



GLEN EIRA CITY COUNCIL

ORDINARY COUNCIL MEETING

MINUTES

15 NOVEMBER 2016

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**MINUTES of the ORDINARY MEETING OF THE
GLEN EIRA CITY COUNCIL held on TUESDAY, 20 DECEMBER 2016**

The meeting opened at 7.30 pm in the presence of:

Cr Mary Delahunty (Mayor)
Cr Tony Athanasopoulos
Cr Clare Davey
Cr Margaret Esakoff
Cr Jamie Hyams
Cr Jim Magee
Cr Joel Silver
Cr Dan Sztrajt
Cr Nina Taylor

1. ACKNOWLEDGEMENT

The Mayor read the acknowledgement.

In the spirit of respect Council acknowledges the people and elders of the Kulin Nation who have traditional connections and responsibilities for the land on which Council meets.

2. APOLOGIES

There were no apologies submitted to the meeting.

3. OATH OF OFFICE AND DISCLOSURES OF INTERESTS

The Mayor read the Oath of Office.

Councillors are reminded that we remain bound by our Oath of Office to undertake the duties of the office of Councillor in the best interests of the people of the municipal district of Glen Eira and to faithfully and impartially carry out the functions powers, authorities and discretions vested in us under the Local Government Act or any other Act to the best of our skill and judgement.

Councillors are also reminded of the requirements for disclosure of conflicts of interest in relation to items listed for consideration on the Agenda, or which are considered at this meeting, in accordance with Sections 77 to 79 of the Local Government Act.

There were no disclosures of interest submitted to the meeting.

4. CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETINGS

Copies of Minutes previously circulated.

Moved: Cr Hyams

Seconded: Cr Esakoff

That the minutes of the following Ordinary and Special Council meetings be confirmed.

- Ordinary Council Meeting held on Monday 10 October 2016;
- Special Council Meeting held on Tuesday 18 October 2016; and
- Special Council Meeting held on Tuesday 8 November 2016.

CARRIED UNANIMOUSLY

5. RECEPTION AND READING OF PETITIONS AND JOINT LETTERS

A petition with 77 signatures was received for the 15 November 2016 Council Meeting.

The prayer of the petition is as follows:

"We the undersigned wish to express our disappointment and feeling of betrayal at the undemocratic removal of the tennis courts adjacent to the Carnegie Swim Centre while the area was nominally under the control of the State Gov't Level Crossing Removal Authority (LXRA).

Contrary to the misinformation being circulated that the tennis courts were underutilised, we assert that they have been regularly used despite the difficulty in getting access, and despite the degradation of the fence that allowed balls to roll out of the court. Even following the removal of the nets and fence, people still come to play tennis on these courts.

All Council has achieved with this act of vandalism is to provide another surface for hoons to do burn-outs.

Respectfully, Council should reinstate these tennis courts pending the mooted new Master Plan for recreational facilities in the Koornang Park / Lord Reserve public space; and the Master Plan should retain these courts for new generations of players.

Moved: Cr Magee

Seconded: Cr Esakoff

That the petition be received and noted and a response provided to the lead petitioner.

CARRIED UNANIMOUSLY

6. DOCUMENTS FOR SEALING – Nil

There were no documents for sealing submitted to the meeting.

7. REPORTS BY DELEGATES APPOINTED BY COUNCIL TO VARIOUS ORGANISATIONS

There were no reports by delegates submitted to the meeting.

8. REPORTS FROM COMMITTEES**a. Advisory Committees**

- i. Community Consultation Committee, 15 September 2016

Moved: Cr Hyams**Seconded: Cr Esakoff**

That the minutes of the Community Consultation Committee meeting held on 15 September 2016 be received and noted and that the recommendations of the Committee be adopted.

CARRIED UNANIMOUSLY

b. Records of Assembly

- i. 4 October 2016
- ii. 10 October 2016

Moved: Cr Esakoff**Seconded: Cr Hyams**

That the Record of the Assemblies held on 4 October 2016 and 10 October 2016 be received and noted.

CARRIED UNANIMOUSLY



**Community Consultation Committee Meeting
Minutes
15 September 2016**

Purpose:

To make recommendations to Council in relation to the ways in which Council consults with residents, ratepayers and other stakeholders in the community to ensure maximum participation, communication and value to the community.

Meeting commenced at: 6:36pm

1. Present and apologies

Present

Cr Jamie Hyams	Chairperson
Cr Mary Delahunty	Councillor
Mark Holding	Community representative
Susannah Farfor	Community representative
Susan McKenna	Community representative
Gregor Ptok	Community representative
Peter Jones	Director Community Services
Gaye Stewart	Manager Community Development and Care

Apologies

Cr Kelvin Ho	Councillor
Cr Oscar Lobo	Councillor

2. Matters considered

- I. Community Plan
 - a. Social research results (presentation)
 - b. Have Your Say feedback themes (Attachment 1)
- II. Report – Online panels for community consultation (Attachment 2)
- III. Report – Review Councils receiving high scores for Community Satisfaction Survey and advise strategies they use to engage with their communities (Attachment 3)
- IV. Review of instructions on ‘Have Your Say’ (Attachment 4)
- V. Other Business

3. Consultation for the Council Community Plan 2017 - 2020

- An overview of the results of the 600 telephone surveys and focus groups was provided. Key findings included that awareness of the current Community Plan was low. However, when focus group participants were presented with the plan they had a positive response to it.

The five key themes were:

- Security and safety
- Development

- Traffic congestion
- Community consultation and engagement
- Council transparency and accountability.

Other issues to emerge were:

- People's understanding about the responsibilities of different levels of government and Councils advocacy role
 - Need for community plan to use simple language
 - Need to include more tangible project detail
 - Better promotion of the annual priorities and actions
- Results of on-line consultation which was open between 20 June and 31 July 2016 was reviewed. Four forum questions were posed; one in each week of the open consultation period to encourage ongoing participation. Over this period 1,280 people visited the consultation page. 39 people engaged in the forums posting 74 comments and 148 votes.

There were eight themes emerging from the online consultation

- Traffic congestion and road safety
- Environment
- Parking
- Community consultation
- Planning and development
- Restoring community identity
- Open Space
- Services and facilities

The results of the various engagement processes will be used to draft a themes document for the new Councillor group in November 2016. It is envisioned that these will be further enhanced by a targeted round of consultation to occur February to April 2017 prior to the draft Community Plan being prepared. The new Community Plan is required by June 2017.

4. Report – Online panels for community consultation

A report was presented on how other Councils were using on-line panels for community engagement. Information from five councils who have established 'Online Community Panels' was collated: Mitchell Shire, Boroondara, Maribyrnong, Hobsons Bay and Stonnington.

These councils identified the purpose and the benefits of On-line Panels is their opportunity to offer better inclusion of community views in Council activities. The Panels were presented as a simple way of 'Having a Say' that fits with busy lifestyles and enables the community to influence local decision making.

The committee proposed that Glen Eira would benefit from establishing an On-line Community Panel and that this should be presented for discussion at a Council Assembly.

The proposal is to include the committee view that:

- Recruitment to the panel should include a combination of active recruitment and self selection.
- Membership should broadly comprise of demographics that reflect the age, cultural and gender diversity of the Glen Eira community.
- Methods of engagement should be diverse including surveys, provision of information for response and posing questions.

Action: Officers to prepare information for discussion at a Councillor Assembly (post-election) that outlines an approach to forming an On-line Community Panel which incorporates:

- A combination of active recruitment and self selection
- A balanced membership reflecting the Glen Eira demographic profile,
- Approaches to engagement and potential issues to raise.

5. Report – Review of Councils receiving high scores for Community Satisfaction Survey and advise strategies they use to engage with their communities

The Community Consultation Committee was interested to understand the results of the annual Community Satisfaction Survey as they relate to Community Consultation and Engagement. The survey has been conducted annually in Victoria since 2001. There are currently 69 councils of a total 79 who take part in the survey.

As a 'core measure' of satisfaction, Council's performance in Community Consultation and Engagement was among the lower results to arise from the 2016 Survey. Council achieved an overall score of 51 in 2016 compared to the metro average of 58 and the State-wide council average of 54. More specifically the research highlights that on the core measure of consultation and engagement there has been a decline in Council's score of five points between 2015 and 2016.

Officers made contact with the councils that received high scores to obtain information on what these councils believed contributed to their high performance in the core area of community consultation and engagement. Key points include:

- Community engagement is high profile in Council's Community Plan.
- Community engagement was made a priority across the organisation.
- Fortnightly 'listening posts' in local neighbourhood playgrounds, shopping centres, markets etc. involve setting up a marquee for residents to come and openly engage with Council. The CEO, Councillors and Officers are regular attendees at these listening posts that occur both on weekends and in the evenings.
- Established a community research and consultation panel that has been operating for 10 years and consists of self-selected residents who have signed up for this role. In the past year they have heavily promoted this panel and conducted a significant recruitment drive to increase the numbers on this panel which now sits at 450. Council consults with this panel four times a year on a range of Council issues and services.
- Continuous online engagement portal for community members to provide feedback which is supported through social media posts such as Facebook, other advertising and promotion through newspapers, which provides ongoing engagement with the community.

Action: The committee suggested that Council pursue the following ideas:

- Listening posts
- Consultation hubs at Council Events
- iPad surveys at *Party in the Park* to incorporate broader Council issues than just satisfaction with the event

6. Review of instructions on 'Have Your Say'

Functionality related to the 'brainstormer' tool was raised by a community representative following the Community Plan consultation. These related to:

- *It was unclear that comments had a title and body. As no instructions were provided several people used the 140 character limited title for their comment, leaving the main box empty.*
- *Once comments were submitted, despite being logged in, the person is unable to edit them.*
- *When a lengthy comment box is viewed, once closed the viewer is taken back to the top of the list & has to scroll back down to find the comment following the one already read.*

The issues have been formally submitted to Engagement HQ and they have made a commitment to consider improvements related to these issues in their next product review.

Action: **Officers will include more detailed instructions when using the 'brainstormer' tool to ensure contributors are aware that there is a title box for the issue and a comment box that allows for more detailed explanation; and that comments once submitted cannot be changed.**

7. Other business

The Chair advised that this was the last meeting of the current committee and recognised the contribution made by the community representatives to the work of this committee and Council. The new Council will make a decision as to the future operation of the Community Consultation Committee and may seek community representatives, in which case the current community representatives are encouraged to apply. Council expresses a formal thank you to all community members; Gregor Ptok, Susan McKenna, Mark Holding and Suzannah Farfor for their service to the committee.

Next meeting: TBA

Meeting closed at: 7:55pm

Assembly of Councillors

4 October 2016

Record under S 80 A (2)

Meeting commenced at 6.49PM.

A. Present

Cr Neil Pilling, Mayor
Cr Mary Delahunty
Cr Margaret Esakoff
Cr Jamie Hyams
Cr Michael Lipshutz
Cr Thomas Sounness

Apologies

Cr Kelvin Ho
Cr Oscar Lobo
Cr Jim Magee

Council Officers

Rebecca McKenzie, CEO
Peter Jones
Peter Swabey
Ron Torres
Mark Judge
Effie Tangelakis
Janice Pouw

B. Matters considered.

- (i) Apologies
- (ii) Caulfield Village Mediation Hearing
- (iii) Citizen of the year Advisory Committee Membership Report
- (iv) Council Papers for the 10 October 2016 Council Meeting comprising eight officer reports together with standing items on the agenda
 - 4 Confirmation of the Minutes of the previous meeting – minutes to include Councillor who requested Division on matters
 - 8(a) Advisory Committees
 - 8(b) Records of Assembly
 - Item 9.1 VCAT Watch
 - Item 9.2 8 Egan Street, Carnegie
 - Item 9.3 83-85 Poath Road, Murrumbeena
 - Item 9.4 23-25 Rothschild Street, Glen Huntly
 - Item 9.5 1-9 Adelaide Street, McKinnon
 - Item 9.6 Caulfield Park – 280 Balaclava Road, Caulfield North

- Item 9.7 August Financial Management Report
 - Item 9.8 Council Meeting November 2016
 - Item 11 Ordinary Business
 - 11.1 Requests for reports from Officers
 - (a) Cr Sounness – Infrastructure Strategy
 - (b) Cr Magee – Tennis Clubs
 - 11.2 Right of reply
 - 11.3 Councillor questions
 - 11.4 Public questions to Council
 - Item 12 Confidential Items
 - 12.1 Citizen of the Year Awards Advisory Committee (s89(2)(h))
- (v) Records of Assembly
- (vi) General Business
- (a) Cr Hyams – options to improve safety at the Glen Eira Secondary College school crossing
 - (b) Cr Delahunty – gates and fencing at playgrounds
 - (c) Cr Hyams – options for rate assistance for the elderly
 - (d) Rebecca McKenzie (CEO) – notified Councillors of absence at upcoming 10 October 2016 Council Meeting
 - (e) Cr Sounness – sought clarification of process for dealing with traffic / transport requests by Councillors and candidates in election period
 - (f) Cr Delahunty – requested a report for Glen Eira Secondary College including traffic management, reduction of speed, signalling and advocacy to the State Government at the 15 November Council Meeting.

Assembly finished at 8.27PM

Assembly of Councillors

10 October 2016

Record under S 80 A (2)

Meeting commenced at 6.49PM.

A. Present

Cr Neil Pilling, Mayor
Cr Mary Delahunty
Cr Margaret Esakoff
Cr Kelvin Ho
Cr Jamie Hyams
Cr Michael Lipshutz
Cr Jim Magee
Cr Thomas Sounness

Apologies

Cr Oscar Lobo

Council Officers

Peter Swabey
Ron Torres
Samantha Krull
Janice Pouw

B. Matters considered.

Council Papers for 10 October 2016 consisting of 8 Officer reports,
1 confidential items together with standing items on the Agenda.

- (a) Agenda Item 9.1 – VCAT Watch
- (b) Agenda Item 9.2 – 8 Egan Street, Carnegie
- (c) Agenda Item 9.3 – 83-85 Poath Road, Murrumbeena
- (d) Agenda Item 9.4 – 23-25 Rothschild Street, Glen Huntly
- (e) Agenda Item 9.5 – 1-9 Adelaide Street, McKinnon
- (f) Agenda Item 9.6 – 280 Balaclava Road, Caulfield North
- (g) Agenda Item 9.8 – Council Meeting November 2016
- (h) Agenda Item 11.1 –
 - i. The crossing at Glen Eira College
 - ii. Tennis Clubs
 - iii. Greening of Leslie Street Elsternwick
 - iv. Infrastructure Victoria discussion paper
 - v. VCAT
- (i) Agenda Item 11.4 Public Questions

Assembly finished at 7.25PM

Prior to the motion to suspend standing orders, the Mayor provided further information advising that the questions and responses will not be minuted.

Procedural Motion

Moved: Cr Delahunty

Seconded: Cr Magee

That Council suspend standing orders for a period of 15 minutes at 7.48pm.

CARRIED

That meeting resumed at 8.05pm.

9. PRESENTATION OF OFFICERS REPORTS

- 9.1 VCAT Watch
- 9.2 Residential Lease 6 Aileen Avenue, Caulfield South
- 9.3 Creation of Easement Abutting 31 Daley Street, McKinnon
- 9.4 Submission to Infrastructure Victoria on Draft 30 Year Infrastructure Strategy
- 9.5 Financial Management Report for the Period Ending 30 September 2016
- 9.6 Appointment of Councillor Representatives to Audit Committee
- 9.7 Citizen of the Year Awards Advisory Committee
- 9.8 Council Meeting Cycle 2017

Item 9.1 VCAT WATCH**Author: Rocky Camera - Manager Town Planning****File No: N/A****Attachments: Table of new appeals lodged****PURPOSE AND SUMMARY**

To report to Council recent VCAT decisions.

RECOMMENDATION

That Council notes:

1. The reported planning decisions of the Victorian Civil and Administrative Tribunal (VCAT).
2. VCAT and officer comments.

BACKGROUND

The VCAT process allows appellants to amend their proposal between the time that Council makes a decision and the time VCAT considers the matter. Section 84B of the Planning and Environment Act requires VCAT to “take into account” any relevant Planning Policy, not necessarily apply it.

