



GLEN EIRA  
CITY COUNCIL

BENTLEIGH  
BENTLEIGH EAST  
BRIGHTON EAST  
CARNEGIE  
CAULFIELD  
ELSTERNWICK  
GARDENVALE  
GLEN HUNTLY  
MCKINNON  
MURRUMBEENA  
ORMOND  
ST KILDA EAST

## GLEN EIRA CITY COUNCIL

# 2022–2023 BUDGET

For the year ended 30 June 2023

Ordinary Council Meeting  
Tuesday 28 June 2022



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## Mayor's and CEO's Introduction

We are pleased to present the 2022-23 Budget.

This Budget, like that of 2021-22, reflects the substantial challenge of the times. The pandemic has continued to significantly impact individuals, businesses and government. While 2022 has seen the gradual lifting of restrictions, people have remained hesitant to participate in some of our services at pre-pandemic levels. It is therefore still expected to take a number of years for Council's income streams to return to pre-COVID levels. This will all have an impact on Council's long-term financial position and liquidity.

All the above factors make it difficult to compare the 2021-22 to 2022-23 Budgets. Many service areas experienced closures during 2021-22, but we now anticipate being fully operational for 2022-23 and at full capacity by 2023-24. Section 4 of this document provides comparisons between these years.

As well as responding to the changed environment influenced by COVID-19, the Budget seeks to respond to the five strategic directions of our *Council Plan 2021-2025*. These are:

- 1: Well informed and transparent decisions and highly valued services
- 2: Access to well designed and maintained open spaces and places
- 3: A liveable and well-planned City
- 4: A green and sustainable community
- 5: A healthy, inclusive and resilient community

The *Council Plan* sets out our strategic plan to deliver our shared vision over the full term of the Council.

The Budget also details the resources required to fund the large range of services we provide to the community. It includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets. In addition, it includes details of how we intend to invest in technology and other improvements that will enable us to continue to deliver high quality, responsive and accessible services at a reasonable cost.

Our focus for the next year is to continue to support and lead our community's recovery from the pandemic; deliver quality projects and services that make our City a great place to live, work and do business; and to demonstrate our commitment to deep community engagement through our actions.

### **(a) Rate Capping**

In 2022-23, the rate increase will be 1.75 per cent and total rate revenue will be over 56 per cent of Council's total income.

The Budget is in line with the *Fair Go Rates System* which has capped rate increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) and Wage Price Index.

This 'cap' applies to the average, per property increase, for all rates in the municipality. It does not apply to individual rate notices. We anticipate that Glen Eira will remain the second lowest rating Council in metropolitan Melbourne.

### **(b) Funding**

Council's Budget always seeks to balance demand for services and infrastructure within revenue constraints. This is challenging, as inevitably compromises and/or choices need to be made about what to do when, and to what standard.

We are committed to delivering good value for money to you, our community. We will continue to deliver the high-quality services and projects that you already enjoy that make our City a great place to live.

### **(c) Capital Works Program**

Council continues to allocate five per cent of capital budgets for sustainability measures. This includes \$4.3m for environmentally sustainable design and climate emergency initiatives within capital projects. There is also a strong focus to improve and increase our open space with \$10.1m allocated to these capital projects in 2022-23. Some projects meet the criteria for both measures.

In the 2022-23 Budget, Council has allocated new funding of \$35.74m for asset renewals, upgrades and expansions. The capital works program includes:

