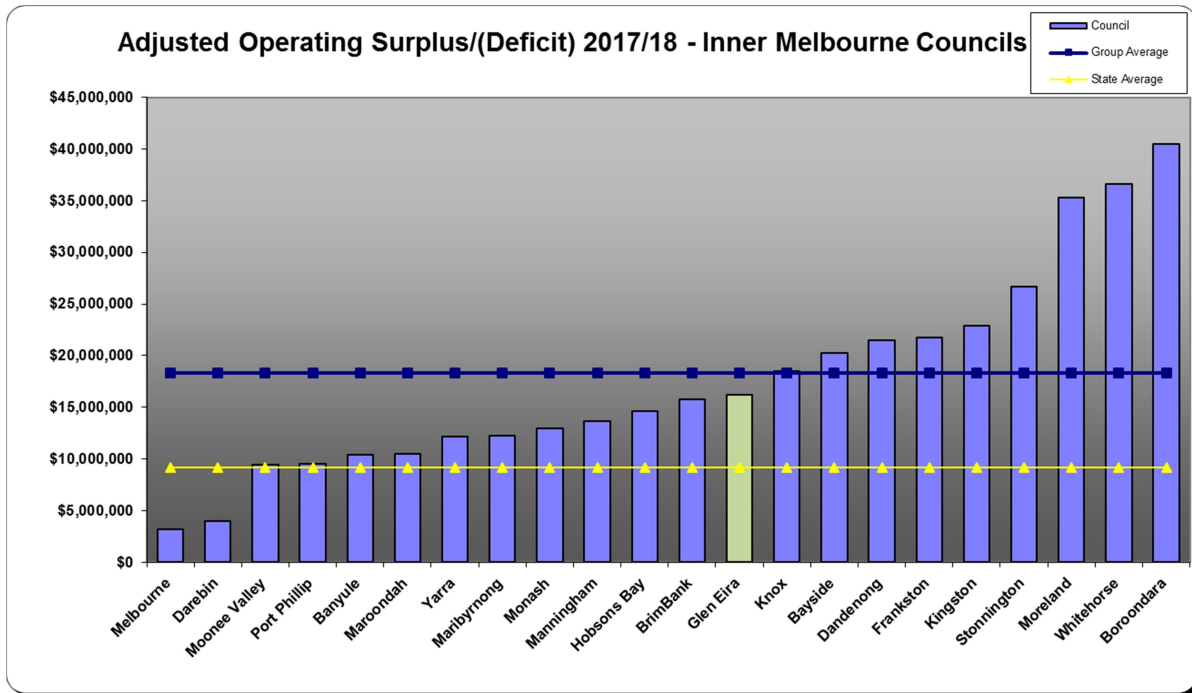
Category Description	Councils within Category
Inner Melbourne	22
Outer Melbourne	9
Regional Cities	10
Large Shires	19
Small Shires	19
Total	79

The graphs show Glen Eira's financial performance compared to other Councils for the 2017-18 financial year. Please note, whilst Melbourne is shown in the graphs, the averages exclude Melbourne's result.

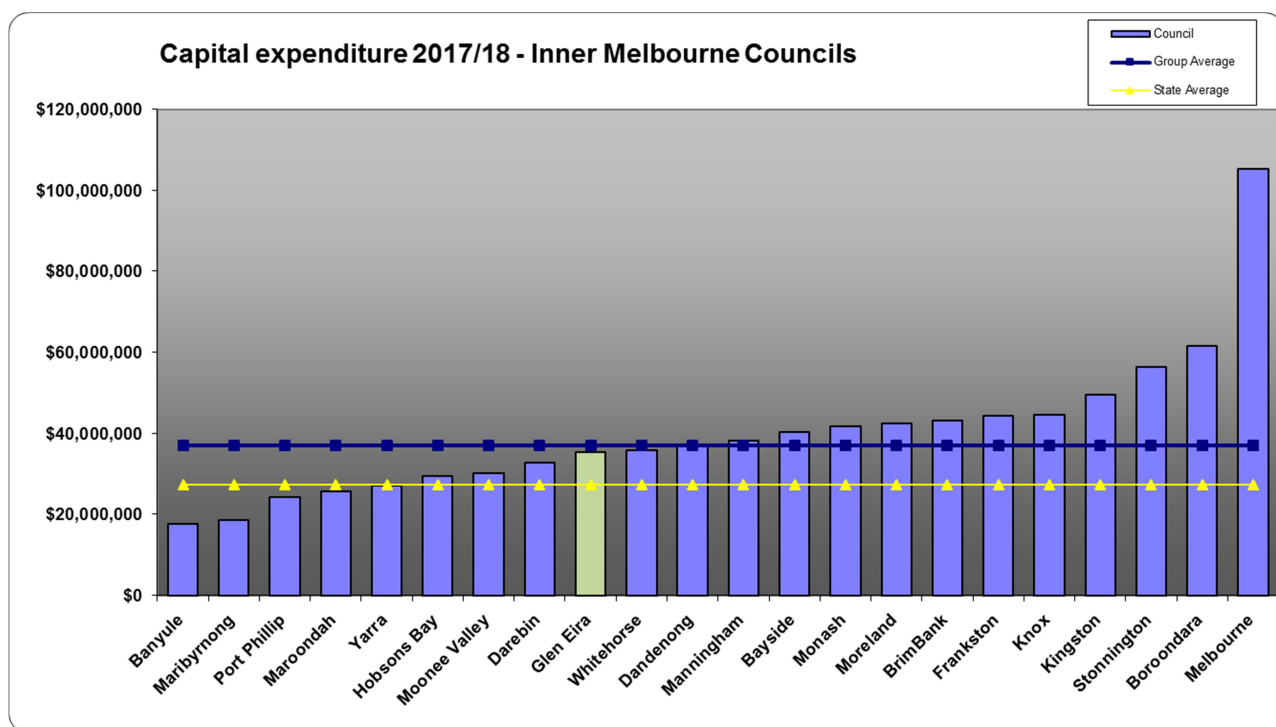


Rates per assessment is probably the more accurate guide to rating levels as it cancels out the impact of various population densities and levels of commercial ratepayers. In terms of Rates per assessment, Glen Eira is again the second lowest of the 21 Inner Melbourne Councils (2016-17: also second lowest) and is \$294 per assessment (\$19.3m) below the average outcome.

The rates per assessment outcome demonstrates Glen Eira is rating at lower levels than like Councils – although residential rates are only slightly below the group and State averages. On the proviso that Council is delivering operational services that meet the needs of the community, this is a positive result.



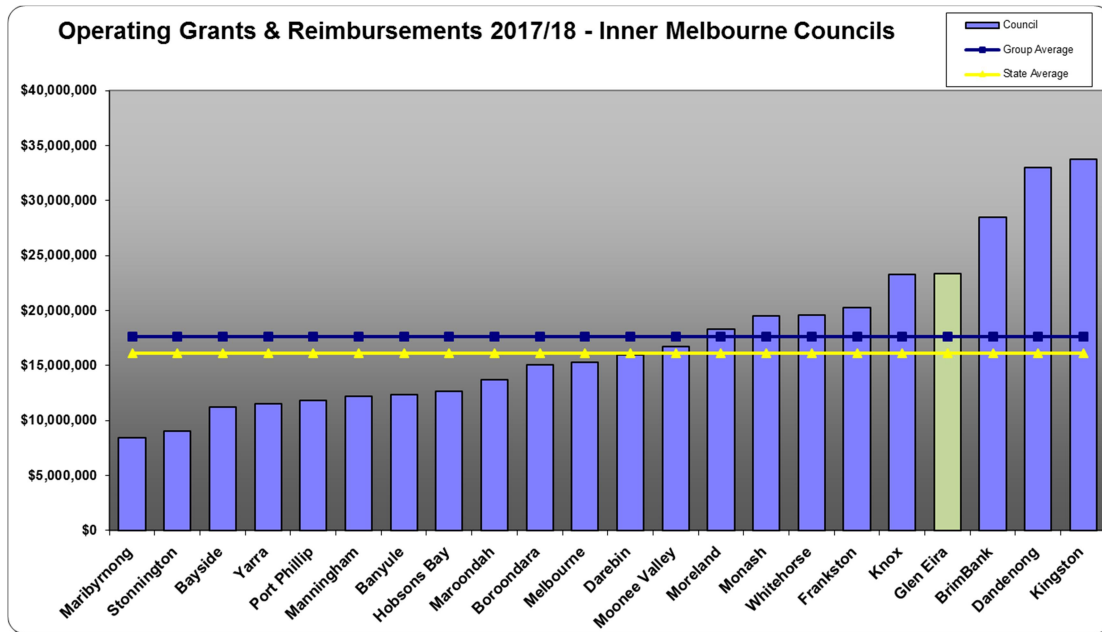
The graph highlights in straight dollar terms the various underlying operating results recorded by the Inner Melbourne Council grouping in 2017-18. Glen Eira continues to achieve an underlying operational surplus in 2019-20.



Glen Eira's capital spending has been reasonably consistent over the trend period, with a demonstrated commitment to renewing and upgrading existing assets. Capital expenditure in excess of \$35m, for each of the three years, and also in the 2018-19 forecast, are positive outcomes.

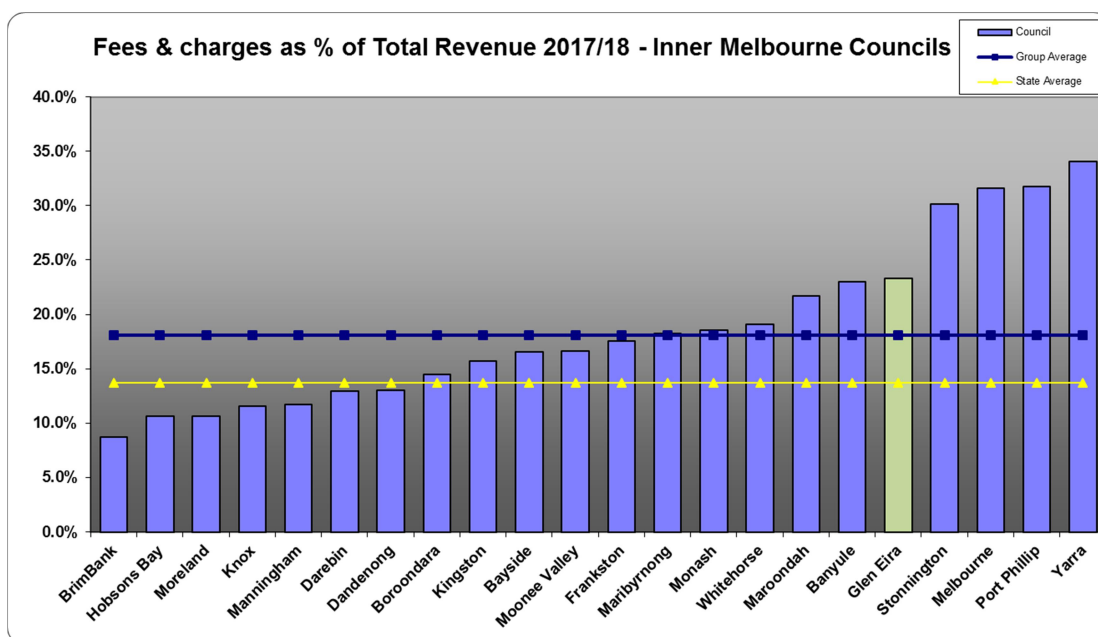
The longer-term result, over the last ten years, is the achievement of asset renewal and upgrade as a percentage of depreciation of 149.4% which is an excellent result by Council.

The two graphs below highlight Glen Eira's comparative performance in attracting Recurrent Grant and Fees and Charges Revenue.



Glen Eira's grant income as a percentage of Total Revenue continues to be above the group average, indicating both a positive result and a higher than average reliance on this source of revenue. The State average is attributable to the much higher dependence on grant revenue by rural Councils.

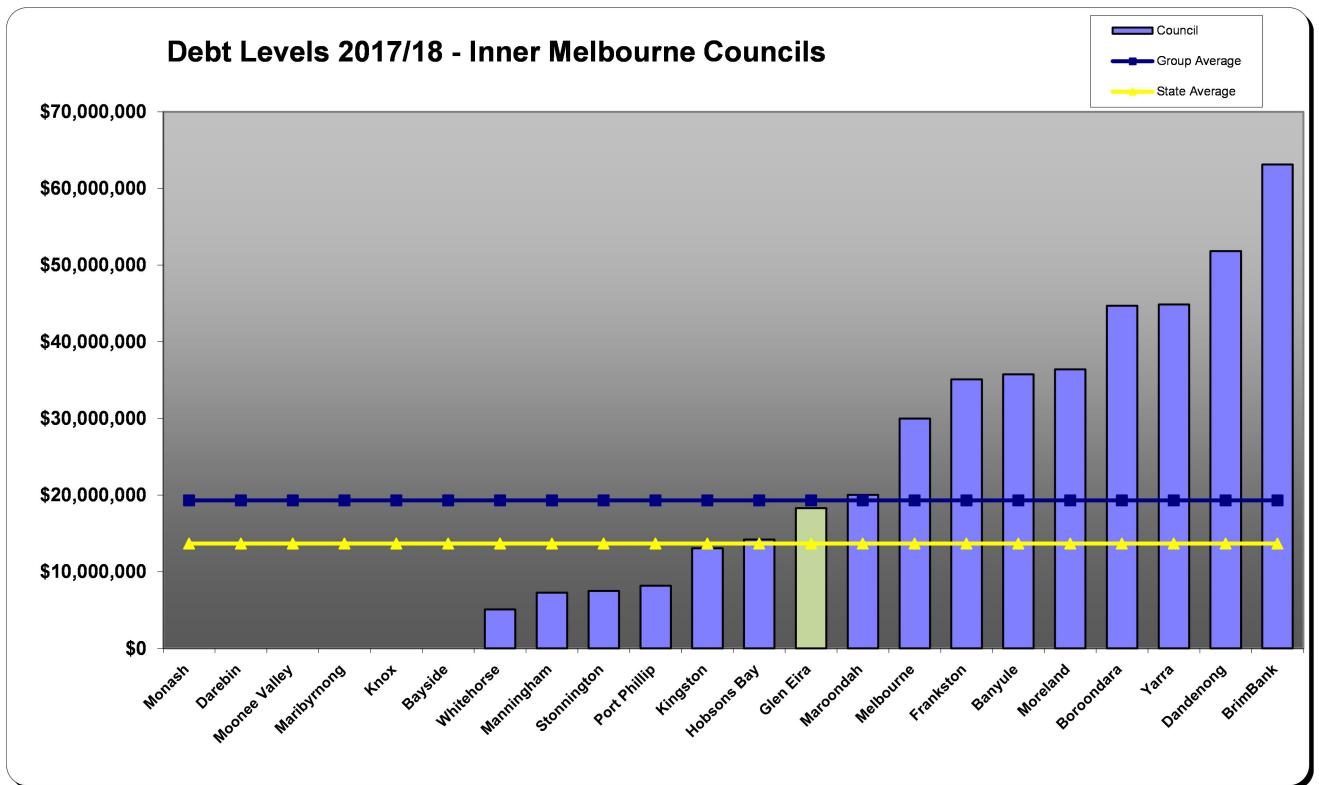
Operating grant revenues continue to be solid and Council is ranked fourth highest of the group (2016-17: fifth highest), with respect to grants as a percentage of total revenue, and ranks fourth highest of the 21 councils in straight dollar terms (2016-17: fourth highest).



Income from Fees & Charges increased by \$1.65m (4.4%) in 2017-18 (2016-17: 12.9%). Council's percentage against Total Revenue is an improvement on the previous year, with the outcome for this ratio at 23.34%. Glen Eira is fourth highest of the 21 Councils in terms of its ability to attract Fees and Charges Revenue (2016-17: also fourth highest).

It is noteworthy the average result for the Inner Melbourne Councils grouping is driven up by particularly strong results for the three Councils in the group with large parking revenues (Yarra, Port Phillip and Stonnington) who have ratios in excess of 31%.

Maintaining a broader revenue base from Fees reduces the reliance on property based rating and Glen Eira has achieved a good result for this ratio over each year of the trend period.



Council continues to have some flexibility in the future should it consider the use of loan funds for its capital works program, noting its ratio outcome is above the current average for the group. No new borrowings in the three year trend period, with none forecast for 2018-19, has assisted in keeping this ratio outcome well below prudential limits.

Budget Reports

1. Budget Influences

In preparation of the *2019-20 Annual Budget* it is necessary to understand the internal and external environment within which Council operates.

1.1 External Influences

- The Victorian State Government has introduced a cap on rate increases from 2016-17. The cap for 2019-20 has been set at 2.5 per cent (2018-19: 2.25 per cent).
- CPI for Victoria is forecast to be 2.5 per cent for the 2019-20 year (Victorian Department of Treasury & Finance, 2018-19 Budget Update).
- The current Enterprise Agreement (EA) commenced on 1 July 2018 and prescribes a 2.5 per cent increase in salaries for the 2019-20 year.
- Cost escalations associated with construction works.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Due to the Federal and State Governments continuing to withdraw funding from programs and transfer responsibility for some functions to Local Government, members of the community need to contribute more towards some of the services that they use.
- Due to the timing of release of both State and Federal Government Budgets, there may be announcements made that could apply to Local Government.
- Councils are entrusted with the maintenance of more than 30 per cent of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The *Fire Services Property Levy* will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*. The money collected on behalf of the State Government is excluded from Council's financial position.
- The Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements. This means for the plan to be in a satisfactory financial position, the Vested Benefits Index (VBI) needs to be 100 per cent or more. The VBI has remained greater than 100 per cent since June 2013.

- Prevailing economic conditions, which are expected to remain tight during the budget period, could have or are having the following impacts:
 - Low interest rate environment.
 - Financial viability of suppliers – may need to undertake due diligence on suppliers who rely on the private sector for sustainability.
 - Cost of services – the current economic conditions may have an effect on the cost for service delivery from a positive and a negative point of view.
 - Uncertain future of the recycling industry.
- Approximately 11 per cent of ratepayers are entitled to a total pensioner rebate of \$270 which includes Council's contribution of approximately \$36. As pensioners are often asset rich but income poor, the adoption of rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.
- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

1.2 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the *2019-20 Budget*. These matters have arisen from events occurring in the 2018-19 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2019-20 year. These matters and their financial impact are set out below:

- Increase in City Futures costs to continue works on strategy and place planning.
- Traffic management and some parks services have been brought in house which has increased EFT but reduced the overall costs of delivering these services.
- Waste management charges are levied on the basis of cost recovery.
- Costs associated with maintaining Council's infrastructure assets.
- Depreciation is expected to increase due to the impact of the revaluations of Council's infrastructure assets and capitalisation of capital works projects.
- Review of future year budget parameters was undertaken to minimise planned expenditure growth.
- Continue investment of resources in the Council's Transformation Program which will enable efficiencies and embrace customer outcomes.

1.3 Budget Principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2018-19 levels with an aim to use less resources and an emphasis on innovation and efficiency.
- Salaries and wages to be increased in line with Council's Enterprise Agreement (EA).
- Use of contract labour to be minimised wherever possible but utilised as necessary when demand requires.
- New initiatives or projects which are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in income identified in 2018-19 to be preserved.
- Operating revenues and expenses arising from completed 2018-19 capital projects to be included.
- Waste Management Charges are levied on a cost recovery basis.
- Achievement and maintenance of Income Statement surpluses.
- Cash reserves to remain sufficient to cover Council's residential aged care deposits.
- Increasing ability to fund asset renewal requirements.
- All capital works projects to go through a comprehensive business case analysis including alignment to the *Council and Community Plan*.
- Climate change requirements by reducing greenhouse gas emissions.

1.4 Long Term Strategies

The *Budget* includes consideration of a number of long term strategies and contextual information to assist Council to prepare the *Budget* in a proper financial management context. These include a *Strategic Resource Plan* for 2019-20 to 2028-29, *Rating Strategy* and other long term strategies including Borrowings and Infrastructure. Please refer to the *Strategic Resource Plan* in Council's *Council and Community Plan* for details.

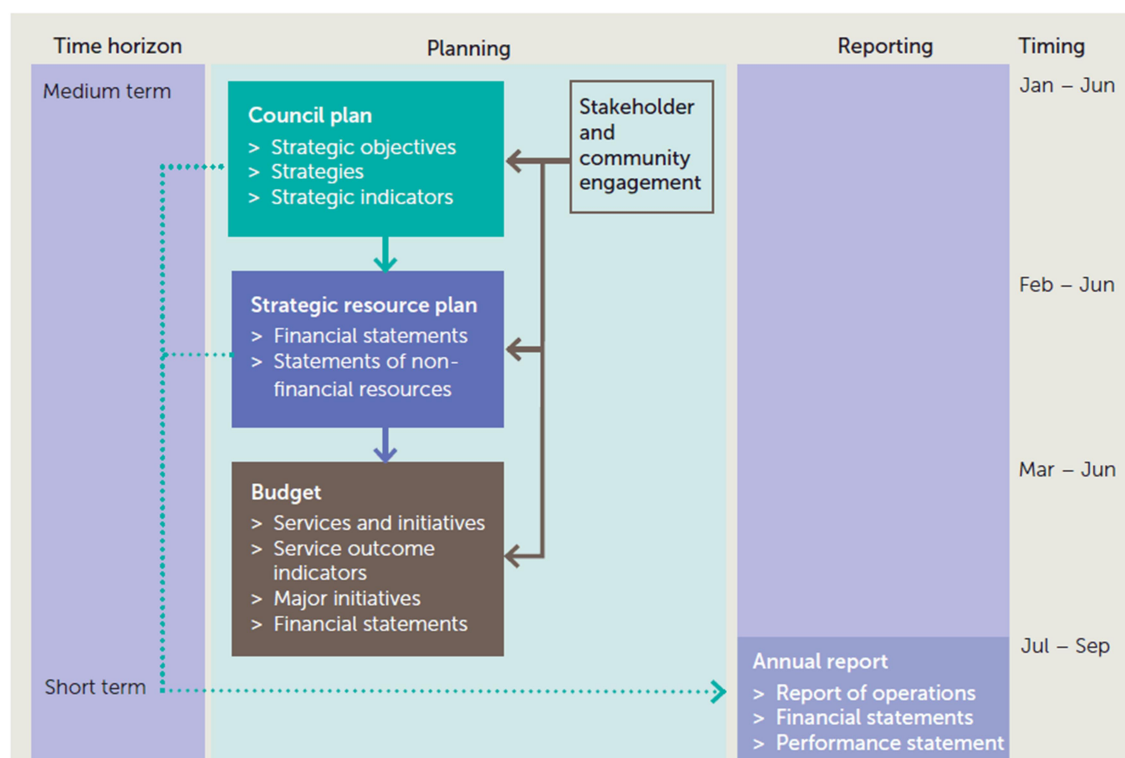
2. Linkage to the *Council and Community Plan*

This section describes how the *Annual Budget* links to the achievement of the *Council and Community Plan* within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term *Strategic Resource Plan (SRP)*, medium term (*Council and Community Plan*) and short term (*Annual Budget*) and then holding itself accountable (*Annual Report*).

2.1 Planning and Accountability Framework

The *SRP*, included in the *Council and Community Plan*, is a rolling ten year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the *Council and Community Plan*.

The *Annual Budget* is then framed within the *SRP*, considering the services and initiatives which contribute to achieving the strategic objectives specified in the *Council and Community Plan*. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The *Council and Community Plan*, including the *Strategic Resource Plan*, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the *Annual Budget* process.

2.2 Our Purpose – ‘Glen Eira City Council works with and for the community’:

- to provide quality facilities, services, safeguards and supports;
- towards goals that are beyond the capacity of individuals, but achievable when working together;
- according to overall community values, needs and priorities;
- in a caring, accountable and professional manner; and
- to provide value-for-money for present and future generations.

Our Functions:

The functions of Council include:

- Advocating and promoting proposals which are in the best interest of the local community.
- Planning for and providing services and facilities for the local community.
- Providing and maintaining community infrastructure in the municipal district.
- Undertaking strategic and land use planning for the municipal district.
- Raising revenue to enable Council to perform its functions.
- Making and enforcing local laws.
- Exercising, performing and discharging the duties, functions and powers of councils under the *Local Government Act 1989* and other Acts.
- Providing any other function relating to the peace, order and good government of the municipal region.

Our Guiding Values:

a) *Community focused, responsive and inclusive*

Council works to develop an inclusive and caring community, where everyone can feel they belong and participate in the decision-making that leads to achieving the best possible health, safety and lifestyle options within the City.

b) *Accountable and relevant leadership*

Council consults, listens and takes note of community views to determine its priorities and needs, and then acts through open, transparent processes that are financially and environmentally responsible and sustainable. Council constantly works to find innovative ways of providing services measured against recognised benchmarks to improve services and set better standards that will meet tomorrow’s increasing demands.

c) *Community wellbeing*

Council, with an increasingly diverse community, treats all people with respect and dignity, providing equal access for all to services and resources. Council operates to identify gaps and lift standards not currently being met by other community providers or levels of government, within the constraints of its limited resources.

2.3 Strategic Objectives

This section provides a description of the activities and initiatives to be funded in the *Budget* and how these will contribute to achieving the strategic objectives specified in the *Council and Community Plan*.

In response to a comprehensive community consultation process, the *Council and Community Plan* was developed and incorporated the key issues raised in the research, community meetings and response process.

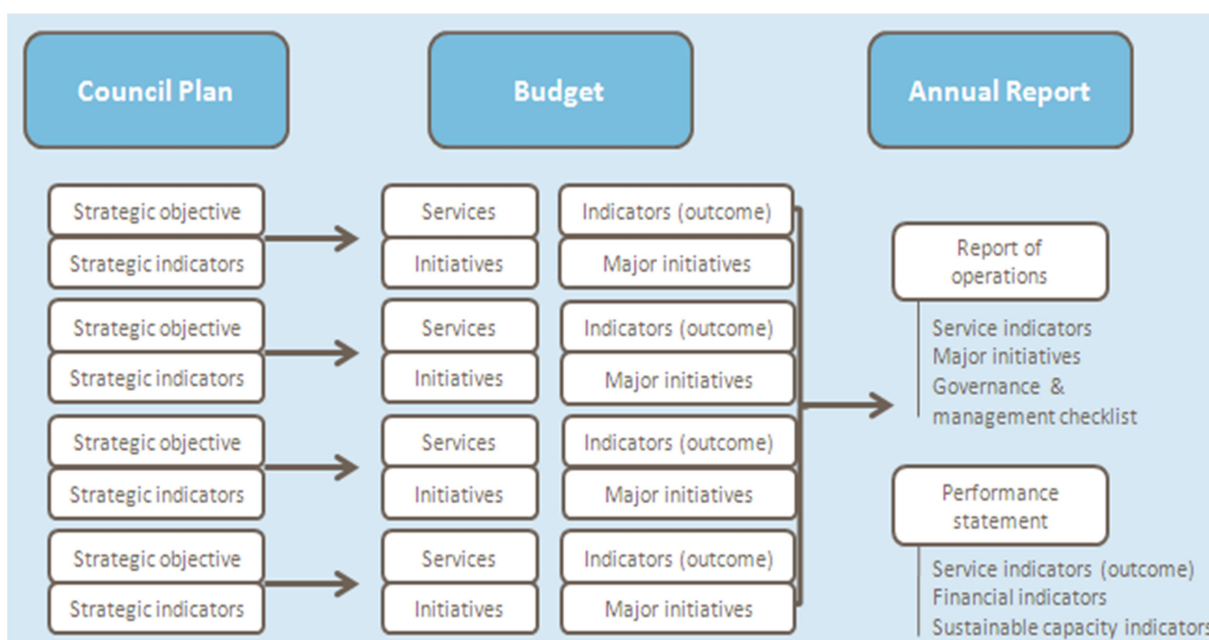
These key issues are best summarised by the five themes which form the structure of the *Council and Community Plan*.

Theme	Theme Name	Theme Description
Theme 1:	Liveable and well-designed	A well planned City that is a great place to live.
Theme 2:	Accessible and well-connected	A City that is easy to move around, full of safe travel options and walkable neighbourhoods.
Theme 3:	Safe, healthy and inclusive	A strong and safe community that brings people together and enhances health and wellbeing.
Theme 4:	Clean and sustainable	An attractive and sustainable environment for future generations.
Theme 5:	Informed and engaged	A well governed Council that is committed to transparency and engages residents in decision-making.

3. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the *Budget* for the 2019-20 year and how these will contribute to achieving the strategic objectives ('Themes') outlined in the *Council and Community Plan*.

It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the *Budget* and report against them in its *Annual Report* to support transparency and accountability. The relationship between these accountability requirements in the *Council and Community Plan*, the *Budget* and the *Annual Report* is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

3.1 Theme 1: Liveable and well-designed

A well planned City that is a great place to live.

The strategic objectives of this long-term community goal are:

- Create prosperous, accessible and vibrant urban places
- Encourage development that benefits the community
- Proactively plan for and manage change within our urban places
- Invest sustainably in our infrastructure and community assets.

Our 2019-20 Commitments/Major Initiatives:

- We will endorse and plan to implement Council's Social and Affordable Housing Strategy.
 - Our Social and Affordable Housing Strategy will be endorsed by Council in 2019.
 - We will complete 80% of first year commitments by June 2020.
- We will progress the redevelopment of the Bentleigh Library and Youth Hub.
 - Complete detailed design for the new Bentleigh Library and Youth Hub.

3.2 Theme 2: Accessible and well-connected.

A City that is easy to move around, full of safe travel options and walkable neighbourhoods.

The strategic objectives of this long-term community goal are:

- Develop a holistic approach to transport and parking, which involves planning and accommodating for residents and visitors, the individual's journey and the City as a whole.
- Address the community's parking needs to minimise impacts on community wellbeing, and improve the connections and the vibrancy of the City.
- Reduce car congestion by encouraging greater local employment, health, education and shopping opportunities close to home and public transport networks.
- Enhance road user safety with particular focus around schools and activity centres.

Our 2019-20 Commitments/Major Initiatives:

- We will complete and review the transport pilot projects in line with our new Integrated Transport Strategy, with a focus on creating safer and walkable neighbourhoods.
 - Complete community and stakeholder consultation and a 'corridor plan' for the safe cycling corridor project by 1 March 2020.
- We will construct a number of new footpaths throughout the municipality, creating connections where there are missing footpaths.
 - Construct 1km of new footpaths in prioritised locations across the municipality.

3.3 Theme 3: Safe, healthy and inclusive

A strong and safe community that brings people together and enhances health and wellbeing.

The strategic objectives of this long-term community goal are:

- Work in partnership to make our City a safe and inclusive place for all.
- Support access to a range of quality and valued services that meet the community's needs.
- Deliver programs and activities to promote a healthy and resilient community.

Our 2019-20 Commitments/Major Initiatives:

- We will implement our Glen Eira Youth Strategy.
 - We will complete 90% of first year commitments by June 2020.
- We will build a Community Shed at Moorleigh Village.
 - Community Shed completed by June 2020.

3.4 Theme 4: Clean and sustainable

An attractive and sustainable environment for future generations.

The strategic objectives of this long-term community goal are:

- Keep our City clean and attractive.
- Preserve and develop our open space to meet current and future needs.
- Increase environmental sustainability and prepare for the effects of climate change.