ISSUES AND DISCUSSION

ADDRESS	90-94 MIMOSA ROAD, CARNEGIE
PROPOSAL	A FOUR STOREY BUILDING COMPRISING 49 DWELLINGS AND A REDUCTION IN THE VISITOR CAR PARKING REQUIREMENT
COUNCIL DECISION	REFUSAL (RESOLUTION)
PROPOSAL CONSIDERED BY VCAT	<p>THE PROPOSAL WAS AMENDED BY THE APPLICANT PRIOR TO THE VCAT HEARING BY THE SUBSTITUTION OF DIFFERENT PLANS TO THAT ORIGINALLY CONSIDERED BY COUNCIL.</p> <p>THE KEY CHANGES TO THE PROPOSAL WERE AS FOLLOWS:</p> <ul style="list-style-type: none"> • REDUCTION IN DWELLING NUMBERS FROM 49 TO 41. • RECONFIGURATION OF BASEMENT AND CAR STACKERS, RESULTING IN A REDUCTION OF CAR SPACES FROM 58 TO 56. • INCLUSION OF A SUBSTATION IN NORTH WEST CORNER OF SITE. • RECONFIGURATION OF DWELLING FLOOR PLANS.

	<ul style="list-style-type: none"> INCREASED FRONT SETBACKS TO MIMOSA ROAD FROM 7 METRES TO 8.3 METRES AT GROUND FLOOR AND FROM 7.4 METRES TO 9.2 METRES AT THIRD FLOOR. <p>THE CHANGES WERE CONSIDERED AN IMPROVEMENT HOWEVER DID NOT ADDRESS THE COUNCIL'S ORIGINAL CONCERNS WITH THE PROPOSAL</p>
VCAT DECISION	PERMIT
APPELLANT	MIMOSA ROAD CARNEGIE PTY LTD



“Consequently, we agree with the approach and findings in Steller v Glen Eira that the whole of the designated Carnegie Urban Village is intended for increased densities and the transition is provided for by the gradation represented in the zone limitations and restrictions.”

What constitutes the ‘reasonable amenity expectations’ of the side and rear neighbours needs to be tempered by the fact that the subject land and immediately abutting properties are all zoned RGZ1. As already explained above, both this zoning and the rapidly evolving built form in this Urban Village points to this being a more unusual location where a quite robust approach needs to be taken to what constitutes ‘unacceptable external amenity impacts’. In other words, unless a more robust approach is taken to assessing at what point external amenity impacts in this location become unacceptable, it will be unable to achieve (with the right design) the considerably greater level of residential density which the relevant planning framework is overtly anticipating and supporting.” – VCAT Members – Margaret Baird and Stephen Axford

- The subject site is located within the Residential Growth Zone at the fringe of the Carnegie Urban Village. To the south of the site at number 88 Mimosa Road, land

is zoned General Residential Zone and across Mimosa Road to the west, land is zoned Neighbourhood Residential Zone.

- The application was refused on grounds relating to neighbourhood character, amenity impacts and car parking. The proposal did not respect the low scale character of the Neighbourhood Residential Zone to the west and did not provide an appropriate transition to this area. The application also failed to meet a number of the State Government Guidelines for residential development such as front, side and rear setbacks and did not provide adequate visitor car parking.
- In determining the application, the Tribunal held that the Carnegie Urban Village is rapidly changing in accordance with State and Local Policy expectations.
- The Tribunal held that transition between zones should not be achieved within a zone. Instead, the entire Residential Growth Zone is intended for the same level of increased density, and transition is provided through the Planning Scheme by stepping down from the 13.5 metre height limit of the Residential Growth Zone to the 10.5 metre height limit of the General Residential Zone and then to the 8 metre height limit of the Neighbourhood Residential Zone.
- The Tribunal disagreed with Council and held that the Residential Growth Zone had no requirement to respect existing character. Rather, a future character was envisaged by the Urban Villages Policy that departs significantly from existing character. The Tribunal held that due to this, there was no neighbourhood character reason to oppose a four storey building transitioning to its single storey neighbour; and that the future character expectation of the Urban Village is highly likely to result in existing single storey dwellings giving way over time to much more intensive forms of residential development.
- The Tribunal also disagreed with Council and held that the reduction of four visitor parking spaces was acceptable based on the advice provided by the expert traffic engineer for the developer.
- On the above basis, the Tribunal directed a Permit be issued.

ADDRESS	203 MCKINNON ROAD, MCKINNON
PROPOSAL	A THREE STOREY BUILDING COMPRISING TWO DWELLINGS, A GROUND FLOOR OFFICE AND A REDUCTION OF CAR PARKING ASSOCIATED WITH THE USE OF THE OFFICE
COUNCIL DECISION	REFUSAL (RESOLUTION)
PROPOSAL CONSIDERED BY VCAT	THE PROPOSAL WAS NOT AMENDED PRIOR TO THE VCAT HEARING
VCAT DECISION	PERMIT
APPELLANT	MMM COMMERCIAL INVESTMENT PTY LTD



“I am satisfied the survey results submitted by Mr Maina indicate that long-term parking is available in the surrounding area for the office component. Council did not provide any empirical evidence that long term parking for two spaces cannot be accommodated in the wider area for the office workers.” – VCAT Member – Jane Tait

- The subject site is located within the Commercial 1 Zone at the centre of the McKinnon Neighbourhood Centre.
- The application was refused on grounds relating to car parking. Specifically, that the proposal failed to provide the required amount of car parking (2 car spaces short), that the layout of the car park did not meet the design standards of the Planning Scheme and that access relied upon vehicles being able to drive across adjoining private land.
- In determining the application, the Tribunal had regard to expert traffic evidence called upon by the Applicant. The traffic evidence showed by way of empirical survey that there is vacant long term parking in the surrounding area.
- The Tribunal held that the waiver of two car spaces associated with the office use was acceptable based on the traffic survey results tabled by the traffic expert and the proximity of the site to public transport. The Tribunal also commented that although there was no statutory requirement for bicycle parking, two bicycle parking spaces were provided by the applicant.

- The Tribunal shared Council's concerns with vehicle movements to access the site extending over the private pedestrian walkway of an adjoining dwelling. The Tribunal found that the parking layout was unacceptable and that compliance with the relevant standards must be achieved to ensure residents could safely and easily access the site. The Tribunal found that this could be achieved by way of permit conditions requiring an increased setback to the car stacker that would ensure vehicle vehicles could access the land without needing to drive across onto adjoining private land.
- On the above basis, the Tribunal directed a Permit be issued.

ADDRESS	31 ROTHSCHILD STREET, GLEN HUNTLY
PROPOSAL	FIVE DOUBLE STOREY DWELLINGS
COUNCIL DECISION	REFUSAL (MANAGER)
PROPOSAL CONSIDERED BY VCAT	<p>THE PROPOSAL WAS AMENDED BY THE APPLICANT PRIOR TO THE VCAT HEARING BY THE SUBSTITUTION OF DIFFERENT PLANS TO THAT ORIGINALLY CONSIDERED BY COUNCIL.</p> <p>THE KEY CHANGES TO THE PROPOSAL WERE AS FOLLOWS:</p> <ul style="list-style-type: none"> • INCREASED REAR SETBACK FROM A WALL ON BOUNDARY TO 3 METRES • IMPROVE VEHICULAR ACCESS TO DWELLING 1 • REDUCE THE FIRST FLOOR BUILDING FOOTPRINT AREA <p>THE CHANGES WERE CONSIDERED AN IMPROVEMENT HOWEVER DID NOT ADDRESS THE OFFICER'S ORIGINAL CONCERNS WITH THE PROPOSAL</p>
VCAT DECISION	PERMIT
APPELLANT	PLANNING VISION PTY LTD



“The Council identifies that the opposite side of Rothschild Street is located outside of the housing diversity area, and is a minimal change area. This they say should require a more sensitive design approach to the review site, as is intended by local policy. It is my finding that the proposed development achieves exactly this outcome. I make this finding for the following reasons. Firstly, the proposal does not seek to maximise its height to the extent that is permitted within this housing diversity area, as I have already observed. Secondly, the development cleverly presents as one two-storey dwelling to Rothschild Street, thus not revealing its full scale in its presentation to the land within the minimal change area.” VCAT Member – Michael Deidun

- The subject site is located within the General Residential Zone and the Glen Huntly Neighbourhood Centre. The General Residential Zone specifies a mandatory maximum height of three storeys.
- The application was refused on grounds relating to neighbourhood character impacts. Specifically that the scale and mass of the building would dominate the street and surrounding land. The application also failed to meet a number of the State Government Guidelines for residential development such as street setbacks, permeability and walls on boundaries.
- The Tribunal held that State and Local Policy strongly encourage development of the site that will provide additional housing. This development will result in a level of change to the existing neighbourhood character.
- The Tribunal disagreed with Council and held that the proposal represented a suitable transition development to the Neighbourhood Residential Zone across the road.
- The Tribunal held that the two storey built form of the proposal did not have any unreasonable off site amenity impacts onto adjoining properties.
- On the above basis, the Tribunal directed a Planning Permit be issued.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

N/A

POLICY AND LEGISLATIVE IMPLICATIONS

N/A

COMMUNICATION AND ENGAGEMENT

N/A

LINK TO COUNCIL PLAN

Town Planning and Development: to manage the rate and extent of change to the built environment consistent with State and Local Planning Policies to achieve a diversity of housing as sympathetic as possible to neighbourhood character.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

N/A

Moved: Cr Esakoff

Seconded: Cr Hyams

That Council notes:

1. The reported planning decisions of the Victorian Civil and Administrative Tribunal (VCAT); and
2. VCAT and officer comments

CARRIED UNANIMOUSLY

ATTACHMENT: TABLE OF NEW APPEALS LODGED

COMPULSORY CONFERENCE (MEDIATION)	FULL HEARING	PROPERTY	PROPOSAL	ZONE	COUNCIL DECISION	APPEAL AGAINST
(Held on 20 September 2016)	Commencing 18 October 2016.	31 Station Street, Caulfield East (Caulfield Village)	Stages 4, 5 & 6 of the Residential Precinct and Mixed Use Precinct Construction of 397 dwellings, shops and a restaurant with basement car parking	PDZ	Refusal (Manager)	Refusal (Applicant)
15 December 2016	8 February 2017	43 Balaclava Road, St Kilda East	Construction of a three storey building comprising 18 dwellings	GRZ2	NOD (DPC)	Conditions (Applicant)
1 December 2016	17 February 2017	198-202 Balaclava Road, Caulfield North	Construction of a five storey building comprising shops and 15 dwellings	C1Z	Refusal (Resolution)	Refusal (Applicant)
5 December 2016	20 February 2017	1036 Glen Huntly Road and 1A Laura Street, Caulfield South	Construction of a double storey child care centre	GRZ2	NOD (DPC)	Conditions (Applicant)
30 January 2017	14 March 2017	795 Nepean Highway, Bentleigh	Use land for the purpose of Motor Vehicle Sales and Motor Repairs, to construct buildings and carry out works (new showroom and workshop) and to display advertising signs	C2Z	Not Support (Manager)	Failure to Grant a Permit (Applicant)

Item 9.2 RESIDENTIAL LEASE 6 AILEEN AVENUE, CAULFIELD SOUTH

Author: *Noel Kiernan, Manager Buildings and Properties*

File No: *16/24586*

Attachments: *1. Location plan*

PURPOSE AND SUMMARY

This report seeks Council's approval to enter into a residential lease for the occupation of Council property at 6 Aileen Avenue, Caulfield South.

Council secured this property via private treaty on 18 August 2016 with a view to creating new open space in Gap Area CS1, under Council's Open Space Strategy. The settlement of this property is due on 18 November 2016.

Until Council has had the opportunity to undertake broad community consultation on the potential to develop this site as open space, it is proposed that the property be rented out as a residential tenancy managed through a local managing agent.

RECOMMENDATION

That Council:

- i) Authorises officers to finalise the terms of a residential lease for the Council property at 6 Aileen Avenue, Caulfield South until the future redevelopment of the property is decided;
- ii) Executes the above lease in an appropriate manner by affixing the Council Seal; and
- iii) Executes any other documents either with or through the appointed managing agent, in an appropriate manner including affixing the Council Seal if so required.

BACKGROUND

At its Ordinary Council Meeting of 9 August 2016 Council authorised officers to bid at auction or otherwise purchase the property at 6 Aileen Avenue, Caulfield South. Council successfully acquired the property via direct negotiation through a buyers advocate on 18 August 2016. Settlement is due on 18 November 2016.

The condition of the property is excellent and is suitable to be rented out and provide an income for Council until the future of the property is determined.

ISSUES AND DISCUSSION

The property was purchased with a view to creating new open space in a gap area under Council's Open Space Strategy. Extensive community consultation will be undertaken with regard to the potential future redevelopment of the site for open space. In the interim, renting out the property provides Council with income and the

security of not having a vacant building.

Accordingly, officers will instruct a local real estate agent to manage a residential tenancy at the property. Engaging a managing agent that specialises in residential property management is prudent if problems with late payments or damaged property arise as the agent deals with these issues directly.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

In consultation with the managing agent, it is estimated that Council can receive between \$850 and \$950 per week, subject to the current market, length of tenure and usual negotiations with a prospective tenant.

The managing agent's fee is 5.5%, which officers consider reasonable, together with associated costs to let the property¹.

The tenant will be responsible for utilities and general outgoings. Council will be responsible for any maintenance costs (other than those at the fault of the tenant), utility connection/service fees and charges, building insurance and any applicable rates and taxes.

POLICY AND LEGISLATIVE IMPLICATIONS

The new lease complies with Section 190 of the Local Government Act 1989.

COMMUNICATION AND ENGAGEMENT

Community engagement or public notice is not required for entering into a new lease. Extensive community consultation will be undertaken with regard to the future redevelopment of the site for open space.

LINK TO COUNCIL PLAN

Not applicable.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

Renting out 6 Aileen Avenue provides Council with interim income and security for the property until the future redevelopment of the site is decided.

¹ Leasing fee equivalent to one week's rent, advertising fee \$300, pre-tenure condition video \$45 – all plus GST

Item 9.2 (cont'd)**Moved: Cr Magee****Seconded: Cr Sztrajt**

That Council:

1. authorises officers to enter in to an initial 12 months residential lease for the Council property at 6 Aileen Avenue, Caulfield South and any further leases that may be required until the future redevelopment of the property is decided;
2. executes the above lease and any further leases in an appropriate manner by affixing the Council Seal; and
3. executes any other documents either with or through the appointed managing agent, in an appropriate manner including affixing the Council Seal if so required.

CARRIED UNANIMOUSLY

ATTACHMENT 1

Location plan



Item 9.3 CREATION OF EASEMENT ABUTTING 31 DALEY STREET, MCKINNON

Author: *Noel Kiernan, Manager Buildings and Properties*

File No: *16/2398*

Attachments: *1. Location Plan
2. Plan of Survey*

PURPOSE AND SUMMARY

The owner of 31 Daley Street, McKinnon proposes to claim the abutting drainage reserve to the side of their property by adverse possession (as shown at Attachment 1). To protect the necessary overland flow path and legal access for maintenance purposes of Council's assets, Council is required to create an easement.

This report seeks approval to create the easement in favour of Council.

RECOMMENDATION

That Council:

- i) Authorises officers to finalise the creation of easement documentation associated with the land abutting 31 Daley Street, McKinnon; and
- ii) Authorises the execution of the creation of easement documentation in an appropriate manner including affixing the Council Seal.

BACKGROUND

Council officers were approached by the solicitor acting for the owner of 31 Daley Street (Claimant) in relation to an adverse possession claim on the abutting drainage reserve at the side of their property.

There are Council and South East Water drainage assets under the land and the land forms part of a natural overland path. To protect Council's interest in the land, a drainage easement needs to be created over the land in favour of Council.

The Victorian Title Registration Services (VTRS) may consent to an adverse possession claim in certain circumstances. The Claimant claims to have occupied and maintained this land for in excess of fifteen years and is agreeable to the creation of an easement in favour of Council at their cost.