- **Renewal Projects (\$19.68m)** — this includes the renewal and upgrade of Council's major infrastructure assets, such as: road reconstruction; drainage improvement; footpaths; local road resurfacing and carparks. Other renewals include building improvements and upgrade of community facilities, replacement of plant and machinery; furniture and equipment; information technology and telecommunications; and library collections.
- **Recreation & Open Space (\$8.66m)** — this includes *Open Space Strategy* Initiatives; parks; playing surfaces; and playground equipment.
- **Climate & Sustainability (\$1.34m)** — Direct sustainability initiatives include: the installation of photovoltaic systems to generate renewable energy; double glazing and insulation on council assets; and other building sustainability improvements. Included in sustainability is funding for the implementation of the Urban Forest Strategy which aims to increase the canopy cover in our open spaces by planting additional trees and extending the already established planting areas. Additional expenditure on climate and sustainability is included within the Operating Budget.
- **Community Facilities (\$1.71m)** — comprises buildings and building improvements; upgrade and renewal of community facilities; municipal offices; sports facilities; and pavilions. Projects include Lord Reserve Pavilion and Town Hall works.
- **Community Safety (\$835k)** — this includes safety projects: cross intersections, pedestrian crossings and safer speed limits; school safety; shopping centres; sustainable transport; and disabled parking upgrades.

- **Strategic Projects (\$1.0m)** — Activity Centre Streetscape Works; Cycling Action Plan Implementation; Integrated Transport Strategy Implementation; and Structure Plan designs.
- **Transformation & Technology (\$2.51m)** — includes technological solutions to enable customers to better transact with Council. Customer focused projects include single customer view and increased online presence to make it easier for you to do business with us without needing to come to the Town Hall. Council is developing information technology and digital strategies. The strategies seek to lay out a roadmap for the uplift and implementation of critical parts of our organisation's technology framework.

We are also anticipating a significant carry forward of \$30m to continue works from the 2021-22 Budget. This mainly relates to Carnegie Memorial Swimming Pool, Eat Street, Bentleigh Library and the replacement of plant and fleet.

For a full listing of the Capital Works Program refer to Appendix C.

#### **(d) Challenges**

The year will not be without challenges. Specifically, this budget responds to our need to:

- Continue to redirect resources into recovery associated with COVID-19.
- Continue to operate and enhance our Residential Aged Care service in a way that responds to the recommendations of the Royal Commission for the aged care sector, despite declining income and increased cost of operation.
- Reduce our reliance on self-sourced income through parking revenue. This reflects a shift in our philosophy to one that prioritises community education over infringements to achieve behaviour change.
- Respond to the general slow-down in economic activity that will impact income streams.
- Manage our finances within the constraints set by the State Government's rate capping regime.
- Continue to provide top-up funding for services that we provide on behalf of the State and Federal Government to the local community (such as School Crossing Supervision and Home and Community Care). Over time the funds received by local governments have not increased in line with real cost increases – leaving a gap. At this time, we do not know what increases if any will be applied.
- Maintain investment in our ageing community and infrastructure assets.
- Respond to growth and increasing diversity in the population within the municipality.



Council endorses this Budget as financially responsible.

We look forward to working with you to achieve the commitments that we have made.

Key budget information is provided in the following pages about: Council's rate cap rise; operating result; services; cash and investments; capital works; financial position; financial sustainability; and strategic objectives.

For more information about Council's 2022-23 Budget visit [www.gleneira.vic.gov.au](http://www.gleneira.vic.gov.au)