Our 2019-20 Commitments/Major Initiatives:

- We will invest in solar energy generation on Council buildings and support the community to implement initiatives that contribute to our sustainability objectives.
 - Additional solar generation to be installed at Council Independent Living Units (6 sites); Kindergartens (4 sites); Centenary Park Pavilion and Godfrey Street Community House.
- We will implement our updated Open Space Strategy 2019–2031 priority actions, including design and construction of open space projects.
 - Complete detailed design of a new park in Aileen Avenue Caulfield South.

3.5 Theme 5: Informed and engaged

A well governed Council that is committed to transparency and engages residents in decision-making.

The strategic objectives of this long-term community goal are:

- Develop clear and open communication channels with the community.
- Achieve a reputation for organisational and service excellence.
- Invest in technology and process improvements that enhance the customer's experience of doing business with us and improve efficiency and transparency.

Our 2019-20 Commitments/Major Initiatives:

- We will develop a Community Vision that represents the aspirations and priorities of our community.
 - We will have a draft Community Vision for Council endorsement by the end of June 2020. The Vision will involve engaging with the community including co-design of the process and reaching out to capture views from diverse communities.
- We will complete the review of our Local Law in consultation with the community.
 - Local Laws endorsed by Council by November 2019.

3.6 Service Performance Outcome Indicators

As prescribed by section 127 of the *Local Government Act 1989*, Council is required to prepare a budget which includes prescribed indicators of service performance. These indicators are listed in the following table:

Service	Indicator	Performance Measure	Computation
1. Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
2. Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
3. Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
4. Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
5. Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
6. Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
7. Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions

Service	Indicator	Performance Measure	Computation
8. Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
9. Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

3.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the *Act* and included in the *2019-20 Annual Report*. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this *Budget*.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the *Annual Report* in the form of a statement of progress in the Report of Operations.

Reconciliation with Budgeted Operating Result

Council produces a reconciliation of the key functions and activities of Council against the budgeted operating result shown below. The financial results and definitions of what's included in the key functions/activities areas are shown in the following pages:

Reconciliation with budgeted operating result for the year ending 30 June					
	Ref	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget
Function/Activity		\$'000	\$'000	\$'000	\$'000
Capital Grants					
Income		1,315	2,474	2,736	262
City Futures	3.7.1				
Income		37	158	25	(133)
Expenses		3,562	3,748	4,336	(588)
Net Result		(3,525)	(3,590)	(4,311)	(720)
Community Care	3.7.2				
Income		7,092	7,157	7,077	(80)
Expenses		7,282	7,007	7,635	(628)
Net Result		(190)	150	(558)	(708)
Corporate Counsel	3.7.3				
Income		-	9	1	(8)
Expenses		1,858	2,040	2,370	(329)
Net Result		(1,858)	(2,032)	(2,369)	(337)
Cultural Services	3.7.4				
Income		27	35	28	(7)
Expenses		1,482	1,548	1,624	(75)
Net Result		(1,455)	(1,514)	(1,596)	(82)
Customer Service & Council Governance	3.7.5				
Income		-	-	-	-
Expenses		8,448	8,191	9,102	(912)
Net Result		(8,448)	(8,191)	(9,102)	(912)
Environmental Strategy & Services	3.7.6				
Income		16,498	16,498	17,489	991
Expenses		16,561	16,111	17,668	(1,558)
Net Result		(63)	387	(180)	(567)
Family and Community Wellbeing	3.7.7				
Income		5,933	6,175	5,846	(329)
Expenses		11,737	11,698	12,564	(866)
Net Result		(5,803)	(5,523)	(6,718)	(1,196)
Financial Services	3.7.8				
Income		3,906	5,903	4,363	(1,541)
Expenses		11,331	11,311	11,437	(126)
Net Result		(7,425)	(5,408)	(7,074)	(1,667)
Glen Eira Leisure (GEL)	3.7.9				
Income		14,400	14,159	13,572	(587)
Expenses		13,357	12,663	12,992	(329)
Net Result		1,042	1,496	580	(916)
Libraries & Learning Centres	3.7.10				
Income		1,065	1,086	1,038	(48)
Expenses		4,166	4,204	4,195	9
Net Result		(3,101)	(3,118)	(3,157)	(39)
Media & Communications	3.7.11				
Income		-	-	-	-
Expenses		1,125	1,120	1,208	(88)
Net Result		(1,125)	(1,120)	(1,208)	(88)
Open Space Contributions					
Income		9,000	9,541	9,000	(541)
Park Services	3.7.12				
Income		90	104	90	(14)
Expenses		11,839	12,024	12,718	(694)
Net Result		(11,749)	(11,920)	(12,628)	(708)
Planning & Community Safety	3.7.13				
Income		13,788	16,293	14,247	(2,045)
Expenses		13,517	15,202	14,075	1,128
Net Result		271	1,090	173	(918)
Proceeds, Depreciation/Amortisation & WDV					
Income		501	488	460	(28)
Expenses		25,153	24,254	24,737	(483)
Net Result		(24,652)	(23,766)	(24,277)	(511)
Rates					
Income		92,595	93,020	96,289	3,269
Recreation	3.7.14				
Income		1,074	968	955	(13)
Expenses		2,457	2,191	2,213	(22)
Net Result		(1,383)	(1,223)	(1,258)	(35)
Residential Aged Care	3.7.15				
Income		13,802	13,186	13,796	610
Expenses		14,680	14,816	14,986	(169)
Net Result		(879)	(1,630)	(1,190)	440
Roads, Drains & Building Maintenance	3.7.16				
Income		1,695	2,560	1,283	(1,277)
Expenses		15,608	15,864	16,125	(260)
Net Result		(13,913)	(13,305)	(14,842)	(1,537)
Surplus		18,656	25,819	18,310	(7,509)

Functional activities of Council

The functional activities of the City are categorised into the following areas:

3.7.1 City Futures

Undertake the implementation of Council's Planning Scheme Review Work Plan, including the development of an Activity Centre Strategy and Structure Plans across the City's major activity centres. In addition, the area will embark on a strategic 'whole of place' view to transport and urban design that achieves integrated land use planning and sustainable transport outcomes. This business area will foster a dynamic and vibrant local economy through proactive place making across our shopping strips and business programs which foster stronger local collaborative networks.

3.7.2 Community Care

Provides home and community-based services for elderly residents and younger people who may require assistance to live as independently as possible. These services include personal care, home maintenance/modifications, individual social support/respite care, meal delivery and an adult day activity centre. The service also coordinates social and recreational programs for older residents which includes community transport, weekly excursions, exercise classes and support for senior citizens centres.

3.7.3 Corporate Counsel

Ensure probity in the conduct of tendering, protect Council in legal relations with other entities, provide contract documentation, provide internal advice on contracts and other legal matters. Contribute to protection of Council by ensuring sound risk management policy and practices are in place, maintain risk register, ensure relevant insurance policies are in place, handle liability claims, provide internal risk management, insurance advice and election management.

3.7.4 Cultural Services

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals to entertain, educate and culturally enrich residents.

3.7.5 Customer Service and Council Governance

Provides the facilities to allow Council to collectively govern the City of Glen Eira, and to provide facilities and services to allow Councillors to discharge their governance and constituency responsibilities. The function includes the following areas - mayor and councillors, service centre, councillor support, corporate policy and planning and people and culture.

3.7.6 Environmental Strategy and Services

Looks after household waste, green waste and hard rubbish collections throughout the City and coordinates Council's environmental sustainability initiatives. Provides recycling services for paper, plastic, glass and cans. Also carries out street cleaning activities including rubbish bin emptying, street sweeping and weed control. The function includes the following areas - hard rubbish and green waste collection, bundled branch collection, street cleaning, refuse collection, litter bin collection, mixed recyclables collection and waste management education and enforcement.

3.7.7 Family and Community Wellbeing

Provides a diverse range of high quality family and children's services to meet the needs of families with children from birth to six years. Also developed an integrated three year Municipal Early Years Plan (MEYP), in partnership with the community, to improve all programs and services provided for children from birth to six years and ensure the health and wellbeing of children and their families. The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services, youth services and immunisation and public health.

3.7.8 Financial Services

Provides a range of strategic and operational financial services to business units and to Council as a whole. The directorate has the responsibility for the day to day management of Council's financial assets. The function includes the following areas - accounting services, information technology and systems, records, internal/external audit, rating and property, procurement and fleet management.

3.7.9 Glen Eira Leisure (GEL)

The Glen Eira Sports and Aquatic Centre (GESAC) provides leisure, sport, recreation and health and well-being opportunities for the whole community. The centre offers a number of different activity areas and programs that focus on building and promoting health and wellness of the community. These include hydrotherapy, learn to swim, swim training, gentle exercise, basketball, netball, gym and fitness classes.

The Carnegie Swim Centre is Council's outdoor swimming facility which has four heated outdoor pools, kiosk, electric barbecues, learn-to-swim classes and a beach volleyball court.

The Caulfield Recreation Centre has a variety of activities and fitness programs to suit all types and ages, from toddlers to older adults.

3.7.10 Libraries and Learning Centres

Enables residents to access reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh. Also provides school holiday programs, book reading sessions and access to computers.

3.7.11 Media and Communications

This business unit informs the community about Council's activities and services by developing publications, liaising with the media, co-coordinating events, promotions, advertising, marketing activities including publication of the Glen Eira News.

3.7.12 Park Services

Promote, manage, maintain and improve the City's open recreational space such as sporting ovals, playgrounds, barbecues, garden beds, park lighting, public toilets, general lawn areas and irrigation systems. Also maintains all trees in streets, parks, reserves and nature strips. The function includes the following areas - parks and gardens maintenance and street tree maintenance.

3.7.13 Planning and Community Safety

Services of strategic urban planning and regulatory control of urban planning, buildings and local laws. The function includes the following areas – urban planning, local laws, parking, school crossing safety, building control and animal control services.

3.7.14 Recreation

Strategic planning for the City's recreation activities, facilities and reserves; maintains and allocates sports grounds; manages and schedules Council's public halls, sports grounds and Moorleigh Community Village; co-ordinates capital works in the City's parks and reserves; and manages contracts for recreational facilities. The function includes sports administration and pavilions.

3.7.15 Residential Aged Care Facilities

To provide low and high level care to eligible residents and older people with strong ties to the City. Eligibility is assessed by the Commonwealth Aged Care Assessment Service. Council's residential facilities are Warrawee, Spurway and Rosstown.

3.7.16 Roads, Drains and Building Maintenance

Responsible for maintaining, developing and renewing the City's infrastructure including roads, footpaths, drains, kerbs, gutters and buildings. The function includes the following areas - building maintenance, properties and facilities management, project and asset management, street lighting, street furniture, engineering design and construction, traffic engineering, line marking, emergency services, road maintenance rehabilitation, footpath and drainage maintenance.

4. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Comprehensive Income Statement for the year ended 30 June

		Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019- 20 Budget	
		\$'000	\$'000	\$'000	\$'000	%
Income						
Rates Revenue*	4.1.1	92,145	92,652	95,829	3,177	3.4%
Supplementary Rates	4.1.1	800	788	850	62	7.9%
Waste and Recycling Charges	4.1.1	16,367	16,382	17,489	1,106	6.8%
Statutory Fees and Fines	4.1.2	8,116	9,992	8,546	(1,446)	(14.5%)
User Fees	4.1.3	29,514	29,106	28,206	(900)	(3.1%)
Other Income	4.1.4	1,942	2,623	1,557	(1,066)	(40.6%)
Interest Received	4.1.5	1,500	1,765	2,000	235	13.3%
Contributions - Monetary	4.1.6	9,000	9,541	9,000	(541)	(5.7%)
Grants - Operating	4.1.7	21,555	23,936	21,555	(2,382)	(10.0%)
Grants - Capital	4.1.7	1,378	2,537	2,802	265	10.4%
Total Income		182,318	189,324	187,834	(1,490)	(0.8%)
Expenses						
Employee Costs	4.1.8	77,212	76,632	81,250	(4,618)	(6.0%)
Materials and Consumables	4.1.9	5,962	5,572	5,918	(346)	(6.2%)
Contractor Payments	4.1.10	34,570	35,862	36,474	(611)	(1.7%)
Maintenance	4.1.11	7,472	7,283	7,632	(349)	(4.8%)
Utilities	4.1.12	5,168	4,730	4,987	(258)	(5.4%)
Insurance		1,053	1,240	1,310	(70)	(5.7%)
Grants and Subsidies		1,312	1,316	1,304	12	0.9%
Other Expenses	4.1.13	5,706	6,525	5,933	592	9.1%
Borrowing Costs	4.1.14	554	571	439	132	23.1%
Depreciation and Amortisation	4.1.15	23,557	22,712	23,019	(307)	(1.4%)
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	1,095	1,062	1,258	(196)	(18.4%)
Total Expenses		163,662	163,505	169,523	(6,019)	(3.7%)
Surplus for the year		18,656	25,819	18,310	(7,509)	(29.1%)

*Note: assumes a rate increase of 2.5 per cent based on the average rates per assessment and allows for an additional 1,000 property assessments. The average Rates per assessment for 2019-20 is \$1,419.

Balance Sheet for the year ended 30 June

	Ref	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget
		\$'000	\$'000	\$'000	\$'000
ASSETS					
Current Assets					
Cash and Cash Equivalents		61,398	82,705	76,125	(6,580)
Trade and Other Receivables		12,739	13,815	13,815	-
Prepayments		1,497	1,625	1,625	-
Total Current Assets	4.2.1	75,634	98,145	91,565	(6,580)
Non-Current Assets					
Investments in Associates		1,592	1,457	1,457	-
Financial Assets		5	5	5	-
Intangible Assets		764	563	563	-
Property, Infrastructure, Plant & Equipment		2,222,727	2,555,850	2,577,169	21,319
Total Non-Current Assets	4.2.1	2,225,088	2,557,875	2,579,194	21,319
TOTAL ASSETS		2,300,722	2,656,020	2,670,760	14,739
LIABILITIES					
Current Liabilities					
Trade and Other Payables		14,717	13,925	13,925	-
Trust Funds and Deposits		29,874	32,353	32,353	-
Provisions		13,350	13,468	13,468	-
Interest-Bearing Liabilities	4.2.3	3,571	3,571	3,685	(114)
Total Current Liabilities	4.2.2	61,512	63,317	63,432	(114)
Non-Current Liabilities					
Provisions		1,431	1,360	1,360	-
Interest-Bearing Liabilities	4.2.3	11,277	11,277	7,592	3,685
Other Liabilities	4.2.4	2,420	2,820	2,820	-
Total Non-Current Liabilities	4.2.2	15,128	15,457	11,772	3,685
TOTAL LIABILITIES		76,640	78,774	75,203	3,571
NET ASSETS		2,224,082	2,577,246	2,595,556	18,310
Represented by:					
EQUITY					
Accumulated Surplus		969,644	970,998	999,560	28,562
Reserves		1,254,438	1,606,248	1,595,996	(10,252)
TOTAL EQUITY		2,224,082	2,577,246	2,595,556	18,310

Statement of Changes in Equity as at 30 June				
	Ref	Total	Accumulated Surplus	Reserves
		\$'000	\$'000	\$'000
2018-19 Forecast Actual				
Balance at beginning of the financial year		2,551,427	941,638	1,609,789
Comprehensive result		25,819	25,819	-
Movement in assets and liabilities		-	-	-
Movement in reserves		-	3,541	(3,541)
Balance at end of financial year		2,577,246	970,998	1,606,248
2019-20 Budget				
Balance at beginning of the financial year		2,577,246	970,998	1,606,248
Comprehensive result		18,310	18,310	-
Movement in assets and liabilities		-	-	-
Movement in reserves	4.3.1	-	10,252	(10,252)
Balance at end of financial year	4.3.2	2,595,556	999,560	1,595,996

Statement of Cash Flows for the year ended 30 June

	Ref	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget
		Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000
Cash Flows from Operating Activities	4.4.1				
Rates Revenue		92,945	93,440	96,679	3,239
Waste and Recycling Charges		16,367	16,382	17,489	1,106
Statutory Fees and Fines		8,116	9,992	8,546	(1,446)
User Fees		29,514	29,106	28,206	(900)
Other Receipts		1,942	2,623	1,557	(1,066)
Interest Received		1,500	1,765	2,000	235
Contributions - Monetary		9,000	9,541	9,000	(541)
Grants - Operating		21,618	23,936	21,555	(2,382)
Grants - Capital		1,315	2,537	2,802	265
Employee Costs		(77,212)	(76,632)	(81,250)	(4,618)
Materials and Services		(55,537)	(56,003)	(57,625)	(1,622)
Other Payments		(5,706)	(6,525)	(5,933)	592
Net Cash provided by/(used in) Operating Activities		43,862	50,164	43,026	(7,138)
Cash Flows from Investing Activities	4.4.2				
Proceeds from Sale of Property, Plant and Equipment		501	488	460	(28)
Payments for Property, Infrastructure, Plant and Equipment		(44,005)	(38,128)	(46,056)	(7,928)
Net Cash provided by/(used in) Investing Activities		(43,504)	(37,641)	(45,596)	(7,956)
Cash Flows from Financing Activities	4.4.3				
Repayment of Borrowings		(3,455)	(3,455)	(3,571)	(116)
Finance Costs		(554)	(571)	(439)	132
Net Cash provided by/(used in) Financing Activities		(4,009)	(4,025)	(4,010)	15
Net Increase/(Decrease) in Cash and Cash Equivalents		(3,651)	8,498	(6,580)	(15,078)
Cash and Cash Equivalents at Beginning of Year		65,049	74,207	82,705	8,498
Cash and Cash Equivalents at the end of the financial year	4.4.4	61,398	82,705	76,125	(6,580)

Statement of Capital Works for the year ended 30 June

Capital Works Program	Ref	Annual Budget 2018-19 \$'000	Forecast 2018-19 \$'000	Annual Budget 2019-20 \$'000
Carried forward projects from previous financial year	4.5.6	5,000	5,124	6,000
New Works				
Property				
Land		-	-	-
Buildings		8,082	8,082	8,961
Total Property	4.5.2	8,082	8,082	8,961
Plant and Equipment				
Plant, Machinery and Equipment		2,142	2,142	2,492
Computers and Telecommunications		831	831	2,036
Library Books and Materials		889	889	910
Other Plant and Equipment		1,517	1,517	1,235
Total Plant and Equipment	4.5.3	5,379	5,379	6,674
Infrastructure				
Roads		8,655	8,655	7,066
Footpaths		2,270	2,270	2,385
Drainage		3,641	3,641	3,400
Open Space and Recreation		8,007	8,007	8,388
Car Parks		400	400	850
Streetscape Works		2,570	2,570	2,332
Total Infrastructure	4.5.4	25,544	25,544	24,421
Total New Works		39,005	39,005	40,056
Carried forward projects to the next financial year (estimated)		-	(6,000)	-
Total Capital Works Expenditure (including carry forwards)		44,005	38,128	46,056
Represented by:	4.5.5			
Asset Renewal Expenditure		19,945	19,945	18,129
Asset Upgrade Expenditure		15,022	9,022	16,116
Asset Expansion Expenditure		759	759	1,936
Asset New Expenditure		8,278	8,402	9,875
Total Capital Works Expenditure		44,005	38,128	46,056
Funding Sources Represented By:	4.5.7			
Grants		1,378	2,537	2,802
Council Cash		42,626	35,591	43,254
Borrowings		-	-	-
Total Capital Works Expenditure		44,005	38,128	46,056

Statement of Human Resources

Staff Expenditure	2018-19 Budget \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Employee Costs - Operating	79,458	78,878	83,725
Employee Costs - Capital	(2,246)	(2,246)	(2,476)
Total Staff Expenditure	77,212	76,632	81,250

Staff Numbers	2018-19 Budget FTE	2018-19 Forecast FTE	2019-20 Budget FTE
Employees (Full-time Equivalent)	831.10	848.10	860.19

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Description	Budget 2019-20 \$'000	Permanent		Casual \$'000
		Full Time \$'000	Part Time \$'000	
City Management	3,430	3,324	106	-
Corporate Services	9,886	8,676	1,210	930
Community Wellbeing	34,175	12,346	21,830	6,804
Environment and Infrastructure	14,756	14,169	587	31
Planning and Place	10,332	8,636	1,696	547
Total Permanent Staff expenditure	72,580	47,152	25,428	8,313
Casuals, temporary and other expenditure	11,146			
Capitalised labour costs	(2,476)			
Total Staff Expenditure	81,250			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

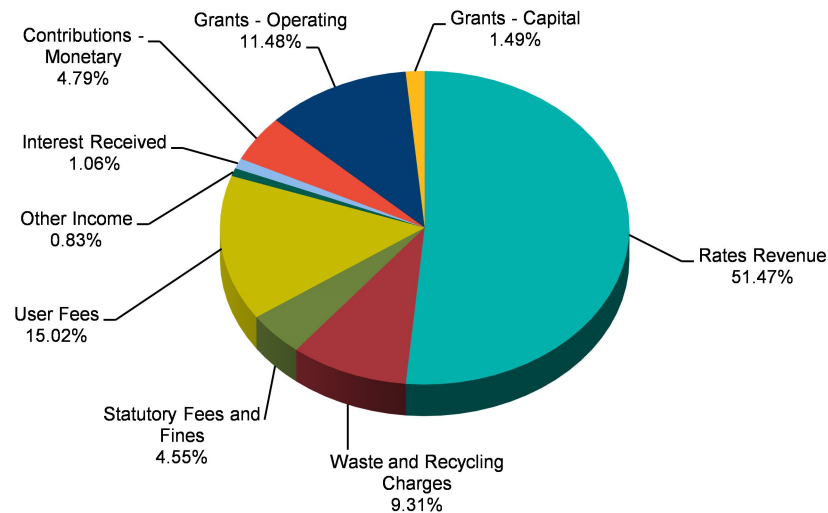
Description	Budget 2019-20 FTE	Permanent		Casual FTE
		Full Time FTE	Part Time FTE	
City Management	27.06	26.00	1.06	-
Corporate Services	93.48	81.00	12.48	10.68
Community Wellbeing	375.03	132.09	242.94	87.75
Environment and Infrastructure	133.06	126.21	6.85	0.44
Planning and Place	99.80	80.00	19.80	6.89
Total Permanent Staff expenditure	728.43	445.30	283.13	105.76
Casuals, temporary and other expenditure	105.76			
Capitalised labour costs	26.00			
Total Staff	860.19			

Notes to the Financial Statements

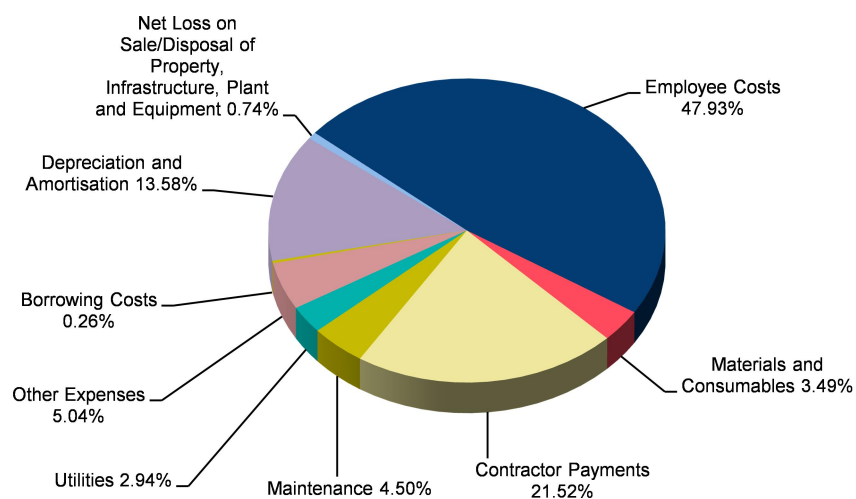
4.1 Comprehensive Income Statement

The graphs below show the allocation of income and expenditure for the 2019-20 annual budget:

Operating Revenue - 2019-20



Operating Expenditure - 2019-20



4.1.1 Rates Revenue

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan (refer to Council and Community Plan), rates and charges were identified as an important source of revenue, accounting for 51 per cent of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019-20 the FGRS cap has been set at 2.5 per cent. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5 per cent in line with the rate cap.

This will raise total rates and charges for 2019-20 to \$114,167,658.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018-19 Forecast Actual (\$)	2019-20 Budget (\$)	Change (\$)	%
General Rates*	91,459,356	95,159,866	3,700,510	4.05%
Cultural & Recreation Land	334,841	279,100	-55,741	-16.65%
Waste Management Charges	16,373,854	17,488,692	1,114,838	6.81%
Supplementary Rates and Rate Adjustments	800,000	850,000	50,000	6.25%
Interest on Rates and Charges	350,000	390,000	40,000	11.43%
Total Rates and Charges	109,318,051	114,167,658	4,849,607	4.44%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2018-19 cents/\$NAV*	2019-20 cents/\$NAV*	Change %
General Rate	2.5206	2.9269	16.12%
Cultural & Recreation with Liquor	1.5123	1.7561	16.12%
Cultural & Recreation without Liquor	1.2603	1.4635	16.12%
Cultural & Recreation MRC	1.9156	2.2244	16.12%
Yarra Yarra Golf Club*	-	-	n/a

*Fixed amount as per agreement

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2018-19 Forecast Actual	2019-20 Budget	Change	
	(\$)	(\$)	(\$)	%
General Rate	91,180,191	95,159,866	3,979,675	4.36%
Cultural & Recreation with Liquor	26,314	23,567	- 2,747	-10.44%
Cultural & Recreation without Liquor	33,549	31,980	- 1,569	-4.68%
Cultural & Recreation MRC	190,352	135,964	- 54,388	-28.57%
Yarra Yarra Golf Club	84,627	87,589	2,962	3.50%
Total amount to be raised by general rates	91,515,033	95,438,966	3,923,933	4.29%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018-19 Number	2019-20 Number	Change	
				%
General Rate	65,649	67,081	1,432	2.18%
Cultural & Recreation with Liquor	6	6	-	0.00%
Cultural & Recreation without Liquor	18	18	-	0.00%
Cultural & Recreation MRC	1	1	-	0.00%
Yarra Yarra Golf Club	1	1	-	0.00%
Total number of assessments	65,675	67,107	1,432	2.18%

4.1.1(e) The basis of valuation to be used is the Net Annual Value.

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018-19 \$'000	2019-20 \$'000	Change	
			\$'000	%
General Rate	3,628,539,950	3,251,217,800	- 377,322,150	-10.40%
Cultural & Recreation with Liquor	1,740,000	1,342,000	- 398,000	-22.87%
Cultural & Recreation without Liquor	2,662,000	2,185,250	- 476,750	-17.91%
Cultural & Recreation MRC*	9,936,950	6,112,300	- 3,824,650	-38.49%
Yarra Yarra Golf Club	5,803,000	4,736,500	- 1,066,500	-18.38%
Total value of land	3,648,681,900	3,265,593,850	- 383,088,050	-10.50%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018-19	Per Rateable Property 2019-20	Change	
	\$	\$	\$	%
Municipal	-	-	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2018-19 \$	2019-20 \$	Change \$	%
Municipal	-	-	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018-19 \$	Per Rateable Property 2019-20 \$	Change \$	%
240 Litre Bin	416	441	25	6.01%
120 Litre Bin	207	220	13	6.28%
Flats Sharing 240 litre bin	207	220	13	6.28%
Family 240 litre bin	279	292	13	4.66%
Litter Management Charge	56	60	4	7.14%
240 Litre Medical	207	220	13	6.28%
Additional Recycling	30	38	8	26.67%
Additional Green Waste	30	38	8	26.67%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2018-19 \$	2019-20 \$	Change \$	%
240 Litre Bin	6,968,832	7,297,668	328,836	4.72%
120 Litre Bin	8,526,541	9,153,980	627,439	7.36%
Flats Sharing 240 litre bin	442,359	481,800	39,441	8.92%
Family 240 litre bin	112,716	120,012	7,296	6.47%
Litter Management Charge	263,592	352,860	89,268	33.87%
240 Litre Medical	4,554	6,600	2,046	44.93%
Additional Recycling	44,820	58,900	14,080	31.41%
Additional Green Waste	10,440	16,872	6,432	61.61%
Total	16,373,854	17,488,692	1,114,838	6.81%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018-19 (\$)	2019-20 (\$)	Change (\$)	%
General Rates	91,515,033	95,438,966	3,923,933	4.29%
Service Charges	16,373,854	17,488,692	1,114,838	6.81%
Total Rates and charges	107,888,887	112,927,658	5,038,771	4.67%

4.1.1(l) Fair Go Rates System Compliance

Glen Eira City Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2018-19 Forecast Actual	2019-20 Budget
Total Rates	89,447,385	92,838,893
Number of rateable properties	65,649	67,081
Base Average Rates	1,363	1,384
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	1,393	1,419
Maximum General Rates and Municipal Charges Revenue	91,459,951	95,159,866
Budgeted General Rates and Municipal Charges Revenue	91,459,951	95,159,866
Budgeted Supplementary Rates	800,000	850,000
Budgeted Total Rates and Municipal Charges Revenue	92,259,951	96,009,866
Budgeted General Rates and Municipal Charges Revenue	92,259,951	96,009,866

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019-20 estimated \$850k and 2018-19 \$800k)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

***Note:**

The rates associated with the Melbourne Racing Club (MRC) involve three parcels of land.

1. The private property along Kambrook and Booran Roads is rated at the General Rate, the same as the vast majority of property in the municipality.
2. The Crown Land comprising the Racecourse Reserve, under the control of the MRC, is rated under the *Cultural and Recreational Land Act* (as are tennis clubs, bowls clubs, golf clubs etc.).
3. The free hold land to the north of Station Street known as 'Caulfield Village' will continue to change significantly over the course of the next 10-15 years.
 - a. Precinct 3 of Caulfield Village is still currently rated under the *Cultural and Recreational Lands Act* owing to its use in association with racing. Precinct 2 changed to General rate in 2018-19.
 - b. As Stages of this land move into construction, they will cease to be rated under the *Cultural and Recreational Lands Act* and will be rated under the General Rate. This is likely to take the form of a series of Supplementary Rate assessments. At the same time, back rates will be applied in accordance with *Cultural and Recreational Lands Act 1963* section 4(5), which will also be for increased amounts.

- c. This process will continue as each Stage moves into development until eventually the whole area is rateable under the General Rate and has been subject to back rates. The timing of these changes will be driven by construction which is not within Council's control. It is likely that these changes will occur over successive Council budgets and during the course of particular financial years.

Rates and changes in rates are assessed by independent valuers under the supervision of the Valuer General for Victoria. Values and rates assessed for Council's purposes may also be used by the State Government to levy the *Fire Services Property Levy* and Land Tax.

4.1.2 Statutory Fees and Fines (\$1.45m decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines.

The decrease is mainly due to an anticipated reduction in parking infringements activity from 2018-19 of \$1.4m due to a downturn in activity.

A detailed listing of statutory fees and fines are disclosed as part of the user charges and other fees schedule in Appendix D 'Schedule of User Charges and Other Fees'.

4.1.3 User Fees (\$900k decrease)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities and the provision of human services such as Family Day Care and Community Care Services.