A copy of the plan of creation for the 89.8m² easement is shown in Attachment 2.

ISSUES AND DISCUSSION

Section 6.1.2 of Council's *Road and Reserves Discontinuance and Sale Policy 2015* states:

"Having considered whether a section of a Road or Reserve is redundant,

Council may:

where the land is subject to an adverse possession claim, decide whether to contest such a claim.”

Council does not own the reserve and so has no legal basis to contest the claim. There is also no community benefit in retaining this small area (2.41m wide) of reserve. As such, Council is obliged to agree to the easement to:

1. protect the overland flow path; and
2. enable legal access for maintenance of Council's assets.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

In consenting to the easement there are no costs or income to Council. The Claimant has agreed to pay all costs associated with the creation of the easement, including the legal costs which are expected to be between \$1,500 - \$2,000.

POLICY AND LEGISLATIVE IMPLICATIONS

The creation of the easement is subject only to the provisions of the *Transfer of Land Act 1958*.

COMMUNICATION AND ENGAGEMENT

The creation of the easement does not require any Council public engagement. All communication in regard to this matter has been between Council officers and the Claimant's solicitor.

LINK TO COUNCIL PLAN

Theme 7 Sustainable community assets and infrastructure: To maintain, renew and upgrade Council's drainage system to reduce the risk of flood damage.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

Council does not own the land but has assets which should be protected. To protect Council's interest in the land, a drainage easement should be created in favour of Council.

Moved: Cr Magee

Seconded: Cr Davey

That Council:

- i) authorises officers to finalise the creation of easement documentation associated with the land abutting 31 Daley Street, McKinnon; and
- ii) authorises the execution of the creation of easement documentation in an appropriate manner including affixing the Council Seal.

CARRIED UNANIMOUSLY

ATTACHMENT 1

Location plan



ATTACHMENT 2

Survey plan

PLAN OF SURVEY

LOCATION OF LAND

PARISH: MOORABBIN

TOWNSHIP:

SECTION:

CROWN ALLOTMENT: DENDYS CROWN SPECIAL SURVEY (PART)

CROWN PORTION:

LAST PLAN REFERENCE: LOT 147 AND DRAINAGE & SEWERAGE RESERVE LP 11983

TITLE REFERENCE: VOL. 6557, FOL. 212 ..
VOL. 6637 FOL 229

NOTATIONS

THE LAND MARKED 'A' IS BEING APPLIED FOR UNDER SECTION 60 OF THE TRANSFER OF LAND ACT 1958.

ENCUMBRANCES

E-1 & E-2 DRAINAGE & SEWERAGE BASEMENTS IN FAVOUR OF LOTS ON LP 11983

The figure is a survey plan showing two adjacent lots, Lot 147 and Lot 148. Lot 147 is a rectangular plot with a bearing of 96°47' and a distance of 38.04' on its northern boundary. Its eastern boundary has a bearing of 276°47' and a distance of 37.96'. The area of Lot 147 is 579.5 m². Lot 148 is a smaller rectangular plot adjacent to Lot 147, with a bearing of 276°47' and a distance of 37.96' on its northern boundary. The area of Lot 148 is 89.8 m². The plan includes various other boundaries and features, such as 'BREWERS ROAD' to the north, 'DALEY STREET' to the east, and 'PINES' to the west. A north arrow is located in the top left corner.

ORIGINAL SHEET SIZE: A3

CERTIFICATION BY SURVEYOR

SHEET 1 OF 1

SCALE 1:200

SURVEYORS FILE REF: 2922

MJW SURVEYS PTY. LTD.

17 SECOND ST.

BLACK ROCK 3193

PH. 9589 2288

**Item 9.4 SUBMISSION TO INFRASTRUCTURE VICTORIA ON DRAFT 30 YEAR
INFRASTRUCTURE STRATEGY**

Author: *Samantha Krull, Director Infrastructure, Environment and Leisure*

File No:

Attachments: *1 Feedback on Recommendations*

PURPOSE AND SUMMARY

To inform Council on the *Infrastructure Victoria Draft 30-year Infrastructure Strategy* and seek endorsement of Council's submission.

RECOMMENDATION

That Council:

1. Notes the *Infrastructure Victoria Draft 30-year Infrastructure Strategy*; and
2. Endorses the submission to Infrastructure Victoria as detailed in Attachment 1 to this report.

BACKGROUND

Infrastructure Victoria is an independent statutory authority established to provide expert advice and guide decision making on Victoria's infrastructure needs and priorities. Infrastructure Victoria is currently preparing a 30-year strategy for Victoria's infrastructure needs in the short, medium and longer term and has proposed options and recommendations for comment at various stages.

Their approach takes a cross-sectoral, state-wide view of infrastructure planning and focuses on improving social, environmental and economic outcomes. The options identified to address the infrastructure needs considered:

- Managing the demand put on infrastructure assets;
- Enabling better use of existing assets; and
- Strategically expanding assets or building new assets.

This is the second time that Council has engaged with this initiative. Council resolved at its Ordinary Council Meeting on 28 June 2016, to endorse a submission and provide feedback to Infrastructure Victoria on their initial *Infrastructure Victoria All Things Considered* paper.

Infrastructure Victoria has now prepared the next stage of this strategy, namely the *Draft 30-year Infrastructure Strategy* with draft recommendations for comment. It outlines a pipeline of initiatives to be delivered over the next 3 decades to create the best possible future for Victoria.

The final strategy with final recommendations will be presented to Parliament in December 2016. The Victorian Government will then have up to 12 months to respond to the final recommendations and develop its own 5-year plan.

Within 3 – 5 years, Infrastructure Victoria will review and update the 30-year strategy and seek feedback.

The draft strategy and supporting documentation can be viewed at:

<http://yoursay.infrastructurevictoria.com.au/30-year-strategy>

Links to the additional Value Capture policy paper and the Draft options book version 2 are also accessible via the website.

ISSUES AND DISCUSSION

Summary of key points in the Draft Strategy

The strategic vision for the strategy is stated as: "By 2046, we see a thriving connected and sustainable Victoria where everyone can access good jobs, education and services".

The objectives of the strategy are defined as:

- Prepare for population change
- Foster healthy, safe and inclusive communities
- Reduce disadvantage
- Enable workforce participation
- Lift productivity

- Drive Victoria's changing, globally integrated economy
- Promote sustainable production and consumption
- Protect and enhance natural environments
- Advance climate change mitigation and adaption
- Build resilience to shocks

Previously, the proposed options were grouped in 19 themes. The recommendations in the draft strategy have been re-arranged into 19 needs, across themes. Local governments have been invited to submit feedback on the draft strategy and recommendations.

In total, there are 134 recommendations in the draft strategy to be delivered over the short, medium and long term. Of these, around 35% are new projects and 45% are behavioral change or supply management initiatives. The remaining recommendations are about better planning, prioritisation and investigation.

The draft strategy acknowledges that new major infrastructure projects will be required over the next 30 years, and that funding has been an important consideration in the strategy development. However it also recognises with finite funding initiatives, there is a need to: manage demand; better utilise existing infrastructure; and ensure that funding considers ongoing costs of maintenance and operation.

The draft strategy is underpinned by the following assumptions:

- Overall population growth will continue at projected levels;
- Cities will continue to experience higher population growth than other parts of the State;
- Climate change will result in higher temperatures overall and more severe weather patterns;
- Driverless vehicles, and other advanced technologies, will impact on infrastructure use.

Key messages across all themes are:

- Changing the way existing infrastructure is operated can have a much greater impact than building new things;
- Land use planning decisions should factor in the capacity of existing infrastructure;
- Often, the amount of money spent on infrastructure does not need to increase, it just needs to be spent more wisely;
- Sometimes more investment in infrastructure is required;
- There is no point in providing new infrastructure if asset management and maintenance are not done properly.

The top three most important actions for State Government to take in the short to medium term have been identified as:

1. Increasing densities in established areas to make better use of existing infrastructure.
2. Introduce a comprehensive transport pricing regime to manage demands on the network.
3. Investing in social and affordable housing for vulnerable Victorians to significantly increase supply.

The strategy also recognises the importance of ICT connectivity as the common link that is critical to Victoria's success over the coming decades.

Summary of key issues for Glen Eira

Council's submission is outlined in detail in Attachment 1 to this report, however the key issues for this municipality can be summarised as follows:

- There is a focus on multi-use facilities for wider community benefit, which is supported. Further clarity is needed on the proposed governance and the role of local government. The strategy, as currently drafted, still prioritises early actions in growth areas. It is important that this is not at the cost of metropolitan areas undergoing densification, as the strategy also promotes densification in areas with established infrastructure.
- The strategy proposes that future funding is based on a business case model with increased transparency of decision making against pre-determined criteria. While transparency is welcomed, it is equally important that an enhanced bureaucracy burden is not placed on local government.
- The strategy comments favourably on the Government's current rate cap policy and variation processes, with little apparent understanding of the real implications of this in terms of long term infrastructure funding and financial sustainability.
- Of most significant concern are the recommendations to intensify housing density at major transport hubs, specifically mentioned along the Frankston rail corridor, and the subsequent impacts on open space; community infrastructure; centralised planning and standardised shared use agreements; as well as access to state government land. It is imperative that greater clarity is provided on the intended role of local government in this complex new approach. It is important that State Government works closely with local government to find a suitable and tailored solution that meets both the State Government objectives while addressing the long held community objective in managing higher density development within established residential areas.
- While the strategy comments on the importance of partnerships between all levels of government, private and community sector being of vital importance for future, there is a lack of detail on the proposed structure of these arrangements.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

The recommendation in the draft strategy is for Government to consider the funding and financing of projects on a case-by-case basis to ensure value for money. There is also recognition of earlier feedback provided by councils around equity of funding distribution and as the concept of user pays. The funding recommendations focus on major projects with significant costs over the short to medium term, as well as major policies and reforms with large implementation costs for government.

The draft strategy somewhat acknowledges the challenge of local government contributing to infrastructure funding in a rate capping environment. However it also considers that this can easily be addressed via a rate cap increase through an application that demonstrates sound financial management and community support. In practice, this is unlikely to be the case, and must be actively monitored.

There needs to be clarity of State and Federal Government funding opportunities for major projects that removes the reliance on local governments receiving a rates cap variation from the Essential Services Commission (ESC).

POLICY AND LEGISLATIVE IMPLICATIONS

Not detailed at this stage.

COMMUNICATION AND ENGAGEMENT

Community consultation on the draft strategy is being undertaken directly by Infrastructure Victoria. The final strategy with final recommendations will be presented to Parliament in December 2016.

LINK TO COUNCIL PLAN

Governance – to deliver strong local leadership and governance in an open and responsible manner in the best interest of the community.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

Infrastructure Victoria's *Draft 30-year Infrastructure Strategy* makes recommendations on infrastructure needs in the short, medium and longer term. This submission by Council will provide feedback to Infrastructure Victoria, for consideration in the preparation of the final strategy.

Item 9.4 (cont'd)**Moved: Cr Hyams****Seconded: Cr Athanasopoulos**

That Council:

1. notes the Infrastructure Victoria Draft 30-year Infrastructure Strategy.
2. endorses the submission to Infrastructure Victoria as detailed in Attachment 1 to this report, with the following amendments to be added to the table in Attachment 1:
 - a. Sub-regional Infrastructure Planning (SIP) 1.5.1, 2.4.1 and 11.1.2 Government service / infrastructure planning: Glen Eira Council's adopted Planning Scheme Workplan, which includes Structure Planning at key activity centres, must inform any future whole-of-government infrastructure planning process;
 - b. Centralised Planning Scheme (CPS1): Council objects to a Centralised Planning Scheme or Authority;
 - c. 8.1.2 Police Station Supersites (PSS); and 19.1 Minimise potential vulnerabilities of critical infrastructure; and 18.1.2, 18.1.3 Transition to lower carbon energy supply and use: There is inconsistency in the level of detail in the recommendations across different sectors which should be addressed. For example, there are detailed recommendations on police and education facilities. However there are broad recommendations on water security, carbon energy supply and use, which do not recognise key local issues for Glen Eira Council. The recommendations include generic statements, an example being that there is an oversupply of police stations in Melbourne's south east, which is not supported by Council. This approach does not address issues local to Glen Eira, and as a result does not adequately inform future infrastructure planning to meet local Council and community needs;
 - d. Open Space 4.3.2 Community sport / recreation facilities: The planning for development of the Caulfield Racecourse to include public open space and associated community facilities is a high priority for Council and needs to be addressed in the short term (0-5 years);
 - e. Sub-regional Infrastructure Planning (SIP) 11.1.1 Development in / around employment centres; 1.1.1 and 10.1.1 Development in established areas: Glen Eira can demonstrate that its current planning framework provides housing capacity that caters for the projected population growth for the next 100 years. With this in mind, as part of the Planning Scheme Workplan, Glen Eira has commenced a program of Structure Planning for its Urban Villages which aims to strike a balance between facilitating growth and achieving the community's vision for activity centres. On that basis, Council opposes any initiatives to promote further densification and intensification of activity centres, transport corridors and residential areas that are inconsistent with Council's strategic work in this area .
3. requests that Infrastructure Victoria recognises that local Councils have had a limited opportunity to engage with the Draft Strategy due to consultation unhelpfully occurring during the local government election period; and seeks Infrastructure Victoria's commitment to a further round of public consultation on the Final Strategy and Recommendations before submission to the Victorian Government. In addition, Council seeks that Infrastructure Victoria urges the Victorian Government to further consult with Councils as part of its process, within the following 12 months, of assessing the recommendations and developing a 5 year plan.

CARRIED UNANIMOUSLY

Attachment 1
Feedback on Recommendations

Previous Submission to <i>Infrastructure Victoria All Things Considered</i> paper (28 June 2016)		<i>Infrastructure Victoria Draft 30-year Infrastructure Strategy</i>			
Option code	Previous Glen Eira Council feedback	Recommendation in <i>Draft Strategy</i>	Need defined in <i>Draft Strategy</i>	Recommendation and comments in <i>Draft Strategy</i>	Proposed feedback on the <i>Draft Strategy</i>
Centralised planning scheme (CPS1)	Clarity on the proposed model and how / if it is proposed to replicate the MPA model in growth areas. Role for local decision makers if there is control over planning by a central authority.	Not specifically included.	Not specifically included.	Not specifically included.	As per previous Glen Eira comments on <i>All Things Considered</i> paper.
Growth area bus service expansion (LBS)	<p>More investment is required in bus route provision in both growth and inner metro councils experiencing growth due to urban densification.</p> <p>Focus on modal transport interchanges, ie. bus timetables align with tram / train timetables at modal change points.</p>	<p>1.3.2 and 11.4.2 Growth area local buses</p> <p>1.3.3 SmartBus network</p>	<p><i>Need 1: Address infrastructure demands in areas with high population growth.</i></p> <p>1.3 Provide transport infrastructure to support high growth greenfield areas.</p> <p><i>Need 11: Improve access to middle and outer metropolitan major employment centres</i></p> <p>11.4 Build new transport links to enhance the accessibility of the major employment centres.</p>	<p>Expand local bus networks in growth areas, including connection with other trunk services. Expand the SmartBus network. Service enhancements over 0-5 years. Consideration of how the SmartBus network could compliment and form part of the mass transit network for major employment centres.</p>	<p>Local bus services in inner metro councils with urban densification should also be prioritised for review, including connections between transport modes.</p> <p>Support proposed timeframe of enhancements within 0-5 years.</p>