**Cr Jim Magee, Mayor and Rebecca McKenzie, Chief Executive Officer**

## Executive Summary

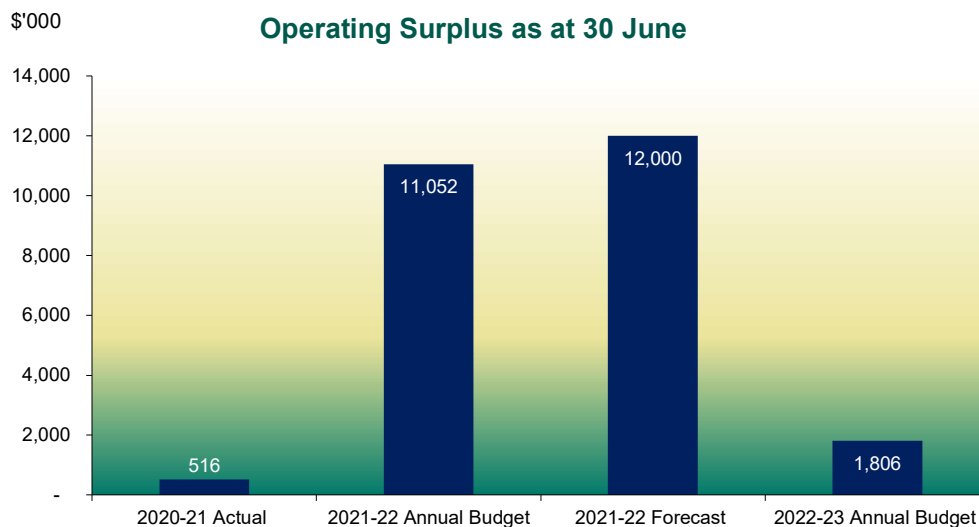
### Summary of Financial Position

This section provides key information about rates, operating result, cash and investments, the capital works program, financial position and financial sustainability.

	<b>2021-22 Forecast</b>	<b>2022-23 Budget</b>
• Total Revenue	\$189.96 million	\$187.28 million
• Total Expenditure	\$177.96 million	\$185.48 million
• Operating Surplus	\$12.00 million	\$1.81 million
• Capital Expenditure	\$52.47 million	\$65.74 million

Refer to Financial Statements - Section 4.

### Operating Result



The expected operating result for the 2022-23 year is a surplus of \$1.81m which is a decrease of \$10.2m from the 2021-22 forecast. The forecast operating result for the 2020-21, 2021-22 and 2022-23 years is affected by significant decreases in income due to COVID-19.

### Underlying Result

The adjusted underlying result, which excludes items such as non-recurrent capital contributions, gains or losses on disposal of non-operating assets sold and other one-off adjustments, is expected to be \$101k. Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses.

## Cash Result

Total cash and investments are expected to decrease by \$5.28m during the year to \$57.13m as at 30 June 2023. Council should hold sufficient cash to cover 'Restricted Assets' such as:

- **Residential Accommodation Deposits (\$22m)** - relate to resident accommodation deposits for Council's aged care facility, Warrawee Community. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable Deposits (\$8m)** - These deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

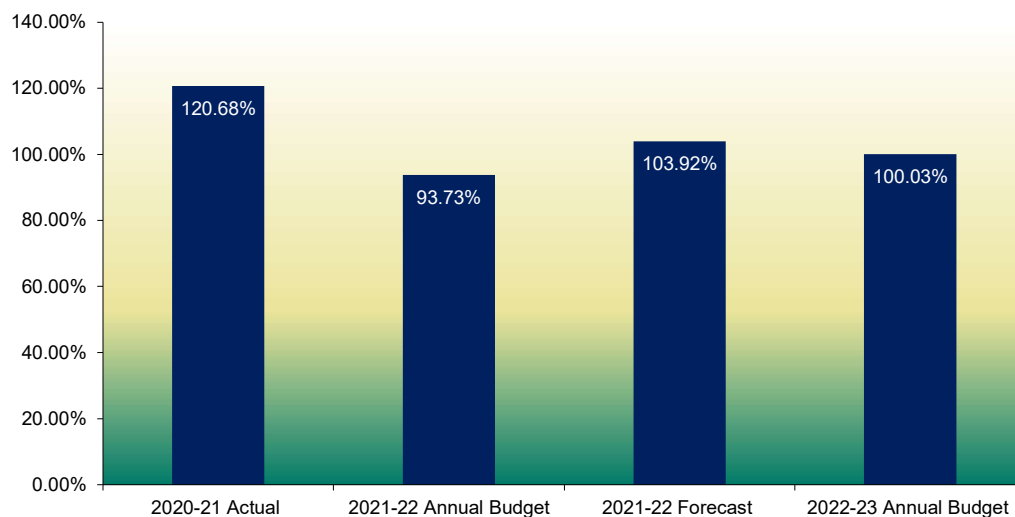
## Liquidity

Council needs to ensure working capital is maintained and that sufficient cash reserves are available to meet normal cash flow requirements. Council invests in accordance with section 104 of the *Local Government Act 2020*.

The Working Capital expresses the level of current assets Council has available to meet its current liabilities which are likely to fall due in the next 12 months. Working Capital will decrease from 104 per cent forecasted in 2021-22 to 100 per cent as at 30 June 2023.