Decreases in user fees include: Glen Eira Leisure \$560k, Local Laws \$443k, Community Development and Care \$271k and the reduction in recoup from the State Revenue for valuations of \$220k.

These decreases are offset by the increase in Early Learning Fees of \$644k based on a \$4 increase from 2019-20.

A key factor in the reduced fee income budget for 2019-20 is an expected cooling of the housing market, resulting in a slowdown in construction activity. The 'building boom' over the last few years resulted in higher levels of enforcement (parking, local laws, planning and building) around construction areas, as well as higher numbers of applications for these departments.

A detailed listing of user fees are disclosed as part of the user charges and other fees schedule in Appendix D 'Schedule of User Charges and Other Fees' and Appendix E 'Schedule of GEL User Charges and Other Fees'.

4.1.4 Other Income (\$1.07m decrease)

Decrease due to one-off income that was received for licences, permits fees and reimbursements relating to the works being undertaken for grade separation works during 2018-19 (\$861k).

4.1.5 Interest Received (\$235k increase)

Assumes a slightly higher average cash holdings across 2019-20 compared with 2018-19 and 2.5 per cent return on funds.

4.1.6 Contributions (\$541k decrease)

Council receives open space levies pursuant to clause 52.01 of the Glen Eira Planning Scheme. Council has achieved the new uniform levy rate of 5.7 per cent (Amendment C120).

These contributions are levied on multi-unit property developments in order to fund open space and are volatile and depend on decisions made by developers, not Council. Open space contributions are expected to decrease in 2019-20 to a total of \$9m.

4.1.7 Grants (\$2.38m decrease)

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

The level of operating grants decrease is explained by:

- Early payment of the 2019-20 Victorian Grants Commission allocation (50 per cent) during 2018-19. This is a timing variance and has increased the 2018-19 forecast by \$1.97m and decreased the 2019-20 budget by \$1.97m.
- Increased aged care income for residential facilities (ACFI Funding) of \$549k.

These increases are offset by:

- Reduced grants in disability care due to the changeover to the National Disability Insurance Scheme (NDIS) of (\$475k). This is offset by a reduction in costs as these services will not be provided by Council.
- Reduced Early Learning Centres child care subsidy (\$321k), partly offset by an increase in user fees.

A list of operating grants by type and source is included below:

Operating Grants				
Grant Funding Types and Source (Operating)	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget	
	\$'000	\$'000	\$'000	%
Recurrent - Commonwealth Government				
Aged Care	9,151	9,700	549	6%
Early Learning Centres	1,231	910	(321)	(26%)
Family Day Care	559	500	(59)	(11%)
Recurrent - State Government				
Delivered Meals	230	214	(16)	(7%)
Healthy Ageing	98	92	(6)	(6%)
Home Care	3,339	3,576	237	7%
Home Maintenance	265	247	(18)	(7%)
Immunisation	85	116	31	36%
In-home Assessment	1,047	1,052	5	0%
Libraries & Learning Centres	889	874	(15)	(2%)
Maternal and Child Health	1,137	1,160	23	2%
Metro Access	85	0	(85)	(100%)
Place Planning	100	0	(100)	(100%)
Public Health and Safety	40	9	(31)	(78%)
Respite Care	475	0	(475)	(100%)
Social Housing	100	0	(100)	(100%)
Social Support	715	699	(16)	(2%)
Supervision of School Crossings	422	400	(22)	(5%)
Sustainability	116	0	(116)	(100%)
Victorian Grants Commission	3,821	1,971	(1,850)	(48%)
Youth Services	33	35	2	6%
Total Recurrent Grants	23,936	21,555	(2,382)	(10%)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Council has secured grant funding for several 2019-20 capital projects and will continue to advocate for grant funding on a project by project basis. Recent opportunities have been with Sport Recreation Victoria for sporting facilities upgrades. Ongoing Roads to Recovery funding will be \$339k.

Movements in non-recurrent grant funding are summarised below:

Capital Grants				
Grant Funding Types and Source (Non-Recurrent)	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget	
	\$'000	\$'000	\$'000	%
Non-Recurrent - State Government				
Recreational Services	1,895	1,986	91	5%
Roads to Recovery	285	339	54	19%
Community Infrastructure	293	411	118	40%
Library Books	63	66	3	4%
Total Non-Recurrent Grants	2,537	2,802	265	10%

Expenditure

4.1.8 Employee Costs (\$4.62m increase)

Employee costs include all labour related expenditure and on-costs such as allowances, leave entitlements and employer superannuation.

Salaries and wages are expected to increase by \$4.04m compared to the 2018-19 adopted budget.

This increase relates to the following:

- Increase for Council's Enterprise Bargaining Agreement (EBA) - \$1.91m.
- New positions to support growth in Council Services \$2.37m, partially offset by increased income and diversion from consultancy spend.
- Award increases and increases in hours and allowances - \$886k.

Offset by decrease in budgeted Work Safe levy resulting from improved safety performance (\$589k).

Council has budgeted for a staffing level of 860.2 EFT for 2019-20.

4.1.9 Materials and Consumables (346k increase)

Materials include: minor furniture and equipment, printing and stationery and other consumables.

4.1.10 Contractors (\$611k increase)

Contractor costs relate mainly to the provision of Council services by external providers. External contractors are expected to increase mainly due to:

- Waste Management contract costs, overall increase of \$1.38m. These are in line with contractual arrangements and CPI increases. These cost increases are recovered from waste management fee income.
- Community Visioning Costs \$200k and Community Care \$475k.

Offsetting this are reductions in:

- Traffic Engineering as the service has been transferred in-house \$723k, line-marking \$213k, property revaluations \$140k and parking management of \$125k.

4.1.11 Maintenance (\$349k increase)

Maintenance costs include building security, plumbing, electrical works, cleaning and parks grounds maintenance.

4.1.12 Utilities (\$258k increase)

Utility charges relate to utilities such as water, gas, electricity, as well as telecommunication costs.

4.1.13 Other expenses (\$592k decrease)

The reduction in other expenses is attributable to the decrease in the provision for doubtful debts (predominantly parking infringement debtors). This reduction is offset by the decrease in revenue.

4.1.14 Borrowing costs (\$132k decrease)

Borrowing costs relate to the interest component of Council's borrowing costs for GESAC. Borrowing repayments of principal and interest costs of \$4m will be made during the 2019-20 financial year. Borrowings outstanding as at 30 June 2020 are projected to be \$11.28m. The decrease in borrowing costs reflects Council paying off this loan according to schedule.

4.1.15 Depreciation and Amortisation - non cash item (\$307k increase)

Depreciation and amortisation are accounting measures which allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. This increase is due to the capitalisation of the 2018-19 Capital Works projects.

4.1.16 Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment (\$196k increase)

The net loss on disposal of assets has increased in 2019-20. These amounts are difficult to predict when the budget is set. Items include disposal of: buildings, road surfaces, pavements, kerb and channels, footpaths, drains, right of ways and local area traffic management.

4.2 Balance Sheet

The Budgeted Balance Sheet shows the expected financial position at the end of the reporting year. This section of the *Budget* analyses the movements in assets (what is owned), liabilities (what is owed) and equity between the 2019-20 budget year and 2018-19 annual forecast. The 'bottom line' of this Statement is net assets which is the net worth of Council.

The change in net assets between two year's Budgeted Balance Sheet shows how the financial position has changed over that period which is described in more detail in the Budgeted Balance Sheet. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which fall due in the next twelve months.

Balance Sheet Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2020 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- The total of rates and charges raised will be collected in the 2019-20 year.
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and amortisation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2018-19 levels.
- Proceeds from the sale of property, infrastructure, plant and equipment will be received in full in the 2019-20 year.
- Employee entitlements to be increased in line with the EA.
- Principal repayments are estimated to be \$3.57m and interest payments \$439k.
- Total capital expenditure to be \$46.06m (including estimated carry overs of \$6m from the 2018-19 financial year).
- *Defined Benefit Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits. These balances are projected to decrease by \$6.58m mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the *Budget* and other debtor balances are at acceptable levels.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$46.06m of new assets), depreciation of assets (\$23.02m) and the disposal of property, plant and equipment (\$1.72m).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal payments of \$3.57m over the 2019-20 year.

Liquidity Ratio (Working Capital)				
	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20 Budget
	\$'000	\$'000	\$'000	\$'000
Current Assets				
Cash and Cash Equivalents	61,398	82,705	76,125	(6,580)
Trade and Other Receivables	12,739	13,815	13,815	-
Prepayments	1,497	1,625	1,625	-
Total Current Assets	75,634	98,145	91,565	(6,580)
Current Liabilities				
Trade and Other Payables	14,717	13,925	13,925	-
Trust Funds and Deposits	29,874	32,353	32,353	-
Provisions	13,350	13,468	13,468	-
Interest-Bearing Liabilities	3,571	3,571	3,685	(114)
Total Current Liabilities	61,512	63,317	63,432	(114)
Working Capital	14,122	34,828	28,134	(6,694)
Working Capital Ratio	122.96%	155.01%	144.36%	(10.64%)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding a majority of leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

Borrowings				
Year	New Borrowings	Repayment of Borrowings	Interest Paid for Borrowings	Balance 30 June
	\$'000	\$'000	\$'000	\$'000
2018-19 Forecast	-	3,455	571	14,848
2019-20 Annual Budget	-	3,571	439	11,277

4.2.4 Other Liabilities

Other liabilities represents the provision for environmental rehabilitation works for Council's share of the Regional Landfill Clayton South Joint Venture (21.1 per cent). These costs are the estimated costs associated with remediation of the site over a period of 28 years. Remediation is expected to be completed by 2045. Council's Strategic Resource Plan provides for post closure rehabilitation costs from 2021-22 of \$211k onwards.

4.3 Statement of changes in Equity

4.3.1 Reserves

A total of \$9m is budgeted to be transferred to the Open Space Reserve during the 2019-20 financial year which may be used to fund eligible open space capital works projects.

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's SRP and any changes in future use of the funds will be made in the context of the future funding requirements set out in the SRP.

Council approved its *Open Space Strategy* on 8 April 2014 following widespread community consultation. Pursuant to Clause 52.01 of the *Glen Eira Planning Scheme* a person who proposes to subdivide land into 3 or more lots must make a contribution to Council for public open space.

Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

4.4 Statement of Cash Flows

The Budgeted Statement of Cash Flows shows the expected cash movements during the budget year and the difference in the cash balance at the beginning and the end of the year. The net cash flows from operating activities, shows how much are expected to remain after providing day

to day services to the community. Any surpluses from operating activities are invested in areas such as capital works.

The information in the Budgeted Statement of Cash Flows assists in the assessment of the ability of Council to generate cash flows, meet financial commitments as they fall due, including the servicing of borrowings, fund changes in the scope or nature of activities and obtain external finance. The Budgeted Statement of Cash Flows analyses the expected cash flows for the 2019-20 financial year.

The cash flow is based on three main categories. In summary these are:

4.4.1 Net cash flows provided by/(used in) operating activities

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The decrease in inflows from operating activities is mainly due to increased outflows for employee costs \$4.62m, materials and services \$1.62m and decreased inflows of operating grants \$2.38m, statutory fees and fines \$1.45m and other receipts \$1.07m.

Partly offsetting these are increases in cash inflows from operating activities which are mainly due to increases in rate revenue \$3.24m and waste and recycling charges \$1.11m

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

Reconciliation of operating result and net cash from operating activities 30 June			
	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20
	\$'000	\$'000	\$'000
Surplus	18,656	25,819	18,310
Debt Servicing Costs	554	571	439
Loss on Disposal of Property, Infrastructure, Plant and Equipment	1,095	1,062	1,258
Depreciation and Amortisation	23,557	22,712	23,019
Cash Flows Available from Operating Activities	43,862	50,164	43,026

4.4.2 Net cash flows provided by/(used in) investing activities

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The increase in payments for investing activities of \$7.96m represents an increase in capital works program expenditure for the 2019-20 budget year.

4.4.3 Net cash flows provided by/(used in) financing activities

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Financing activities refer to cash generated or used in the financing of Council functions. The outflow in financing activities represents principal payments of \$3.57m and interest payments on the loan of \$439k.

4.4.4 Cash and Cash Equivalents

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year (governed by the rate cap) and providing a guide to the level of capital works expenditure that Council can sustain using existing cash reserves.

The Budgeted Statement of Cash Flows shows a decrease in the overall cash position as compared to the 2018-19 annual forecast and an increase from the *2018-19 Annual Budget*.

Funds held are mainly to cover current liabilities, as Council pays its creditors at the end of the month following the receipt of an invoice.

The reduction in working capital held in the Balance Sheet from the 2018-19 forecast reflects the progression of our capital works projects, and this is also reflected in the movements within the Statement of Cash Flows. The payments for investing activities reflect Council's commitment to ensuring capital projects are a major priority.

Overall, total cash and investments are forecast to decrease from \$82.71m to \$76.13m as at 30 June 2020.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations as shown in the following table. Unrestricted cash and investments for the period ending June 2020 are estimated to be \$43.77m.

Restricted and Unrestricted Cash and Investments				
	Annual Budget 2018-19	Forecast 2018-19	Annual Budget 2019-20	Variance 2018-19 Forecast to 2019-20
	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000	Inflow/(Outflow) \$'000
Total Cash and Investments	61,398	82,705	76,125	(6,580)
Restricted Cash and Investments				
Trust Funds and Deposits	(29,874)	(32,353)	(32,353)	-
Unrestricted Cash and Investments	31,524	50,352	43,772	(6,580)
Discretionary Reserves (Open Space)	-	(10,252)	-	10,252
Unrestricted Cash adjusted for Discretionary Reserves	31,524	40,100	43,772	3,672

Included in trust funds and deposits are:

- **Residential Aged Care Deposits** - relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and

- **Refundable deposits** - are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

Unrestricted cash and investments

These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

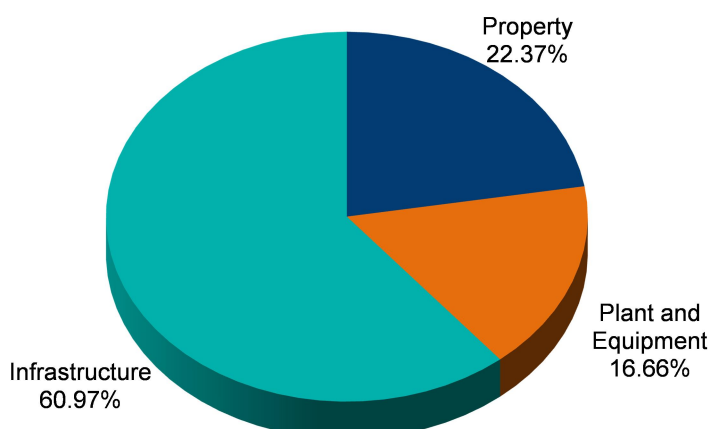
4.5 Capital Works Program

The Budgeted Statement of Capital Works sets out all the expected capital expenditure in relation to non-current assets for the year. It also shows the amount of capital works expenditure which is expected to be expanding, renewing or upgrading Council's asset base. This is important because each of these categories has a different impact on Council's future costs. The total expenditure on capital works projects for the 2019-20 financial year is \$46.06m (including carry overs of \$6m). The following tables show the total capital works from various views.

4.5.1 Summary

New Works	Forecast 2018-19	Budget 2019-20	Change	
	\$'000	\$'000	\$'000	%
Property	8,082	8,961	(879)	(10.9%)
Plant and Equipment	5,379	6,674	(1,295)	(24.1%)
Infrastructure	25,544	24,421	1,122	4.4%
Total	39,005	40,056	(1,051)	(2.7%)

Proportion of 2019-20 Capital Works Budget by Category



4.5.2 Property (\$8.96m)

The property class comprises buildings and building improvements including community facilities, Municipal offices, sports facilities and pavilions.

4.5.3 Plant and Equipment (\$6.67m)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library collections.

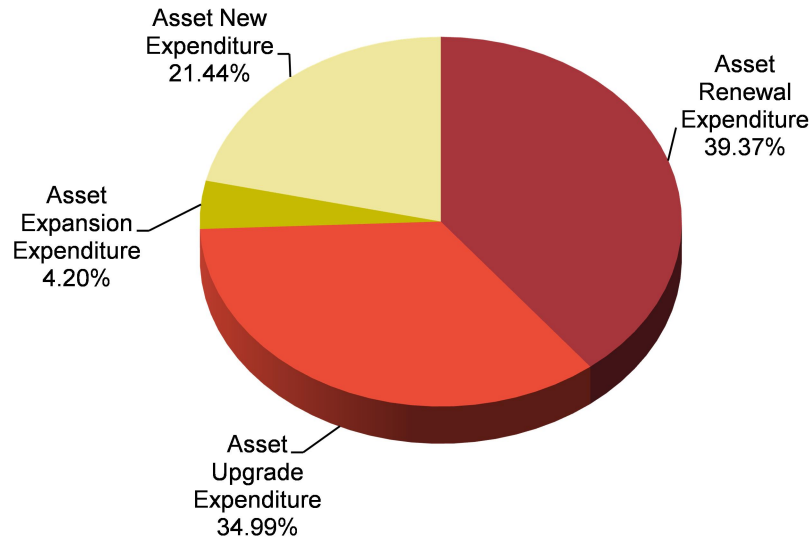
4.5.4 Infrastructure (\$24.42m)

Infrastructure includes roads, footpaths, drainage works (in road reserves, sportsgrounds and irrigation) open space (includes open space initiatives, parks, playing surfaces and playground equipment), car parks and streetscape works (street beautification of Council's streets and shopping precincts).

Refer to Appendix B and C for detailed listings of 2019-20 Capital Works projects.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources	
		New	Renewal	Upgrade	Expansion	Grants	Council Cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	8,961	2,260	1,505	4,572	625	372	8,589
Plant and Equipment	6,674	1,315	3,785	1,412	161	66	6,608
Infrastructure	24,421	5,300	9,840	8,132	1,150	2,364	22,057
Total New Works	40,056	8,875	15,129	14,116	1,936	2,802	37,254
Carried forward capital works from 2018-19	6,000	1,000	3,000	2,000	-	-	6,000
Total Capital Works Expenditure	46,056	9,875	18,129	16,116	1,936	2,802	43,254

2019-20 Capital Works - by Type



4.5.5 Asset Renewal (\$18.13m), Upgrade (\$16.12m), Expansion (\$1.94m) and New (\$9.88m)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

4.5.6 Carried Forward Works (\$6m)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2018-19 year it is forecast that \$6m of capital works will be incomplete and be carried forward into the 2019-20 year.

4.5.7 Funding Sources

Grants - Non-Recurrent (\$2.86m)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Below are the project related Grants factored into the 2019-20 Budget:

Capital Grants for 2019-20 include the following:	\$'000
Roads to Recovery	339
Murrumbeena Park Community Hub	1,000
Packer Park Lighting Upgrade	397
Bentleigh East Kindergarten Upgrade	350
Major Play Space Upgrade - Hodgson Reserve	250
Major Play Space Upgrade - McKinnon Reserve	233
Library Collections	66
Bentleigh Vibrant Laneway Project	61
EE Gunn Reserve Sports Ground Lighting	43
Bailey Reserve Sportsfield Lighting	25
Pavilion Upgrade - Victory Park	22
Centenary Park Sportsfield Lighting	17
Total Capital Grants	2,802

Council will continue to advocate for grant funding on a project by project basis. Recent opportunities have been with Sport Recreation Victoria for sporting facilities.

Council Cash (\$43.25m)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$43.25m will be generated in Council cash to fund the 2019-20 Capital Works program.

Refer to Appendix B and C for detailed listings of Capital Works projects.

Overview to Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in this report. Statutory disclosures are in accordance with the *Local Government Act 1989* and Local Government Model Financial Report.

This information has not been included in the main body of the *Budget* in the interests of clarity and conciseness. Council has decided that whilst the budget needs to focus on the important elements of the *Budget* and provide appropriate analysis, the detail upon which the *Annual Budget* is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budget Processes
B	Capital Works Program (as required by the Local Government Regulations)
C	New Capital Works Program
D	Schedule of User Charges and Other Fees
E	Schedule of GEL User Charges and Other Fees

Appendix A – Budget Processes

This section lists the budget processes to be undertaken in order to adopt the *Budget* in accordance with the *Local Government Act 1989* (the *Act*) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the *Act*, Council is required to prepare and adopt an *Annual Budget* for each financial year. The *Budget* is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the *Act*.

The 2019-20 *Budget*, which is included in this report, is for the year 1 July 2019 to 30 June 2020 and is prepared in accordance with the *Act* and Regulations. The *Budget* includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works.

These Statements have been prepared for the year ending 30 June 2020 in accordance with the *Act* and Regulations and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The *Budget* also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the *Budget*.

A proposed *Budget* is prepared in accordance with the *Act* and submitted to Council in April for approval in principle. Council is then required to give public notice that it intends to adopt the *Budget*. It must give 28 days' notice of its intention to adopt the proposed budget and make the *Budget* available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the *Budget* and any submission must be considered before adoption of the *Budget* by Council.

With the introduction of the State Government's Rate Capping legislation in 2015 Councils are capped to a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). Glen Eira City Council has determined not to submit an application for a variation in 2019-20.

The final step is for Council to adopt the *Budget* after receiving and considering any submissions from interested parties. The *Budget* is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget Process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
3. Council submits formal rate variation submission to ESC	Mar
4. Proposed budget(s) submitted to Council for approval	Apr/May
5. ESC advises whether rate variation submission is successful	May
6. Public notice advising intention to adopt budget	May
7. Budget available for public inspection and comment	May
8. Public submission process undertaken	May/Jun
9. Submissions period closes (28 days)	Jun
10. Submissions considered by Council	Jun
11. Budget and submissions presented to Council for adoption	Jun
12. Copy of adopted budget submitted to the Minister	Jun

Appendix B: 2019-2020 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2019-20 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
PROPERTY								
Buildings								
Carnegie Market [Carnegie Structure Plan]	Shepparson Avenue, Carnegie	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Carnegie Swim Centre Redevelopment	Koornang Park, Moira Avenue, Carnegie	\$ 750,000	\$ 375,000	\$ 375,000	\$ -	\$ -	\$ -	\$ 750,000
Elsternwick Community Hub [Elsternwick Structure Plan]	The rear of Glen Huntly Road, between Staniland Grove and Orrong Road, Elsternwick	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Bentleigh Library Improvement & Integration [Bentleigh Structure Plan]	Bentleigh Library - Robert Street	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000
Pavilion Upgrade - Victory Park	Victory Park 21 Patterson Street, Bentleigh	\$ 630,000	\$ -	\$ 630,000	\$ -	\$ -	\$ 22,137	\$ 607,863
King George Pavilion	East Boundary Road, Bentleigh East	\$ 421,000	\$ -	\$ 421,000	\$ -	\$ -	\$ -	\$ 421,000
Lord Reserve - Pavilion Development	Lord Reserve, Munro Avenue, Carnegie	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Koornang Park - Pavilion redevelopment	Koornang Park, Carnegie	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Public Toilet Upgrades	Bentleigh Hodgson Reserve, 1-3 Higgins Rd, Bentleigh Murrumbeena Park, Kangaroo Road, Murrumbeena	\$ 650,000	\$ -	\$ 325,000	\$ 325,000	\$ -	\$ -	\$ 650,000
Moorleigh Village Community Shed	Bignell Road, Bentleigh East	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,200,000
GESAC Studio 1 Update	GESAC	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000
Glen Huntly Maternal and Child Health Centre refurbishment	Corner of Royal and Rosedale Avenues, Glen Huntly	\$ 120,000	\$ 30,000	\$ 60,000	\$ -	\$ 30,000	\$ -	\$ 120,000
Bentleigh East Kindergarten Upgrade	202 East Boundary Road, Bentleigh East	\$ 570,000	\$ -	\$ 570,000	\$ -	\$ -	\$ 350,000	\$ 220,000
Parks Depot Upgrade	Caulfield Park Depot, Caulfield	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

Appendix B: 2019-2020 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2019-20 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
GESAC Aquatic Space Expansion	GESAC	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Future Spaces Project	Town Hall Offices	\$ 500,000	\$ -	\$ 400,000	\$ -	\$ 100,000	\$ -	\$ 500,000
Caulfield Early Learning Centre (ELC) & Maternal Child Health (MCH) pram shed	6 Lirrewa Grove, Caulfield	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Outdoor Undercover Seating	GESAC	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000
Privacy Doors for Children's Toilets at Five Kindergartens	Bentleigh Kindergarten, 9 Higgins Road, Bentleigh; Brady Road Kindergarten, 84 Brady Road, Bentleigh East; Caulfield South Kindergarten, 1C Birch Street, Caulfield South; Centre Road Kindergarten, 850 Centre Road, Bentleigh East; McKinnon Kindergarten, 220 McKinnon Road, McKinnon	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Caulfield Recreation Centre Change room upgrade	6 Maple Street, Caulfield	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Retail Space Update	GESAC	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ 85,000
GESAC Aquatic Access Gates Replacement	GESAC	\$ 195,000	\$ -	\$ 195,000	\$ -	\$ -	\$ -	\$ 195,000
Upgrade GESAC Occasional Care outdoor play space	GESAC	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Sustainability initiatives - Energy Efficiency Projects	Oak Tree House, Caulfield	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Sustainability initiatives - Solar Projects	Independent Living Units; Kindergartens; Centenary Park Pavilion - Bignell Road, Bentleigh East; Godfrey Street Community House, 9 Godfrey St, Bentleigh.	\$ 380,000	\$ -	\$ -	\$ -	\$ 380,000	\$ -	\$ 380,000
Elsternwick Library Staircase	Elsternwick Library	\$ 160,000	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000
Externals Component Renewal	Municipality Wide	\$ 6,210	\$ 6,210	\$ -	\$ -	\$ -	\$ -	\$ 6,210
Electrical Component Renewal	Municipality Wide	\$ 10,523	\$ 8,418	\$ 2,105	\$ -	\$ -	\$ -	\$ 10,523
Security Component Renewal	Bailey Reserve (East Boundary Road)	\$ 27,500	\$ 27,500	\$ -	\$ -	\$ -	\$ -	\$ 27,500

Appendix B: 2019-2020 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2019-20 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Mechanical Component Renewal	Municipality Wide	\$ 33,383	\$ 6,677	\$ 26,706	\$ -	\$ -	\$ -	\$ 33,383
Hydraulic Component Renewal	Municipality Wide	\$ 62,546	\$ 50,037	\$ 12,509	\$ -	\$ -	\$ -	\$ 62,546
Substructure Component Renewal	Municipality Wide	\$ 122,068	\$ 122,068	\$ -	\$ -	\$ -	\$ -	\$ 122,068
Superstructure Component Renewal	Municipality Wide	\$ 169,453	\$ 169,453	\$ -	\$ -	\$ -	\$ -	\$ 169,453
Floor Finishes Component Renewal	Municipality Wide	\$ 242,866	\$ 48,573	\$ 194,293	\$ -	\$ -	\$ -	\$ 242,866
Roof Renewals	Municipality Wide	\$ 267,579	\$ 267,579	\$ -	\$ -	\$ -	\$ -	\$ 267,579
Fittings/Finishes Component Renewal	Municipality Wide	\$ 466,264	\$ 373,011	\$ 93,253	\$ -	\$ -	\$ -	\$ 466,264
Caulfield Early Learning Centre - Bathroom/Laundry	6 Lirrewa Grove, Caulfield	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Caulfield Early Learning Centre - staff room refurbish	6 Lirrewa Grove, Caulfield	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Upgrading children's playspace	Carnegie Early Learning Centre (17 Truganini Road, Carnegie)	\$ 21,800	\$ -	\$ 21,800	\$ -	\$ -	\$ -	\$ 21,800
TOTAL PROPERTY		\$ 8,961,192	\$ 1,504,526	\$ 4,571,666	\$ 625,000	\$ 2,260,000	\$ 372,137	\$ 8,589,055

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Project Name			Location			2019-20 Budget Allocation			Asset Expenditure Types				Funding Sources						
						Renewal \$			Upgrade \$		Expansion \$		New \$		Grants \$		Council Cash \$		
PLANT AND EQUIPMENT																			
Plant, Machinery and Equipment																			
GESAC CCTV Upgrade		GESAC				\$ 90,000		\$ -		\$ 90,000		\$ -		\$ -		\$ -		\$ 90,000	
Building Management Systems (BMS) Program		Municipality Wide				\$ 80,000		\$ -		\$ 36,000		\$ -		\$ 44,000		\$ -		\$ 80,000	
GESAC Plant Renewal		GESAC				\$ 339,000		\$ 339,000		\$ -		\$ -		\$ -		\$ -		\$ 339,000	
Fleet and Plant Replacement Program		Municipality Wide				\$ 1,883,483		\$ 1,883,483		\$ -		\$ -		\$ -		\$ -		\$ 1,883,483	
Furniture and Equipment		Council Offices (Town Hall)				\$ 100,000		\$ 100,000		\$ -		\$ -		\$ -		\$ -		\$ 100,000	
Total Plant, Machinery and Equipment						\$ 2,492,483		\$ 2,322,483		\$ 126,000		\$ -		\$ 44,000		\$ -		\$ 2,492,483	
Computers and Telecommunications																			
Office 365 and SharePoint Intranet		Council Offices				\$ 303,478		\$ -		\$ -		\$ -		\$ 303,478		\$ -		\$ 303,478	
Parking Permit Digital Solution		Council Offices				\$ 70,000		\$ -		\$ -		\$ -		\$ 70,000		\$ -		\$ 70,000	
Single Customer View		Council Offices				\$ 50,000		\$ -		\$ -		\$ -		\$ 50,000		\$ -		\$ 50,000	
Digital Concierge		Council Offices				\$ 75,000		\$ -		\$ -		\$ -		\$ 75,000		\$ -		\$ 75,000	
Application Integration Platform, Connector Development, Master Data Management Development (Data Governance)		Council Offices				\$ 461,840		\$ -		\$ -		\$ -		\$ 461,840		\$ -		\$ 461,840	
Enterprise Business Intelligence Tool		Council Offices				\$ 50,000		\$ -		\$ -		\$ -		\$ 50,000		\$ -		\$ 50,000	
Website Transaction Assistant		Council Offices				\$ 100,000		\$ -		\$ -		\$ -		\$ 100,000		\$ -		\$ 100,000	

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Project Name		Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Upgrade library self-service kiosks	Libraries		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Pathway Upgrade to UX	Council Offices		\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000
Information Services - Infrastructure and Hardware Renewals	All Council Offices		\$ 805,300	\$ 322,120	\$ 161,060	\$ 161,060	\$ 161,060	\$ -	\$ 805,300
Total Computers and Telecommunications			\$ 2,035,618	\$ 322,120	\$ 281,060	\$ 161,060	\$ 1,271,378	\$ -	\$ 2,035,618
Library Books and Materials									
Purchase of library collections	All Libraries		\$ 910,119	\$ -	\$ 910,119	\$ -	\$ -	\$ 65,617	\$ 844,502
Other Plant and Equipment									
Mobile Shelving for Elsternwick Library	Elsternwick Library 4 Staniland Grove, Elsternwick		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Senior Citizen Centres Renewal of Furniture and Equipment	Bentleigh Senior Citizens Centre Caulfield Senior Citizens Centre East Bentleigh Senior Citizens Centre Moorleigh Village Senior Citizens Centre Ormond Senior Citizens Centre		\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Residential Services OHS / No Lift	Rosstown Community Spurway Community Warrawee Community		\$ 90,000	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 90,000
GESAC - Strength Equipment Upgrade	GESAC		\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Replace window furnishings for Maternal and Child Health Centres	Across seven MCH centres		\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Replacement of Family Day Care equipment	Municipality Wide		\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000
Replace Maternal and Child Health office chairs	Across all seven MCH centres		\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000