Sub-regional infrastructure planning (SIP)	Formalise the approach and recognition of the principle of sub regional infrastructure planning and tri-partide government partnerships to plan for future regional infrastructure.	1.5.1 and 2.4.1 and 11.1.2 Government service / Infrastructure planning 11.1.1 Development in / around employment centres	<p><i>Need 1: Address infrastructure demands in areas with high population growth.</i></p> <p>1.5 Improve the planning for high growth areas to ensure infrastructure is coordinated and delivered in a timely way.</p> <p><i>Need 2: Address infrastructure challenges in areas with low or negative population growth.</i></p> <p>2.4 Improve planning in low growth areas to respond to changing demands on services and infrastructure</p> <p><i>Need 11: Improve access to middle and outer metropolitan major employment centres</i></p> <p>11.1 Promote growth in business activity, services, higher density housing in major employment centres and transport corridors to enable more people to live closer to jobs.</p>	<p>Formalise an area-based, whole-of-government, integrated service with infrastructure planning and investment prioritisation process within 0-5 years. State government to include local and federal government in process to enable more effective integrated land use and infrastructure planning.</p> <p>Target intensification and development of businesses, services, housing around activity centres ... and the transport corridors that feed them, by amending planning schemes within 0-5 years.</p>	<p>Support approach to integrated planning within the 0-5 years' timeframe. However the model for priority determination needs further clarification. It is unclear whether there is an expectation that this will be undertaken by the new Regional Partnerships recently announced by the Andrews Government. Council is concerned that the Regional Partnership model intentionally excludes elected Councillor participation and is therefore flawed.</p> <p>There must be a guarantee that any State intervention in amendment of LGA planning schemes will be considerate of local government recommendations, community priorities and concerns, and local character.</p>
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Urban development in established areas (UDC).	The principle of co-locating higher density residential development with infrastructure, particularly public transport, is sound. The options paper needs to be aware of and align with Plan Melbourne Refresh objectives, and other State government strategies, rather than be developed in isolation.	1.1.1 and 10.1.1 Development in established areas	<i>Need 1: Address infrastructure demands in areas with high population growth.</i> 1.1 Increase the proportion of housing in areas that are well serviced with infrastructure. <i>Need 10: Meet growing demand for access to economic activity in central Melbourne.</i> 10.1 Promote urban consolidation to enable people to live closer to jobs, public transport and the central city.	Intensify housing development in established areas of Melbourne... that are already well serviced with infrastructure by amending planning schemes within 0-5 years. This should focus initially on Melbourne's eastern and southern suburbs, in particular around train stations (including) on the Frankston line. Investigation to intensify housing along tram lines. To achieve this reform and ensure local needs are considered, state government will have to work closely with affected local councils.	Support in principle including timeframe of 0-5 years. There must be a guarantee that any State Government intervention in amendment of LGA planning schemes will be considerate of local government recommendations, community priorities and concerns, and local character. A centralised scheme could potentially co-exist with local schemes, however needs to be cognisant of local character and local community considerations. Role for local decision makers needs to be defined if there is control over planning by a central authority.
Community space refurbishment or rationalisations (CSR)	There is opportunity to not only consider community space refurbishment and rationalisation, but also drive a greater culture of joint use facilities and community hubs. Review opportunities for shared use community facilities – across sectors. State Government assets which are to be used for wider community use are to be funded by the State Government to ensure they are fit for purpose.	1.4.4 and 2.3.2 and 5.4.2 Community space refurb / rationalisation 1.4.6 Schools as community facilities.	<i>Need 1: Address infrastructure demands in areas with high population growth.</i> 1.4 Make better use of local infrastructure in areas experiencing growth. 2.3 Enable the better use and rationalisation of aging, underutilised assets in low growth areas. 5.4 Upgrade existing facilities and build new	Create an incentive fund with clear criteria to assist local government, service providers and community organisations to refurbish or rationalise community assets over 0-30 years. A reasonable level of funding would be required as an incentive, with local governments placing bids to government on the basis of demonstrating a significant gap, needs and requirements, resource constraints, and efforts to divest surplus or ineffective assets.	Support rationalisation, and shared community infrastructure. The incentive fund should differentiate between rural, growth and metro councils. There needs to be clarity of State and Federal Government funding opportunities for major projects that removes the reliance on local governments receiving a rate cap variation from the ESC. Support the use of schools for community facilities, not just in growth areas or rural areas, but also in metro areas to address

			ones that meet the needs of more than just one group and respond to the changing needs of the community.	Transform state schools into community facilities, integrating sports facilities, community art facilities, libraries and kindergartens, etc. over 5 – 30 years. Consideration to be given to reforming governance, planning and funding arrangements for future schools and transforming existing schools. Focus on areas of particular benefit being growth areas and rural / regional communities.	increasing population density, lack of open space and increase in community need.
Police Station Supersites (PSS)	Needs further discussion to ensure that local community policing remains highly visible and prevention focussed.	8.1.2 Police station supersites	<i>Need 8: Address increasing demand on the justice system.</i> 8.1 Develop an integrated service model and deliver integrated facilities across justice and human services.	Deliver a hub and spoke network of police station supersites in Melbourne and regional cities without affecting stations in rural or remote areas over 5-30 years. Priority to be given to areas with an oversupply of local stations (as in south east Melbourne) or high demand services (as in growth areas). Should be delivered as integrated facilities including justice and human services.	Support concept of integrated services, however lack of clarity on how local area policing and response will occur. Needs further discussion and details, to demonstrate how the new proposed model will still ensure that local community policing remains highly visible and prevention focussed.
Open Space	Open space should also be considered an asset and opportunities for acquisition and development (both passive and active) need to be explored more in this paper, as well as a	4.2.2 Active lifestyle facilities 4.2.3 Green Infrastructure 4.3.2 Community sport / recreation	<i>Need 4: Enable physical activity and participation</i> 4.2 Promote more incidental and recreational physical activity in local communities	Identify priority locations and roll out a program of small scale improvement to state government facilities over 0-10 years. Increase the amount and quality of green infrastructure in urban settings over 0-15	Support a strategy to provide an integrated sports and recreation framework. Support multi-purpose facilities. Support increased green infrastructure in urban settings and collaborative approach between state and local

	strategy to provide an integrated framework.	facilities 1.4.6 Schools as community facilities.	4.3 Develop a network of multi-purpose, well-maintained and fit-for-purpose sporting and recreation facilities <i>Need 16: Help preserve natural environments and minimise biodiversity loss</i>	years. The first step is to prepare a green infrastructure plan with local governments. Develop a strong evidence base and more transparent decision making for future state govt investment in community sport and recreation infrastructure over 0-5 years. Focus on enabling the development of sporting facilities that meet community needs across LGA's. Opportunities for integration of sports facilities on school sites should be considered.	governments. Recommend the timeframe needs to be shortened to actions in 0-5 years and 5-10 years, as Glen Eira has an immediate and pressing shortage of public open space. In addition to small scale improvements to State Government facilities, there also needs to be a focus in the short term (0-5 years) on open space sharing opportunities on State Government land and facilities. State Government assets which are to be used for wider community use must be funded to an appropriate level by the State Government to ensure they are fit for purpose.
Cultural and sports major infrastructure investment framework (CSM)	Incorporate land use and service provision for major infrastructure beyond municipality boundaries, including clarity on opportunities for State Government funding pathways. There needs to be clarity of State and Federal Government funding opportunities for major projects that removes the reliance on Local Governments receiving a rates capping variation from the ESC.	4.3.1 and 5.1.1 Major cultural / sporting infrastructure	<i>Need 4: Enable physical activity and participation.</i> 4.3 Develop a network of multi-purpose, well-maintained and fit-for-purpose sporting and recreation facilities. <i>Need 5: Provide spaces where communities can come together.</i> 5.1 Make more strategic investments in cultural and sporting facilities.	Develop a transparent decision making framework for state govt investment in major cultural and sporting infrastructure in 0-5 years. Ensure a wider community benefit. Partnerships are required to deliver shared spaces.	Support recommendation and timeframe of 0-5 years. Support partnership approach. Not all projects will be major projects. A framework is also required for smaller scale cultural and sporting infrastructure that has multi-council or regional significance.

Community shared space agreements (CSS1)	Application of the community shared space use agreement principle should be applied generally to all areas, including urban densification, not just low growth areas.	1.4.2 and 2.3.1 and 5.2.2 Community space shared use agreements 1.4.6 Schools as community facilities.	<i>Need 1: Address infrastructure demands in areas with high population growth.</i> <i>Need 2: Address infrastructure challenges in areas with low or negative population growth.</i> <i>Need 5: Provide spaces where communities can come together.</i> 5.2 Better use existing public spaces.	Better support the sharing of facilities by standardised shared use agreements, tools and resources for use by LGA's and community groups.	Support in principle. Standardised agreements will need to take into account flexibility for local community considerations. Support the use of schools for community facilities, not just in growth areas or rural areas, but also in metro areas to address increasing population density, lack of open space and increase in community need.
Community and public space utilisation deregulation (CSU)	More detail required before the benefit of this proposal can be assessed. Questions for consideration: <ul style="list-style-type: none"> ▪ The intent of this option and how the planning regulations will be used. ▪ Clarity on the meaning of "underutilised" in this context. ▪ Clarity on the definition of a "community enterprise". 	1.4.1 and 5.2.1 Public space utilisation	<i>Need 1: Address infrastructure demands in areas with high population growth.</i> <i>Need 5: Provide spaces where communities can come together.</i> 5.2 Better use existing public spaces.	Activate and open up state government land and facilities for wider community use through an audit to identify underutilised assets, initially in areas of high growth and reviewing regulatory barriers to their use within 0-5 years.	Require more detail. Not just areas of high growth as a priority. In addition, significant areas of crown land in all LGA's should be considered part of the audit.
Community space statewide event planning (CSS2)	Control agency and benefits of proposal need to be further defined.	Not specifically included.	Not specifically included.	Not specifically included.	As per previous Glen Eira comments on <i>All Things Considered</i> paper.

Lifelong Learning Hubs (LLH)	Strongly support the concept of lifelong learning hubs and opportunities for intergenerational connectivity. Need to ensure that future facility planning is supported by long term financial planning and budget provision.	1.4.5 and 5.4.3 and 9.4.3 Public libraries	<p><i>Need 1: Address infrastructure demands in areas with high population growth.</i></p> <p><i>Need 5: Provide spaces where communities can come together.</i></p> <p><i>Need 9: Provide access to high-quality education infrastructure to support lifelong learning.</i></p> <p>9.4 Support the development of spaces for lifelong learning.</p>	Provide additional support to local govt for the delivery of 21 st century municipal libraries (new or upgraded) over 0-30 years. Opportunities to integrate libraries on school sites to be considered where schools are well located.	<p>Support the concept of integrated learning hubs and use of schools for community facilities. Support rationalisation and shared community infrastructure.</p> <p>More detail required on funding opportunities and links to other / existing funding programs and initiatives.</p>
Water security (Theme 14)	Regional approach required, support recycled water solutions.	<p>14.1.1 Water governance.</p> <p>14.2.1 Recycled water (non-potable) water use)</p> <p>14.2.2 Stormwater harvesting</p>	<p><i>Need 14: Manage threats to water security, particularly in regional and rural areas.</i></p> <p>14.1 Increase efficiency in meeting water demands</p> <p>14.2 Conserve readily available water sources</p>	<p>Roles, responsibilities and governance in water sector to be reviewed (0-5 years). Changes designed to enable innovative solutions to source and use water... all water use to be captured in a consistent manner, including ...water for recreational infrastructure and optimal use of existing infrastructure...</p> <p>More comprehensively invest in stormwater harvesting projects in greenfield sites.</p>	Funding opportunities for investment in stormwater harvesting projects in metro councils brownfield projects should also be considered.
Landfill waste levy increase (LL1)	If the landfill levy charge is increased, there needs to be a mechanism to ensure that additional revenue generated is re-invested back into waste	<p>15.1.1 Recycled materials in construction</p> <p>15.1.2 Organic waste</p>	<p><i>Need 15: Manage pressures on landfill and waste recovery facilities.</i></p> <p>15.1 Incentivise waste minimisation and remove</p>	<p>Remove barriers in public sector procurement processes that limit use of recycled materials in construction.</p> <p>Accelerate actions to increase</p>	<p>Support recommendations.</p> <p>Reiterate previous Glen Eira comments on <i>All Things Considered</i> paper.</p>

	diversion and education programs. Technology to enable waste processing infrastructure reflected in State waste management policies should be translated into future infrastructure planning.	15.1.3 Waste pricing	barriers to increasing waste recovery rates.	recovery of organic waste (Victorian organics resource recovery strategy). Review waste disposal charge stop landfill and pricing mechanism within 0-5 years.	
Lower carbon energy supply and use (Theme 18)	High priority area. Regional (and cross sector) approach and solutions potentially required.	18.1.2 Energy efficiency of existing public buildings 18.1.3 Energy efficiency of new public buildings 18.2.3 Small-scale solar	<i>Need 18: Transition to lower carbon energy supply and use.</i> 18.1 Facilitate a reduction in energy consumption. 18.2 Enable an orderly transition away from brown coal energy supply to lower-emission energy sources.	Develop targeted energy use efficiency programs to retrofit existing buildings over 0 – 10 years. Implement broader greenhouse gas emission targets approach for new buildings, replacing existing prescriptive initiatives (0-10 years). Update guidance on installation of PV on buildings 0-5 years.	The response demonstrates no thought leadership, funding initiatives or incentives to drive transformation, particularly where cross sector solutions may be beneficial. This is one of the most urgent issues facing society in the near future, and it needs further detail and more recommendations for the short term (0-5 years). Links to other State Government policies need to be identified. State Government should not be leaving it to the private sector to pursue and lead the technology changes required, to ensure sector changes have multiple benefits, not just economic.
Improve the resilience of critical infrastructure (Theme 19)	Consideration should be given to ensuring appropriate standards in place for new infrastructure constructed in critical zones, such as at risk of bushfire.	19.1 Minimise potential vulnerabilities of critical infrastructure.	<i>Need 19: Improve the resilience of critical infrastructure.</i>	Focus on critical infrastructure contingency planning, including transport, ICT, relocatable community infrastructure, public transport resilience and control systems.	High level recommendations. Will need more detail at next level to determine actions.

Item 9.5 FINANCIAL MANAGEMENT REPORT FOR THE PERIOD ENDING 30 SEPTEMBER 2016

Author: John Vastianos (*Chief Financial Officer*)

File No: 16/1679247

Attachments: Yes

PURPOSE AND SUMMARY

To report Council's finances in the Financial Management Report for the period ending 30 September 2016.

RECOMMENDATION

That Council notes the Financial Management Report for the period ending 30 September 2016.

BACKGROUND

The report includes a comparison of year-to-date (YTD) actual income and expenditure with budgeted (YTD and forecast end-of-year) and other information for the current financial year.

This report also provides a review of the 2016-17 Capital Works Program, cash flow reports and investment reports.

ISSUES AND DISCUSSION

Council's forecast cash balance has improved but is still expected to remain at relatively low levels sufficient to cover current liabilities.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding a majority of leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

The key financial objectives for Council are:

- Manage finances appropriately within the constraints set by the State Government's Rate Capping regime.
- Generate funds to provide additional public open space and renew and upgrade our ageing assets and community facilities.
- Maintain essential services at not less than current levels.
- Set rates and fee increases that are manageable and sustainable.
- Focus on continuous improvement.
- Keep day-to-day costs and rates below our peers.

POLICY AND LEGISLATIVE IMPLICATIONS

Section 138 of the *Local Government Act* 1989 (the Act).

COMMUNICATION AND ENGAGEMENT

Council officers in preparing the Financial Management Report, take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the current financial year.

LINK TO COUNCIL PLAN

Theme 4: Governance – To deliver strong local leadership and governance in an open and responsible manner in the best interests of the community.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

The positive operating result year to date is higher than was anticipated when the annual budget was set. The Balance Sheet position and the cash position are sound.

Moved: Cr Davey

Seconded: Cr Silver

That Council notes the Financial Management Report for the period ending 30 September 2016.

CARRIED UNANIMOUSLY

1. Contents

Executive Summary	4
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Executive Summary***for the period ending 30 September 2016*****a) Current Month Budget Result**

At the end of September 2016, the performance against budget from ordinary activities showed a positive variance of \$3.26m due to higher than anticipated income of \$1.42m and favourable variance in operating expenditure of \$1.84m (refer to page 16 for details of the variances).

Please note that a large amount of the current variances is due to timing differences (i.e. between the scheduling of budgets and timing of actual results). The next few months should reflect whether these variances (particularly the expenditure variances) become more permanent for the 2016-17 financial year.

b) Current Month Forecast Result

The forecast result expected for the financial year is an operating surplus of \$21.1m compared with the original adopted 2016-17 Annual Budget of \$17.22m.