Council will be using cash reserves and borrowings to fund the Capital Works Program over the next few years. This will reduce our liquidity below 100 per cent but is considered appropriate in the current interest rate environment.

**Financial Position - Working Capital as at 30 June**



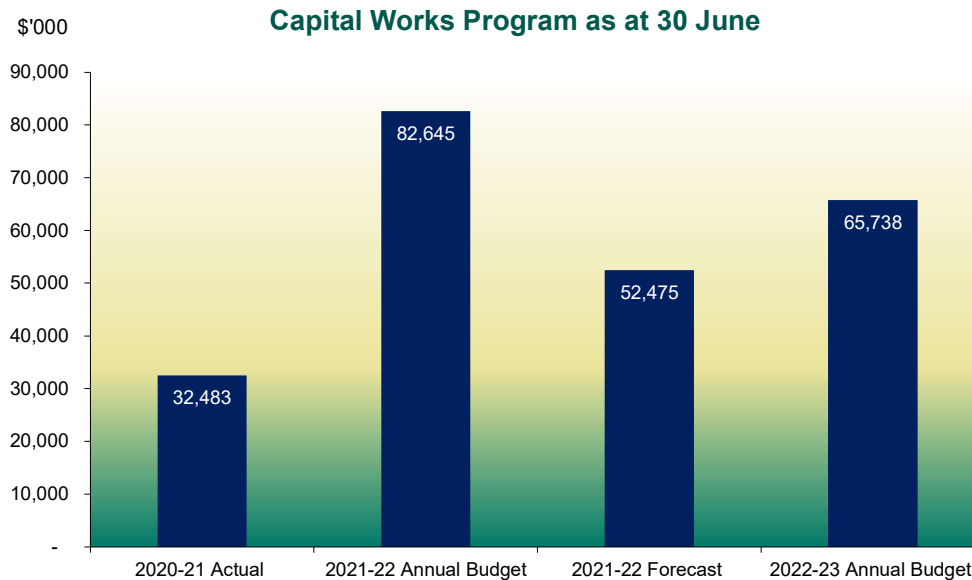
## Borrowings

New loan drawdowns of \$34m are projected in 2022-23 and a further \$27m in 2023-24 to fund our major projects in the capital works program.

Our total borrowings will include \$10m of low interest loans through the State Government's Community Infrastructure Loan Scheme and \$10m from the Community Sports Infrastructure Loan Scheme. Loan repayments of \$4.02m have been included in 2022-23 and borrowings outstanding as at 30 June 2023 are projected to be \$36.81m.



## Capital Works Projects



The *Capital Works Program* for the 2022-23 year is expected to be \$65.74m of which an estimated \$30m relates to projects which will be carried forward from the 2021-22 year.