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Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Replacement of toys and equipment for Council's Occasional Care programs	Carnegie Children's Multipurpose Room, Carnegie Glen Huntly Maternal and Child Health Centre, Glen Huntly GESAC Occasional Care, Bentleigh East	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Glen Eira Sports & Aquatic Centre - Furniture & Equipment	GESAC	\$ 473,478	\$ 473,478	\$ -	\$ -	\$ -	\$ -	\$ 473,478
Residential Services - Furniture and Equipment	Rosstown Community, 6 Ames Ave Spurway Community, 89-91 Murrumbeena Road Warrawee Community, 854a Centre Road	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Total Other Plant and Equipment		\$ 1,235,478	\$ 1,140,478	\$ 95,000	\$ -	\$ -	\$ -	\$ 1,235,478
TOTAL PLANT AND EQUIPMENT		\$ 6,673,698	\$ 3,785,081	\$ 1,412,179	\$ 161,060	\$ 1,315,378	\$ 65,617	\$ 6,608,081

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Project Name			Location			2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
							Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
INFRASTRUCTURE												
Roads												
School Safety	Robert Street, Bentleigh					\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Lower Speed Limit	Koornang Road, Carnegie Tucker Road (near McKinnon Primary School)					\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ 140,000
Shopping Centre Safety	Lucan Street, Caulfield North					\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Residential Street Safety ITS - Child Friendly Neighbourhood	Murrumbeena (ITS Child Friendly Neighbourhood) Gerald Street; Murrumbeena Road at Ariadne, Burns and Thompsons Avenues; Railway Parade at Dunoon St, Ardyne St., Toward Street, Bute Street and Rosella Street; Poath Road at Rosella, Lydson and Stewart Streets; Kangaroo Road and Howe Street					\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Black Spot Safety Program	Koornang/Oakleigh Roads, Carnegie Normanby Road Under Pass, Caulfield					\$ 358,000	\$ -	\$ -	\$ -	\$ 358,000	\$ -	\$ 358,000
Pedestrian safety	Patterson Road at Patterson Shopping Village, Bentleigh Wheatley Road near Carlton Street, McKinnon					\$ 308,000	\$ -	\$ 308,000	\$ -	\$ -	\$ -	\$ 308,000
Kerb and Channel Replacement Program	Municipality Wide					\$ 170,000	\$ 161,500	\$ 8,500	\$ -	\$ -	\$ -	\$ 170,000
Right-Of-Way Renewal Program	Sebastopol Street, Caulfield North Balaclava Road, Caulfield North Ercildoune Street ROW West, Caulfield North and Seymour Road ROW South East, Elsternwick					\$ 350,000	\$ 297,500	\$ 52,500	\$ -	\$ -	\$ -	\$ 350,000
Local Area Traffic Management Renewal Program	Speed Cushions Replacement with Standard Road Hump at: Briggs St (2) Caulfield; Bokhara Rd (1) Caulfield South; Malane St (2) Ormond; Bent St (1) Caulfield South; Saturn St (2) Caulfield South; Bellevue Rd (5) Bentleigh East; Parkside St (2) Elsternwick; Blamey St (2) Bentleigh East; Tyrone St (2) Ormond. Renewal of Speed Humps at 22 Katandra Road, Ormond; 27 Royal Avenue, Glen Huntly; 11 Rosanna Street, Carnegie; 54 Murray Road, McKinnon. Renewal of Splitter Island between 12 and 13 Jupiter Street, Caulfield South; Browns Road and Elizabeth Street, Bentleigh East; Allanby Grove and Elizabeth Street, Bentleigh East; Gray Street and Elizabeth Street, Bentleigh East. Roundabout renewal at Lillimur Rd and Walsh St, Ormond.					\$ 400,000	\$ 320,000	\$ 80,000	\$ -	\$ -	\$ -	\$ 400,000

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Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Local Road Periodic Resurfacing Program	30 roads across the Municipality	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Road Reconstruction Program	Reconstruction of Neville Street, Carnegie; Lockerbie Court, St Kilda East; Manor Gve, St Kilda East; Lempriere Avenue, St Kilda East; Coorigil Road, Carnegie. Construction of unmade ROW at Inkerman Road to Ercildoune Street, Caulfield North. Design of Powderham Rd, Caulfield North and Elimatta Rd, Carnegie. Design of unmade ROWs at Kooyong Road; Caulfield and Fallon Street to Dead end, Caulfield.	\$ 3,800,000	\$ 3,040,000	\$ 760,000	\$ -	\$ -	\$ 338,955	\$ 3,461,045
Total Roads		\$ 7,066,000	\$ 5,319,000	\$ 1,209,000	\$ -	\$ 538,000	\$ 338,955	\$ 6,727,045
Footpaths								
Integrated Transport Strategy Safe School Pilot #1 - Coatesville Primary School Catchment	Coatesville Primary School - Mackie Road, Bentleigh East	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000
Carnegie Children's Multipurpose Room outdoor space upgrade	Carnegie Children's Multipurpose Room 3 Shepparson Avenue, Carnegie	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
Footpath Program - New	Eastern side of Hopetoun Court Bentleigh East Eastern side of Forrest Street Bentleigh East Eastern side of Hughes Street Bentleigh East Eastern side of Belinda Court Bentleigh East Southern side of Beech Street Bentleigh Northern side of St Aubins Avenue Caulfield North Eastern side of Murra Street Bentleigh East Northern side of Griffith Avenue Bentleigh East Eastern side of Graham Avenue McKinnon	\$ 255,000	\$ -	\$ -	\$ -	\$ 255,000	\$ -	\$ 255,000
Footpath Renewal Program	Municipality Wide as required	\$ 1,700,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
Total Footpaths		\$ 2,385,000	\$ 1,700,000	\$ 30,000	\$ 400,000	\$ 255,000	\$ -	\$ 2,385,000

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Project Name			Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
					Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Drainage										
Drainage Renewal and Flood Mitigation Program	Scott St, Clarence St, Webb St, Caulfield South; Clarence St, York St stage 1, Caulfield South; Hopkins St, Paschal St, Buckingham Ave Bentleigh; Irving Ave, Murrumbeena; Kalimna St, Bentleigh East; Paschal St, Bentleigh (Design); Buckingham Avenue Stage 2; Selkirk Ave, Bentleigh; Webb St drainage improvement work - stage 2.			\$ 3,400,000	\$ 850,000	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 3,400,000
Parks and Open Space										
Neerim Road Warehouse Activation [Carnegie Structure Plan]	296-298 Neerim Road, Carnegie			\$ 260,000	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ 260,000
Packer Park Pavilion Upgrade	Packer Park, Leila Road, Carnegie			\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Tennis Strategy Implementation	Bentleigh Recreation Tennis Club Caulfield Park Tennis Club Caulfield Recreation Tennis Club Glen Eira Tennis Club Caulfield South			\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000
New Open Space - Aileen Avenue	Aileen Avenue, Caulfield South			\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Outer Circle Railway Management Plan Implementation	Boyd Park			\$ 935,380	\$ -	\$ 935,380	\$ -	\$ -	\$ -	\$ 935,380
Major Play Space Upgrade - McKinnon Reserve Multipurpose (Stage 2)	McKinnon Reserve cnr McKinnon and Tucker Roads, McKinnon			\$ 690,000	\$ -	\$ -	\$ -	\$ 690,000	\$ 233,260	\$ 456,740
Murrumbeena Park Community Hub Development	Murrumbeena Park, Kangaroo Road, Murrumbeena			\$ 1,250,000	\$ -	\$ -	\$ -	\$ 1,250,000	\$ 1,000,000	\$ 250,000
Centenary Park Sportsfield Lighting Upgrade Oval 1	Centenary Park 130 Brady Road, Bentleigh East			\$ 350,000	\$ -	\$ 87,500	\$ -	\$ 262,500	\$ 16,500	\$ 333,500
EE Gunn Reserve Sports Ground Lighting Upgrade	EE Gunn Reserve Malane Street, Ormond			\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 42,735	\$ 407,265
Bailey Reserve Sportsfield Lighting Upgrade Oval 3	Bailey Reserve 178 East Boundary Road, Bentleigh East			\$ 230,000	\$ -	\$ 57,500	\$ -	\$ 172,500	\$ 25,000	\$ 205,000

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Project Name	Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Lord Reserve and Koornang Park Masterplan Implementation	Lord Reserve and Koornang Park, Carnegie	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000
Major Playground Upgrade - Detailed Design (Princes Park)	Princes Park, Bambra Road, Caulfield South	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Rosanna Street Reserve - Playground and landscape enhancement works	Rosanna Street, Carnegie	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ 55,000
Minor Playground Upgrade and Landscape Enhancement Works - Dega Avenue	Dega Avenue Park, Bentleigh East	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Turf Cricket Wicket Cover Enclosures	McKinnon Reserve, McKinnon EE Gunn Reserve, Ormond Moorleigh Reserve, Bentleigh East Caulfield Park, Caulfield North	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Moorleigh Community Village Multi Sports Facility Lighting Upgrade	Moorleigh Community Village 92 Bignell Road, Bentleigh East	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Bicycle Strategy Implementation	Woodville Avenue, Glen Huntly Marara Road, Caulfield South Additional bicycle hoops in various locations throughout the municipality	\$ 200,000	\$ -	\$ 40,000	\$ -	\$ 160,000	\$ -	\$ 200,000
Sports Ground Drainage Upgrade - Bailey Reserve (Softball Diamond 1)	Bailey Reserve, East Boundary Road, Bentleigh East	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Major Play Space Upgrade - Bentleigh Hodgson Reserve Multipurpose	Bentleigh Hodgson Reserve 1-3 Higgins Road, Bentleigh	\$ 950,000	\$ -	\$ 950,000	\$ -	\$ -	\$ 250,000	\$ 700,000
Caulfield Park Master Plan Implementation	Caulfield Park, Balaclava Road, Caulfield	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 50,000
Hopetoun Gardens - Landscape enhancement works	Glen Huntly Road, Elsternwick	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000
Minor Park Improvements	Municipality Wide	\$ 93,000	\$ 93,000	\$ -	\$ -	\$ -	\$ -	\$ 93,000
Goal post replacement	Municipality Wide	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

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Project Name		Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Bin Enclosures	McKinnon Reserve, EE Gunn Reserve, Caulfield Park, Harleston Park, King George VI Memorial Reserve, McKinnon Reserve		\$ 60,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 60,000
New Park Furniture	Reserves and Parks throughout Municipality		\$ 155,000	\$ -	\$ 77,500	\$ -	\$ 77,500	\$ -	\$ 155,000
Soil levelling works	Municipality Wide		\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Pathways Granitic Surface Upgrade	Duncan MacKinnon, Caulfield Park, Murrumbeena Reserve and other sites within Municipality		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Replacement of Park Shelters	Clapperton Street, Bentleigh		\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Caulfield Park Concrete Edging Replacement	Caulfield Park Heritage Area		\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Installation of rubber softfall within playgrounds	Municipality wide		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Replacement Aged Park Infrastructure (Broken/Damaged)	Municipality wide		\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Synthetic cricket surfaces and winter wicket covers	Municipality Wide		\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Minor Playground Upgrade and Renewal	Parks and Reserves throughout the Municipality		\$ 150,000	\$ 112,500	\$ -	\$ -	\$ 37,500	\$ -	\$ 150,000
Sports Ground Lighting Renewal Program	Municipality Wide		\$ 230,000	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
Caulfield ELC: Shady Garden rubber rock/garden redesign	6 Lirrewa Grove, Caulfield		\$ 18,000	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ 18,000
Turf wicket replacement	Municipality Wide		\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Packer Park Sportsground Floodlighting Upgrade	Packer Park, Carnegie		\$ 396,850	\$ -	\$ 396,850	\$ -	\$ -	\$ 396,850	\$ -
Sports ground irrigation conversion	Municipality Wide		\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Total Parks and Open Space			\$ 8,388,230	\$ 1,050,500	\$ 3,412,730	\$ 200,000	\$ 3,725,000	\$ 1,964,345	\$ 6,423,885

Appendix B: 2019-2020 Capital Works Program

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Project Name		Location	2019-20 Budget Allocation	Asset Expenditure Types				Funding Sources	
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash \$
Car Parks									
Elsternwick Multi-deck car park [Elsternwick Structure Plan]	Stanley Street, corner of Orrong Road, Elsternwick	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000	
Car Park Renewal Program	Reconstructing Heather Street Carpark, Bentleigh East; Victory Park Patterson Road Carpark, Bentleigh. Designing Bent Street (No 2 to 6) Carpark, Bentleigh; 94 Mitchell St to 93 Daley Street, Carpark Bentleigh.	\$ 650,000	\$ 520,000	\$ 130,000	\$ -	\$ -	\$ -	\$ 650,000	
Total Car Parks			\$ 850,000	\$ 520,000	\$ 130,000	\$ -	\$ 200,000	\$ -	\$ 850,000
Streetscapes									
Bentleigh Vibrant Laneway Project	Behind Centre Road shops (between Bentleigh Station and Godfrey Street), Bentleigh	\$ 581,906	\$ -	\$ -	\$ -	\$ 581,906	\$ 60,906	\$ 521,000	
Eat Street [Bentleigh Structure Plan]	Vickery Street (south), Bentleigh	\$ 400,000	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000	
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	Selwyn Street, Elsternwick	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	
Integrated Transport Strategy Corridor Pilot #1 - Inkerman Road Safe Cycling	Inkerman Road	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	
Activity Centre Minor Improvements Program	The three major activity centres	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	
Narrow Naturestrip Tree Planting Program	Edward Street, Elsternwick Prentice Street, Elsternwick Curral Road, Elsternwick	\$ 400,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000	
Total Streetscapes			\$ 2,331,906	\$ 400,000	\$ 800,000	\$ 550,000	\$ 581,906	\$ 60,906	\$ 2,271,000
TOTAL INFRASTRUCTURE			\$ 24,421,136	\$ 9,839,500	\$ 8,131,730	\$ 1,150,000	\$ 5,299,906	\$ 2,364,206	\$ 22,056,930
Total 2019-2020 New Capital Works Program			\$ 40,056,026	\$ 15,129,107	\$ 14,115,575	\$ 1,936,060	\$ 8,875,284	\$ 2,801,960	\$ 37,254,066

Appendix C: 2019-20 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2019-20 year.

The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Strategic Projects					
Neerim Road Warehouse Activation [Carnegie Structure Plan]	Temporary activation of the area currently occupied by an old furniture warehouse. Temporary interim uses such as open space, food markets, community gardens and a rolling curation schedule of events and activities will make this space a fun and interactive place for people to meet, learn and socialise until the ultimate plans for the development of the 'Carnegie Market' are kicked off. Budget allocation: Design and Construction	296-298 Neerim Road, Carnegie	\$ 260,000	\$ -	\$ 260,000
Eat Street [Bentleigh Structure Plan]	Create a pedestrian-only mall area with outdoor seating, activated by cafes, restaurants and bars with increased trading hours. Key elements of this project include: a. Extending the plaza space from the Rotunda, over Centre Road, to incorporate Vickery Street. b. Closure of Vickery Street, between Centre Road and the new east-west plaza. c. Relocating pedestrian crossing to align with the plaza, with kerb extensions and a raised pedestrian platform. d. Providing inviting green spaces with large canopy trees. e. Encouraging adjacent uses to spill into the plaza areas. Budget allocation: Completion of detailed design (detailed design to start at end 2018-19 financial year).	Vickery Street (south), Bentleigh	\$ 400,000	\$ -	\$ 400,000
Bentleigh Vibrant Laneway Project	This project achieves streetscape, connectivity, security and community safety improvements to public space in Bentleigh. Delivering lighting installation, pavement treatment and vandal-resistant bin enclosures to an area connecting pedestrian routes, shops, car-parks, and Bentleigh Station this project will provide safer movements, increase activity and improve community perceptions of safety. Funding for this project is from the Public Safety Infrastructure Fund. Budget allocation: Construction	Behind Centre Road shops (between Bentleigh Station and Godfrey Street), Bentleigh	\$ 581,906	\$ 60,906	\$ 521,000
Carnegie Swim Centre Redevelopment	The Carnegie Swim Centre is at the end of its serviceable life and in need of replacement and redevelopment. In 2018-19, community consultation was undertaken and concept plans and options presented to Councillors. A strategic directions study on aquatics facilities in Glen Eira will be completed in early 2019, to finalise the scope and concepts for the redevelopment of Carnegie Swim Centre. Budget allocation: Detailed design and further community consultation. Construction is scheduled for 2020-21 and 2021-22.	Koornang Park, Moira Avenue, Carnegie	\$ 750,000	\$ -	\$ 750,000
Integrated Transport Strategy Safe School Pilot #1 - Coatesville Primary School Catchment	This project aims to provide a safer environment to promote active travel around the neighbourhood, with a particular focus in the surrounding area of Coatesville Primary School. Safe school zones have a strong focus on accessibility and safety for all users. These zones should provide for a range of safe travel options while not impacting on the amenity of nearby residents. The objectives are to: a. Provide an environment that encourages active and independent travel. b. Ensure existing and future amenity of the area when designing movement around a school zone is protected and enhanced. c. Work with a local school and neighbourhood to develop new ways to encourage behavioural changes and reduce the reliance on car-based transport d. Implementing a safe school zone will promote accessibility and safety for all users and drive behavioural change within the school community, towards making riding and walking to school normal for all children. Budget allocation: Design and commencement of implementation	Coatesville Primary School - Mackie Road, Bentleigh East	\$ 400,000	\$ -	\$ 400,000

Appendix C: 2019-20 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2019-20 year.

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]	The key elements of the Cultural Precinct include creating a new civic space to establish a Jewish cultural precinct, a pedestrian plaza area connecting the community hub, museum and strategic sites, providing active cultural or community use frontages and limited retail presentation. These works also incorporate the integration of a commemorative artwork to commemorate the survivors of the Holocaust as part of this design. Budget allocation: Design only	Selwyn Street, Elsternwick	\$ 350,000	\$ -	\$ 350,000
Carnegie Market [Carnegie Structure Plan]	One of the central objectives of the market is to strengthen the sense of community in Carnegie by creating an open and inviting place that brings together the rich mix of residents, workers and visitors, and creates space for daily interactions. It allows opportunities to create diverse housing types in the upper levels and employment opportunities. Budget allocation: Feasibility and Design	Shepparson Avenue, Carnegie	\$ 250,000	\$ -	\$ 250,000
Integrated Transport Strategy Corridor Pilot #1 - Inkerman Road Safe Cycling	The Inkerman Road corridor has been selected to pilot the implementation of a Safe Cycling Street. Safe Cycling Streets are a strategic element of the Integrated Transport Strategy and aim to provide an environment for people of all ages and abilities to cycle safely, while contributing to achieving the goal of a 50:50 mode share of car and non-car trips by 2031. Budget allocation: Finalise design and commence construction.	Inkerman Road	\$ 400,000	\$ -	\$ 400,000
Activity Centre Minor Improvements Program	Minor capital works such as upgrades, additions, refreshes, enhancements in our Activity Centres. Examples of these include laneway upgrades/rejuvenations, historical plaque celebrations, new street furniture, minor landscaping upgrades etc. Budget allocation: Design and construction	The three major activity centres	\$ 200,000	\$ -	\$ 200,000
Elsternwick Community Hub [Elsternwick Structure Plan]	Create a new community hub and improved precinct based car parking solution in place of the existing Library site and Stanley Street Car Park sites in Elsternwick. Key elements of this project include: a. Create a new community hub facility that fronts new park. b. Relocating existing car parking to ensure no net loss of car parking across the activity centre. c. Improving pedestrian amenity on Staniland Grove from Glenhuntly Road d. Maintaining existing levels of public parking at the car park site, between Staniland Grove and Orrong Road. e. Creation of two-way laneway to the rear of Glenhuntly Road shops. Budget allocation: Further feasibility, market scenario testing and design.	The rear of Glen Huntly Road, between Staniland Grove and Orrong Road, Elsternwick	\$ 200,000	\$ -	\$ 200,000
Bentleigh Library Improvement & Integration [Bentleigh Structure Plan]	Upgrades to the Bentleigh Library including the integration of the Youth Services into a refurbished facility, exploring the possibility of expansion of the facility and introduction of a new civic forecourt. Key elements of this project include: a. Creating a new plaza entry to the Library from Centre Road via Robert Street. b. Establishing a shared zone in Robert Street (road space shared by cars and pedestrians). c. Redeveloping the youth centre on Robert Street. d. Maintaining the existing car parking to service the library users. Budget allocation: Design only	Bentleigh Library - Robert Street	\$ 350,000	\$ -	\$ 350,000

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				Grants \$	Council Cash \$
Elsternwick Multi-deck car park [Elsternwick Structure Plan]	Creation of a new multi-level car park to provide a consolidated precinct parking solution. Key elements of this project include increasing the availability of car parking by reworking existing car parking arrangements over multiple levels. Budget allocation: Concept Design only	Stanley Street, corner of Orrong Road, Elsternwick	\$ 200,000	\$ -	\$ 200,000
Total Strategic Projects			\$ 4,341,906	\$ 60,906	\$ 4,281,000
Community Facilities					
Moorleigh Village Community Shed	To establish a Community Shed at Moorleigh Village which will play an important role in connecting community members, and promote wellbeing outcomes. Budget allocation: Construction. Design and consultation undertaken during 2018-19.	Bignell Road, Bentleigh East	\$ 1,200,000	\$ -	\$ 1,200,000
GESAC Studio 1 Update	Redesign of Group Fitness Studio 1 at GESAC. Budget allocation: Design and Construction	GESAC	\$ 45,000	\$ -	\$ 45,000
Glen Huntly Maternal and Child Health Centre refurbishment	Refurbishment of the Glen Huntly Maternal and Child health Centre, including an upgrade to the heating and cooling system, re configuring the current floor plan to incorporate an additional office, replacing worn furniture and update the colour scheme to the MCH doors. Budget allocation: Construction	Corner of Royal and Rosedale Avenues, Glen Huntly	\$ 120,000	\$ -	\$ 120,000
Bentleigh East Kindergarten Upgrade	Increase the capacity of the kindergarten from 27 places to 33 by increasing the size of the existing playroom. The project will also include the provision of: a. a larger office space to accommodate additional staff b. an additional children's toilet c. a new disability toilet Budget allocation: Construction. Funding from Department of Education	202 East Boundary Road, Bentleigh East	\$ 570,000	\$ 350,000	\$ 220,000
Parks Depot Upgrade	The current layout of the Parks Depot is not ideal for the servicing of Glen Eira parks and open space. The project will allow for: a. adequate storage of materials used to service and maintain Glen Eira parks and open space. b. improved access for deliveries and provision of space for parking of service vehicles Budget allocation: Construction	Caulfield Park Depot, Caulfield	\$ 250,000	\$ -	\$ 250,000
GESAC Aquatic Space Expansion	Expand the aquatic space in the hot water pool area. This will release the current pressure on storage as demand for this space has grown, particularly for rehabilitation and disability specialised equipment. This space would also allow for the introduction of more hot water wellness therapy services to meet increasing demand. Budget allocation: Construction	GESAC	\$ 150,000	\$ -	\$ 150,000
Outdoor Undercover Seating	Convert the existing shade canopy for the outdoor pool seating. Upgraded shade canopy will now be water resistant and include heating. Budget allocation: Construction	GESAC	\$ 75,000	\$ -	\$ 75,000

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				Grants \$	Council Cash \$
Future Spaces Project	This project will develop an options assessment, costing and design to inform a future decision of Council on scope and budget allocation for the refurbishment of the Town Hall. Important objectives of this refurbishment are to: a. improve customer service and way-finding; b. improve building security; c. address challenges with disability access; d. maximise office capacity; and e. improve working conditions that are currently cramped, inefficient and not motivating to work in. Consideration will be given to Ground Floor, Level 1 and Level 3 as well as all customer service and community areas. Budget allocation: Design	Town Hall Offices	\$ 500,000	\$ -	\$ 500,000
GESAC CCTV Upgrade	Replace existing CCTV system at GESAC	GESAC	\$ 90,000	\$ -	\$ 90,000
Caulfield Early Learning Centre (ELC) & Maternal Child Health (MCH) pram shed	Pusher/pram shed (similar to the bike shed between Caulfield ELC/MCH and Oak Tree House) to be built for parents who attend Caulfield ELC, MCH visits and MCH parenting sessions. Currently the centre has no storage space for pushers/prams creating a safety hazard for all using the services; clients (when the pushers are in the hallways) and staff (when pushers are stored in offices). Budget allocation: Construction	6 Lirrewa Grove, Caulfield	\$ 15,000	\$ -	\$ 15,000
Privacy Doors for Children's Toilets at Five Kindergartens	Install privacy doors for children's toilets. Budget allocation: Construction	Bentleigh Kindergarten, 9 Higgins Road, Bentleigh; Brady Road Kindergarten, 84 Brady Road, Bentleigh East; Caulfield South Kindergarten, 1C Birch Street, Caulfield South; Centre Road Kindergarten, 850 Centre Road, Bentleigh East; McKinnon Kindergarten, 220 McKinnon Road, McKinnon	\$ 25,000	\$ -	\$ 25,000
Carnegie Children's Multipurpose Room outdoor space upgrade	Create a more natural outdoor play space for children and families who use the Carnegie Children's Multipurpose Room. Focusing on replacing existing artificial surface to create a natural play space. Budget allocation: Construction	Carnegie Children's Multipurpose Room 3 Shepparson Avenue, Carnegie	\$ 30,000	\$ -	\$ 30,000
Caulfield Recreation Centre Change room upgrade	Upgrade to the change rooms at Caulfield Recreation Centre. Budget allocation: Construction	6 Maple Street, Caulfield	\$ 50,000	\$ -	\$ 50,000
Mobile Shelving for Elsternwick Library	Implement mobile shelving at Elsternwick Library. Budget allocation: Purchase and installation of 27 mobile shelving units.	Elsternwick Library 4 Staniland Grove, Elsternwick	\$ 50,000	\$ -	\$ 50,000
Retail Space Update	Update the GESAC Retail Space. The original designed space for GESAC was approx. 30sqm and our current demand requires over 100sqm of space. By redesigning the space it will make the area neater, easier for customers to find what they want, and ensure the space is used efficiently. Budget allocation: Construction	GESAC	\$ 85,000	\$ -	\$ 85,000
GESAC Aquatic Access Gates Replacement	Replacement of Aquatic access gates at main entry to pools. Budget allocation: Design and construction.	GESAC	\$ 195,000	\$ -	\$ 195,000

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				Grants \$	Council Cash \$
Upgrade GESAC Occasional Care outdoor play space	The current play space lacks imagination and suggested changes will assist in stimulating and enhancing the individual and group play of children accessing the service. Suggested changes include modifying the sandpit, expand the natural features i.e. rock riverbed and garden currently offered. Budget allocation: Construction	GESAC	\$ 40,000	\$ -	\$ 40,000
Total Community Facilities			\$ 3,490,000	\$ 350,000	\$ 3,140,000
Community Safety					
School Safety	Prepare design for WOMBAT Crossing. A WOMBAT Crossing is the raised, wide pedestrian crossing. Budget allocation: Design only	Robert Street, Bentleigh	\$ 10,000	\$ -	\$ 10,000
Lower Speed Limit	Relocate 2 x existing electronic speed signs just north of Centre Road and change all 60 km/h panels on electronic speed limit signs to 50 km/h signs. Provision of electronic variable speed limit signs for part time 40 km/h speed limit near McKinnon Primary School (8 am to 5 pm School days). Budget allocation: Construction	Koornang Road, Carnegie Tucker Road (near McKinnon Primary School)	\$ 140,000	\$ -	\$ 140,000
Elsternwick Library Staircase	The Elsternwick Library staircase has been identified as OH&S partially non-compliant. As this is a safety issue it is recommended that the staircase be replaced. Budget allocation: Construction	Elsternwick Library	\$ 160,000	\$ -	\$ 160,000
Shopping Centre Safety	One Lane Slow Point as per Road Safety Audit within Council overland flow area. Budget allocation: Design only	Lucan Street, Caulfield North	\$ 10,000	\$ -	\$ 10,000
Footpath Program - New	Construction of new (missing link) footpaths in priority locations.	Eastern side of Hopetoun Court Bentleigh East Eastern side of Forrest Street Bentleigh East Eastern side of Hughes Street Bentleigh East Eastern side of Belinda Court Bentleigh East Southern side of Beech Street Bentleigh Northern side of St Aubins Avenue Caulfield North Eastern side of Murra Street Bentleigh East Northern side of Griffith Avenue Bentleigh East Eastern side of Graham Avenue McKinnon	\$ 255,000	\$ -	\$ 255,000
Residential Street Safety ITS - Child Friendly Neighbourhood	a. Flat top speed humps and a splitter island pavement treatments at intersections b. Splitter islands and pavement treatments at intersections c. Splitter Island and pavement treatments at intersections d. Splitter islands, Kerb Out-stands and pavements treatments at intersections e. Splitter islands and pavement treatments at intersections Budget allocation: Consultation with all residents in the affected streets	Murrumbeena (ITS Child Friendly Neighbourhood) Gerald Street; Murrumbeena Road at Ariadne, Burns and Thompsons Avenues; Railway Parade at Dunoon St, Ardyne St, Toward Street, Bute Street and Rosella Street; Poath Road at Rosella, Lydson and Stewart Streets; Kangaroo Road and Howe Street	\$ 20,000	\$ -	\$ 20,000
Black Spot Safety Program	Roundabout upgrades to improve cyclist safety and provide left turn lane into underpass. Budget allocation: Construction	Koornang/Oakleigh Roads, Carnegie Normanby Road Under Pass, Caulfield	\$ 358,000	\$ -	\$ 358,000