Any surplus from day-to-day operations is used to accelerate capital works projects. Annual budget to forecast movements to date show an increase in operating revenue of \$385k; decrease in operating expenditure of \$797k and a net favourable variance in non-operational activities \$109k.

c) Liquidity

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council needs to ensure working capital is maintained such that sufficient cash reserves are available to meet normal cash flow requirements. Over the last few years, Council has invested heavily in its capital works program by fully utilising cash reserves.

Council will continue to have a large investment in capital works projects. Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Public Open Space Reserve, Contract Deposits and *Fire Services Property Levy*.

d) Open Space Contributions***Contributions***

All multi-unit developers now need to pay a uniform 5.7 per cent of the value of the land (or give Council 5.7 per cent of the area of the land). All money raised by the levy will go into more and better open space.

The uniform rate of 5.7 per cent is the highest rate ever achieved across a whole municipality by any suburban council.

Council formulated the new levy in 2014, based on the analysis in the Open Space Strategy. The 5.7 per cent levy was supported by an independent panel in October 2014 and was approved by the State Planning Department. The higher rate took effect from 12 March 2015.

Open Space Reserve

The balance of the Open Space Reserve as at 30 September 2016 is as follows:

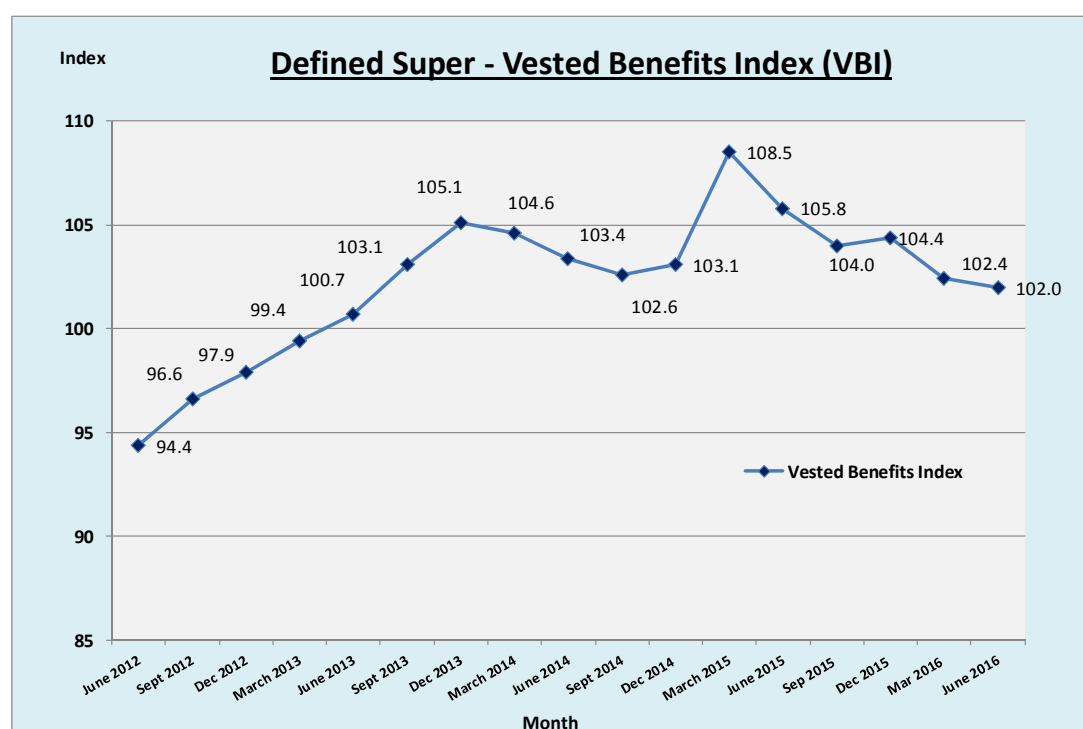
Description	2016-17 Current Month Actual	2016-17 Year-to-Date
Open Space Contributions Received	\$160,170	\$2,351,391
Open Space Capital Expenditure	(\$27,640)	(\$1,202,290)
Net Movement	\$132,530	\$1,149,101
Opening Balance as at 1 July 2016		\$4,093,307
Closing Balance – Open Space Reserve		\$5,242,408

e) Superannuation – Defined Benefits Scheme

Vested Benefits Index (VBI)

The VBI is the key index that the super fund regulator, APRA, considers when assessing the financial position of the Defined Benefit Plan. In simple terms, this measures whether there would be enough assets to meet the liabilities of the Defined Benefit Plan if it became necessary to pay all members their total entitlements on a particular day.

For the Plan to be in a satisfactory financial position requires a VBI of 100% or more. Below is the estimated VBI since 30 June 2012:



f) Forecast adjustments for September 2016***Income from ordinary activities increase of \$385k***

The favourable income forecast movement is mainly due to:

- **Grants (Operating & Capital)** – includes monies received from State and Federal sources, for the purposes of funding the delivery of Council's services to ratepayers. Capital grants include funds specifically for the purposes of funding the *Capital Works Program*.

Capital Grants

The increase in capital grants is due to the funding received for the upgrade of Bentleigh West and Brady Road Kindergartens under the State Government's *2015–16 Children's Facilities Capital Program* (\$225k).

The playground at Bentleigh West Kindergarten in Bentleigh was upgraded and includes the installation of a new pergola and a dry river bed. Refurbishment works at Brady Road Kindergarten in Bentleigh East included a new entry ramp, a new foyer and expansion of the playroom to increase the capacity of the centre. These works were expended as part of the 2015-16 *Capital Works Program*.

- **Statutory Fees and Fines** – relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines.

The increase of \$226k is mainly due to higher than forecast parking infringements income across the municipality. This increase is due to the emphasise on safety around schools and balancing trader and patron parking due to increased building activity and the grade separation works.

- **Contributions (Monetary)** – relates to open space contributions received during the year. These contributions are transferred to the Open Space Reserve pursuant to section 18 of the *Subdivision Act 1988*.

The increase of \$126k is based on the timing of Council receiving open space contributions. These amounts are variable in nature and it is difficult to determine the exact timing of anticipated contributions.

Expenditure from ordinary activities decrease of \$797k

Please note that a large amount of the current variances is due to timing differences (i.e. between the scheduling of budgets and timing of actual results). The next few months should reflect whether these variances (particularly the expenditure variances) become more permanent for the 2016-17 financial year.

The favourable expenditure forecast movement is mainly due to:

- **Employee Costs** – include all labour related expenditure and on-costs such as allowances, leave entitlements, employer superannuation and WorkSafe. The decrease of \$337k is due to the timing of staff recruitment.
- **Contractor payments** – relate mainly to the provision of Council services by external providers. The decrease of \$249k is due to the timing of services for refuse charges \$143k and tree pruning \$105k.
- **Utility Costs** – includes water, gas, electricity, as well as telecommunication costs. The decrease of \$144k relates to timing of costs for fire services \$81k and electricity \$42k.

g) Capital Works Expenditure Program

As at the end of September 2016, total capital works expenditure in 2016-17 is expected to be \$37.02M, represented by:

- New capital works projects as per the 2016-17 Annual Budget \$31.36m
- Capital works funding \$1.94m
- Carry forward expenditure from the 2015-16 financial year \$2.05m
- Forecast increase year to date \$1.66m.

Capital Works forecast adjustments of \$1.49m for September 2016 relate to:

- The acquisition of 53 Magnolia Road – \$1.49m approved by Council on 19 September 2016. Council acquired a property at 53 Magnolia Road, Gardenvale to extend Gardenvale Park to provide the community with an extra 500 square metres of open space. Works included new pathways, garden beds and plantings, tree plantings and seating.

Financial Strategy

Each year, the Auditor-General of Victoria performs an audit of the Local Government sector and produces a report to Parliament of the results of those audits. As part of this process, the Auditor-General assesses the financial sustainability of Councils. In previous years the Auditor-General published the results for individual Councils. In 2014-15 the Auditor-General assessed the financial sustainability risk at a sector level. The following pages explain and present the Auditor-General's financial sustainability risks and criteria and page 10 provides indicators for Glen Eira City Council.

(a) Financial sustainability risk indicators

Indicator	Formula	Description
Net result (%)	Net result / Total revenue	A positive result indicates a surplus, and the larger the percentage, the stronger the result. A negative result indicates a deficit. Operating deficits cannot be sustained in the long term. Net result and total revenue is obtained from the comprehensive operating statement.
Liquidity (ratio)	Current assets / Current liabilities	This measures the ability to pay existing liabilities in the next 12 months. A ratio of one or more means there are more cash and liquid assets than short-term liabilities.
Internal financing (%)	Net operating cash flow / Net capital expenditure	This measures the ability of an entity to finance capital works from generated cash flow. The higher the percentage, the greater the ability for the entity to finance capital works from their own funds. Net operating cash flows and net capital expenditure are obtained from the cash flow statement.
Indebtedness (%)	Non-current liabilities / Own-sourced revenue	Comparison of non-current liabilities (mainly comprised of borrowings) to own-sourced revenue. The higher the percentage, the less able to cover non-current liabilities from the revenues the entity generates itself. Own-sourced revenue is used—rather than total revenue—because it does not include capital grants, which are usually tied to specific projects.
Capital replacement (ratio)	Cash outflows for property, infrastructure, plant and equipment / Depreciation	Comparison of the rate of spending on infrastructure with its depreciation. Ratios higher than 1:1 indicate that spending is faster than the depreciating rate. This is a long-term indicator, as capital expenditure can be deferred in the short term if there are insufficient funds available from operations, and borrowing is not an option. Cash outflows for infrastructure are taken from the cash flow statement. Depreciation is taken from the comprehensive operating statement.
Renewal gap (ratio)	Renewal and upgrade expenditure / Depreciation	Comparison of the rate of spending on existing assets through renewing, restoring, and replacing existing assets with depreciation. Ratios higher than 1:1 indicate that spending on existing assets is faster than the depreciating rate. Similar to the investment gap, this is a long-term indicator, as capital expenditure can be deferred in the short term if there are insufficient funds available from operations, and borrowing is not an option. Renewal and upgrade expenditure are taken from the statement of capital works. Depreciation is taken from the comprehensive operating statement.

Financial Strategy (continued)**(b) Financial sustainability risk assessment criteria**

The financial sustainability risk of each local council is assessed using the criteria outlined below:

Risk	Net result	Liquidity	Indebtedness	Internal financing	Capital replacement	Renewal gap
High	Negative 10% or less Insufficient revenue is being generated to fund operations and asset renewal.	Less than 0.75 Immediate sustainability issues with insufficient current assets to cover liabilities.	More than 60% Potentially long-term concern over ability to repay debt levels from own-source revenue.	Less than 75% Limited cash generated from operations to fund new assets and asset renewal.	Less than 1.0 Spending on capital works has not kept pace with consumption of assets.	Less than 0.5 Spending on existing assets has not kept pace with consumption of these assets.
Medium	Negative 10%–0% A risk of long-term run down to cash reserves and inability to fund asset renewals.	0.75–1.0 Need for caution with cash flow, as issues could arise with meeting obligations as they fall due.	40–60% Some concern over the ability to repay debt from own-source revenue.	75–100% May not be generating sufficient cash from operations to fund new assets.	1.0–1.5 May indicate spending on asset renewal is insufficient.	0.5–1.0 May indicate insufficient spending on renewal of existing assets.
Low	More than 0% Generating surpluses consistently.	More than 1.0 No immediate issues with repaying short-term liabilities as they fall due.	40% or less No concern over the ability to repay debt from own-source revenue.	More than 100% Generating enough cash from operations to fund new assets.	More than 1.5 Low risk of insufficient spending on asset renewal.	More than 1.0 Low risk of insufficient spending on asset base.

Source: Victorian Auditor-General's Office.





























Financial Strategy (continued)**Monthly Report Relative to Financial Strategy**

Financial Sustainability Risk Indicators	Objective	2015-2016 Actuals	2016-2017 Annual Budget as at 30 June 2017	2016-2017 Annual Forecast as at 30 June 2017	2016-2017 Risk based on Annual Forecast as at 30 June 2017	Comment
(1) Net Result	Generating surpluses consistently of greater than 0%.	7.70%	10.41%	12.63%	Low	Council is generating positive surpluses.
(2) Liquidity	To measure Council's ability to repay short-term liabilities as they fall due. The indicator is to be greater than 1.0.	0.99	1.04	1.03	Low	Council's forecast to 30 June 2017 indicates a Liquidity Ratio of around 1.0.
(3) Indebtedness	Lower than 40% relates to the ability to repay debt from own-source revenue.	19.48%	16.07%	15.37%	Low	Council is operating at a ratio of lower than 40%, therefore has the ability to repay debt from own-source revenue.
(4) Internal Financing	Generating enough cash from operations to fund new assets. The indicator is to be greater than 100%.	119.53%	116.94%	121.55%	Low	Council is generating enough cash from operations to fund new assets.
(5) Capital Replacement	To ascertain the level of risk of insufficient spending on asset renewal. The indicator is to be more than 1.5.	1.72	1.57	1.66	Low	Council operates at a low level of risk with respect to capital replacement.
(6) Renewal Gap	To ensure there is sufficient spending on Council's asset base. The indicator is to be greater than 1.0.	1.42	1.22	1.22	Low	Council spends sufficient funds on its asset base.
Council aims to keep average rates and charges significantly below benchmark Councils and provide a pensioner rate rebate over the State Government's universal rebate.	Council aims to keep average rates and charges significantly below benchmark Councils and the pensioner rate rebate above the State Government's universal rebate.	\$1,535	\$1,594	\$1,596	Average rates and charges are well below the average of inner metropolitan Councils. In 2014-15 Glen Eira is the second lowest of the 21 Inner Melbourne Councils (2013-14: also second lowest) and is \$266 per assessment (\$16.6m) below the average outcome. This means that Council charges \$16.6m p.a. less than inner metropolitan municipalities and has \$16.6m p.a. less for upgrading or providing facilities and services.	
<ul style="list-style-type: none"> Average Rates and Charges Pensioner Rate Rebate 		\$270	\$270	\$270		
Operating costs per property should be kept as low as possible in order to generate <u>both</u> operating surpluses <u>and</u> lower Rates.	Council should aim to keep average operating costs below the average benchmark Councils.	\$2,119	\$2,340	\$2,300	In terms of operational expenditure (excluding depreciation), Glen Eira ranks as spending \$176 less per assessment (\$11m) than the average for the Inner Melbourne Councils grouping.	

Assurance Map

The assurance map considers the key risks to Council in achieving its objectives and performance expectations, and the assurance activities which have been conducted over the operation of controls that apply to those risks. The Assurance Map is indicative of the type of activity in place to provide Council Management with comfort that the control environment is operating as intended. A formal review of strategic risks is undertaken annually by Executive. The risks have been identified, assessed and ranked in order of risk exposure to Council. The assurance map will be updated after every formal review and when assurance activities are proposed or undertaken.