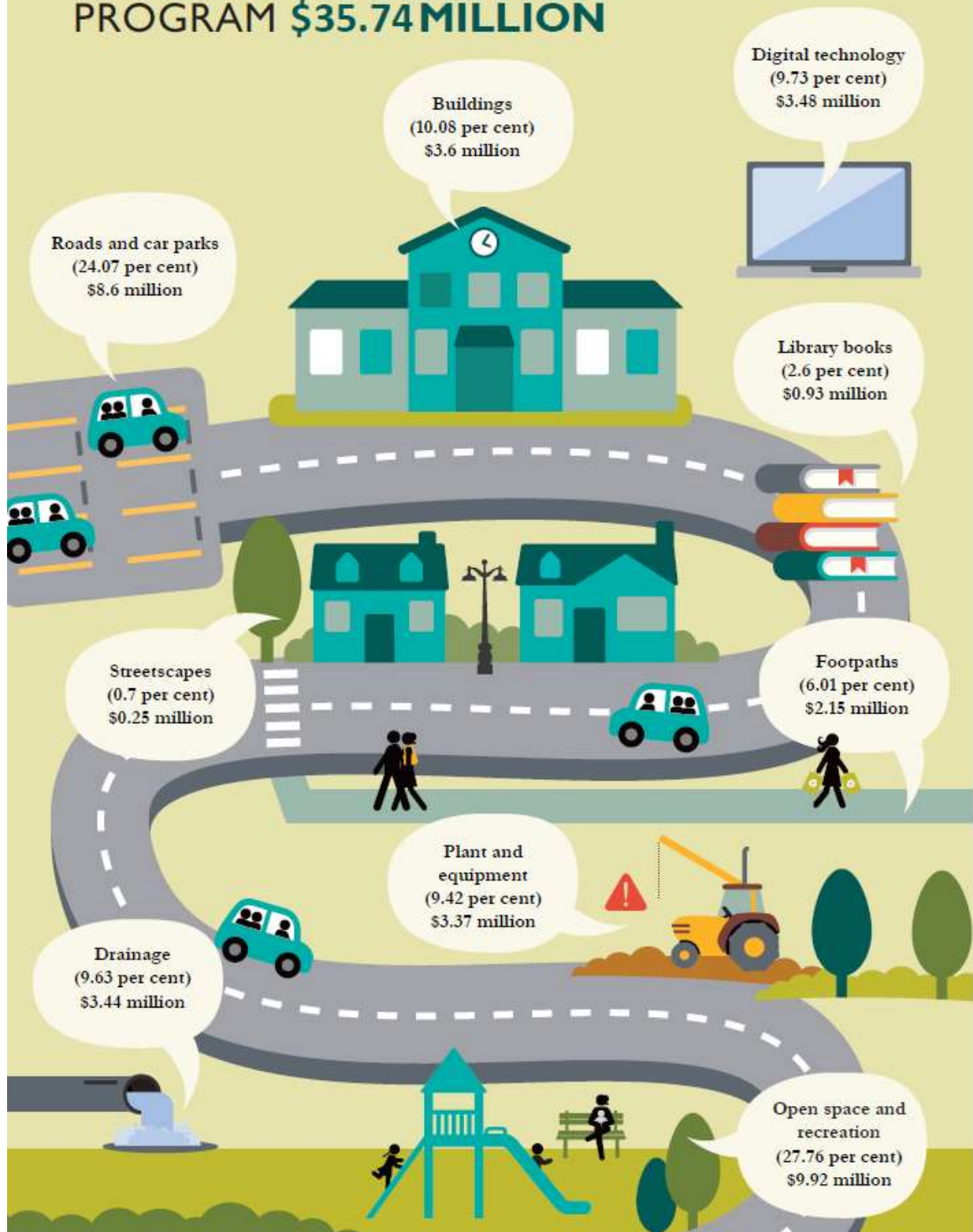
*The Capital Works Program* has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

The carried forward component is fully funded from the 2021-22 Budget. Carried forward projects relate to projects that were either incomplete or not commenced due to planning issues, weather delays, extended consultation etc.

Capital expenditure levels have been set to address the infrastructure renewal gap and *Open Space Strategy* Initiatives. Our infrastructure and community facilities require considerable investment to ensure they last their full life cycle and to ensure the community gets the best use out of them. Fixing assets earlier is more economical than replacing them when they fail.

Refer to Section 4.5 on Capital Works for details.

## NEW CAPITAL WORKS PROGRAM **\$35.74 MILLION**



## Transformation & Technology

Like many local government organisations, Glen Eira City Council has in recent years focused on the transformation of council services and operating approaches, ensuring that they continue to meet the ever-changing needs of the community, and delivering value to rate payers.

This program of change has seen Council services become digitally enabled, has delivered a breadth of improvements to processes, and created efficiencies. Council has also reviewed and adapted our technologies and customer experience.

Because of this work, Council has been able to innovate and respond to community needs during the pandemic. This program has also equipped Council to smoothly navigate other changes such as the introduction of the Local Government Act 2020 and other legislative requirements and organisational change.