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Project Name	Description	Location	2019-20 Budget Allocation	Grants \$	Council Cash \$
Pedestrian safety	Pedestrian Crossing upgrade and new Pedestrian crossings Budget allocation: Construction	Patterson Road at Patterson Shopping Village, Bentleigh Wheatley Road near Carlton Street, McKinnon	\$ 308,000	\$ -	\$ 308,000
Total Community Safety			\$ 1,261,000	\$ -	\$ 1,261,000
Great at Glen Eira					
Office 365 and SharePoint Intranet	The current version of Office at GECC is 2010. End support is 2020 and compatibility issues with Windows 2010 are emerging. With an increasingly mobile workforce (supporting digital transformation) a more fit-for purpose tool is the Office 365 Platform.	Council Offices	\$ 303,478	\$ -	\$ 303,478
Parking Permit Digital Solution	Council is reviewing its Residential Parking Permit Scheme as part of the creation of a new Parking Policy. Once the Parking Policy has been finalised and adopted by Council, we will need to roll-out the new Residential Parking Permit Scheme. This will include the tool used to administer the provision of permits to our community. We have in the past used permit stickers but more recently have used cardboard permits that either sit on the dashboard or hang from the rear vision mirror. It is proposed to move to a digital e-permit solution. A digital permit system provides a more streamlined process for residents. Residents will have access to an online portal so that they can apply for and manage their own permits. There will be no delay in them receiving their permits and no cardboard or sticker that they need to display in their vehicle and, in the case of visitor permits, transfer between vehicles. There is a cost saving to Council because it eliminates printing and mailing costs.	Council Offices	\$ 70,000	\$ -	\$ 70,000
Single Customer View	The need for a single customer view was identified by KPMG in their health check as a high priority. At present, customer data sits in multiple databases that don't talk to each other. This can lead to a siloed customer experience and/or duplicated data. Budget allocation: Foundation work on data sets, governance and accuracy of disparate data sources to enable single customer view for Council and one Council view for customers.	Council Offices	\$ 50,000	\$ -	\$ 50,000
Digital Concierge	This project was identified in the Digital by Default Strategy and was planned to be done after the new website has been developed. The website is planned for completion by June 2019. The Digital Concierge is a kiosk which can be located at the Town Hall, Libraries etc. to be used by customers to: a. self service check in for visitors to meet with Council staff b. make a payment for any council service c. provide the capacity to browse the internet on location d. book a venue e. access to online services including applications and permits It will also allow for reporting and queue management, real time updates and feedback.	Council Offices	\$ 75,000	\$ -	\$ 75,000
Application Integration Platform, Connector Development, Master Data Management Development (Data Governance)	This initiative is for the implementation of an integration layer which is a set of tools designed to rapidly facilitate the integration and data communication across Council's suite of software applications. Much of Council's business data is currently uncontrolled and moved across systems manually. It is quite often contained within spreadsheets. This is not a viable minimum standard for a digital transformation.	Council Offices	\$ 461,840	\$ -	\$ 461,840

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				Grants \$	Council Cash \$
Enterprise Business Intelligence Tool	Council lacks a platform or tool to perform enterprise wide business intelligence and visualisation. Council also has no platform to deliver analysis and reporting that is easily accessible, assigns relevant security permissions and can be updated with little to no effort when there is a change to the underlying data.	Council Offices	\$ 50,000	\$ -	\$ 50,000
Website Transaction Assistant	Implement a chat bot for outside business hours. It is a program that can conduct a conversation with a resident online and provide them basic information. A chat bot allows residents to access information at a time that suits them without placing an unmanageable resource burden on Council. Our data shows that residents are increasingly opting to contact Council outside of core business hours for services, information and to complete transactions. The implementation of a chat bot will significantly aid these interactions.	Council Offices	\$ 100,000	\$ -	\$ 100,000
Total Great at Glen Eira			\$ 1,110,318	\$ -	\$ 1,110,318
Recreation and Open Space					
New Open Space - Aileen Avenue	Proposed new local park. Budget allocation: Detailed Design (Concept design was completed in 2018-19).	Aileen Avenue, Caulfield South	\$ 150,000	\$ -	\$ 150,000
Tennis Strategy Implementation	Council endorsed the Glen Eira Tennis Strategy in November 2018 and a number of projects have been identified as part of the Action Plan. A high priority from the action plan is the installation of the Tennis Australia Book-a-Court system in four different locations spread across the municipality. This will improve public access to the courts, provide usage data and provide additional income for clubs. This project will design and implement the Book-a-Court system in four locations within Glen Eira. Additionally this will allow for a number of other actions to be explored, including: a. management options for Caulfield Park Tennis Club b. discussions around development / location of Murrumbeena Tennis Club c. discussions with St.Kevins Tennis Club and leasing issues. Further details on these projects will be provided to Council as they develop towards key decisions.	Bentleigh Recreation Tennis Club Caulfield Park Tennis Club Caulfield Recreation Tennis Club Glen Eira Tennis Club Caulfield South	\$ 125,000	\$ -	\$ 125,000
Outer Circle Railway Management Plan Implementation	The Outer Circle Railway Linear Park Management Plan has provided guidance and vision for the management, development and decision making around Boyd Park, Springthorpe Gardens and Riley Reserve since it was adopted in 2004. The Caulfield to Dandenong grade separation project and Murrumbeena main drain upgrade have changed the nature, functionality, access and usage of these areas. Community consultation has concluded on a draft Landscape Management Plan refresh and is planned to be endorsed by Council in early 2019. Following grade separation and Murrumbeena Flood Mitigation drainage works, officers are keen to ensure the park is both rectified and upgraded in a timely manner. The total estimated costs of short term projects is \$900k. This amount includes \$485k to be provided by Melbourne Water as part of the reinstatement of vegetation as a result of the Murrumbeena Flood Mitigation project. This will ensure that the future use of this reserve continues to meet the emerging population needs and demands. This project proposes to implement key elements of the refreshed Landscape Management Plan along the flood mitigation alignment - from Riley Reserve, Springthorpe Gardens and Boyd Park. Additional funding for Management Plan implementation will be sought in following years.	Boyd Park	\$ 935,380	\$ -	\$ 935,380

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				Grants \$	Council Cash \$
Packer Park Pavilion Upgrade	Upgrade the Packer Park Pavilion to better meet the needs of the Carnegie Caulfield Cycling Club. Feasibility and concept design is currently being undertaken in 2018-19 - this will further inform cost and timing. Budget allocation: Detailed Design	Packer Park, Leila Road, Carnegie	\$ 80,000	\$ -	\$ 80,000
Narrow Naturestrip Tree Planting Program	Construction of tree planting pits within Council streets that contain only concrete footpaths. This will involve the removal of existing trees, replacement of footpaths, creation of an engineered tree planting pit and the planting of various selected tree species. Budget allocation: Construction	Edward Street, Elsternwick Prentice Street, Elsternwick Curral Place, Elsternwick	\$ 400,000	\$ -	\$ 400,000
Major Play Space Upgrade - McKinnon Reserve Multipurpose (Stage 2)	This project focuses on Stage 2 of the playground upgrade, with the construction of a modified ball court (including basketball goals, a netball post and relevant line markings, a custom built bouldering wall and associated seating and landscaping). The design for this component has been completed alongside design for Stage 1. Stage 1 of the playground upgrade is scheduled to commence early 2019. This project has received committed funding from Sport and Recreation Victoria, 2019-20 Community Sporting Infrastructure Fund to the amount of \$233k. Budget allocation: Construction	McKinnon Reserve cnr McKinnon and Tucker Roads, McKinnon	\$ 690,000	\$ 233,260	\$ 456,740
Pavilion Upgrade - Victory Park	This project will see modifications to Victory Park Pavilion, including the retrofitting of bathrooms and umpire amenities to provide female friendly facilities. This will see the replacement of urinals and open showers to provide unisex facilities. This project has received funding from Sport and Recreation Victoria, Female Friendly Facilities Fund, of \$199k during the 2018-19 year. \$22k will be received upon completion of the project during 2019-20. Budget allocation: Construction	Victory Park 21 Patterson Street, Bentleigh	\$ 630,000	\$ 22,137	\$ 607,863
Murrumbeena Park Community Hub Development	Construction of a new community hub that provides multi-functional space for a variety of community, Council, sporting and casual users. The project will assist to meet the needs of our growing community in Murrumbeena and Hughesdale. The State Government has provided \$2.1m towards the project. Budget allocation: Detailed Design	Murrumbeena Park, Kangaroo Road, Murrumbeena	\$ 1,250,000	\$ 1,000,000	\$ 250,000
Lord Reserve - Pavilion Development	This project will see the construction of a new, state of the art pavilion that provides multi-use spaces, accessible unisex amenities and social facilities for use by sports clubs, community groups and the wider community. This building will replace the two existing Lord Reserve pavilions which are located approximately 10 metres apart. The State Government announced \$1m towards the project during the 2018 State Election campaign. Budget allocation: Detailed design	Lord Reserve, Munro Avenue, Carnegie	\$ 250,000	\$ -	\$ 250,000

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				Grants \$	Council Cash \$
Lord Reserve and Koornang Park Masterplan Implementation	Implementation of the Lord Reserve and Koornang Park Masterplan, incorporating the Carnegie Swim Centre site. The Masterplan for the site is currently in development, and is expected to go to community consultation in 2019. The 2019-20 years will see a combination of detailed design and implementation of high priority actions. Budget allocation: Design only	Lord Reserve and Koornang Park, Carnegie	\$ 200,000	\$ -	\$ 200,000
Centenary Park Sportsfield Lighting Upgrade Oval 1	To upgrade sports ground floodlighting at Centenary Park (Oval 1) including 4 floodlighting poles and LED fittings to provide 150 LUX lighting to meet the standards for night games to be played. Council has received State Government funding for 2019-20 for the construction phase. The State Government has committed to \$165k towards this project. The majority of the grant has been received during 2018-19 with 10% expected to be received upon completion in 2019-20. Budget allocation: Construction	Centenary Park 130 Brady Road, Bentleigh East	\$ 350,000	\$ 16,500	\$ 333,500
EE Gunn Reserve Sports Ground Lighting Upgrade	To upgrade sports ground floodlighting at EE Gunn Reserve (Oval 1) including new floodlighting poles and LED fittings to provide 150 lux lighting to meet Australian Standards for night competition. The Federal Government has provided \$214k towards this project. \$171k has been received during the 2018-19 year, with the remaining \$43k expected to be received during 2019-20. Budget allocation: Construction	EE Gunn Reserve Malane Street, Ormond	\$ 450,000	\$ 42,735	\$ 407,265
Bailey Reserve Sportsfield Lighting Upgrade Oval 3	State Government has committed \$250k for lighting upgrades at Bailey Reserve: • Stage 1 – upgrade sportsground floodlighting on oval 1 (occurring in 2018-19) • Stage 2 (this project) – install new sports ground floodlighting at Bailey Reserve (Oval 3) including 4 floodlighting poles and LED fittings to provide 50 LUX lighting to meet the minimum standard for football training purposes. \$225k from State Government has been received in 2018-19, the remaining \$25k will be received in 2019-20. Budget allocation: Construction	Bailey Reserve 178 East Boundary Road, Bentleigh East	\$ 230,000	\$ 25,000	\$ 205,000
Koornang Park - Pavilion redevelopment	To commence redevelopment of the Koornang Park Pavilion. This will be staged into concept design/consultation, detailed design phase and construction period. The updated pavilion will provide: a. female friendly change room b. improved accessibility for the whole community c. multi-purpose and flexible spaces d. suitable community spaces The State Government announced \$1m towards the project during the 2018 State Election campaign. Budget allocation: Design only	Koornang Park, Carnegie	\$ 100,000	\$ -	\$ 100,000
Packer Park Sportsground Floodlighting Upgrade	Upgrade sportsground floodlighting at Packer Park to 150 lux LED lighting to allow for night competition. This project will include lighting design (underway), preliminary investigations, and supply and installation of new floodlighting poles and light fittings. This project has emerged from external funding received from Federal Government.	Packer Park, Carnegie	\$ 396,850	\$ 396,850	\$ -

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				Grants \$	Council Cash \$
Major Playground Upgrade - Detailed Design (Princes Park)	<p>This project is aimed at upgrading the play space at Princes Park to address the risk issues currently presented by both the condition and location of the play equipment.</p> <p>The equipment is ageing and the close proximity to the trees is presenting trip hazards from the exposed roots. This project aims at redesigning elements of the play space to construct play equipment to address both these issues.</p> <p>Budget allocation: Detailed Design</p>	Princes Park, Bamba Road, Caulfield South	\$ 40,000	\$ -	\$ 40,000
Rosanna Street Reserve - Playground and landscape enhancement works	<p>Stage 2 landscape enhancement works around the western end will include expansion of the existing playground area to incorporate natural play elements, additional seating, Rosstown Railway references/signs and a circular path to incorporate banked corners and humps to create an interesting path for young bike and scooter riders. The existing avenue of maple trees will be extended through the entire pathway.</p> <p>Budget allocation: Design only</p>	Rosanna Street, Carnegie	\$ 55,000	\$ -	\$ 55,000
Minor Playground Upgrade and Landscape Enhancement Works - Dega Avenue	<p>This project involves the upgrade of the local playground at Dega Avenue. This playground is contained within a poorly landscaped area, so this project would include the upgrade to the surrounding landscaping and realignment of the playground footprint to better service community users.</p> <p>Budget allocation: Design only</p>	Dega Avenue Park, Bentleigh East	\$ 80,000	\$ -	\$ 80,000
Turf Cricket Wicket Cover Enclosures	<p>This project will see the construction of new enclosures within our reserves to allow for easy access and storage of cricket covers. The purpose of this is to remove the OHS issues with the current poor storage conditions which in turn will increase the longevity of the covers.</p> <p>Budget allocation: Construction at McKinnon Reserve, EE Gunn Reserve, Moorleigh Reserve and Caulfield Park. Other locations will be constructed in 2020-21 subject to funding.</p>	McKinnon Reserve, McKinnon EE Gunn Reserve, Ormond Moorleigh Reserve, Bentleigh East Caulfield Park, Caulfield North	\$ 100,000	\$ -	\$ 100,000
Moorleigh Community Village Multi Sports Facility Lighting Upgrade	<p>Provision of new LED sports field lighting to the Moorleigh Community Village Multi Sports Facility that is currently under construction. The new Multi Sports Facility has 5 cricket bays that can be converted to a futsal field, the purpose of the facility is to increase services available to the community and sporting clubs and extend the use of this facility beyond the current sole-purpose of cricket. Installation of facility lighting will further enhance the use and access to this Multi Sports Facility, by allowing operation outside of day light hours. The introduction of LED lighting into our reserves is to support the increasing need for sustainable and energy efficient systems. LED lighting has an estimated saving of 65% of total costs over the project life.</p> <p>Budget allocation: Construction</p>	Moorleigh Community Village 92 Bignell Road, Bentleigh East	\$ 250,000	\$ -	\$ 250,000
Bicycle Strategy Implementation	<p>To continue to implement actions outlined in the Glen Eira Bicycle Strategy 2010, the Integrated Transport Strategy (2018) and bicycle related master plan action, additionally this will enable projects identified in the upcoming Bicycle Strategy refresh to commence. Actions will include continuation of off-road paths, signage, improving connections and safety and placing additional bicycle hoops in various locations throughout the municipality.</p> <p>Budget allocation: Construction</p>	Woodville Avenue, Glen Huntly Marara Road, Caulfield South	\$ 200,000	\$ -	\$ 200,000
Public Toilet Upgrades	<p>To implement and/or replace Council's Public Toilets within Parks. This project proposes to relocate the single exeloo facility at Murrumbeena Park to create a double facility at Hodgson Reserve. A new double toilet facility will then be installed at Murrumbeena Park.</p> <p>Budget allocation: Design and Construction</p>	Bentleigh Hodgson Reserve, 1-3 Higgins Rd, Bentleigh Murrumbeena Park, Kangaroo Road, Murrumbeena	\$ 650,000	\$ -	\$ 650,000

Appendix C: 2019-20 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2019-20 year.

The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Sports Ground Drainage Upgrade - Bailey Reserve (Softball Diamond 1)	Installation of drainage on softball diamond 1 to address water pooling and flooding issues on this sports ground. Budget allocation: Design only	Bailey Reserve, East Boundary Road, Bentleigh East	\$ 50,000	\$ -	\$ 50,000
Major Play Space Upgrade - Bentleigh Hodgson Reserve Multipurpose	This project will see the redevelopment of the underutilised youth play space at Bentleigh Hodgson Reserve into a high functioning, multipurpose play space catering for all ages and abilities, particularly older youth. This will involve transforming a more formal playground into an active recreation space with a 3-point basketball court, tennis hit up wall, bouldering wall, climbing frame, table tennis table and social areas. This project has received \$250k funding from Sport and Recreation Victoria, Community Sport Infrastructure Fund 2019-20. Budget allocation: Construction	Bentleigh Hodgson Reserve 1-3 Higgins Road, Bentleigh	\$ 950,000	\$ 250,000	\$ 700,000
Caulfield Park Master Plan Implementation	Construction of new shelter at heritage end. Budget allocation: Design and Construction.	Caulfield Park, Balaclava Road, Caulfield	\$ 50,000	\$ -	\$ 50,000
Hopetoun Gardens - Landscape enhancement works	Landscape enhancement works at Hopetoun Gardens, Elsternwick. This will be informed by the refreshed Landscape Plan which is currently being prepared for community consultation in early 2019, with planned adoption by Council before June 2019. Key projects proposed include to continue the theme of the recently upgraded Glen Huntly Road frontage through the park, upgraded garden beds, provision of improved social areas, upgrade to play ground and replacement of bandstand to accessible, flexible and contemporary structure. Budget allocation: Detailed design	Glen Huntly Road, Elsternwick	\$ 30,000	\$ -	\$ 30,000
Minor Park Improvements	Minor park improvements made throughout the year following discussions with staff or requests from park users. Budget allocation: Construction	Municipality Wide	\$ 93,000	\$ -	\$ 93,000
Goal post replacement	Replace current AFL posts on senior grounds as existing do not meet regulation standards. Budget allocation: Construction	Municipality Wide	\$ 125,000	\$ -	\$ 125,000
King George Pavilion	This project will redevelop existing facilities at King George Pavilion: <ul style="list-style-type: none">• New unisex bathrooms and a social room will be constructed• The existing canteen and servery will be relocated to provide better service to club patrons• A new security and access system with swipe card functionality will be installed• The new pavilion will provide full DDA compliance Budget allocation: Construction	East Boundary Road, Bentleigh East	\$ 421,000	\$ -	\$ 421,000
Total Recreation and Open Space			\$ 9,331,230	\$ 1,986,482	\$ 7,344,748

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Sustainability					
Sustainability initiatives - Energy Efficiency Projects	To reduce energy consumption within our larger Council buildings. Budget allocation: Installing roof insulation at Oak Tree House.	Oak Tree House, Caulfield	\$ 50,000	\$ -	\$ 50,000
Sustainability initiatives - Solar Projects	To install Solar Panels on 18 Council and Community buildings. This work will provide renewable energy which will reduce power bills. Budget allocation: Construction	Independent Living Units; Kindergartens; Centenary Park Pavilion - Bignell Road, Bentleigh East; Godfrey Street Community House, 9 Godfrey St, Bentleigh.	\$ 380,000	\$ -	\$ 380,000
Bin Enclosures	New waste and recycling bin enclosures will be installed across various Parks and Reserves to further promote sustainability within Glen Eira.	McKinnon Reserve, EE Gunn Reserve, Caulfield Park, Harleston Park, King George VI Memorial Reserve, McKinnon Reserve	\$ 60,000	\$ -	\$ 60,000
Building Management Systems (BMS) Program	Conduct an audit of existing BMS and solar systems. Integrate and optimise all BMS in council buildings to deliver further improvements in energy efficiency and improve monitoring and performance. Consolidate the BMS across Council into a single data portal for ease of operation. Analyse the benefits to Council of installing further BMS's at other Council sites in future years.	Municipality Wide	\$ 80,000	\$ -	\$ 80,000
Total Sustainability			\$ 570,000	\$ -	\$ 570,000
Renewal					
Soil levelling works	To improve the safety and appearance of recreational and passive areas which edge pathways, table/seats, and other park infrastructure within parks and reserves To continue to provide maintenance levels to ensure open space areas are accessible and safe. Budget allocation: Construction	Municipality Wide	\$ 40,000	\$ -	\$ 40,000
Pathways Granitic Surface Upgrade	To continually maintain and improve the condition of path and track networks throughout the open space and parklands. To ensure Council's obligation to provide a safe environment for all park users both passive and recreational is achieved. Budget allocation: Construction	Duncan MacKinnon, Caulfield Park, Murrumbeena Reserve and other sites within Municipality	\$ 50,000	\$ -	\$ 50,000
Replacement of Park Shelters	Upgrade the Park Shelter. These facilities encourage people to use open spaces as a social meeting place as well as allowing use of the reserves in all weather. Budget allocation: Construction	Clapperton Street, Bentleigh	\$ 55,000	\$ -	\$ 55,000
Caulfield Park Concrete Edging Replacement	To renew concrete edging which borders the granitic gravel pathway through the heritage western end area in Caulfield Park. Budget allocation: Construction	Caulfield Park Heritage Area	\$ 90,000	\$ -	\$ 90,000
Installation of rubber soffall within playgrounds	Installation and renewal of existing rubber surface around play equipment to minimise risk and provide a safe surface for the users of Council's playgrounds. Budget allocation: Construction	Municipality wide	\$ 50,000	\$ -	\$ 50,000

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Replacement Aged Park Infrastructure (Broken/Damaged)	Replacement of aged, unsafe and damaged park infrastructure. Seats and picnic tables provide resting places for people exercising and walking and also for relaxing. It is important that Council maintain their infrastructure to the expectation of park users, community and sporting groups. Budget allocation: Construction	Municipality wide	\$ 90,000	\$ -	\$ 90,000
Externals Component Renewal	The refurbishment of services to the building that are not directly attached to the structure, but perform a pivotal role in the assets overall performance (e.g. external lights, footpath etc.). Budget allocation: Construction	Municipality Wide	\$ 6,210	\$ -	\$ 6,210
Electrical Component Renewal	The renewal of various Council building electrical components that have been identified through Strategic Life Cycle Audits in poor condition. Budget allocation: Construction	Municipality Wide	\$ 10,523	\$ -	\$ 10,523
Security Component Renewal	To update the security which includes swipe card access. Budget allocation: Construction	Bailey Reserve (East Boundary Road)	\$ 27,500	\$ -	\$ 27,500
Mechanical Component Renewal	Strategic renewal program for replacing air-conditioning units at various Council buildings. The Projects include HVAC work and ongoing plant renewal at the various sites. Budget allocation: Construction	Municipality Wide	\$ 33,383	\$ -	\$ 33,383
Synthetic cricket surfaces and winter wicket covers	Replacement of worn synthetic surfaces on centre wickets, practice nets and multi use surfaces within parks. Budget allocation: Construction	Municipality Wide	\$ 60,000	\$ -	\$ 60,000
Hydraulic Component Renewal	Rolling program for renewal of hydraulic components across Council assets. Budget allocation: Construction	Municipality Wide	\$ 62,546	\$ -	\$ 62,546
Pathway Upgrade to UX	Council's property and rating system, Pathway, have released a new version of their platform and will cease support of our current platform (defects excepted) in June 2019	Council Offices	\$ 70,000	\$ -	\$ 70,000
GESAC Plant Renewal	Plant Capital Expenditure for GESAC in accordance with Asset Management Plan Budget allocation: Construction	GESAC	\$ 339,000	\$ -	\$ 339,000
Senior Citizen Centres Renewal of Furniture and Equipment	Upgrade furniture and equipment used to support Senior Citizen club activities at five locations. Budget allocation: Construction	Bentleigh Senior Citizens Centre Caulfield Senior Citizens Centre East Bentleigh Senior Citizens Centre Moorleigh Village Senior Citizens Centre Ormond Senior Citizens Centre	\$ 80,000	\$ -	\$ 80,000
Residential Services OHS / No Lift	Residential Services have a No Lift policy when transferring or moving non ambulant clients. This is to protect both staff and clients. As such we are required to update or replace the equipment we use to ensure that we can maintain our No Lift policy. Budget allocation: Construction	Rosstown Community Spurway Community Warrawee Community	\$ 90,000	\$ -	\$ 90,000

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Substructure Component Renewal	Ongoing substructure renewal of council buildings. Provide building assets that are fit for purpose. Budget allocation: Construction	Municipality Wide	\$ 122,068	\$ -	\$ 122,068
Minor Playground Upgrade and Renewal	This project will address a variety of important playground equipment upgrades. Outdated playground equipment may pose risk management issues for park users and require ongoing maintenance. This project will identify and upgrade any faulty or deteriorating equipment. Budget allocation: Construction	Parks and Reserves throughout the Municipality	\$ 150,000	\$ -	\$ 150,000
Superstructure Component Renewal	Ongoing superstructure renewal of council buildings. Provide building assets that are fit for purpose. Budget allocation: Construction	Municipality Wide	\$ 169,453	\$ -	\$ 169,453
Kerb and Channel Replacement Program	A detailed survey of the condition of Council's kerb and channel was conducted in 2017. Issues were raised regarding the ageing infrastructure. This project is for the replacement of broken, cracked or displaced and misaligned kerb and channel. Budget allocation: Construction	Municipality Wide	\$ 170,000	\$ -	\$ 170,000
Sports Ground Lighting Renewal Program	This project proposes to address defects, dilapidation and maintenance issues associated with the sports ground floodlighting across all parks and reserves throughout Glen Eira. The purpose of this project is to undertake proactive maintenance in order to prevent any lights, poles and fittings from failing. The works are based on the lighting pole inspection report undertaken in February 2017. Budget allocation: Construction	Municipality Wide	\$ 230,000	\$ -	\$ 230,000
Floor Finishes Component Renewal	This program is an ongoing renewal of floor coverings that are nearing the end of their useful lives. Budget allocation: Construction	Municipality Wide	\$ 242,866	\$ -	\$ 242,866
Roof Renewals	Ongoing strategic roof renewal of Council buildings. Provide building assets that are fit for purpose. Budget allocation: Construction	Municipality Wide	\$ 267,579	\$ -	\$ 267,579
Right-Of-Way Renewal Program	Program for sustaining Council's right of way (ROW) network. ROW conditions deteriorate with time, with increase in safety issues, and liability issues. Impacts on the long term average renewal gap. This program aims to protect the long term sustainability and viability of the existing constructed Right of Ways. Safety and quality of the ROW network is to be maintained/improved. Budget allocation: Construction	Sebastopol Street, Caulfield North Balaclava Road, Caulfield North Ercildoune Street ROW West, Caulfield North and Seymour Road ROW South East, Elsternwick	\$ 350,000	\$ -	\$ 350,000
Fittings/Finishes Component Renewal	To renew fixtures and fittings at the end of their natural life in Council buildings. Budget allocation: Construction	Municipality Wide	\$ 466,264	\$ -	\$ 466,264
Information Services - Infrastructure and Hardware Renewals	Scheduled replacement of end of life computer equipment and replacement with new equipment.	All Council Offices	\$ 805,300	\$ -	\$ 805,300

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Local Area Traffic Management Renewal Program	Renewal of speed cushions, speed humps, splitter islands and roundabouts in need of maintenance. Budget allocation: Construction	Speed Cushions Replacement with Standard Road Hump at: Briggs St (2) Caulfield; Bokhara Rd (1) Caulfield South; Malane St (2) Ormond; Bent St (1) Caulfield South; Saturn St (2) Caulfield South; Bellevue Rd (5) Bentleigh East; Parkside St (2) Elsternwick; Blamey St (2) Bentleigh East; Tyrone St (2) Ormond. Renewal of Speed Humps at 22 Katandra Road, Ormond; 27 Royal Avenue, Glen Huntly; 11 Rosanna Street, Carnegie; 54 Murray Road, McKinnon. Renewal of Splitter Island between 12 and 13 Jupiter Street, Caulfield South; Browns Road and Elizabeth Street, Bentleigh East; Allanby Grove and Elizabeth Street, Bentleigh East; Gray Street and Elizabeth Street, Bentleigh East. Roundabout renewal at Lillimur Rd and Walsh St, Ormond.	\$ 400,000	\$ -	\$ 400,000
Local Road Periodic Resurfacing Program	Resurfacing of the existing road network to prevent ingress of water into the road pavement and ensure that the life of the pavement is not compromised, but preserved. Budget allocation: Construction	30 roads across the Municipality	\$ 1,500,000	\$ -	\$ 1,500,000
Footpath Renewal Program	Replacement of broken and cracked footpaths throughout the city in priority locations. Tree root damage to footpaths is a significant driver of intervention for footpath renewals. Maintain the integrity and renewal of ageing footpath assets. Improve the safety, appearance and functionality of existing footpath assets. Budget allocation: Construction	Municipality Wide as required	\$ 1,700,000	\$ -	\$ 1,700,000
Drainage Renewal and Flood Mitigation Program	Renewal of the existing drainage network by replacing damaged, ageing or under capacity pipes, and providing new pipes and pits where properties are subjected to frequent flooding. Budget allocation: Construction	Scott St, Clarence St, Webb St, Caulfield South; Clarence St, York St stage 1, Caulfield South; Hopkins St, Paschal St, Buckingham Ave Bentleigh; Irving Ave, Murrumbena; Kalimna St, Bentleigh East; Paschal St, Bentleigh (Design); Buckingham Avenue Stage 2; Selkirk Ave, Bentleigh; Webb St drainage improvement work - stage 2.	\$ 3,400,000	\$ -	\$ 3,400,000
Road Reconstruction Program	Reconstruction Program for sustainable maintenance of the Local Roads Network. This program aims to protect the long term integrity and sustainability of the existing local road network. Safety and level of service of the road network is to be maintained / improved as appropriate to Council current standards. Budget allocation: Construction	Reconstruction of Neville Street, Carnegie; Lockerbie Court, St Kilda East; Manor Gve, St Kilda East; Lempriere Avenue, St Kilda East; Coorigil Road, Carnegie. Construction of unmade ROW at Inkerman Road to Ercildoune Street, Caulfield North. Design of Powderham Rd, Caulfield North and Elimatta Rd, Carnegie. Design of unmade ROWs at Kooyong Road; Caulfield and Fallon Street to Dead end, Caulfield.	\$ 3,800,000	\$ 338,955	\$ 3,461,045

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Purchase of library collections	Purchase of books, audio books, magazines, dvds, games, eBooks, eMagazines, and online subscriptions.	All Libraries and Learning Centres	\$ 910,119	\$ 65,617	\$ 844,502
GESAC - Strength Equipment Upgrade	Upgrade of GESAC strength equipment at the end of its useful life to upgrade to a more inclusive and diverse equipment.	GESAC	\$ 400,000	\$ -	\$ 400,000
Replace window furnishings for Maternal and Child Health Centres	Replace window furnishings at MCH Centres across the municipality	Across seven MCH centres	\$ 10,000	\$ -	\$ 10,000
Caulfield Early Learning Centre - Bathroom/Laundry	Renew facilities in bathroom/laundry area.	6 Lirrewa Grove, Caulfield	\$ 10,000	\$ -	\$ 10,000
Caulfield Early Learning Centre - staff room refurbish	New flooring in staff room - current flooring is cracked/split, looks worn out, old and dirty (even when clean). Replace and modernize existing kitchenette - which is beginning to deteriorate and fall apart (for staff well being and health). Budget allocation: Construction	6 Lirrewa Grove, Caulfield	\$ 10,000	\$ -	\$ 10,000
Replacement of Family Day Care equipment	Family Day Care offers education and care to children 0-12 years in the homes of registered educators. Council supplies the equipment to educators i.e. strollers, cots, high chairs, which must meet Australian Safety Standards and Occupational Health and Safety Standards and this equipment needs to be replaced at the end of its working life.	Municipality Wide	\$ 12,000	\$ -	\$ 12,000
Replace Maternal and Child Health office chairs	Office chairs across seven sites require replacing as they are no longer ergonomically sound.	Across all seven MCH centres	\$ 15,000	\$ -	\$ 15,000
Replacement of toys and equipment for Council's Occasional Care programs	Replace/update toys and equipment used by the community attending Council's Occasional Care service and facilitated playgroups. The service operates from Carnegie Children's Multipurpose Room, Glen Huntly Maternal and Child Health Centre and GESAC Occasional Care Centre.	Carnegie Children's Multipurpose Room, Carnegie Glen Huntly Maternal and Child Health Centre, Glen Huntly GESAC Occasional Care, Bentleigh East	\$ 15,000	\$ -	\$ 15,000
Caulfield ELC: Shady Garden rubber rock/garden redesign	Even out undulations (trip hazard) around birch tree in Shady Garden (potentially redesign the space immediately affected by tree roots). Replace/resurface rubber rock area throughout Shady Garden. (The space has been flagged on Safety Audit conducted by Parks). Budget allocation: Construction	6 Lirrewa Grove, Caulfield	\$ 18,000	\$ -	\$ 18,000
Upgrading children's playspace	Following on from Government guidelines for children to have large amounts of outdoor physical play/exercise. Better use of outdoor space for older children who attend care 5 days per week and experience more robust play. Budget allocation: Construction	Carnegie Early Learning Centre (17 Truganini Road, Carnegie)	\$ 21,800	\$ -	\$ 21,800
Glen Eira Sports & Aquatic Centre - Furniture & Equipment	Equipment that needs replacing over time due to use by the public and general wear and tear. By replacing this plant and equipment we are ensuring that the level of service delivery remains high.	GESAC	\$ 473,478	\$ -	\$ 473,478

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Project Name	Description	Location	2019-20 Budget Allocation	Funding Sources	
				Grants \$	Council Cash \$
Car Park Renewal Program	Council has car parks in reserves, adjacent to buildings, and in shopping centres that are in poor condition and in need of renewal. Budget allocation: Construction	Reconstructing: Heather Street Carpark, Bentleigh East; Victory Park Patterson Road Carpark, Bentleigh Designing: Bent Street (No 2 to 6) Carpark, Bentleigh; 94 Mitchell St to 93 Daley Street, Carpark Bentleigh.	\$ 650,000	\$ -	\$ 650,000
Turf wicket replacement	Reconstruct turf wickets that are becoming difficult to maintain and produce fit for purpose playing surface for the level of competition. Budget allocation: Construction	Municipality Wide	\$ 100,000	\$ -	\$ 100,000
Sports ground irrigation conversion	Replace old drip irrigation systems in sports ground with over head sprinkler systems. Budget allocation: Construction	Municipality Wide	\$ 100,000	\$ -	\$ 100,000
Fleet and Plant Replacement Program	Renewal of Council's fleet including motor vehicles, small plant, trucks, mowers etc.	Municipality Wide	\$ 1,883,483	\$ -	\$ 1,883,483
Residential Services - Furniture and Equipment	Replacement of furniture and equipment in Residential Aged care facilities.	Rosstown Community, 6 Ames Ave Spurway Community, 89-91 Murrumbeena Road Warrawee Community, 854a Centre Road	\$ 90,000	\$ -	\$ 90,000
New Park Furniture	Installation of new park furniture in Council's open space areas (e.g. tables and chairs, BBQs etc.) Budget allocation: Installation	Reserves and Parks throughout Municipality	\$ 155,000	\$ -	\$ 155,000
Upgrade library self-service kiosks	This project will upgrade both the hardware and software on all 14 self-service kiosks to enable increased functionality and improved user experience.	Libraries	\$ 50,000	\$ -	\$ 50,000
Furniture and Equipment	Upgrade and purchase of new furniture and fittings as required.	Council Offices (Town Hall)	\$ 100,000	\$ -	\$ 100,000
TOTAL RENEWALS			\$ 19,951,572	\$ 404,572	\$ 19,547,000
Total 2019-2020 Capital Works Program			\$ 40,056,026	\$ 2,801,960	\$ 37,254,066

Appendix D – Schedule of User Charges and Other Fees

This listing presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019-2020 year.