Council's Strategic Risks	Risk Rating	Type of Assurance						Previous (2011-2014) and proposed IA activity 2014/15-2016/17, and/or other independent reviews/checks
		Management	External Parties				Internal Audit	
		Management Review / self-assessment	Insurance Coverage	LG Investigations / Compliance Inspectorate	VAGO Performance Audits*	Independent Consultants / External party review	Internal Audit	
1. Legislation or Standards – Changes generally	L							Food Safety (2011/12) Statutory Planning (2013/14)
2. Funding – Shortfalls	H							
3. Contracts – contracting process by Council	H							Tendering (2013/14) Contract Management (2013/14) Financial Compliance transaction analysis (ongoing)
4. Insurance – failure to comply with policy	H							
5. Contractors – Council liability for the actions of contractors	H							Contract Management (2013/14) Parks & Open Space Maintenance (2014/15)
6. Terrorist Attack – Lone Wolf	H							Security Protocol Review (2014)

Council's Strategic Risks	Risk Rating	Type of Assurance						Previous (2011-2014) and proposed IA activity 2014/15-2016/17, and/or other independent reviews/checks
		Management	External Parties				Internal Audit	
		Management Review / self-assessment	Insurance Coverage	LG Investigations / Compliance Inspectorate	VAGO Performance Audits*	Independent Consultants / External party review	Internal Audit	
7. IT – security compromised	H							IT Sensitive Information (2011/12) IT Security (2012/13, 2014/15) IT General Controls (2015/16) IT Strategy (management) (2013/14) Regular penetration testing on the internal and external network infrastructure and external websites
8. Advice – incorrect advice provided	H							Statutory Planning (2013/14)
9. Infrastructure – serious deficiency	H							Asset Management (2013/14) Parks & Open Space Maintenance (2014/15) Land and Building Revaluation biennial (ongoing)
10. Road Management Act / Plan – failure to comply	H							
11. Clayton Landfill – tightening of requirements and fines	H							Clayton Landfill Review (2014/15)
12. Health & Safety – safe & healthy work place not maintained	H							SafetyMAP recertification (2013/14) OH&S Review (2015/16)
13. Embezzlement	H							Fraud Review (2013/14) Financial Controls (2014/15) Financial Compliance transaction analysis (ongoing) Risk Management Framework (2015-16)
14. Public Liability General	M							Risk Management Framework (2015-16)

* Reviews performed are ad-hoc and Council may or may not be included in selected sampling
Level of coverage provided where not all aspects of the risk may have been addressed by assurance activity.



Please note that the External Audit process is designed to enable the AG to express an opinion on the annual financial report. The external audit is not a comprehensive audit of all systems and processes and is not designed to uncover all deficiencies, breaches and irregularities in those systems & processes.

Income Statement*for the period ending 30 September 2016*

	2016-17 Year to Date Actual	2016-17 Year to Date Budget	2016-17 Year to Date Variance	2016-17 Year to Date Variance	2016-17 Last Month Forecast	2016-17 Current Month Forecast	2016-17 Current Month Forecast Movement \$ 000's	2016-17 Annual Budget	2016-17 Budget Forecast Variance	2016-17 Budget Forecast Variance
	\$ 000's	\$ 000's	\$ 000's	(%)	\$ 000's	\$ 000's		\$ 000's	\$ 000's	(%)
Income										
Income from Ordinary Activities										
General Rates	85,201	85,051	151	0.2%	85,205	85,201	(3)	85,051	151	0.2%
Supplementary Rates	475	470	5	1.1%	796	800	4	800	0	0.0%
Waste and Recycling Charges	14,081	14,104	(24)	(0.2%)	14,863	14,798	(65)	14,821	(24)	(0.2%)
Grants (Operating and Capital)	6,803	6,503	299	4.6%	24,522	24,743	221	24,443	299	1.2%
Interest Received	298	225	73	32.2%	950	973	22	900	73	8.1%
User Fees	5,954	6,269	(315)	(5.0%)	25,411	25,271	(140)	25,500	(229)	(0.9%)
Statutory Fees and Fines	1,929	1,175	754	64.2%	6,138	6,364	226	5,610	754	13.4%
Contributions - Monetary	2,351	1,859	492	26.5%	5,762	5,888	126	5,500	388	7.1%
Other Income	522	537	(15)	(2.8%)	2,310	2,306	(5)	2,321	(16)	(0.7%)
Total Income from Ordinary Activities	117,614	116,194	1,419	1.22%	165,958	166,343	385	164,947	1,396	0.8%
Expenses										
Expenses from Ordinary Activities										
Employee Costs	16,973	17,481	508	2.9%	70,410	70,073	337	70,660	587	0.8%
Materials and Consumables	1,173	1,533	360	23.5%	5,793	5,744	49	6,040	296	4.9%
Contractor Payments	6,221	6,703	483	7.2%	29,403	29,154	249	29,729	575	1.9%
Maintenance	1,204	1,574	371	23.5%	6,016	5,966	50	6,323	356	5.6%
Utility Services	1,063	1,230	166	13.5%	4,196	4,052	144	4,218	166	3.9%
Insurances	568	629	61	9.8%	1,013	1,013	0	1,075	61	5.7%
Other Expenses	1,084	1,096	13	1.2%	4,454	4,386	68	4,438	52	1.2%
Grants and Subsidies	347	227	(120)	(53.0%)	943	1,042	(99)	922	(120)	(13.0%)
Borrowing Costs	203	202	(2)	(0.8%)	763	763	(1)	762	(2)	(0.2%)
Total Expenses from Ordinary Activities	28,835	30,675	1,840	6.0%	122,991	122,194	797	124,166	1,972	1.6%
Surplus before non operational activities	88,779	85,519	3,259	3.8%	42,967	44,149	1,182	40,781	3,368	8.3%
Non-operational Activities										
Proceeds from Sale of Property, Infrastructure, Plant and Equipment	333	120	213	177.6%	623	694	71	481	213	44.4%
Written Down Value of Assets Sold/Disposed	299	383	84	21.8%	1,379	1,447	(68)	1,531	84	5.5%
Depreciation and Amortisation	5,415	5,628	213	3.8%	22,407	22,301	106	22,514	213	0.9%
Surplus for the period	83,398	79,628	3,769	4.7%	19,804	21,095	1,291	17,216	3,879	22.5%

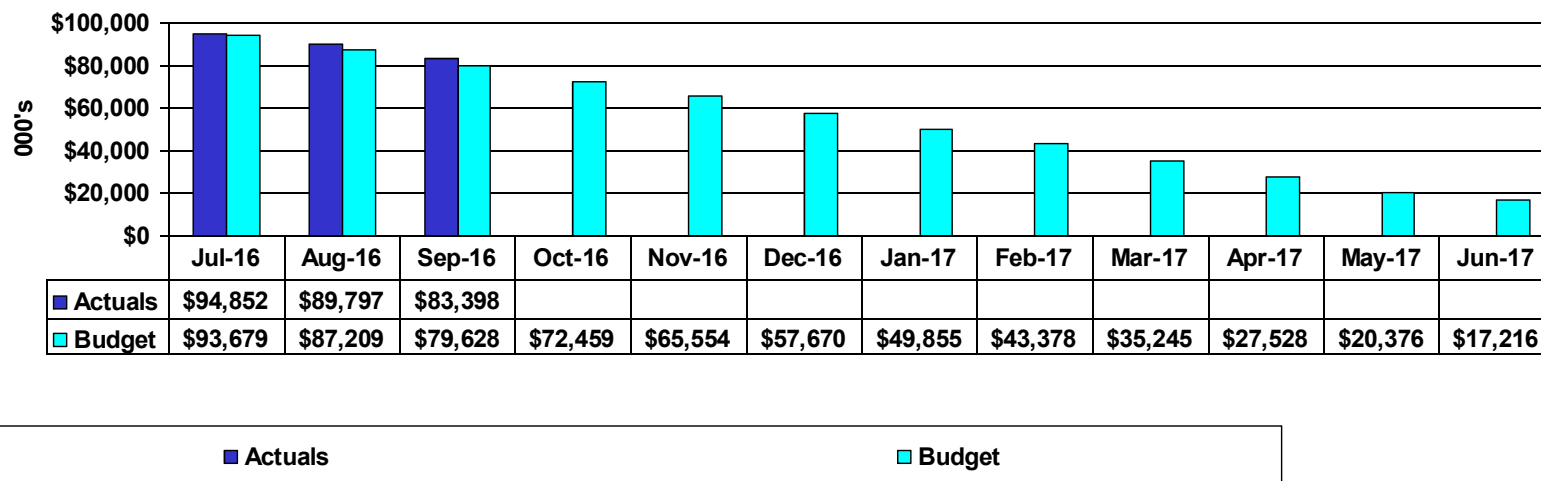
Key to Variance - Positive figures relate to an increase in revenue and a decrease in expenditure. Negative figures relate to a decrease in revenue and increase in expenditure.

Balance Sheet*for the period ending 30 September 2016*

	Actuals 2015-16 \$ 000's	Annual Budget 2016-17 \$ 000's	Annual Forecast 2016-17 \$ 000's	Year to Date Actual 2016-17 \$ 000's	Previous Month's Actuals \$ 000's
Assets					
Current Assets					
Cash and Cash Equivalents	45,930	45,582	47,003	50,743	41,478
Trade and Other Receivables	10,408	8,984	10,408	96,111	110,741
Other Assets	1,297	1,309	1,297	462	542
Total Current Assets	57,635	55,875	58,708	147,317	152,761
Non-Current Assets					
Property, Infrastructure, Plant and Equipment	2,047,138	1,727,370	2,061,099	2,041,506	2,045,782
Intangible Assets	1,042	750	1,042	4,956	982
Investments in Joint Operations	2,125	2,595	2,125	2,125	2,125
Other Financial Assets	5	5	5	5	5
Total Non-Current Assets	2,050,310	1,730,720	2,064,271	2,048,592	2,048,894
TOTAL ASSETS	2,107,945	1,786,595	2,122,979	2,195,909	2,201,655
Liabilities					
Current Liabilities					
Trade and Other Payables	16,494	11,832	14,994	5,991	5,823
Trust Funds and Deposits	25,501	24,670	25,501	41,553	40,869
Provisions	12,891	13,692	12,891	12,466	12,531
Interest-Bearing Liabilities	3,149	3,349	3,349	3,264	3,263
Total Current Liabilities	58,035	53,543	56,735	63,274	62,485
Non-Current Liabilities					
Provisions	1,186	1,187	1,186	1,186	1,186
Interest-Bearing Liabilities	21,734	18,113	18,113	20,931	21,200
Other Liabilities - Joint Operations	2,568	3,352	2,568	2,568	2,568
Total Non-Current Liabilities	25,488	22,652	21,867	24,686	24,954
Total Liabilities	83,523	76,195	78,602	87,960	87,440
Net Assets	2,024,422	1,710,400	2,044,377	2,107,949	2,114,215
Equity					
Accumulated Surplus	890,150	908,144	910,105	972,399	978,385
Asset Revaluation Reserve	1,130,179	797,983	1,130,179	1,130,308	1,130,175
Public Open Space Reserve	4,093	4,273	4,093	5,242	5,656
Total Equity	2,024,422	1,710,400	2,044,377	2,107,949	2,114,215

Performance Graphs

Financial Performance
for the period ending 30 September 2016

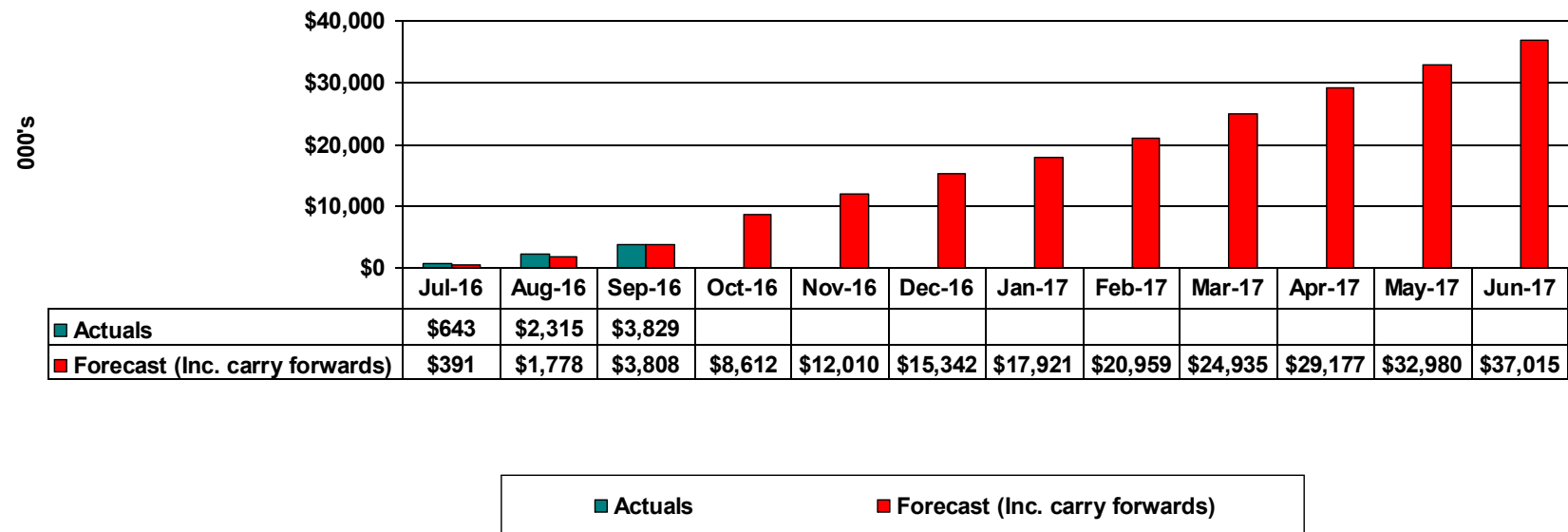


The September 2016 year to date financial performance was \$3.77m better than the year to date budget mainly due to:

- Better than anticipated income received for statutory fees and fines \$754k, open space contributions \$492k, government grants \$299k, general rates and charges \$151k and interest received \$73k.
- Favourable variances in expenditure items including: employee costs \$508k, contractors \$483k, maintenance \$371k, materials and consumables \$360k and insurances \$61k.
- Minor unfavourable variances in user fees \$315k and grants and subsidies \$120k.

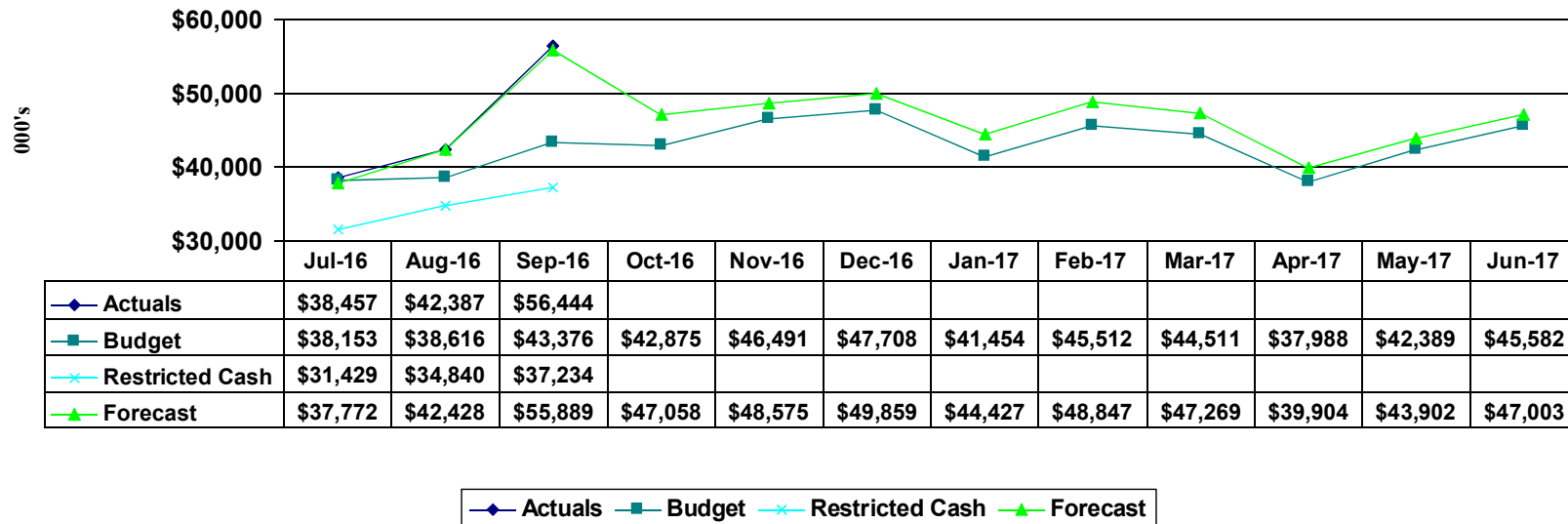
Please note that a large amount of the current variances is due to timing differences (i.e. between the scheduling of budgets and timing of actual results). The next few months should reflect whether these variances (particularly the expenditure variances) become more permanent for the 2016-17 financial year.

Capital Works Expenditure
for the period ending 30 September 2016



Council's capital expenditure is slightly ahead of forecast by \$21k.

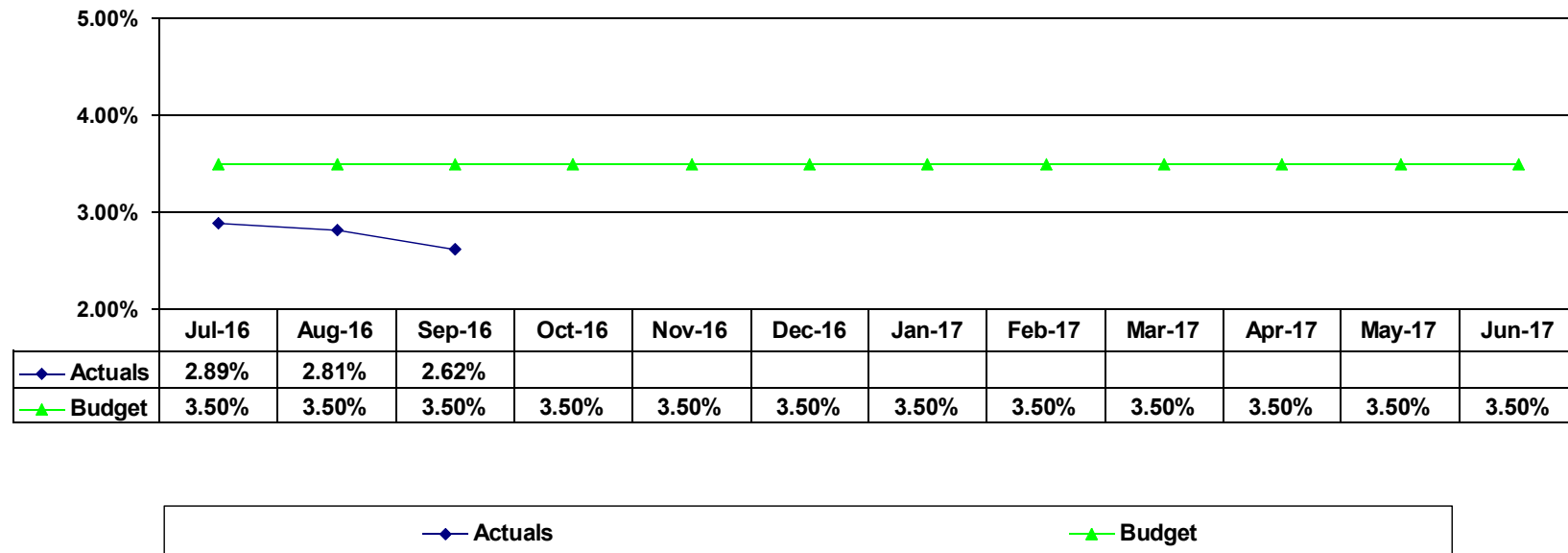
Cash and Investments Balances
for the period ending 30 September 2016



Council's year to date cash balance of \$56.44m is higher than budget for the current month. Council's forecast position to June 2017 of \$47m has been adjusted to reflect the movements in Council's Income Statement and Capital Works Program forecast adjustments.

Council has cash assets that are subject to restrictions. Restricted funds as at 30 September 2016 include: residential aged care deposits of \$24.68m, trust funds and deposits \$4.15m (including asset protection permits), open space reserve \$5.24m and fire services property levy \$3.16m.

Actual Interest Rate vs Budget Interest Rate
for the period ending 30 September 2016



Council achieved a lower return of 2.62% against the budget of 3.50%.

Capital Works Program Expenditure

for period ending 30 September 2016

Description	2016-17 Carry Forwards from 2015-16	2016-17 Adopted Annual Capital Budget	2016-17 Capital Grant Funding	2016-17 Budget Plus 2015-16 Carry Forward	2016-17 YTD Work In Progress	2016-17 YTD Forecast	2016-17 YTD Variance	2016-17 Annual Forecast Projected end of June 2017 expenditure	2016-17 Forecast Adjustments
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
<u>CAPITAL WORKS: PRIORITY ITEMS</u>									
Information Systems	-	837,500	-	837,500	-	-	-	837,500	-
Vehicle Replacements	-	1,706,112	-	1,706,112	160,734	17,106	(143,628)	1,706,112	-
Footpath Replacement	-	1,725,000	-	1,725,000	393,190	431,250	38,060	1,725,000	-
Kerb and Channel Replacement	-	160,000	-	160,000	-	42,000	42,000	160,000	-
Road Rehabilitation	-	3,082,409	-	3,082,409	213,623	80,000	(133,623)	3,082,409	-
Drainage Improvement	-	3,482,000	-	3,482,000	227,328	200,000	(27,328)	3,482,000	-
Local Road Resurfacing	-	1,500,000	-	1,500,000	14,587	-	(14,587)	1,500,000	-
Right of Way Renewal	-	330,000	-	330,000	182,651	-	(182,651)	330,000	-
Traffic Signal Renewal	-	100,000	-	100,000	-	-	-	100,000	-
Local Area Traffic Management (LATM) Replacement	-	500,000	-	500,000	475	-	(475)	500,000	-
Car Park Rehabilitation	-	775,000	-	775,000	21,455	-	(21,455)	775,000	-
Roads to Recovery	-	714,999	665,001	1,380,000	475	-	(475)	1,380,000	-
TOTAL PRIORITY ITEMS	-	14,913,020	665,001	15,578,021	1,214,518	770,356	(444,162)	15,578,021	-
<u>CAPITAL WORKS: ROLLING ANNUAL</u>									
<u>CAPITAL WORKS: ROLLING ANNUAL- ENVIRONMENTAL INITIATIVES</u>									
Bicycle Strategy Implementation	101,000	250,000	-	351,000	20,336	100,000	79,664	351,000	-
Warm season grass Program	-	600,000	700,000	1,300,000	-	-	-	1,300,000	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL- ENVIRONMENTAL INITIATIVES	101,000	850,000	700,000	1,651,000	20,336	100,000	79,664	1,651,000	-
<u>CAPITAL WORKS: ROLLING ANNUAL-LIBRARIES</u>									
Library and Information Services	-	793,467	62,811	856,278	261,774	278,669	16,895	856,278	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL- LIBRARIES	-	793,467	62,811	856,278	261,774	278,669	16,895	856,278	-
<u>CAPITAL WORKS: ROLLING ANNUAL-TRAFFIC MANAGEMENT</u>									
Blackspot Treatment	-	18,000	-	18,000	-	-	-	18,000	-
Traffic Engineering	412,955	1,075,000	-	1,487,955	218,037	182,758	(35,279)	1,487,955	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL- TRAFFIC MANAGEMENT	412,955	1,093,000	-	1,505,955	218,037	182,758	(35,279)	1,505,955	-
<u>CAPITAL WORKS: ROLLING ANNUAL-PUBLIC OPEN SPACES AND RECREATIONAL FACILITIES</u>									
Playground Minor Equipment/Art Rolling Program	-	345,000	-	345,000	121,428	170,000	48,572	365,000	20,000
Carnegie Swim Centre Capital Maintenance	-	50,000	-	50,000	-	-	-	50,000	-
Minor Park Improvements	-	899,050	-	899,050	144,919	227,050	82,131	899,050	-
Sports Ground Lighting	-	80,000	-	80,000	-	-	-	80,000	-
Public Hall Furniture	-	4,000	-	4,000	4,900	4,000	(900)	4,000	-
Shade Sails Rolling Program	-	105,000	-	105,000	-	-	-	105,000	-
Plinth Curbing	-	85,000	-	85,000	57,309	45,000	(12,309)	85,000	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL- PUBLIC OPEN SPACES AND RECREATIONAL FACILITIES	-	1,568,050	-	1,568,050	328,556	446,050	117,494	1,588,050	20,000

Capital Works Program Expenditure

for period ending 30 September 2016 (continued)

Description	2016-17 Carry Forwards from 2015-16	2016-17 Adopted Annual Capital Budget	2016-17 Capital Grant Funding	2016-17 Budget Plus 2015-16 Carry Forward	2016-17 YTD Work In Progress	2016-17 YTD Forecast	2016-17 YTD Variance	2016-17 Annual Forecast Projected end of June 2017 expenditure	2016-17 Forecast Adjustments
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
<u>CAPITAL WORKS: ROLLING ANNUAL-BUILDING WORKS</u>									
Building Improvements	-	550,500	-	550,500	49,618	67,400	17,782	550,500	-
Kitchen/ Joinery Renewal	-	30,000	-	30,000		10,000	10,000	30,000	-
Roof Renewal	-	113,700	-	113,700	1,493	11,370	9,877	113,700	-
Painting Program	-	111,650	-	111,650	7,920	11,650	3,730	111,650	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL-BUILDING WORKS	-	805,850	-	805,850	59,031	100,420	41,389	805,850	-
<u>CAPITAL WORKS: ROLLING ANNUAL-SHOPPING CENTRES</u>									
Annual Shopping Streetscape Program	-	567,000	-	567,000	2,715	-	(2,715)	567,000	-
TOTAL CAPITAL WORKS: ROLLING ANNUAL-SHOPPING CENTRES	-	567,000	-	567,000	2,715	-	(2,715)	567,000	-
TOTAL ROLLING ANNUAL	513,955	5,677,367	762,811	6,954,133	890,449	1,107,897	217,448	6,974,133	20,000
<u>CAPITAL WORKS: MAJOR PROJECTS</u>									
Lord Hex Pavilion, Carnegie	-	220,000	-	220,000	6,972	-	(6,972)	220,000	-
Mariborough Pavilion, Bentleigh East	-	25,000	-	25,000	-	-	-	25,000	-
Carnegie Swim Centre	-	280,000	-	280,000	-	50,000	50,000	280,000	-
TOTAL MAJOR PROJECTS	-	525,000	-	525,000	6,972	50,000	43,028	525,000	-
<u>CAPITAL WORKS: OPEN SPACE STRATEGY IMPLEMENTATION</u>									
Open Space Strategy Initiatives	-	900,000	-	900,000	6,670	50,000	43,330	900,000	-
Booran Reserve	-	3,962,495	97,000	4,059,495	1,174,650	1,450,000	275,350	4,059,495	-
TOTAL OPEN SPACE STRATEGY IMPLEMENTATION	-	4,862,495	97,000	4,959,495	1,181,320	1,500,000	318,680	4,959,495	-
<u>SHORT TERM PROJECTS</u>									
<u>CAPITAL WORKS: SHORT TERM-ENVIRONMENTAL INITIATIVES</u>									
Building Improvements	-	716,676	-	716,676	102,155	100,000	(2,155)	716,676	-
Park Lighting Energy Efficiency Upgrade	-	218,337	-	218,337		-	-	218,337	-
TOTAL CAPITAL WORKS: SHORT TERM-ENVIRONMENTAL INITIATIVES	-	935,013	-	935,013	102,155	100,000	(2,155)	935,013	-
<u>CAPITAL WORKS: SHORT TERM-AGED CARE</u>									
Building Improvements	-	83,000	-	83,000		40,000	40,000	83,000	-
ILU Refurbishment	-	120,000	-	120,000		12,000		120,000	-
Residential Services Minor Improvements	-	220,000	-	220,000	13,824	-	(13,824)	220,000	-
TOTAL CAPITAL WORKS: SHORT TERM-AGED CARE	-	423,000	-	423,000	13,824	52,000	38,176	423,000	-
<u>CAPITAL WORKS: SHORT TERM-FAMILY & CHILDREN'S SERVICES</u>									
Replacement FDC of Equipment	-	10,000	-	10,000	9,091	-	(9,091)	10,000	-
TOTAL CAPITAL WORKS: SHORT TERM-FAMILY & CHILDREN'S SERVICES	-	10,000	-	10,000	9,091	-	(9,091)	10,000	-

Capital Works Program Expenditure

for period ending 30 September 2016 (continued)

Description	2016-17 Carry Forwards from 2015-16	2016-17 Adopted Annual Capital Budget	2016-17 Capital Grant Funding	2016-17 Budget Plus 2015-16 Carry Forward	2016-17 YTD Work In Progress	2016-17 YTD Forecast	2016-17 YTD Variance	2016-17 Annual Forecast Projected end of June 2017 expenditure	2016-17 Forecast Adjustments
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
<u>CAPITAL WORKS: SHORT TERM-PUBLIC OPEN SPACES AND RECREATIONAL FACILITIES</u>									
ILU Refurbishment	-	50,000	-	50,000		5,000	5,000	50,000	-
Multi-purpose Sports Court redevelopment	99,880	165,000	-	264,880	67,771	95,000	27,229	264,880	-
Recreation	130,000	875,000	195,000	1,200,000		25,000	25,000	1,200,000	-
Parks & Gardens	-	158,000	-	158,000	16,146	11,000	(5,146)	308,000	150,000
Outdoor Fitness Stations and Instructional Signage	-	70,000	-	70,000		-	-	70,000	-
Bin Enclosures	-	37,500	-	37,500		37,500	37,500	37,500	-
TOTAL CAPITAL WORKS: SHORT TERM-PUBLIC OPEN SPACES AND RECREATIONAL FACILITIES	229,880	1,355,500	195,000	1,780,380	83,917	173,500	89,583	1,930,380	150,000
<u>CAPITAL WORKS: SHORT TERM-TRAFFIC MANAGEMENT</u>									
Parking Ticket Machines	-	150,000	-	150,000	-	-	-	150,000	-
TOTAL CAPITAL WORKS: SHORT TERM-TRAFFIC MANAGEMENT	-	150,000	-	150,000	-	-	-	150,000	-
<u>CAPITAL WORKS: SHORT TERM-BUILDING WORKS</u>									
Renewal of Heating Ventilation Air Conditioning	-	972,000	-	972,000	2,540	-	(2,540)	972,000	-
Land Acquisition- 53, Magnolia Road, Gardenvale				-	5,279		(5,279)	1,490,000	1,490,000
Land Acquisition- 6, Aileen St, Caulfield South				-	210,000		(210,000)	-	-
Building Improvements	-	538,635	219,000	757,635	33,988	24,000	(9,988)	757,635	-
Disability Access Upgrade	-	65,000	-	65,000		-	-	65,000	-
GESAC	1,311,128	250,000	-	1,561,128	72,363	30,000	(42,363)	1,561,128	-
Public Toilet Exeloo	-	180,000	-	180,000		-	-	180,000	-
TOTAL CAPITAL WORKS: SHORT TERM-BUILDING WORKS	1,311,128	2,005,635	219,000	3,535,763	324,170	54,000	(270,170)	5,025,763	1,490,000
<u>CAPITAL WORKS: SHORT TERM-LIBRARIES</u>									
Smart Sorter Machine	-	250,000	-	250,000	-	-	-	250,000	-
TOTAL CAPITAL WORKS: SHORT TERM-LIBRARIES	-	250,000	-	250,000	-	-	-	250,000	-
<u>CAPITAL WORKS: SHORT TERM-OTHER</u>									
Furniture & Fittings	-	50,000	-	50,000		-	-	50,000	-
Refurbishment of outdoor play space	-	45,000	-	45,000	2,348	-	(2,348)	45,000	-
Drainage Asset Management Decision tool	-	28,000	-	28,000		-	-	28,000	-
Annual Plant and Equipment Replacement	-	131,000	-	131,000		-	-	131,000	-
TOTAL CAPITAL WORKS: SHORT TERM-OTHER	-	254,000	-	254,000	2,348	-	(2,348)	254,000	-
TOTAL SHORT TERM PROJECTS	1,541,008	5,383,148	414,000	7,338,156	535,505	379,500	(156,005)	8,978,156	1,640,000
TOTAL CAPITAL WORKS EXPENDITURE	2,054,963	31,361,030	1,938,812	35,354,805	3,828,764	3,807,753	(21,011)	37,014,805	1,660,000

Item 9.6 APPOINTMENT OF COUNCILLOR REPRESENTATIVES TO AUDIT COMMITTEE

Author: John Vastianos (Chief Financial Officer)

File No: 16/1667384

Attachments: No

PURPOSE AND SUMMARY

To appoint two (2) Councillor representatives to Council's Audit Committee.