ANNUAL BUDGET 2019-20 Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
COMMUNITY WELLBEING					
Library and Information Services					
3620 - Library and Information Operations					
Interlibrary Loans	Charge per item + any costs charged by the lending library	Non Statutory	Taxable	\$5.00 + any costs charged by the lending library	\$5.00 + any costs charged by the lending library
Holiday Programs/Special Events	Charge varies according to program/event	Non Statutory	Taxable	Charge varies according to program/event; \$6.00 - \$20.00	Charge varies according to program/event; \$6.00 - \$20.00
Library bags	Per bag	Non Statutory	Taxable	2.00	2.00
Books, CD ROMs, DVDs, Talking Book Sets, Kits - Lost/Damaged	Various items	Non Statutory	Taxable	List price + \$12 processing charge	List price + \$12 processing charge
Magazines - Lost/Damaged	Various items	Non Statutory	Free	List price + \$3.50 processing charge	List price + \$3.50 processing charge
Jacketing - Damaged	Per item	Non Statutory	Free	3.00	3.00
CD ROM, and DVD Cases - Lost/Damaged	Per case	Non Statutory	Free	2.00	2.00
Kit Cases, Talking Book CD and Talking Book Playaway Cases - Lost/Damaged	Per case	Non Statutory	Free	6.00	6.00
Barcodes - Lost/Damaged	Per item	Non Statutory	Free	1.00	1.00
Talking Book Compact Discs - Lost/Damaged	Per compact disc	Non Statutory	Free	12.00	12.00
3621 - Caulfield Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PCs - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per item per day - maximum \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	1.00
3622 - Elsternwick Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per Item Per Day - Maximum \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	1.00
3623 - Carnegie Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	1.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
3624 - Bentleigh Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	1.00
Arts and Cultural Services					
3510 - Gallery					
Arts Unit Gallery Hire for Exhibitions - Per Week	Full - General	Non Statutory	Taxable	Various rates apply according to size/duration	Various rates apply according to size/duration
Gallery Management Fees		Non Statutory	Taxable	7,000.00	7,000.00
Public programs	Children's programs	Non Statutory	Taxable	5.00	5.00
3520 - Storytelling Festival					
Miscellaneous Income		Non Statutory	Taxable	Between \$10-\$35	Between \$10-\$35
3551 - Carols					
	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00
3580 - Party in the Park					
	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00
Residential Aged Care Facilities					
Resident Fees are set by the Commonwealth Government and are subject to change.					
Warrawee Facility					
5436 - Warrawee Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposits (RAD) - House 1 & 2		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposits (RAD) - House 4 & 5		Non Statutory	Free	525,000	525,000
Maximum Refundable Accommodation Deposits (RAD) Extra Service - House 6		Statutory	Free	550,000	550,000
Maximum Refundable Accommodation Deposit (RAD) - House 7		Non Statutory	Free	375,000	375,000
Basic Daily Care Fee		Statutory	Free	49.22	50.66
Extra Service Fees - House 6		Statutory	Free	37.50	37.50
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	49.22	50.66
Rosstown Aged Care Facility					
5441 - Rosstown Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposit (RAD) - Downstairs		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposit (RAD) - Upstairs		Non Statutory	Free	425,000	425,000
Basic Daily Care Fee		Statutory	Free	49.22	50.66
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00
Respite Care		Statutory	Free	49.22	50.66

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
<u>Spurway Aged Care Facility</u>					
5451 - Spurway Aged Care Facility - Administration					
Maximum Refundable Accommodation Deposit (RAD) - House 1 & 3		Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposit (RAD) - House 2		Non Statutory	Free	425,000	425,000
Basic Daily Care Fee		Statutory	Free	49.22	50.66
<u>Independent Living Units</u>					
5461 - Independent Living Units					
	One bedroom per fortnight	Non Statutory	Input	Rent Assistance Entitlement plus 25% of Total Income	Rent Assistance Entitlement plus 25% of Total Income
Family and Children Services					
<u>Children Services Administration</u>					
5301 - Children Services Administration					
FCS Ticketing Sales		Non Statutory	Taxable	10.00	10.00
Educator Session		Non Statutory	Free	34.00	34.00
<u>Occasional Care</u>					
5346 - Occasional Care					
Occasional Care Fees per session		Non Statutory	Free	31.00	32.00
	Health Care Card Holder Fee	Non Statutory	Free	26.00	27.00
	Second Child Discount	Non Statutory	Free	29.00	30.00
<u>Kindergartens</u>					
5212 - Kindergartens					
Kindergarten Central Enrolment/Administration Fee	Full Fee	Non Statutory	Free	25.00	25.00
	Healthcare Card Holders	Non Statutory	Free	New fee	12.50
<u>Family Day Care</u>					
5306 - Family Day Care					
Family Day Care Administration Fee		Non Statutory	Free	1.95	1.95
Family Day Care Hourly Fee	per hour	Non Statutory	Free	\$9.00-\$15.00	\$9.00-\$15.00
<u>Carnegie Early Learning Centre</u>					
5316 - Carnegie Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	133.00	137.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	125.00	129.00
<u>Caulfield Early Learning Centre</u>					
5321 - Caulfield Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	133.00	137.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	125.00	129.00
<u>Murrumbeena Early Learning Centre</u>					
5341 - Murrumbeena Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	133.00	137.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	125.00	129.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
<u>Resource and Development</u>					
5286 - Resource and Development					
Hire General - Caulfield MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Murrumbidgee Multi Purpose Children's Room		Non Statutory	Taxable	20.00	20.00
Hire General - Glen Huntly MCH - Community Room		Non Statutory	Taxable	14.00	14.00
Hire General - Carnegie Multi-purpose Children's Room		Non Statutory	Taxable	20.00	20.00
<u>Youth Services</u>					
5386 - Youth Services					
School Holiday Program Tickets	Excursion fee	Non Statutory	Free	10.00	10.00
	Incursion fee	Non Statutory	Free	5.00	5.00
<u>Community and Aged Care</u>					
<u>Personal Care - Domestic Assistance</u>					
5484 Personal Care - Domestic Assistance					
Domestic Assistance	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	17.00	17.00
	High Fee	Non Statutory	Free	35.00	35.50
Personal Care	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	12.00	12.50
	High Fee	Non Statutory	Free	39.00	39.00
<u>Home Maintenance</u>					
5482 - Home Maintenance					
Home Maintenance	Low Fee	Non Statutory	Free	15.00	15.50
	Medium Fee	Non Statutory	Free	20.00	22.00
	High Fee	Non Statutory	Free	52.00	54.00
	Full Cost Recovery - (Packages, Linkages)	Non Statutory	Taxable	57.00	60.00
<u>Delivered Meals</u>					
5500 - Delivered Meals					
Delivered Meals	Low Fee & Medium Fee	Non Statutory	Free	8.50	8.50
	High Fee	Non Statutory	Free	14.00	14.00
	Full Cost Income - Delivered Meals Taxable	Non Statutory	Taxable	18.00	18.00
<u>Social Options</u>					
5271 - Community Transport					
Community Bus Hire (per half day)	Community - Non Profit	Non Statutory	Taxable	41.00	42.00
Community Bus Hire (per full day)	Community - Non Profit	Non Statutory	Taxable	56.00	58.00
Community Bus Hire (per half day)	Schools, Sporting Groups	Non Statutory	Taxable	61.00	62.00
Community Bus Hire (per full day)	Schools, Sporting Groups	Non Statutory	Taxable	107.00	110.00
Community Bus Shopping Trip	Shopping Bus Fee	Non Statutory	Taxable	4.00	4.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
<u>Social Support</u>					
5496 - Social Support					
Social Support	Low Fee	Non Statutory	Free	20.00	20.00
	Medium Fee	Non Statutory	Free	20.00	20.00
	High Fee	Non Statutory	Free	35.00	35.00
Full Cost Income	Packages & Linkages	Non Statutory	Taxable	35.00	35.00
5411 - Older Adults Programs					
Exercise Program	Exercise Program Fee	Non Statutory	Taxable	4.50	4.50
Exercise Program Transport	Per Round Trip	Non Statutory	Taxable	3.50	4.00
Explorers Program Transport	Per Round Trip	Non Statutory	Taxable	7.00	8.00
<u>Respite Care</u>					
5205 - Respite care					
Respite Care	Low Fee	Non Statutory	Free	4.60	5.00
	Medium Fee	Non Statutory	Free	6.50	7.00
	High Fee	Non Statutory	Free	36.00	36.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
ENVIRONMENT & INFRASTRUCTURE					
<u>Asset Management</u>					
4100 - Project and Asset Management					
Asset Consent Permits		Non Statutory	Free	182.00	186.00
Vehicle Crossing Permits		Non Statutory	Free	245.00	250.00
Building Over Easements Permits		Non Statutory	Free	303.00	309.00
User Fees - General	Cost recovered depending on complexity of S173 agreement + 10% administration fee	Non Statutory	Taxable GST	at cost plus 10% admin fee	at cost plus 10% admin fee
Point of Discharge Income	Permit referred under regulation 610(2)	Statutory	Exempt GST	141.20	141.20
Asset Protection Permits		Non Statutory	Exempt GST	237.00	242.00
Flood Information Reports	A fee for providing flood information for land susceptible to flooding from a major stormwater overflow in the council drainage system.	Statutory	Free	52.20	52.20
<u>Works Depot</u>					
4422 - Asphalt Road and Footpath Reinstatement	Asphalt reinstatement works. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).				
Asphalt Footpath 30mm thick	per Sq.m.	Non Statutory	Taxable	178.00	182.00
Asphalt Road Pavement 50mm thick	per Sq.m.	Non Statutory	Taxable	221.00	226.00
4441 Concrete Maintenance - Concrete Openings	Works to Reinstatement Concrete openings. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).				
a) Footpath and Vehicle Crossing Reinstatements					
Concrete Footpath - 75mm thick	per Sq.m.	Non Statutory	Taxable	99.00	101.00
Footpath Combination with 300mm spoon drain	per Sq.m.	Non Statutory	Taxable	161.00	165.00
Vehicle Crossing - 100mm thick	per Sq.m.	Non Statutory	Taxable	161.00	165.00
Residential Vehicle Crossings - 125mm thick	per Sq.m.	Non Statutory	Taxable	183.00	187.00
Commercial Vehicle Crossings - 150mm thick	per Sq.m.	Non Statutory	Taxable	183.00	187.00
Industrial Vehicle Crossings - 200mm thick	per Sq.m.	Non Statutory	Taxable	238.00	243.00
b) Kerb and Channel Reinstatements	(Taxable charges apply to non-utility and non-public authorities).				
Concrete Kerb & Channel - 450mm wide	per Lin.m.	Non Statutory	Taxable	161.00	165.00
Concrete Kerb & Channel - 600mm wide	per Lin.m.	Non Statutory	Taxable	122.00	125.00
Concrete Kerb & Channel - Extra Wide Channel - 900mm wide	per Lin.m.	Non Statutory	Taxable	205.00	210.00
c) Miscellaneous Reinstatements	(Taxable charges apply to non-utility and non-public authorities).				
Brick Paving	per Sq.m.	Non Statutory	Taxable	129.00	132.00
Pram Crossing - Unit	per number	Non Statutory	Taxable	977.00	997.00
Bluestone - Kerb	per Lin.m.	Non Statutory	Taxable	161.00	165.00
Bluestone - Kerb & Channel	per Lin.m.	Non Statutory	Taxable	183.00	187.00
Bluestone - Paving	per Sq.m.	Non Statutory	Taxable	205.00	210.00
Storm Water Kerb Adaptors	per number	Non Statutory	Taxable	108.00	111.00
Storm Water Pipe - 100mm diameter	per Lin.m.	Non Statutory	Taxable	86.00	88.00
Nature Strip (which includes level off, top dressing & seeding)	per Sq.m.	Non Statutory	Taxable	34.00	35.00
Nature Strip (which includes excavation Maximum Depth 200mm, top soiling & seeding)	per Sq.m.	Non Statutory	Taxable	65.00	67.00
Saw Cutting	per Lin.m.	Non Statutory	Taxable	16.00	17.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
<u>Parks</u>					
<u>Waste and Recycling</u>					
4300 - Waste and Recycling Charges					
	Large 240L Waste Charge (including an estimated \$49 State Levy)	Non Statutory	Free	416.00	441.00
	Small 120L Waste Charge (including an estimated \$25 State Levy)	Non Statutory	Free	207.00	220.00
	Residential Flat Shared Bins (240L) Waste Charge per assessment (including an estimated \$25 State Levy)	Non Statutory	Free	207.00	220.00
	240L Family Bin (including an estimated \$49 State Levy)	Non Statutory	Free	279.00	292.00
	Medical 240L Waste Charge (including an estimated \$49 State Levy)	Non Statutory	Free	207.00	220.00
	Litter Management Charge	Non Statutory	Free	56.00	60.00
	Additional Recycling Bin	Non Statutory	Free	30.00	38.00
	Additional Green Waste Bin	Non Statutory	Free	30.00	38.00
4650 - Contract Tree Gang					
Sundry Income	Tree Removal for Cross-Overs	Non Statutory	Taxable	Variable	Variable
<u>Recreation And Open Space</u>					
4804 - Duncan Mackinnon Reserve - Bond - Casual hire track/court bookings: Minimum \$1,000 - Maximum \$5,000					
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Per Day	Non Statutory	Taxable	400.00	408.00
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Per Day	Non Statutory	Taxable	510.00	520.00
Athletics Track commercial hire	Casual Per Day	Non Statutory	Taxable	530.00	541.00
Caretaker Fee	Weekday (2 hours)	Non Statutory	Taxable	73.00	76.00
Caretaker call out fee	Weekday (Per hour)	Non Statutory	Taxable	37.00	38.00
Caretaker Fee	Weekend (2 hours)	Non Statutory	Taxable	147.00	152.00
Caretaker call out fee	Weekend (Per hour)	Non Statutory	Taxable	73.00	76.00
Caretaker Fee	Public holiday rate (2 hours)	Non Statutory	Taxable	184.00	190.00
Caretaker call out fee	Public holiday rate (Per hour)	Non Statutory	Taxable	92.00	95.00
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Per Hour	Non Statutory	Taxable	87.00	89.00
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Per Hour	Non Statutory	Taxable	104.00	106.00
Athletics Track commercial hire	Casual Per Hour	Non Statutory	Taxable	114.00	116.00
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Other (Half Day)	Non Statutory	Taxable	238.00	243.00
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Other (Half Day)	Non Statutory	Taxable	288.00	294.00
Athletics Track commercial hire	Casual Other (Half Day)	Non Statutory	Taxable	312.00	318.00
Athletics Track	Equipment Hire (Half Day)	Non Statutory	Taxable	82.00	83.50
Athletics Track	Equipment Hire (Full Day)	Non Statutory	Taxable	162.00	165.00
Athletics Track	Starting Blocks (Half Day)	Non Statutory	Taxable	33.00	33.50
Athletics Track	Starting Blocks (Full Day)	Non Statutory	Taxable	66.00	67.50
Athletics Track	Timing Gates	Non Statutory	Taxable	270.00	275.00
Athletics Track	Timing Gates Operator (Full Day)	Non Statutory	Taxable	218.00	222.00
Athletics Track	Timing Gates Operator (Weekend/Public Holiday) (Full Day)	Non Statutory	Taxable	293.00	299.00
Athletics Track	Lighting (per hour)	Non Statutory	Taxable	33.00	33.50
Netball Courts	Lighting (per hour minimum 2 courts)	Non Statutory	Taxable	10.00	10.50

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Netball Courts - Schools, Clubs & Residents within Glen Eira	per court per hour	Non Statutory	Taxable	19.00	19.50
Netball Courts - Schools, Clubs & Residents outside Glen Eira	per court per hour	Non Statutory	Taxable	33.00	33.50
Netball Courts commercial hire	per court per hour	Non Statutory	Taxable	41.00	42.00
Netball Courts - Schools, Clubs & Residents within Glen Eira	per court full day (5+ hours)	Non Statutory	Taxable	76.00	77.50
Netball Courts - Schools, Clubs & Residents outside Glen Eira	per court full day (5+ hours)	Non Statutory	Taxable	132.00	135.00
Netball Courts commercial hire	per court full day (5+ hours)	Non Statutory	Taxable	164.00	167.00
Netball Courts - Schools, Clubs & Residents within Glen Eira	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	Not applicable for 2018-19	465.00
Netball Courts - Schools, Clubs & Residents outside Glen Eira	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	Not applicable for 2018-19	810.00
Netball Courts commercial hire	Full day hire of 6-10 courts (flat fee)	Non Statutory	Taxable	Not applicable for 2018-19	1,000.00
Netball Courts	Full day hire of 10 courts	Non Statutory	Taxable	40% discount	Not Applicable in 2019-20
4816 - Open Space					
Bond - Special Events: Minimum \$500 - Maximum \$15,000 (Day Rate)					
Bond - Advertising Board	Bond for Advertising Board per board	Non Statutory	Free	50.00	50.00
Hire of Rotundas and picnic shelters	Day Rate	Non Statutory	Taxable	137.00	140.00
Hire of Picnic Shelters at Booran Reserve	9:00am to 1:00pm or 2:00pm to 6:00pm	Non Statutory	Taxable	137.00	140.00
Hire of Rotundas and Bandstands with power	Bentleigh Centre Road & Caulfield Park Band Stand	Non Statutory	Taxable	158.00	161.00
Open Space Hire - Community rate	Day Rate	Non Statutory	Taxable	137.00	140.00
Open Space Hire - Commercial rate	Day Rate	Non Statutory	Taxable	205.00	209.00
Open Space Hire - Community rate (bringing on 1-2 items)	Minor event <500 people (includes bringing 1-2 items into the park)	Non Statutory	Taxable	432.50	442.00
Open Space Hire - Schools within Glen Eira During School Hours	Open Space hire for - School Within Glen Eira During Schools Hours	Non Statutory	Taxable	44.00	45.00
Open Space Hire - Schools outside of Glen Eira During School Hours	Open Space hire for - School Outside Glen Eira During School Hours	Non Statutory	Taxable	89.00	91.00
Open Space Hire fee for a special event - (items brought onto the reserve will incur additional item fees).	Special Events - 500 - 2,000 people	Non Statutory	Taxable	859.00	876.00
	Special Events - 2,000 - 5,000 people	Non Statutory	Taxable	1,287.00	1,313.00
	Special Events - 5,000 - 10,000 people	Non Statutory	Taxable	1,931.00	1,970.00
	Special Events - 10,000 > people	Non Statutory	Taxable	2,897.00	2,955.00
Additional item fee for special events	This fee is in addition to the open space hire fee for an event. This day rate is charged against each 'item' as outlined in the Event Guidelines	Non Statutory	Taxable	432.00	442.00
Bailey Reserve Skate Park - Casual Hire for events	Casual rate (per day)	Non Statutory	Taxable	300.00	442.00
Site Inspection for events	Mandatory - per officer per inspection	Non Statutory	Taxable	50.00	51.00
Flower Stall at Caulfield Park	Per Day	Non Statutory	Taxable	34.50	35.00
Filming Permit	Student/Low Impact Filming (per day)	Non Statutory	Free	34.50	35.00
	Commercial (per day)	Non Statutory	Free	527.50	538.00
	Commercial (per half day)	Non Statutory	Free	264.00	350.00
	Still Photography (per day)	Non Statutory	Free	328.50	335.00
	Still Photography (half day)	Non Statutory	Free	164.00	218.00
Balloon Landing	Per Landing in park	Non Statutory	Taxable	173.50	177.00
Balloon Landing	Per Landing in park - (no notification)	Non Statutory	Taxable	353.00	360.00
Personal Training	Annual Fee - standard one year licence (GST Inc.)	Non Statutory	Taxable	342.00	349.00

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Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Personal Training	Fee per participant per day (GST Inc.)	Non Statutory	Taxable	2.70	2.70
Personal Training	Fee per student participant per day (GST Inc.)	Non Statutory	Taxable	1.80	1.80
Hire of Car Park in Open Space, Reserve, Park	Per car park fee	Non Statutory	Taxable	53.00	54.00
Hire of Sports Reserves - Casual Rates	Casual rate (per day)	Non Statutory	Taxable	137.00	140.00
Hire of Sports Reserve (turf wicket) - Casual Rates	Casual rate (per day)	Non Statutory	Taxable	342.50	350.00
Hire of Sports Reserves - Commercial Rates	Casual rate (per day)	Non Statutory	Taxable	205.00	209.00
Hire of Sports Reserve (turf wicket) - Commercial Rates	Casual rate (per day)	Non Statutory	Taxable	512.50	523.00
Hire of Cricket Net, Batting cage -Community Hire Rate	GECC resident, GECC club & GECC school Rate (per hour, per bay)	Non Statutory	Free	No charge	No charge
Hire of Cricket Net, Batting cage - Casual Hire Rate	non GECC resident, non GECC club & non GECC school Rate (per hour, per bay)	Non Statutory	Taxable	20.50	21.00
Hire of Cricket Net, Batting cage - Commercial Rate	Commercial Rate (per hour, per bay)	Non Statutory	Taxable	31.00	31.50
Velodrome - Community Hire Rate	GECC resident, GECC club & GECC school Rate (per hour)	Non Statutory	Taxable	51.00	52.00
Velodrome - Casual Hire Rate	Non GECC resident, non GECC club & non GECC school Rate (per hour)	Non Statutory	Taxable	75.00	76.50
Velodrome Casual hire - Commercial Rate	Commercial Rate (per hour)	Non Statutory	Taxable	100.00	102.00
Velodrome - Full Day Community Hire Rate	GECC resident, GECC club & GECC school Rate (Full Day - 6hrs +)	Non Statutory	Taxable	275.50	281.00
Velodrome - Full Day Casual Hire Rate	Non GECC resident, non GECC club & non GECC school Rate (Full Day - 6hrs +)	Non Statutory	Taxable	413.00	421.00
Velodrome - Full Day Casual hire -Commercial Rate	Commercial Rate (Full Day - 6hrs +)	Non Statutory	Taxable	551.00	562.00
School Hire of Sports Reserves					
Oval Hire (per oval)	GECC school rate during school hours (per term)	Non Statutory	Taxable	50.00	51.00
Oval Hire (per oval)	School Outside Glen Eira During School Hours (per booking)	Non Statutory	Taxable	89.00	91.00
Oval Hire (per oval)	School bookings outside school hours (per booking)	Non Statutory	Taxable	137.00	140.00
4754 - East Caulfield Reserve Multi Sport Facility					
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	21.00	21.50
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Small Court - Per Hour Peak (6pm-10pm) Mon - Sun)	Non Statutory	Taxable	31.00	31.50
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	31.00	31.50
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	41.00	42.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	31.00	31.50
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Small Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	41.00	42.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	41.00	42.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	51.00	52.00

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User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, Commercial Rate	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	41.00	42.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Small Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	51.00	52.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	51.00	52.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	61.00	62.00
Moorleigh Reserve Multi Sports Facility					
Moorleigh Reserve Multi Sport Facility - Casual Hire Rate,	Single Large Court - GECC resident, club & school - per hour off peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	New Fee	48.00
Moorleigh Reserve Multi Sport Facility - Casual Hire Rate	Single Large Court - GECC resident, club & school - per hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	New Fee	63.00
Moorleigh Reserve Multi Sport Facility - Casual Hire Rate	Single Large Court - Non-GECC resident, club & school - per hour off peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	New Fee	63.00
Moorleigh Reserve Multi Sport Facility - Casual Hire Rate	Single Large Court - Non-GECC resident, club & school - per hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	New Fee	78.00
Moorleigh Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Off Peak (7am-6pm Mon - Sun)	Non Statutory	Taxable	New Fee	78.00
Moorleigh Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Peak (6pm-10pm Mon - Sun)	Non Statutory	Taxable	New Fee	93.00
Sports club afterhours call out fee	Per call to after hours officer	Non Statutory	Taxable	Not applicable for 2018-19	100.00
4803 - Pavilions					
Hire of Sports Pavilions/Change Rooms/Kitchens:					
Hire charges listed below relate to the following recreation facilities and include venues hired for community use, school use, casual sports hire and by tenant sports clubs:					
Bailey Reserve Pavilion, Bentleigh Recreation Reserve Pavilion, Caulfield Park Pavilion and Community Room, Caulfield Park Main Pavilion, Centenary Park 'Julie Cooper' Pavilion, DC Bricker Pavilion, Duncan MacKinnon Reserve Pavilion, East Caulfield Reserve Pavilion, EE Gunn Reserve Pavilion, Glen Huntly Park Pavilion, King George VI Reserve Pavilion, Koornang Park Pavilion, Lord Reserve Pavilion, Mackie Road Reserve Pavilion, Marlborough Street Reserve Pavilion, McKinnon Reserve Pavilion, Moorleigh Community Village Pavilion, Murrumbena Park Pavilion, Packer Park Pavilion, Princes Park Multipurpose Pavilion, Victory Park Pavilion.					
	Sporting Clubs & Schools (non profit) Hourly Flat Rate Casual	Non Statutory	Taxable	25.50	26.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
PLANNING AND PLACE					
<u>Urban Planning</u>					
3121 - Urban Planning - Statutory Fees					
Fees for applications under Section 47 of the Planning and Environment Act 1987 (regulation 9) - Table 2 in the Planning and Environment (Fees) Regulations 2016	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
	Class 2 To develop single dwelling <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 3 To develop single dwelling \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 4 To develop single dwelling \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 5 To develop single dwelling \$500,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 6 To develop single dwelling \$1,000,000-\$2,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 7 VicSmart <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 8 VicSmart >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 VicSmart subdivision	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 VicSmart other than class 7, 8 or 9	Statutory	Free	Statutory Charges	Statutory Charges
	Class 11 Other development <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Other development \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Other development \$1,000,000-\$5,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Other development \$5,000,000-\$15,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Other development \$15,000,000-\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Other development >\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Subdivide existing building	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Subdivide land into two lots (other than VicSmart)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Realignment or consolidation	Statutory	Free	Statutory Charges	Statutory Charges
	Class 20 Subdivide land (3 or more lots)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 21 (Remove or vary a restriction)	Statutory	Free	Statutory Charges	Statutory Charges
	Class 22 Permit not otherwise provided for in the regulations (i.e. Sale or consumption of liquor, reduction or waiver of car parking)	Statutory	Free	Statutory Charges	Statutory Charges
Fees for applications under Section 72 of the Planning and Environment Act 1987 (regulation 11) - Table 3 in the Planning and Environment (Fees) Regulations 2016	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
	Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	Statutory Charges	Statutory Charges
	Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
	Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 7 Amendment to a permit that is a Vicsmart application where additional cost <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 8 Amendment to a permit that is a Vicsmart application where additional cost >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 Amendment to a class 9 permit *	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 Amendment to a class 10 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Amendment to a class 17 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Amendment to a class 18 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Amendment to a class 19 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Amendment to a class 20 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Amendment to a class 21 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Amendment to a class 22 permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 10 of the Planning and Environment (Fees) Regulations 2016	For combined permit applications	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 12 of the Planning and Environment (Fees) Regulations 2016	To amend an application under Section 57A(3)(a)	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 13 of the Planning and Environment (Fees) Regulations 2016	For a combined application to amend a permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 14 of the Planning and Environment (Fees) Regulations 2016	For a combined permit and planning scheme amendment	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 15 of the Planning and Environment (Fees) Regulations 2016	For a certificate of compliance	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 16 of the Planning and Environment (Fees) Regulations 2016	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 17 of the Planning and Environment (Fees) Regulations 2016	For a planning certificate	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 18 of the Planning and Environment (Fees) Regulations 2016	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 6 of the Subdivision (Fees) Regulations 2016	For certification of a plan of subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 7 of the Subdivision (Fees) Regulations 2016	Alteration of a plan under Section 10(2) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 8 of the Subdivision (Fees) Regulations 2016	Amendment of a certified plan under Section 11(1) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
3121 - Urban Planning - Non-statutory fees					
Procedural requests	To amend plans under Secondary Consent (minor)	Non Statutory	Free	400.00	400.00
Procedural requests	To amend plans under Secondary Consent (major)	Non Statutory		600.00	600.00
Procedural requests	Request to extend the expiry date of a planning permit (first request)	Non Statutory	Free	315.00	320.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Procedural requests	Request to extend the expiry date of a planning permit (second and subsequent request)	Non Statutory	Free	415.00	425.00
Procedural requests	Request to endorse plans or documents under a condition or a planning permit (second and subsequent request)	Non Statutory	Taxable	125.00	125.00
Public notification	Per public notice to be displayed on site	Non Statutory	Free	65.00	65.00
Public notification	Fixed fee (for up to 10 public notices sent by post)	Non Statutory	Free	125.00	125.00
Public notification	For each additional public notice sent by post	Non Statutory	Free	12.00	12.00
Planning information and pre-application advice	Request for specific planning information	Non Statutory	Free	140.00	125.00
Planning information and pre-application advice	Pre-application advice (written advice) (minor applications)	Non Statutory	Free	125.00	125.00
Planning information and pre-application advice	Pre-application advice (written advice) (major applications)	Non Statutory	Free	250.00	250.00
Planning information and pre-application advice	Pre-application meeting (in addition to written advice)	Non Statutory	Free	125.00	125.00
Planning information and pre-application advice	Subsequent pre-application advice following initial response (written advice)	Non Statutory	Free	125.00	125.00
Administrative fees	Search and copy fees	Non Statutory	Free	85.00	85.00
Administrative fees	Search and copy fees (post 2016 - provided electronically)	Non Statutory	Free	50.00	40.00
Administrative fees	Plan folding fee (for each plan larger than A3 size)	Non Statutory	Free	3.50	Not Applicable in 2019-20
Administrative fees	Plan folding fee (for up to 10 pages at A3 size)	Non Statutory	Free	3.50	Not Applicable in 2019-20
Administrative fees	Digitisation fee (any submission that includes paper size larger than A3 size)	Non Statutory	Free	100.00	100.00
Administrative fees	Digitisation fee (any submission that includes A3 and/or A4 size only)	Non Statutory	Free	50.00	50.00
Photocopies of Plans	Size A0: 1 - 3 Copies - Per Copy	Non Statutory	Free	7.80	15.00
	Size A1: 4 or More - Per Copy	Non Statutory	Free	7.80	15.00
	Size A2: 4 or More - Per Copy	Non Statutory	Free	7.80	15.00
	Size A4 - Per Copy	Non Statutory	Free	2.40	4.00
	Size A3 - Per Copy	Non Statutory	Free	2.80	5.00
	Copy of Objections - Per Objection	Non Statutory	Free	2.50	Not Applicable in 2019-20
City Futures					
Fee under Regulation 6 of the Planning and Environment (Fees) Regulations 2016					
Stage 1	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment	Statutory	Free	2,929.30	3,051.12
Stage 2	For: a) considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	Statutory	Free	14,518.60	15,122.34
		Statutory	Free	29,008.80	30,214.95
		Statutory	Free	38,778.00	40,390.33