RECOMMENDATION

That Council appoints Councillors NAME and NAME to the Audit Committee.

BACKGROUND

The Audit Committee is a formally appointed Advisory Committee of the Council. The Committee does not have executive powers or authority to implement actions in areas over which management has responsibility and is therefore independent of management.

The Audit Committee's role is to report to Council and provide appropriate advice and recommendations on matters relevant to its Charter in order to facilitate decision making by Council in relation to the discharge of its responsibilities.

The Charter of the Audit Committee (set by Council Resolution) states:

The Committee is appointed by Council and is comprised of the following persons:

- *Two (2) Councillors.*
- *Three (3) appropriately qualified and experienced independent persons.*

The Chairperson is an independent member.

Currently the independent Chairperson is Mr. David Gibbs and the other independent members are Ms Lisa Woolmer and Dr Craig Nisbet. Councillors Delahunty and Lipshutz were Council's representatives up until 21 October 2016.

ISSUES AND DISCUSSION

The main objectives and functions of the Committee include:

- The enhancement of the credibility and objectivity of internal and external financial reporting;
- Effective management of financial and other risks and the protection of Council assets;
- Compliance with laws and regulations as well as use of best practice guidelines;
- The effectiveness of the internal audit function; and
- The provision of an effective means of communication between the external auditor, internal audit, management and the Council.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

The Committee meets for approximately three to four hours on a quarterly basis.

POLICY AND LEGISLATIVE IMPLICATIONS

Section 139 of the *Local Government Act* 1989.

COMMUNICATION AND ENGAGEMENT

Not Applicable.

LINK TO COUNCIL PLAN

Theme 4: Governance – To deliver strong local leadership and governance in an open and responsible manner in the best interests of the community.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

The next Audit Committee meeting is scheduled for 24 November 2016 and it is appropriate that Council appoint two (2) Councillor representatives to the Audit Committee prior to this meeting.

Moved: Cr Hyams

Seconded: Cr Sztrajt

That Council appoints Cr Magee and Cr Athanasopoulos to the Audit Committee.

CARRIED UNANIMOUSLY

Item 9.7 CITIZEN OF THE YEAR AWARDS ADVISORY COMMITTEE

Author: Gaye Stewart

File No: 16/1702514

Attachments: No attachments

PURPOSE AND SUMMARY

To appoint three Councillor Representatives for the Citizen of the Year Awards Advisory Committee 2017.

RECOMMENDATION

That Council appoint (*three Councillors*) to be on the Citizen of the Year Awards Advisory Committee 2017.

(Councillors to note: The Citizen of the Year Awards Advisory Committee meeting is scheduled for 16 November at 6pm.)

BACKGROUND

The Glen Eira Citizen of the Year Awards recognise the contributions of outstanding Glen Eira residents and community groups who, through hard work and dedication, have significantly contributed to the community.

There are three award categories: Citizen of the Year, Young Citizen of the Year and Community Group of the Year.

Awards are presented at the annual Australia Day Breakfast held in January.

Timelines for Citizen of the Year have been adjusted to accommodate Council elections and swearing in of new Councillors. Key dates to accommodate the election process and ensure timely decision making for the Awards Program requires that:

- Three Councillor Representatives for the Citizen of the Year Awards Advisory Committee be nominated and approved at the 15 November 2016 Council meeting
- Citizen of the Year Awards Advisory Committee to meet on 16 November 2016
- Recommendations for discussion at Assembly to take place on 22 November 2016
- Committee recommendations to be approved by Council on 29 November 2016

ISSUES AND DISCUSSION

A Citizen of the Year Awards Advisory Committee is established to assist Council by providing recommendations for the Glen Eira Citizen of the Year, Young Citizen of the Year and Community Group of the Year. The Terms of Reference for the committee state that the Citizen of the Year Advisory Committee consist of:

- three Councillor representatives
- a school principal representative, and
- a previous recipient of the Citizen of the Year Award.

The timelines provided ensure that winners can be notified in time to be available for the Awards Ceremony that takes place at the Australia Day Breakfast on 20 January 2017.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

None

POLICY AND LEGISLATIVE IMPLICATIONS

None

LINK TO COUNCIL PLAN

Theme: Community Building and Engagement

Strategic objective: To build a strong connected community that actively participates and engages with Council to improve outcomes for the community.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

Moved: Cr Athanasopoulos

Seconded: Cr Magee

That Council:

1. amends the membership of the Citizen of the Year Awards Advisory Committee by deleting, in the terms of reference, the first dot point under Membership and Term of Membership “The Mayor and Deputy Mayor and one other Councillor” and replaces this with “Three Councillors” and by amending the date of effect of the Terms of Reference to 15 November 2016.
2. appoints Cr Davey, Cr Hyams, and Cr Silver to the Citizen of the Year Advisory Committee.

CARRIED UNANIMOUSLY

Item 9.8 COUNCIL MEETING CYCLE 2017

Author: Janice Pouw – Coordinator Councillor Business

File No:

Attachments: Nil

PURPOSE AND SUMMARY

To provide Councillors with the proposed 2017 Council meeting dates for consideration.

RECOMMENDATION

1. That Council adopts the 2017 Ordinary Meeting of Council dates for Glen Eira City Council as shown below;
 - Tuesday 7 February 2017
 - Tuesday 28 February 2017
 - Tuesday 21 March 2017
 - Wednesday 12 April 2017
 - Tuesday 2 May 2017
 - Tuesday 23 May 2017
 - Tuesday 13 June 2017
 - Tuesday 4 July 2017
 - Tuesday 25 July 2017
 - Tuesday 15 August 2017
 - Tuesday 5 September 2017
 - Tuesday 26 September 2017
 - Tuesday 17 October 2017
 - Wednesday 8 November 2017
 - Tuesday 28 November 2017
 - Tuesday 19 December 2017
2. That all Council meetings commence at 7.30pm in the Council Chamber at the corner of Glen Eira and Hawthorn Roads, Caulfield unless otherwise determined by resolution of Council or notice given in accordance with the Local Law.

BACKGROUND

Annually, late in the calendar year the Ordinary Council Meeting dates for the next calendar year are proposed for adoption. The dates are selected continuing a long standing practice of conducting Council meetings on a three weekly cycle, enabling Council business to be transacted in an efficient and timely manner.

ISSUES AND DISCUSSION

To better inform the community and officers of the schedule of meeting dates for the purposes of planning and attendance at meetings.

FINANCIAL, RESOURCE AND ASSET MANAGEMENT IMPLICATIONS

There are no financial, resource or asset management implications in relation to this report.

POLICY AND LEGISLATIVE IMPLICATIONS

In accordance with section 89(4) of the Local Government Act 1989, the meeting schedule adopted by Council will be advertised providing public notice of the 2017 meetings. The dates will also be placed on Council's website.

COMMUNICATION AND ENGAGEMENT

Once endorsed by Council, the meeting dates for 2017 will be published on Council's website.

LINK TO COUNCIL PLAN

Council meetings are held in accordance with Theme 4 (Governance) of the Glen Eira Community Plan - Strategic planning, responsible financial management, open transparent decision making, community reporting and risk management.

OFFICER DECLARATION OF CONFLICT OF INTEREST

No officers involved in the preparation of this report have any direct or indirect interest in this matter.

CONCLUSION

The Ordinary Meeting of Council dates for 2017 are provided for Councillors consideration.

Item 9.8 (cont'd)**Moved: Cr Hyams****Seconded: Cr Silver**

1. That Council adopts the 2017 Ordinary Meeting of Council dates for Glen Eira City Council as shown below;
 - Tuesday 7 February 2017
 - Tuesday 28 February 2017
 - Tuesday 21 March 2017
 - Wednesday 12 April 2017
 - Tuesday 2 May 2017
 - Tuesday 23 May 2017
 - Tuesday 13 June 2017
 - Tuesday 4 July 2017
 - Tuesday 25 July 2017
 - Tuesday 15 August 2017
 - Tuesday 5 September 2017
 - Tuesday 26 September 2017
 - Tuesday 17 October 2017
 - Wednesday 8 November 2017
 - Tuesday 28 November 2017
 - Tuesday 19 December 2017
2. That all Council meetings commence at 7.30pm in the Council Chamber at the corner of Glen Eira and Hawthorn Roads, Caulfield unless otherwise determined by resolution of Council or notice given in accordance with the Local Law.

CARRIED UNANIMOUSLY

10. URGENT BUSINESS

There were no items of urgent business submitted to the meeting.

11. ORDINARY BUSINESS**11.1 REQUESTS FOR REPORTS FROM OFFICERS****(a) National Disability Insurance Scheme**

Moved: Cr Magee

Seconded: Cr Athanasopoulos

That Council receives a report on what effect the National Disability Insurance Scheme (NDIS) will have on a Glen Eira resident who will turn 65 before 1 April 2018.

CARRIED UNANIMOUSLY

(b) Traffic and Pedestrian Studies

Moved: Cr Silver

Seconded: Cr Sztrajt

That Council receives a report detailing:

1. any relevant traffic and pedestrian studies conducted in and around Shelford Girl's Grammar;
2. the best way to engage VicRoads to install a controlled pedestrian crossing (pedestrian operated signals) at Oaktree Anglican Church on Glen Eira Road, to enable safe crossing for Shelford students.

CARRIED UNANIMOUSLY

11.2 RIGHT OF REPLY - Nil**11.3 COUNCILLOR QUESTIONS**

There were no Councillor questions submitted to the meeting.

11.4 PUBLIC QUESTIONS TO COUNCIL

FROM: Mr and Mrs Healy

Question 1

"We have been concerned regarding the opening of the Caulfield Racecourse Reserve and especially over the recent times for the following reasons:-

1. Minister D'ambrosio who has promised everything in her September press release but access has become even more restrictive for the disabled since.

This extra hurdle for all who wish to enter our Racecourse Reserve tunnel at the Caulfield Station are confronted with a circus, The huge tents, caravans (which are probably occupied), a 10 metre long semi trailer etc etc have sent all on a maze like route to reach the tunnel. This route is all by guessing and when one nearly reaches the tunnel there is a garden bed and edging which would be very difficult for our disabled friends to hurdle.

This "former pathway" is the only disabled access to the reserve.

What can you do urgently about this?

Can you please take action?"

The Mayor read Council's response.

"It is disappointing that you feel access has been restricted even further.

As you know, the Caulfield Racecourse Reserve is unfortunately not a Council asset so we are unable to directly take action on the concerns that you have raised.

However, we will speak with the Department of Environment, Land, Water and Planning, who are in the process of assuming the role of interim land manager for the reserve, on your behalf. We will also raise your concerns with the Melbourne Racing Club."

Question 2

"I am concerned about the following safety and hygiene issues in Camden Ward concerning food scraps awaiting collection in the following instance

At 96 Eskdale Road where a single 240 litre bin is inadequate for the "Home-stay" household which frequently has up to 14-16 paying guests who are itinerant who dispose of bin overflows frequently which are attracting vermin, ravens, mynas and wasps and I have alerted officers continually in this matter.

Why does council refuse to ensure the proprietors do not cause our area to have become like a filthy vermin attracting location? The egg shells from their over flow and other pieces of rubbish are now in my gutter and driveway. Also these birds now live here and in 10 seconds half of our sandwich was stolen when we were "enjoying" the sunshine.

Surely you can resolve this situation."

The Mayor read Council's response:

"I am truly sorry for your inconvenience. This property is currently operating as a rooming house and is registered with Council under the provisions of the Public Health and Wellbeing Act 2008 and the Public Health Wellbeing Regulations 2009. Council officers have attended this property during the year in response to rubbish concerns. The proprietor has previously been issued with written directions to contain the waste so that it does not cause a public health nuisance.

The property has now purchased a second 240 litre general waste bin for use. The provision of the additional bin will hopefully help contain the waste so that it does not overflow and attract vermin. Council officers will continue to monitor the issue."

FROM: Mr Caine

"Was there a councillors vote to approve the removal of five mature trees to facilitate the building of a new link of the bicycle/walking path through EE Gunn Reserve this month?

If there wasn't a councillor vote to do these works, who made the decision and when?"

The Mayor read Council's response:

"Five trees have been removed and will be replaced along the northern boundary of EE Gunn Reserve to allow for a new bicycle and pedestrian linkage through the reserve. The state government's Level Crossing Removal Project is building this new link as part of their works to reinstate EE Gunn Reserve, after using it for construction.

The decision to remove and replace the trees was made under delegated authority by Council officers on Thursday 27 October 2016. In this location, the main Council policies or strategies that officers must consider are the Open Space Strategy and the Environmental Sustainability Strategy. This area and these trees were not particularly sensitive from a biodiversity consideration. None of these tree replacements trigger protection requirements under the planning scheme or other state policy or legislation.

The number of trees to be removed was minimised and a significant large oak tree near the entrance has been retained. All trees will be replaced.

This link is a high priority project in the Glen Eira Open Space Strategy and Bicycle Strategy Action Plan. It will strengthen the east west bicycle link across the city and add to the functionality of the Rosstown Rail Trail."

FROM: Ms Phillips

“What does the Council know about the proposed developed at the Ormond station, including the 13 story tower, and when will council take a view on the planning matters involved? Can Council stop the development?”

The Mayor read Council's response:

“This is a State Government run process. Draft planning controls for Ormond Railway Station are currently open for public comment.

In this process, Council shares the same status as any other member of the community, trader or other stakeholder. That is, Council has access to the same information on the website of the Level Crossing Removal Project Integrated Development Opportunities Standing Advisory Committee - Ormond Station (Standing Advisory Committee).

Furthermore, Council shares the same opportunity to lodge a submission with the Standing Advisory Committee and to be heard at a hearing in early 2017.

Council is not the decision maker on the proposed draft planning controls; the Minister for Planning is. Whilst Council cannot directly ‘stop this development’, it can provide a strong argument to the State Government’s Standing Advisory Committee for their consideration.

Council will formally consider our submission at the Ordinary Council meeting on 29 November 2016, where Councillors will provide a considered position.

The submission will be available as part of the agenda on Council’s website, in Council libraries and the Service Centre from midday Friday 25 November 2016. We welcome any comments on this before a decision is made.

I would also encourage you and others to also lodge a submission by the closing date of 9 December 2016.”

FROM: Ms Shannon

“Local residents are horrified at the prospect of a 13 storey tower the State Government are proposing to build over the Ormond station. What is council doing to support residents concerns regarding loss of amenities, car parking, traffic issues and privacy that this inappropriate over-development will create?”

The Mayor read Council's response:

“We understand the community is concerned about the prospect of this development.

In this process, Council shares the same status as any member of the community, trader or other stakeholder. That is, Council has access to the same information on the website of the Level Crossing Removal Project Integrated Development Opportunities Standing Advisory Committee - Ormond Station (Standing Advisory Committee). Furthermore, Council shares the same opportunity to lodge a

submission with the Standing Advisory Committee and be heard at a hearing in early 2017.

Council Officers have conducted a preliminary assessment of the State Government's draft planning controls for the Ormond Railway Station. It is quite clear that there are potentially significant issues around the proposed building height, economic impact, and car parking and traffic. Officers have raised particular concern regarding the proposed height of 13 storeys which is more than twice the number of storeys in all other neighbourhood centres.

The final decision on the draft planning controls rests with the Minister for Planning. Whilst Council is not the decision maker, Council can provide a strong argument to the State Government's Standing Advisory Committee for their consideration. Council will be providing a formal submission to the State Government and intends to further argue its submission at the Standing Advisory Committee hearing in February 2017.

Council will formally consider the submission at the Ordinary Council meeting on 29 November 2016, where Councillors will provide a considered position. The submission will be available as part of the agenda on Council's website, in Council libraries and the Service Centre from midday Friday 25 November 2016. We welcome any comments on this before a decision is made.

I encourage you and others to also lodge a submission by the closing date of 9 December 2016."

12. CONSIDERATION OF CONFIDENTIAL ITEMS

There were no items of confidential business submitted to the meeting.

13. CLOSURE OF MEETING

The Chairperson declared the meeting closed at 9.08pm.

Confirmed this 29 Day of November 2016

CHAIRPERSON