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Stage 3	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Statutory	Free	462.20	481.34
Community Safety And Compliance					
3400 - Building Control					
Permits	Fences Permit Fee	Non Statutory	Taxable	540.00	551.00
	Reblocks, Garages, Carports, Verandas Permit Fee	Non Statutory	Taxable	739.00	754.00
	Other Garages and Swimming Pools	Non Statutory	Taxable	739.00	754.00
	Pool Fences only	Non Statutory	Taxable	418.00	426.00
Dwelling Additions (including 4 inspections) cost/80	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,070.00	2,111.00
Dwelling Additions (including 4 inspections) cost/100	Minimum Fee- Registered Builder	Non Statutory	Taxable	1,703.00	1,737.00
Dwellings (including 4 inspections) cost/100	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,784.00	2,840.00
Dwellings (including 4 inspections) cost/120	Minimum Fee - Registered Builder	Non Statutory	Taxable	2,335.00	2,382.00
Commercial Cost/100	(Up to \$20k - including 2 inspects)	Non Statutory	Taxable	867.00	884.00
	(\$20k and over)	Non Statutory	Taxable	Cost/100	Cost/100
Demolition Fees	Domestic - within Municipality	Non Statutory	Taxable	652.00	665.00
	Commercial	Non Statutory	Taxable	Price on application	Price on application
Special Assessments	Domestic - per hour (minimum 1 hour)	Non Statutory	Taxable	168.00	171.00
	Commercial - per hour (minimum 1 hour)	Non Statutory	Taxable	448.00	457.00
Application fee to retain works constructed without a building permit	Fee for the assessment of documentation submitted to Council to justify if a building or works are to remain that has been constructed or carried out without a building permit. Additional fee may be applicable according to the complexity of the illegal works and documentation submitted for assessment. Total fee to be determined by the Manager.	Non Statutory	Taxable	Min \$571.00	Min 582.00
Inspection Rates	Within Municipality	Non Statutory	Taxable	156.00	159.00
	Lapsed Permits	Non Statutory	Taxable	413.00	421.00
	Additional Inspections	Non Statutory	Taxable	158.00	161.00
External Inspections		Non Statutory	Taxable	367.00	374.00
Occupancy Permits	Prescribed Temporary Structures	Non Statutory	Free	581.00	593.00
	Place for Public Entertainment	Non Statutory	Free	2,876.00	2,933.00
	Amendment to above CO Certificates	Non Statutory	Free	367.00	374.00
Siting approval- Prescribed Temporary Structures	Siting approval of prescribed temporary structures - Building Act s 57(1)(a)	Non Statutory	Free	285.00	291.00
Council Dispensation Applications (Building Regulations 2006)					
	Council Consent (Part 4 siting, Building Regulations 2006) per Regulation Applicable. Maximum fee set by Legislation, charges are currently estimated.	Non Statutory	Free	283.40	283.40
	Corner fences combined application	Non Statutory	Free	397.00	397.00
	Domestic buildings- Dispensation or performance determination Reg. 233, 231, 229	Non Statutory	Free	336.00	343.00
	Commercial buildings- Dispensation or performance determination Reg. 233, 213, 229	Non Statutory	Free	668.00	681.00
Hoarding Permits	Hoarding Permits - Fee Per Month	Non Statutory	Free	\$168 + (value) * (value) * \$4.00	\$171.35 + (value) * (value) * \$4.10
	Renewal	Non Statutory	Free	\$85 + (value) * (value) * \$4.00	\$87 + (value) * (value) * \$4.10
Statutory Inspections	Pool Certificate/ Subdivisions	Non Statutory	Taxable	418.00	426.00
Protection of Public	Statutory Reg. 116	Statutory	Taxable	289.60	287.50
Modifications for Existing Building Redevelopment	Domestic - Per Modification	Non Statutory	Taxable	346.00	353.00
Extensions	Domestic	Non Statutory	Taxable	183.00	187.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Cancellations of Permits	Domestic	Non Statutory	Free	183.00	187.00
Construction Management Plan Variation Fee	Assessment of variations to construction management plans	Non Statutory	Free	112.00	115.00
Building Appeals Commission/Melbourne Water Fees Re Modifications	Various Fees Depending on Modifications	Non Statutory	Free	Various	Various
Plan Copies	Search and document fee	Non Statutory	Free	31.00	64.00
	Usually \$28 First 4 Copies, Discount for Further Copies	Non Statutory	Free	Various	93.00
Copies of building permit documentation		Non Statutory	Free	41.00	46.10
Building Permit Levy (State Government)	Statutory Fee - works >10,000	Statutory	Free	Set by State Government	Set by State Government
Computation Checking	Recovery of Charges to GECC	Non Statutory	Taxable	Various	Various
Property Information Fee - GECC	Statutory (Set by Legislation - Charges are currently estimated)	Statutory	Free	46.10	46.10
Permit Lodgement Fees	Statutory Fee - Domestic (Set by Legislation Charges are currently estimated)	Statutory	Free	118.90	118.90
	Statutory Fee - Commercial (Set by Legislation Charges are currently estimated)	Statutory	Free	118.90	118.90
Certificate from Council to enable a Demolition permit to be issued	Section 29A	Statutory	Free	83.10	83.10
3224 - Animal Control Services					
Cat Registration	Cat registration fees				
	Sterilised and Microchipped (including \$4 State Levy)	Non Statutory	Free	35.60	36.30
	Non Sterilised (Max fee) (including \$4 State Levy)	Non Statutory	Free	102.90	105.00
	Over 10 years (including \$4 State Levy)	Non Statutory	Free	35.30	35.30
	FCC/Reg (including \$4 State Levy)	Non Statutory	Free	35.30	35.30
	Microchipped Non Sterilised (existing registrations only) (including \$4 State Levy)	Non Statutory	Free	35.30	36.00
	Pensioner Rate - Cat Sterilised and Micro chipped (including \$4 State Levy)	Non Statutory	Free	19.00	19.40
	Pensioner Rate - Cat Non Sterilised (including \$4 State Levy)	Non Statutory	Free	52.40	53.50
Dog Registration	Dog registration fees				
	Sterilised and Microchipped (including \$4 State Levy)	Non Statutory	Free	53.90	55.00
	Non Sterilised (Max fee) (including \$4 State Levy)	Non Statutory	Free	156.00	159.10
	Over 10 years (including \$4 State Levy)	Non Statutory	Free	53.90	55.00
	FCC/Reg (including \$4 State Levy)	Non Statutory	Free	53.90	55.00
	Microchipped Non Sterilised (existing registrations only) (including \$4 State Levy)	Non Statutory	Free	53.90	55.00
	Pensioner Rate - Dog Sterilised and Microchipped (including \$4 State Levy)	Non Statutory	Free	28.70	29.30
	Pensioner Rate - Dog Non Sterilised (including \$4 State Levy)	Non Statutory	Free	79.80	81.40
	Obedience Trained (including \$4 State Levy)	Non Statutory	Free	28.70	29.30
	Obedience Trained - Pensioner Rate (including \$4 State Levy)	Non Statutory	Free	16.20	17.00
	Restricted Breed and Declared Dangerous Dog (including \$4 State Levy)	Non Statutory	Free	316.55	322.90
	Dangerous Dog which is a Guard Dog or Protection Trained (including \$4 State Levy)	Non Statutory	Free	156.00	159.10
Domestic Animal Business	Pet Shop Registration (Includes \$10.00 State Levy)	Non Statutory	Free	331.50	348.30
Animal Registration Register	Copy of Pet Registration Information	Statutory	Free	48.15	49.10

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Impoundment Fees	Fee Prior to Delivery to Pound	Non Statutory	Free	94.00	95.90
	Pound Release Fee within 8 days (if animal is unregistered at time of impoundment)	Non Statutory	Free	\$350.00 plus pound contractor variable costs including vaccination and holding costs	\$350.00 plus pound contractor variable costs including vaccination and holding costs
	Seized animals - charge per day after 8 days - pound contractor cost.	Non Statutory	Free	26.20	30.00
	Permit for more than 2 cats/dogs	Non Statutory	Free	61.00	62.20
3210 - Local Laws					
Waste Bin Permits (Road Occupancy Permits)		Non Statutory	Free	78.50	80.10
Materials on Nature Strips	Flat Rate Per Week	Non Statutory	Free	78.50	80.10
Footpath Trading Permits (up to 31 December 2018)	Area 1 per sq/m	Non Statutory	Free	48.50	Not Applicable in 2019-20
	Area 2 per sq/m	Non Statutory	Free	39.50	Not Applicable in 2019-20
	Area 3 per sq/m	Non Statutory	Free	31.00	Not Applicable in 2019-20
	A' Frame Signs	Non Statutory	Free	113.00	Not Applicable in 2019-20
	Coffee Shop Windbreaks	Non Statutory	Free	189.00	Not Applicable in 2019-20
	Gas Heaters	Non Statutory	Free	54.50	Not Applicable in 2019-20
	Magazine Racks	Non Statutory	Free	113.00	Not Applicable in 2019-20
Footpath Trading Permits (after 1 January 2019)	External chairs (up to 6 chairs) or Bench seat (up to 6 patrons)	Non Statutory	Free	Not Applicable in 2018-19	240.00
	Extra chairs (if over 6 chairs) or Bench seat (if over 6 patrons)	Non Statutory	Free	Not Applicable in 2018-19	40.00
	A-Frame Signs	Non Statutory	Free	113.00	120.00
	Windbreaks/Screening Barriers/Umbrellas	Non Statutory	Free	Not Applicable in 2018-19	No Charge
	Heater	Non Statutory	Free	54.50	100.00
	Display of goods (per display)	Non Statutory	Free	Not Applicable in 2018-19	250.00
Footpath/road occupancy permit	Footpath/road Occupancy Permits - Fee Per Month	Non Statutory	Free	\$168 + (value) * (value) * \$4.00	\$171.35 + (value) * (value) * \$4.10
Mobile Crane Permits	Flat Fee + Value of Footpath Rental/Car Spaces Taken	Non Statutory	Free	169.00	172.40
Works Zone Permits	Three months or less per zone	Non Statutory	Free	954	973
	Six months	Non Statutory	Free	1,698.00	1,732.00
	Nine months	Non Statutory	Free	2,208.00	2,252.00
	12 Months	Non Statutory	Free	2,754.00	2,754.00
	Extension per month	Non Statutory	Free	454.00	463.00
	Additional bays per month	Non Statutory	Free	176.50	180.00
Property Clean Up		Non Statutory	Free	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Rubbish	Per Site	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Overhanging Shrubs	Contractor Fees	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Street Closure Permit (Street Parties)	Permit Fee	Non Statutory	Free	161.00	164.20
Reserved Parking- Film sites etc.	Unrestricted Time Zones Per Car Space	Non Statutory	Free	51.00	52.00
	Time Restricted Zones Per Car Space	Non Statutory	Free	94.00	95.90

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Public Health					
3320 - Environmental Health					
Registration Fees - Public Health and Wellbeing Act	Annual Registration Fee	Statutory	Free	140.00	143.00
	Ongoing Registration Fee (Low Risk)	Statutory	Free	140.00	143.00
	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
Transfer Administration Fees	Food Act	Non Statutory	Free	80.00	82.00
Transfer Administration Fees	Public Health and Wellbeing Act	Non Statutory	Free	80.00	82.00
Registration Fees - Food Act					
Food Act Registration Fees	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
	Class 1A - (5 star award)	Statutory	Free	400.00	408.00
	Class 1A - (No award)	Statutory	Free	525.00	536.00
	Class 1B - (5 star award)	Statutory	Free	340.00	347.00
	Class 1B - (No award)	Statutory	Free	465.00	475.00
	Class 2A - (5 star award)	Statutory	Free	625.00	638.00
	Class 2A - (No award)	Statutory	Free	750.00	765.00
	Class 2B - (5 star award)	Statutory	Free	345.00	352.00
	Class 2B - (No award)	Statutory	Free	470.00	480.00
	Class 2C - Community groups and temporary and mobile food premises (no award)	Statutory	Free	195.00	199.00
	Class 2C - Community groups and temporary and mobile food premises (5 star award)	Statutory	Free	165.00	Not Applicable in 2019-20
	3A - Low risk premises	Statutory	Free	270.00	276.00
	3B - Low risk manufacturers	Statutory	Free	325.00	332.00
	Class 3C - Low risk Community groups and temporary and mobile food premises	Statutory	Free	140.00	143.00
Additional Follow Up Inspection Fees	Classes 1 and 2	Statutory	Free	135.00	138.00
	Class 3	Statutory	Free	95.00	97.00
Registration Fees - Streatrader					
Annual Registration Fee	Class 2M, 2T & 2V	Statutory	Free	195.00	199.00
	Class 3M, 3T & 3V	Statutory	Free	140.00	143.00
Public Health Legal Fee Income	Legal Fees Income	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
Transfer inspection fees	Public Health and Wellbeing Act Transfer Inspection Fee	Statutory	Free	135.00	138.00
Domestic Waste Water Management System Approval	Domestic Waste Water Management System Approval	Non Statutory	Free	310.00	317.00
Traffic, Parking And Safety					
3200 - Traffic and Parking Management					
Magistrate Court Fees		Statutory	Free	Various	Various
3220 - Parking Management					
Parking Infringements	Non Compliance of Road Rules	Statutory	Free	Various	Various
Fines Victoria Parking Infringements		Statutory	Free	Various	Various
Residential Parking Permits	Additional permit charge (first 3 are free)	Non Statutory	Free	114.00	116.00
Tradespersons Permit	Per week charge for residential parking spaces	Non Statutory	Free	42.00	43.00
Parking Fees Caulfield Racecourse		Non Statutory	Taxable	Various	Various
	First Two Hours (all areas)	Non Statutory	Taxable	2.20	2.30
	All Day Areas Nos. 1 & 2	Non Statutory	Taxable	5.90	6.00
Traffic Photos	Traffic Photos (printed and posted)	Non Statutory	Free	16.00	16.00
User Fees General		Non Statutory	Free	Various	Various
Miscellaneous Income		Non Statutory	Taxable	Various	Various
Car Share Parking Bay	Establishment Fee	Non Statutory	Taxable	1,000.00	1,000.00
	Annual Renewal Fee		Taxable	500.00	500.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
CORPORATE SERVICES					
<u>Corporate Counsel</u>					
2400 - Statutory & Local Government Act					
Freedom of Information Fees	Set Statutory Fees = per Application	Statutory	Free	Statutory Fees Set By State Government	Statutory Fees Set By State Government
<u>Finance</u>					
2210 - Rates and Valuations					
Land Information Certificate (2019/2020 fee subject to change in April 2019)		Statutory	Free	26.30	27.00
<u>Property and Facilities</u>					
2245 - Facilities Management	Town hall Function Rooms Concessional Rates (i.e. Community Groups) - please note, a session = 3 hours				
Auditorium					
Auditorium - Theatre Style Setup (Fri -Sun)	Per Session	Non Statutory	Taxable	980.00	996.00
Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	302.00	308.00
Auditorium - Theatre Style Setup (Mon - Thu)	Per Session	Non Statutory	Taxable	804.00	820.00
Kitchen Use (Mon - Thu)	Per Session	Non Statutory	Taxable	186.00	189.00
Auditorium - Banquet Style Setup (Fri - Sun)	Per Session	Non Statutory	Taxable	1882.00	1919.00
Auditorium - Banquet Style Setup (Mon -Thu)	Per Session	Non Statutory	Taxable	1443.00	1471.00
Public Holiday Surcharge	Per Session	Non Statutory	Taxable	354.00	361.00
Theatrette (Fri - Sun)	Per Session	Non Statutory	Taxable	481.00	490.00
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	105.00	107.00
Theatrette (Mon - Thu)	Per Session	Non Statutory	Taxable	336.00	342.00
Ground Floor Kitchen Use (Mon-Thu)	Per Session	Non Statutory	Taxable	81.00	82.60
Function Rooms					
Rippon Lea Room (evenings and weekends)	Per Session	Non Statutory	Taxable	134.00	136.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	41.00	41.80
Rippon Lea Room (business hours)	Per Session	Non Statutory	Taxable	159.00	162.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	46.00	46.90
Labassa Room (evenings & weekends)	Per Session	Non Statutory	Taxable	119.00	121.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	41.00	41.80
Labassa Room (business hours)	Per Session	Non Statutory	Taxable	147.00	149.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	46.00	46.90
Ogaki Room (evenings and weekends)	Per Session	Non Statutory	Taxable	119.00	121.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	41.00	41.80
Ogaki Room (business hours)	Per Session	Non Statutory	Taxable	147.00	149.00
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	46.00	46.90
Caulfield Cup Room (evenings and weekends)	Per Session	Non Statutory	Taxable	173.00	176.00
	Per Day	Non Statutory	Taxable	272.00	277.00
Caulfield Cup Room (business hours)	Per Session	Non Statutory	Taxable	230.00	234.00
	Per Day	Non Statutory	Taxable	343.00	349.00
Yarra Yarra Room (evenings and weekends)	Per Session	Non Statutory	Taxable	131.00	133.00
	Per Day	Non Statutory	Taxable	205.00	209.00
Yarra Yarra Room (business hours)	Per Session	Non Statutory	Taxable	172.00	175.00
	Per Day	Non Statutory	Taxable	260.00	265.00
Upstairs Meeting Rooms - Kitchen (evenings and weekends)	Per Session	Non Statutory	Taxable	54.00	55.00
	Per Day	Non Statutory	Taxable	107.00	109.00
Upstairs Meeting Rooms - Kitchen (business hours)	Per Session	Non Statutory	Taxable	85.00	86.70
	Per Day	Non Statutory	Taxable	125.00	127.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Town hall Function Rooms - Commercial Rates					
Auditorium					
Auditorium - Theatre Style Setup (Fri - Sun)	Per Session	Non Statutory	Taxable	1366.00	1393.00
Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	435.00	443.00
Auditorium - Theatre Style Setup (Mon - Thu)	Per Session	Non Statutory	Taxable	1064.00	1085.00
Kitchen Use (Mon - Thu)	Per Session	Non Statutory	Taxable	240.00	244.00
Auditorium - Banquet Style Setup (kitchen use included) (Fri -Sun)	Per Session	Non Statutory	Taxable	2515.00	2565.00
Auditorium - Banquet Style Setup (kitchen use included) (Mon -Thu)	Per Session	Non Statutory	Taxable	1894.00	1931.00
Public Holiday Surcharge		Non Statutory	Taxable	356.00	363.00
Theatrette (Fri - Sun)	Per Session	Non Statutory	Taxable	619.00	631.00
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	120.00	122.00
Theatrette (Mon - Thu)	Per Session	Non Statutory	Taxable	416.00	424.00
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	95.00	96.90
Function Rooms					
Rippon Lea Room (evenings and weekends)	Per Session	Non Statutory	Taxable	189.00	192.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	57.00	58.10
Rippon Lea Room (business hours)	Per Session	Non Statutory	Taxable	203.00	207.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	63.00	64.20
Labassa Room (evenings and weekends)	Per Session	Non Statutory	Taxable	160.00	163.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	46.00	46.90
Labassa Room (business hours)	Per Session	Non Statutory	Taxable	175.00	178.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	57.00	58.10
Ogaki Room (evenings and weekends)	Per Session	Non Statutory	Taxable	160.00	163.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	46.00	46.90
Ogaki Room (business hours)	Per Session	Non Statutory	Taxable	175.00	178.00
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	57.00	58.10
Caulfield Cup Room (evenings and weekends)	Per Session	Non Statutory	Taxable	315.00	321.00
	Per Day	Non Statutory	Taxable	474.00	483.00
Caulfield Cup Room (business hours)	Per Session	Non Statutory	Taxable	477.00	486.00
	Per Day	Non Statutory	Taxable	724.00	738.00
Yarra Yarra Room (evenings and weekends)	Per Session	Non Statutory	Taxable	238.00	242.00
	Per Day	Non Statutory	Taxable	358.00	365.00
Yarra Yarra Room (business hours)	Per Session	Non Statutory	Taxable	360.00	367.00
	Per Day	Non Statutory	Taxable	528.00	538.00
Kitchen (evenings and weekends)	Per Session	Non Statutory	Taxable	93.00	94.80
	Per Day	Non Statutory	Taxable	93.00	94.80
Kitchen (business hours)	Per Session	Non Statutory	Taxable	107.00	109.00
	Per Day	Non Statutory	Taxable	107.00	109.00
Carnegie Library and Community Centre					
Concessional Rates					
Boyd Room 1	Community Per Hour	Non Statutory	Taxable	31.00	31.60
Boyd Room 2	Community Per Hour	Non Statutory	Taxable	31.00	31.60
Boyd Room 3	Community Per Hour	Non Statutory	Taxable	31.00	31.60
Boyd Rooms Combined	Community Per Hour	Non Statutory	Taxable	88.00	89.70
Main Kitchen	Community Per Hour	Non Statutory	Taxable	18.00	18.30
Children's/Multipurpose Room	Community Per Hour	Non Statutory	Taxable	23.00	23.40
Commercial Rates					
Boyd Room 1	Community Per Hour	Non Statutory	Taxable	66.00	67.30
Boyd Room 2	Community Per Hour	Non Statutory	Taxable	66.00	67.30
Boyd Room 3	Community Per Hour	Non Statutory	Taxable	66.00	67.30
Boyd Rooms Combined	Community Per Hour	Non Statutory	Taxable	199.00	202.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Main Kitchen	Community Per Hour	Non Statutory	Taxable	17.00	17.30
Children's/Multipurpose room	Community Per Hour	Non Statutory	Taxable	32.00	32.60
Boyd Room 1	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$31.00 per hour for the first 3hours, \$12.50 per hour for each hour thereafter	\$32.00 per hour for the first 3hours, \$13.00 per hour for each hour thereafter
Boyd Room 2	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$31.00 per hour for the first 3hours, \$12.50 per hour for each hour thereafter	\$32.00 per hour for the first 3hours, \$13.00 per hour for each hour thereafter
Boyd Room 3	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$31.00 per hour for the first 3hours, \$12.50 per hour for each hour thereafter	\$32.00 per hour for the first 3hours, \$13.00 per hour for each hour thereafter
Boyd Rooms Combined	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$88.00 per hour for the first 3hours, \$35.00 per hour for each hour thereafter	\$90.00 per hour for the first 3hours, \$35.50 per hour for each hour thereafter
Buildings & Properties - General					
Bond: Minimum \$1,000 - Maximum \$5,000					
Hire of AV / PA equipment	General Hire	Non Statutory	Taxable	200.00	200.00
Hall Caretaker Fee	Weekday	Non Statutory	Taxable	37.00	37.50
Hall Caretaker Fee	Weekend	Non Statutory	Taxable	73.00	74.50
Hall Caretaker Fee	Public Holiday rate	Non Statutory	Taxable	92.00	93.50
Staff After Hours Call Out Fee		Non Statutory	Taxable	New Fee	100.00
Buildings & Properties – Community Function Rooms:					
Caulfield Park Pavilion and Community Room, Duncan MacKinnon Reserve Pavilion					
Hire of function room	Full Hourly Rate Casual - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	29.50	37.00
Bond: Minimum \$1,000 - Maximum \$5,000	Full Hourly Rate Casual - Saturday 8am - 6pm	Non Statutory	Taxable	53.00	83.00
Meeting rooms to be charged at 20% of the function room rate at the respective venues	Full Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	83.50	83.00
	Full Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	435.50	532.00
	Full Hourly Rate Casual (Public Holiday) - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	53.00	65.00
	Full Hourly Rate Casual (Public Holiday) - Saturday 8am - 6pm	Non Statutory	Taxable	53.00	83.00
	Full Hourly Rate Casual (Public Holiday) - Sunday 8am - 10pm	Non Statutory	Taxable	83.50	83.00
	Full Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	435.50	532.00
	Non Profit Hourly Rate Casual - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	26.00	32.00
	Non Profit Hourly Rate Casual - Saturday 8am - 6pm	Non Statutory	Taxable	38.00	56.00
	Non Profit Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	54.00	56.00
	Non Profit Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	390.00	476.00
	Non Profit Hourly Rate Casual (Public Holiday) Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	38.00	46.00
	Non Profit Hourly Rate Casual (Public Holiday) Saturday 8am - 6pm	Non Statutory	Taxable	38.00	56.00
	Non Profit Hourly Rate Casual (Public Holiday) Sunday 8am - 10pm	Non Statutory	Taxable	54.00	56.00
	Non Profit Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	390.00	476.00

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Buildings & Properties – Community Function Rooms: Bentleigh McKinnon Youth Centre, DC Bricker Pavilion, East Caulfield Reserve Pavilion, Glen Huntly Park Pavilion, McKinnon Public Hall, Moorleigh Pavilion, Moorleigh Community Village Centre, Murrumbidgee Park Pavilion, Packer Park Pavilion.					
Hire of function room	Full Hourly Rate Casual - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	29.50	31.00
Bond: Minimum \$1,000 - Maximum \$5,000	Full Hourly Rate Casual - Saturday 8am - 6pm	Non Statutory	Taxable	53.00	69.00
Meeting rooms to be charged at 20% of the function room rate at the respective venues	Full Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	83.50	69.00
	Full Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	435.50	444.00
	Full Hourly Rate Casual (Public Holiday) - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	53.00	54.00
	Full Hourly Rate Casual (Public Holiday) - Saturday 8am - 6pm	Non Statutory	Taxable	53.00	69.00
	Full Hourly Rate Casual (Public Holiday) - Sunday 8am - 10pm	Non Statutory	Taxable	83.50	69.00
	Full Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	435.50	444.00
	Sporting Clubs & Schools (non profit) Hourly Rate Casual Sunday - Thursday 7am - 10pm & Friday/Saturday 7am - 6pm	Non Statutory	Taxable	25.50	Not applicable for 2019-20
	Sporting Clubs & Schools (non profit) - Flat Rate Evening Casual - Friday - Saturday Night 6pm - Midnight	Non Statutory	Taxable	384.00	Not applicable for 2019-20
	Non Profit Hourly Rate Casual - Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	26.00	26.50
	Non Profit Hourly Rate Casual - Saturday 8am - 6pm	Non Statutory	Taxable	38.00	38.50
	Non Profit Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	54.00	55.00
	Non Profit Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	390.00	397.00
	Non Profit Hourly Rate Casual (Public Holiday) Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	38.00	38.50
	Non Profit Hourly Rate Casual (Public Holiday) Saturday 8am - 6pm	Non Statutory	Taxable	38.00	47.00
	Non Profit Hourly Rate Casual (Public Holiday) Sunday 8am - 10pm	Non Statutory	Taxable	54.00	47.00
	Non Profit Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	390.00	397.00
	Commercial Hourly Rate Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	78.00	79.50
	Commercial Hourly Rate Casual Saturday 8am - 6pm	Non Statutory	Taxable	143.00	145.50
	Commercial Hourly Rate Casual Sunday 8am - 10pm	Non Statutory	Taxable	159.00	148.50
	Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	793.00	808.50
	Commercial Hourly Rate (Public Holiday) Monday to Thursday 7am - 10pm & Friday 7am - 6pm	Non Statutory	Taxable	143.00	145.50
	Commercial Hourly Rate Casual (Public Holiday) Saturday 8am - 6pm	Non Statutory	Taxable	143.00	148.50
	Commercial Hourly Rate Casual (Public Holiday) Sunday 8am - 10pm	Non Statutory	Taxable	159.00	148.50
	Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	793.00	808.50

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Combined Hire - Community Room and Meeting Room at same venue	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	44.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual - Saturday 8am - 5pm	Non Statutory	Taxable	79.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	130.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	653.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	79.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Saturday 8am - 5pm	Non Statutory	Taxable	79.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Sunday 8am - 10pm	Non Statutory	Taxable	130.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Full Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	653.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	38.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Saturday 8am - 5pm	Non Statutory	Taxable	57.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Sunday 8am - 10pm	Non Statutory	Taxable	81.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	585.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	57.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual (Public Holiday) Saturday 8am - 5pm	Non Statutory	Taxable	57.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual (Public Holiday) Sunday 8am - 10pm	Non Statutory	Taxable	81.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	585.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	117.00	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual Saturday 8am - 5pm	Non Statutory	Taxable	214.50	Not applicable for 2019-20

ANNUAL BUDGET 2019-20
Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual Sunday 8am - 10pm	Non Statutory	Taxable	238.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	1,108.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	214.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual (Public Holiday) Saturday 8am - 5pm	Non Statutory	Taxable	214.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual (Public Holiday) Sunday 8am - 10pm	Non Statutory	Taxable	238.50	Not applicable for 2019-20
	Combined Hire - Community Room and Meeting Room at same venue Commercial Flat Rate Evening Casual (Public Holiday) Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	1,108.50	Not applicable for 2019-20
	Store Room - Per month	Non Statutory	Taxable	40.00	41.00
4805 - Moorleigh Community Village			Taxable		
	Rental	Non Statutory	Taxable	Rates vary dependent on size of room	Rates vary dependent on size of room
	Utility Reimbursement	Non Statutory	Taxable	Rates vary dependent on number of rooms used	Rates vary dependent on number of rooms used
	Casual Hire/Not for Profit	Non Statutory	Taxable	25.50	26.50

Appendix E – Schedule of Glen Eira Leisure (GEL) User Charges and Other Fees

This appendix presents the fees and charges which will be charged in respect to various goods and services provided during the 2019-20 year.

In order to allow for promotional and marketing programs, the GEL Manager will have limited delegated authority to vary a fee:

- by not more than 5 per cent; and
- for not more than two months.

All the fees below are of a non-statutory nature.

ANNUAL BUDGET 2019-2020				
Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
<u>Glen Eira Sports & Aquatic Centre - (GESAC)</u>				
4759 - Administration & Human Resource - Creche				
Creche Members	10 x Creche Members Casual Rate	GST free	67.50	68.85
Creche Members	Creche Members Casual Rate	GST free	7.50	7.65
Creche Members	10 x Creche Platinum Members Rate	GST free	57.35	58.50
Creche Non Members	Creche Non Members Casual Rate	GST free	11.60	11.83
	10 X Creche Day Time Ladies Netball Rate	GST free	40.00	40.80
	Day Creche Time Ladies Netball	GST free	5.00	5.10
	Childcare Pre Kinda Program (Term 10 Week)	GST free	400.00	408.00
4761 - Administration & Human Resource - Consumables				
Sundry Income	Member Wrist Band	Taxable	18.00	10.00
Sundry Income	Member Wrist Band - Upgrade	Taxable	14.00	10.00
Sundry Income	Replacement Card	Taxable	8.70	5.00
Uniform Purchase	Uniform	Taxable	75.00	75.00
4762 - Gesac Aquatics - Learn To Swim				
Learn To Swim	Gold Swim School Membership	GST free	23.00	23.00
Learn To Swim	Foundation Swim School Membership	GST free	18.50	18.50
Learn To Swim	Swim School membership	GST Free	19.25	19.25
Learn To Swim	Swim School Membership Flexi	GST free	21.00	21.00
Learn To Swim	Swim School 3 month Term	GST free	280.00	292.50
Learn To Swim	Private Lesson	GST free	64.50	64.50
Holiday Program	Swim School Fastlane - Member	GST Free	55.00	55.00
Holiday Program	Swim School Fastlane - Non Member	GST Free	108.00	108.00
Joining Fees	Administration Fee	Taxable	30.00	30.00
Junior Swim Squad	Junior Swim Squad	Taxable	21.50	21.50
Junior Swim Squad	Junior Swim Squad Flexi	Taxable	23.50	23.50
Junior Swim Squad	Junior Swim Squad 3 month Term	Taxable	307.00	307.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
4763- Gesac Aquatics - Schools	July 2019 - December 2019 Prices (Prices to be reset in January 2020)			
School Swimming Program	Max 6 per class	GST Free	10.80	11.20
School Swimming Program	Max 8 per class	GST Free	10.10	10.50
School Swimming Program	Max 10 per class	GST Free	9.50	9.90
	January 2020 - June 2020 Prices			
School Swimming Program	Max 6 per class	GST Free	11.20	11.60
School Swimming Program	Max 8 per class	GST Free	10.50	11.30
School Swimming Program	Max 10 per class	GST Free	9.90	10.20
4765- Gesac Aquatics - Birthday Parties				
Birthday Party Program	Birthday Party Program - Snack Menu	Taxable	34.00	34.00
Birthday Party Program	Birthday Party Program - Meal Menu	Taxable	36.30	36.30
Birthday Party Program	Birthday Party Program - Feast Menu	Taxable	38.50	38.50
Birthday Party Program	Birthday Party Program - No Food	Taxable	New Fee	23.00
Birthday Party Program	Birthday Party Deposit	Taxable	100.00	100.00
4766- Gesac Aquatics - Casual Entry				
Adult Swims	10x Adult Swim General Admission	Taxable	79.50	79.50
Adult Swims	Adult Swim General Admission	Taxable	9.95	9.95
Adult Swims	Adult Swim Off Peak	Taxable	7.95	7.95
Over 70's with concession Swim	Adult Swim General Admission	Taxable	2.00	2.00
Over 70's Swim	Adult Swim General Admission	Taxable	6.95	6.95
Over 70's with concession Swim	Over 70s Wellness Concession Admission	Taxable	5.60	5.80
Over 70's Swim	Over 70s Wellness General Admission	Taxable	11.70	11.70
Concession Swims	10 x Concession General Admission	Taxable	67.00	69.00
Concession Swims	Concession Swim General Admission	Taxable	7.90	7.95
Concession Swims	Concession Swim Off Peak	Taxable	6.70	6.90
Child Swims	10 x Child General Admission	Taxable	67.00	69.00
Child Swims	Child Swim General Admission	Taxable	7.90	7.95
Child Swims	Child Swim Off Peak	Taxable	6.70	6.90
Group Swims	10 x Group Swim General Admission	Taxable	265.00	275.00
Group Swims	Group Swim General Admission	Taxable	33.00	34.00
Group Swims	Group Swim Off Peak	Taxable	26.50	27.50
Aquatic Wellness	10 x Aquatic Wellness General Admission	Taxable	135.00	135.00
Aquatic Wellness	Aquatic Wellness General Admission	Taxable	14.80	14.80
Aquatic Wellness	10 x Aquatic Wellness Concession	Taxable	107.00	107.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Aquatic Wellness	Aquatic Wellness Concession	Taxable	11.70	11.70
Aquatic Wellness	Aquatic Wellness Upgrade	Taxable	4.85	4.85
Aquatic Wellness	Aquatic Wellness Upgrade - General Concession	Taxable	3.80	3.75
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak Concession	Taxable	5.00	4.80
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak	Taxable	6.85	6.85
Bulk Visit Passes	GESAC Club Card Fee	Taxable	50.00	50.00
Spectator Fees	Spectator Fees	Taxable	3.90	3.90
4769 - Gesac Aquatics - Pool Hire	July 2019 - December 2019 Prices (Prices to be reset in January 2020)			
Pool Hire	25m Pool - Lane	Taxable	65.00	68.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	58.00	60.90
Pool Hire	25m Pool - Lane (Contract)	Taxable	51.50	54.00
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	50.00	52.50
Pool Hire	25m Pool - Whole Pool	Taxable	370.00	388.00
Pool Hire	50m Pool - Lane	Taxable	65.00	68.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	59.00	61.90
Pool Hire	50m Pool - Lane (Contract)	Taxable	51.50	54.00
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	50.00	52.50
Pool Hire	50m Pool - Whole Pool	Taxable	370.00	388.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	190.00	199.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	51.50	54.00
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	25.50	26.70
Pool Hire	Wellness Program Pool - Whole Pool	Taxable	200.00	210.00
Pool Hire	LTS Pool - Lane	Taxable	32.00	33.50
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	28.50	29.90
Pool Hire	LTS Pool - Lane (Contract)	Taxable	23.00	24.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	21.00	22.00
Pool Hire	LTS Pool - Whole Pool	Taxable	130.00	136.00
Pool Hire	Leisure Pool	Taxable	190.00	199.00
Pool Hire	Water Slides	Taxable	190.00	199.00
Pool Hire	Ultimate Package	Taxable	900.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	1,100.00	990.00
Pool Hire	Fun Package	Taxable	690.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	865.00	765.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Pool Hire	Child Care Room	Taxable	100.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	62.50	65.00
Pool Hire	Lifeguard	Taxable	57.50	60.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	62.50	65.00
Pool Hire	Inflatable	Taxable	190.00	200.00
Pool Hire	Carnival Equipment	Taxable	62.50	64.00
	January 2020 - June 2020 Prices			
Pool Hire	25m Pool - Lane	Taxable	68.00	71.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	60.90	64.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	54.00	56.50
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	52.50	55.00
Pool Hire	25m Pool - Whole Pool	Taxable	388.00	405.00
Pool Hire	50m Pool - Lane	Taxable	68.00	71.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	61.90	65.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	54.00	56.50
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	52.50	55.00
Pool Hire	50m Pool - Whole Pool	Taxable	388.00	405.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	199.00	210.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	54.00	56.50
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	26.70	28.00
Pool Hire	Wellness Program Pool - Half Pool	Taxable	210.00	220.00
Pool Hire	LTS Pool - Lane	Taxable	33.50	35.00
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	29.90	31.50
Pool Hire	LTS Pool - Lane (Contract)	Taxable	24.00	25.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	22.00	23.00
Pool Hire	LTS Pool - Whole Pool	Taxable	136.00	145.00
Pool Hire	Leisure Pool	Taxable	199.00	210.00
Pool Hire	Water Slides	Taxable	199.00	210.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Pool Hire	Instructor	Taxable	65.00	66.50
Pool Hire	Lifeguard	Taxable	60.00	61.50
Pool Hire	Out of Hours Staff Surcharge	Taxable	65.00	66.50
Pool Hire	Inflatable	Taxable	200.00	210.00
Pool Hire	Carnival Equipment	Taxable	64.00	65.50
4774 - Gesac Operations - Administration				
Lockers	Small Locker	Taxable	2.50	2.50
Lockers	Medium Locker	Taxable	3.50	3.50
Lockers	Large Locker	Taxable	4.50	4.50
4775 - Gesac Sales & Marketing - Foundation				
Foundation Membership	Foundation Membership Stage 1	Taxable	18.95	18.95
Foundation Membership	Foundation Membership Stage 2	Taxable	19.95	19.95
Foundation Membership	Foundation Membership Stage 3	Taxable	21.95	21.95
4777 - Gesac Sales & Marketing				
Full Membership	GOLD Membership Direct Debit - 12 month minimum - weekly fee	Taxable	22.95	22.95
Full Membership	GOLD Membership Direct Debit - 1 month minimum - weekly fee	Taxable	26.95	26.95
Full Membership	GOLD Membership 3 month Term	Taxable	400.00	400.00
Full Membership	GOLD Membership 6 month Term	Taxable	750.00	750.00
Full Membership	GOLD Membership 12 month Term	Taxable	1,243.00	1,243.00
Concession Membership	GOLD Concession Membership Direct Debit - 12 month minimum	Taxable	19.95	19.95
Concession Membership	GOLD Concession Membership Direct Debit - 1 month minimum	Taxable	23.95	23.95
Concession Membership	GOLD Concession Membership 3 month Term	Taxable	361.00	361.00
Concession Membership	GOLD Concession Membership 6 month Term	Taxable	672.00	672.00
Concession Membership	GOLD Concession Membership 12 month Term	Taxable	1,087.00	1,087.00
	GOLD My Physio/Mind/Glen Eira Carer 10 Week	Taxable	New Fee	100.00
Aquatic Membership	Aquatic Membership Direct Debit - 12 month	Taxable	15.50	15.50
Aquatic Membership	Aquatic Membership Direct Debit - 1 month	Taxable	18.50	18.50
Aquatic Membership	Aquatic Membership 3 month Term	Taxable	290.00	290.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Aquatic Membership	Aquatic Membership 6 month Term	Taxable	530.00	530.00
Aquatic Membership	Aquatic Membership 12 month Term	Taxable	850.00	850.00
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 12 month	Taxable	13.50	13.50
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 1 month	Taxable	16.50	16.50
Aquatic Concession Membership	Aquatic Concession Membership 3 month Term	Taxable	265.00	265.00
Aquatic Concession Membership	Aquatic Concession Membership 6 month Term	Taxable	475.00	475.00
Aquatic Concession Membership	Aquatic Concession Membership 12 month Term	Taxable	740.00	750.00
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 12 month	Taxable	12.50	12.50
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 1 month	Taxable	15.50	15.50
Aquatic Junior Membership	Aquatic Junior Membership 3 month Term	Taxable	250.00	250.00
Aquatic Junior Membership	Aquatic Junior Membership 6 month Term	Taxable	450.00	450.00
Aquatic Junior Membership	Aquatic Junior Membership 12 month Term	Taxable	690.00	700.00
Corporate Membership	Corporate Membership Direct Debit - 12 month minimum	Taxable	20.95	20.95
Corporate Membership	Corporate Membership Direct Debit - 1 month minimum	Taxable	24.95	24.95
Corporate Membership	Corporate Membership 3 month Term	Taxable	374.00	374.00
Corporate Membership	Corporate Membership 6 month Term	Taxable	698.00	700.00
Corporate Membership	Corporate Membership 12 month Term	Taxable	1,139.00	1,140.00
Activate Membership	Activate Membership Direct Debit	Taxable	17.95	17.95
Activate Membership	Activate Membership 3 month Term	Taxable	283.00	283.00
Activate Membership	Activate Membership 6 month Term	Taxable	516.00	516.00
Activate Membership	Activate Membership 12 month Term	Taxable	983.00	983.00
Junior Membership	Junior Membership Direct Debit	Taxable	17.95	17.95
Junior Membership	Junior Membership 3 month Term	Taxable	283.00	283.00
Junior Membership	Junior Membership 6 month Term	Taxable	525.00	525.00
Junior Membership	Junior Membership 12 month Term	Taxable	983.00	983.00
	Bayside Tri Aquatic Unlimited Membership Weekly Fee	Taxable	New Fee	14.20
	Bayside Tri Aquatic Unlimited Membership Weekly Fee Junior/Concession	Taxable	New Fee	12.20

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
	Bayside Tri 1 Session Per Week Weekly Fee	Taxable	New Fee	7.90
	Bayside Tri 1 Session Per Week Junior/Concession Weekly Fee	Taxable	New Fee	6.40
	Academy of Swimming Unlimited Foundation Weekly Fee	Taxable	New Fee	9.80
	Academy of Swimming Unlimited Weekly Fee	Taxable	New Fee	12.20
	Academy of Swimming 1 Session Per Week Weekly Fee	Taxable	New Fee	6.40
	Academy of Swimming Unlimited - 3 Months Upfront	Taxable	New Fee	158.50
4779 - Gesac Sales & Marketing - Joining Fees				
Joining Fees	Joining Fee 1	Taxable	99.00	99.00
Joining Fees	Joining Fee 2	Taxable	49.00	49.00
Admin Fees	Admin Fees	Taxable	49.95	49.95
4782 - Gesac - Sport, Health & Wellbeing - Bulk Visit				
Bulk Visit Passes	10 x Group Fitness Pass	Taxable	170.00	170.00
Bulk Visit Passes	10 x Concession Group Fitness Pass	Taxable	152.00	152.00
Bulk Visit Passes Reformer	10 x Member Reformer Pilates Pass		New Fee	125.00
Bulk Visit Passes Reformer	10 x Non - Member Reformer Pilates Pass		New Fee	180.00
4784 - Gesac - Sport, Health & Wellbeing - Gym				
Casual Gym	Centre Visit Pass	Taxable	26.95	26.95
Casual Gym	Concession Centre Visit Pass	Taxable	23.95	23.95
Casual Gym	Health Assessment	Taxable	35.00	35.00
Casual Gym	Living Longer Living Stronger	Taxable	7.70	7.70
Casual Gym	Living Longer Living Stronger Consultation	Taxable	35.00	35.00
Attendant Support Initiative	Single session rate 1 hours	Taxable	35.00	45.00
Attendant Support Initiative	10 Pass ASP 1 Hour	Taxable	350.00	450.00
4785 - Gesac - Sport, Health & Wellbeing - Facilities Hire				
Wet Program	Aqua Aerobics Group Class	Taxable	205.00	215.00
Dry Program	Group Fitness Class	Taxable	205.00	215.00
Dry Program	Group Cycle Class	Taxable	190.00	195.00
Dry Program	Group Fitness Studio Hire	Taxable	135.00	140.00
Dry Program	Group Fitness Studio Hire (High Use)	Taxable	90.00	94.00
Dry Program	Mind and Body Studio Hire	Taxable	110.00	115.00
Dry Program	Mind and Body Studio Hire (High Use)	Taxable	70.00	73.00

ANNUAL BUDGET 2019-2020 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
4786 - Gesac - Sport, Health & Wellbeing - Stadium				
Competition Fees	Competition Team Fees Senior	Taxable	79.00	82.50
Competition Fees	Junior Futsal Development Program	Taxable	12.80	13.00
Competition Fees	Junior Netball Development Program	Taxable	12.80	13.00
Stadium Hire	Court Hire - Peak	Taxable	63.50	63.50
Stadium Hire	Court Hire - Schools	Taxable	53.00	55.50
Stadium Hire	Court Hire - Off Peak	Taxable	41.50	43.50
Casual Use	Casual Use	Taxable	6.30	6.30
Registration	Netball Registration	Taxable	295.00	295.00
Registration	Futsal Registration	Taxable	199.00	199.00
Competition Fees	Junior Futsal Competition	Taxable	12.80	13.20
Competition Fees	Junior Netball Competition	Taxable	12.80	13.20
	Day Time Ladies Netball 10 Pass	Taxable	128.00	132.00
	Day Time Ladies Netball 5 Pass	Taxable	64.00	66.00
	Netball Bib Hire	Taxable	5.00	5.00
	AFL Registration	Taxable	140.00	140.00
4788 - Gesac - Sport, Health & Wellbeing - Group Exercise				
Casual Group Exercise	Casual Group Exercise	Taxable	18.95	18.95
Casual Group Exercise	Casual Concession Group Exercise	Taxable	16.95	16.95
Casual Group Exercise	Casual Activate Group Exercise Classes	Taxable	12.95	12.95
Casual Group Exercise	Casual over 70's with Concession for Seniors classes	Taxable	2.00	2.00
Casual Group Exercise	Casual over 70's for Seniors classes	Taxable	6.95	6.95
Casual Virtual Fitness	Casual Group Exercise	Taxable	5.00	5.00
Casual Reformer Pilates	Member	Taxable	New Fee	13.95
Casual Reformer Pilates	Non-Member	Taxable	New Fee	19.95
4789 - Gesac - Sport, Health & Wellbeing - Personal Training				
Personal Training	PT Plus One	Taxable	43.95	43.95
Personal Training	PT Plus Two	Taxable	43.95	43.95
Personal Training	PT Plus Three	Taxable	43.95	43.95
Personal Training	PT 5 pack	Taxable	259.75	259.75
Personal Training	PT 10 pack	Taxable	479.50	479.50
Personal Training	PT 20 pack	Taxable	879.00	879.00
Starter Packs	PT Kickstart	Taxable	99.00	99.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
2:1 PT 1 P/W	2 Clients with one trainer 30 minutes 1 per week	Taxable	65.00	65.00
2:1 PT 2 P/W	2 Clients with one trainer 30 minutes 2 per week	Taxable	61.50	61.50
2:1 PT 3 P/W	2 Clients with one trainer 30 minutes 3 per week	Taxable	58.50	58.50
2:1 PT 1 P/W upfront	2 Clients with one trainer 30 minutes 1 per week upfront	Taxable	62.50	62.50
2:1 PT 5 sessions	2 Clients with one trainer 30 minutes 10 sessions	Taxable	302.50	302.50
2:1 PT 10 sessions	3 Clients with one trainer 30 minutes 5 sessions	Taxable	585.00	585.00
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - Once a week	Taxable	New Fee	66.95
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - Twice a week	Taxable	New Fee	63.95
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - Three times a week	Taxable	New Fee	60.95
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - Single session	Taxable	New Fee	65.95
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	New Fee	314.75
Personal Training	45min PT session. Can be one on one or up to 3 on 1 - 10 Session purchase	Taxable	New Fee	609.50
Personal Training	Any additional clients wanting to train for 45mins will have to pay an add on charge.	Taxable	New Fee	10.00
4791 - Gesac - Sport, Health & Wellbeing - Wellness Centre				
Massage	Massage 30 min Introductory	Taxable	30.00	30.00
Massage	Massage 30 mins	Taxable	60.00	60.00
Massage	Massage 45 mins	Taxable	80.00	80.00
Massage	Massage 60 mins	Taxable	90.00	90.00
Massage	Massage 90 mins	Taxable	130.00	130.00
Beauty Therapy	Upper Lip Waxing	Taxable	10.00	10.50
Beauty Therapy	Chin Waxing	Taxable	10.00	10.50
Beauty Therapy	Stomach Waxing	Taxable	20.00	20.00
Beauty Therapy	Half Leg Waxing	Taxable	25.00	30.00
Beauty Therapy	Three Quarter Leg Waxing	Taxable	35.00	35.00
Beauty Therapy	Full Leg Waxing	Taxable	45.00	45.00
Beauty Therapy	Under Arm Waxing	Taxable	16.00	16.80
Beauty Therapy	Full Arm Waxing	Taxable	30.00	32.00
Beauty Therapy	Half Arm Waxing	Taxable	24.00	26.00
Beauty Therapy	Eyebrow Tint	Taxable	22.00	19.00
Beauty Therapy	Eyebrow Wax	Taxable	15.00	18.00
Beauty Therapy	Standard Bikini Wax	Taxable	25.00	26.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Beauty Therapy	G String Wax	Taxable	35.00	35.00
Beauty Therapy	Brazilian Wax	Taxable	45.00	45.00
Beauty Therapy	Upper Back Wax	Taxable	30.00	30.00
Beauty Therapy	Full Back Wax	Taxable	40.00	42.00
Beauty Therapy	Chest Wax	Taxable	40.00	40.00
Beauty Therapy	Shoulders Wax	Taxable	18.00	19.00
Beauty Therapy	Full Spray Tan	Taxable	40.00	40.00
Beauty Therapy	Half Spray Tan	Taxable	25.00	25.00
Beauty Therapy	Facial 30 mins	Taxable	60.00	65.00
Beauty Therapy	Facial 45 mins	Taxable	80.00	85.00
Beauty Therapy	Facial 60 mins	Taxable	90.00	95.00
Hire	Daily Room Hire	Taxable	100.00	105.00
<u>4751 - Carnegie Swimming Pool</u>				
	General Admission - Adult	Taxable	6.50	6.70
	General Admission - Child	Taxable	3.60	3.70
	Concession/Student	Taxable	4.80	4.90
	Over 70's with Concession swim	Taxable	2.00	2.00
	Spectators	Taxable	2.00	2.00
	Family Pass* (Medicare card)	Taxable	17.50	18.00
	Season Tickets - Adults x 20	Taxable	105.00	110.00
	Season Tickets - Adults x 10	Taxable	58.50	61.00
	Season Tickets - Children x 20	Taxable	56.00	58.50
	Season Tickets - Children x 10	Taxable	32.40	33.30
	Season Tickets - Concession x 20	Taxable	78.20	82.00
	Season Tickets - Concession x 10	Taxable	43.20	44.10
	Family Pass* (Medicare card)	Taxable	440.00	460.00
	Season Pass - Adult	Taxable	270.00	280.00
	Season Pass - Concession	Taxable	220.00	230.00
	Season Pass - Children	Taxable	160.00	165.00
	Lane Hire	Taxable	33.00	34.50
	Half Dive Pool	Taxable	33.00	34.50
	Dive Pool	Taxable	66.00	69.00
Aquatic Education	Per Lesson	Taxable	15.00	15.00

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Swim Carnivals	Full Day (Per Hour)	Taxable	200.00	210.00
	Half Day (Per Hour)	Taxable	210.00	220.00
	Lifeguard - per hour	Taxable	New Fee	60.00
	Entry Fee (Carnivals)	Taxable	3.60	3.70
Birthday Parties	Flat fee up to 50 guests		200.00	210.00
<u>4752 - Caulfield Recreation Centre</u>				
Direct Debit Membership	Full Price / Per Fortnight	Taxable	38.40	Not Applicable in 2019-20
	Concession / Per Fortnight	Taxable	30.80	Not Applicable in 2019-20
	New Member / Per Fortnight	Taxable	29.90	29.90
	New Member Concession / Per Fortnight	Taxable	23.90	23.90
Start Up Fee	New Member	Taxable	84.00	84.00
Memberships - Gym and Aerobics	12 Month	Taxable	735.00	770.00
	6 Month	Taxable	474.00	495.00
	3 Month	Taxable	289.00	279.00
	12 Month Concession	Taxable	650.00	675.00
	6 Month Concession	Taxable	437.50	395.00
	3 Month Concession	Taxable	254.00	240.00
Memberships - Gym	12 Month	Taxable	640.00	660.00
	6 Month	Taxable	412.50	Not Applicable in 2019-20
	3 Month	Taxable	238.00	Not Applicable in 2019-20
	12 Month Concession	Taxable	570.00	Not Applicable in 2019-20
	6 Month Concession	Taxable	345.50	Not Applicable in 2019-20
	3 Month Concession	Taxable	233.50	Not Applicable in 2019-20
Membership - Aerobics	12 Month	Taxable	535.00	550.00
	6 Month	Taxable	358.50	Not Applicable in 2019-20
	3 Month	Taxable	210.00	Not Applicable in 2019-20
	12 Month Concession	Taxable	425.00	440.00
	6 Month Concession	Taxable	342.00	Not Applicable in 2019-20
	3 Month Concession	Taxable	164.00	Not Applicable in 2019-20
Teen Gym	Membership	Taxable	21.00	21.00
	Start Up Fee	Taxable	39.00	39.00
	Multi Pass	Taxable	77.50	77.50
Membership - Corporate	CRC Gold Corporate Direct Debit pw		12.95	12.95

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
Health Club	Casual Gym	Taxable	16.50	16.50
	Multi Visit Card Concession (10)	Taxable	160.00	160.00
	Gym Visit Multi Visit Card (10)	Taxable	New Fee	155.00
	Casual Health Club Concession	Taxable	New Fee	13.50
	Gym Visit Multi Visit Card Concession (10)	Taxable	New Fee	125.00
Personal Training (45 mins)	Member 1 on 1 session single	Taxable	59.00	Not Applicable in 2019-20
	Member 1 on 1 session - 10 Pack	Taxable	531.00	Not Applicable in 2019-20
	Member Group Single Session (Each)	Taxable	46.50	Not Applicable in 2019-20
	Member Group 10 Pack (Each)	Taxable	418.50	Not Applicable in 2019-20
	Casual 1 On 1 Session Single	Taxable	69.00	Not Applicable in 2019-20
	Casual 10 Pack	Taxable	621.00	Not Applicable in 2019-20
	Casual Group Single Session (Each)	Taxable	50.50	Not Applicable in 2019-20
	Casual Group 10 Pack (Each)	Taxable	454.50	Not Applicable in 2019-20
Personal Training (30 mins)	Member 1 on 1 session single	Taxable	54.95	Not Applicable in 2019-20
	Member 1 on 1 session - 10 Pack	Taxable	479.50	Not Applicable in 2019-20
	Casual 1 On 1 Session Single	Taxable	64.95	Not Applicable in 2019-20
	Casual 10 Pack	Taxable	509.50	Not Applicable in 2019-20
	Member 2 on 1 Session Single	Taxable	62.50	Not Applicable in 2019-20
	Member 2 on 1 session - 5 pack	Taxable	302.50	Not Applicable in 2019-20
	Member 2:1 Session - 10 pack	Taxable	585.00	Not Applicable in 2019-20
	Member Kick Start - 3 Session	Taxable	99.00	Not Applicable in 2019-20
	Member Ultimate Kick Start 3 session & G45	Taxable	149.00	Not Applicable in 2019-20
	Casual Kick Start	Taxable	114.00	Not Applicable in 2019-20
	Casual Ultimate Kick Start 3 session & G45	Taxable	164.00	Not Applicable in 2019-20
Group Fitness	Group Fitness Casual	Taxable	16.50	16.50
	Group Fitness Concession	Taxable	13.50	13.50
	Multi Card Visit (10)	Taxable	148.50	155.00
	Multi Visit Card Concession (10)	Taxable	121.50	125.00
	Premium Direct Debit Membership	Taxable	58.00	Not Applicable in 2019-20
	Premium Casual Member	Taxable	13.00	Not Applicable in 2019-20
	Premium Casual Non Member	Taxable	19.00	Not Applicable in 2019-20
Older Adults	Stay Active casual	Taxable	6.50	6.50
	Stay Active Multi Visit Card Concession (10)	Taxable	58.50	58.50

ANNUAL BUDGET 2019-2020
Schedule of User Charges and Other Fees - Glen Eira Leisure

User Charges and Other Fees	Description	GST Status	Charges per unit 2018-2019 (\$)	Charges per unit 2019-2020 (\$)
	Stay Active Direct Debit Membership	Taxable	26.00	26.00
	Casual over 70's with Concession for Seniors classes	Taxable	2.00	2.00
Children's Programs	Childcare - Casuals	Taxable	10.20	Not Applicable in 2019-20
	Childcare - Casuals (Family)	Taxable	14.30	Not Applicable in 2019-20
	Childcare - Members	Taxable	6.50	Not Applicable in 2019-20
	Childcare - Members (Family)	Taxable	9.50	Not Applicable in 2019-20
	Childcare - Casuals x 10	Taxable	94.50	Not Applicable in 2019-20
	Childcare - Casuals (Family) x 10	Taxable	132.30	Not Applicable in 2019-20
	Childcare - Members x 10	Taxable	58.50	Not Applicable in 2019-20
	Childcare - Members (Family) x 10	Taxable	85.50	Not Applicable in 2019-20
	Vacation Care - daily child rate	Taxable	78.00	Not Applicable in 2019-20
Casual Hall Hire	During Centre Hours	Taxable	22.00	23.00
	Outside Centre Hours	Taxable	92.00	95.00
	Creche Room	Taxable	16.30	17.00
Tennis Court Hire	Per Hour During the Day	Taxable	23.00	24.00
	Per Hour - Term/industry/contract	Taxable	20.80	21.80
	Per Hour - Evenings and Weekends	Taxable	27.00	28.00
Registered Training	CPR HLTAID001 - Full	GST Free	New Fee	55.00
	CPR HLTAID001 - Update	GST Free	39.00	45.00
	First Aid HLTAID003 Full	GST Free	New Fee	\$159.00
	First Aid HLTAID003 - Update	GST Free	99.00	99.00
	First Aid HLTAID004 - Full	GST Free	New Fee	\$175.00
	First Aid HLTAID004 - Update	GST Free	New Fee	110.00
	Pool Lifeguard SISSS00111 - Full	GST Free	New Fee	265.00
	Pool Lifeguard SISSS00111 - update	GST Free	\$105.00	\$110.00