Building on this program of change the projects proposed for the 2022-23 Capital Works Budget will deliver outcomes including:

- Improvements to the way Council responds to calls from the community, reducing hold wait times, call dropouts, and enabling faster connections to the requested Officers;
- Ongoing improvements to our online and digital platforms to respond to emerging needs and enhance the ways customers and community members can interact and transact with us;
- Protection of community and organisational data and proactive prevention of cyber security incidents like those recently experienced by other LGA's;
- Improvements to how Council governs, stores and utilises data to improve service design, ensure transparency and help inform decision making;
- Implementation of key initiatives within Council's new Smart City Roadmap including creating a 3D digital model to enhance our planning activities; and
- Enhancing fiscal management by providing more contemporary tools and systems required to accurately calculate rates, budgets, and handle all other financial compliance activities.

## Public Open Space

Council collects a Public Open Space contribution in many circumstances when land is subdivided within the municipality. The requirement for this is in the *Glen Eira Planning Scheme* at clause 53.01.

As part of applicable subdivisions, a landowner is required to make a contribution of 5.7% of the site value, which Council uses to either purchase land to create new open spaces such as public parks, playgrounds and reserves, or to make improvements within our existing open space areas. Our open space planning is informed by the *City of Glen Eira Open Space Strategy Refresh 2020*.

Council has commenced a process to increase the Public Open Space contribution rate to 8.3% of the site value. It is anticipated that an increased contribution rate will be implemented by early 2023.

During 2021-22, four parcels of land worth \$7.6m have been purchased for future open space using these contributed funds. The 2022-23 budget provides a further \$6.2m to purchase new and much needed open space for the municipality.

### **Urban Forest Strategy**

The implementation of the Urban Forest Strategy (UFS) will require the development of long-term plans and programmes through the continued investment across a range of Council areas.

Year two of the UFS will focus on continuing to lay the foundations and start rolling out planting opportunities across the city. The following actions are proposed:

- Seek endorsement for Council's Tree Management Strategy and Guidelines;
- Commission the development of Streetscape characteristic study to guide street tree planning and planting for the next 10-15 years;
- The tree planting palette is updated;
- \$350,000 has been allocated within the capital budget for UFS Implementation, in particular biodiversity and innovative street tree planting opportunities identified across the city;
- The recruitment of a UFS Community Reference Group;
- Continued active Engagement and Promotion of the UFS Initiatives.

In addition to the Capital budget, Council's annual operational budget, dedicated to the management of trees, will continue to provide a significant contribution to Council's commitment to the UFS Implementation Plan resourcing:

- \$1,350,000 – Tree planting and replacement in streets and parks;
- \$2,045,000 – Tree pruning and maintenance;
- \$1,130,000 – Tree protection including the continued roll out of the Classified Tree Register;
- the assessment of planning application and risk management strategies, such as repairing tree damage to properties; root pruning, root barriers, tree removal; and footpath reinstatement.

### **Climate Emergency**

The 2022-23 budget has allocated \$955,000 to scale up action on the climate emergency and support our community to reduce emissions and transition to a circular economy. Programs and projects funded in the operating budget include:

- New sustainable business program
- Expanding our community mobilisation program
- Development of a biodiversity plan
- Feasibility study of all electric council buildings
- Circular economy projects to encourage home composting and reusable nappies
- Best-practice recycling in multi-unit dwellings
- Continuing our Solar Savers and Energy Savers programs.
- Development of our *Integrated Water Management Plan*.

Additional expenditure on climate and sustainability is included within the Capital Program.

### **Waste and Recycling**

Council's policy is to levy waste and recycling charges on the basis of cost recovery. This is consistent with the position of the majority of Councils given that waste charges are outside the State Government's Council rate cap set.

The budget reflects the rising cost of waste management services caused by ongoing impacts of the pandemic, and a 19 per cent increase in the state government waste levy to \$120.50 per tonne for 2022-23. However, this increase has been minimised, with the costs to collect and dispose of landfill waste being less than previous years. This is due to the change of collection frequency to a

weekly green and a fortnightly red bin service in July 2021. This change has resulted in more food organic and garden organic waste being diverted from the red bin to the green bin, and the cost of organic recycling processing being less than landfill.

Council is also investing in more education, waste prevention and reduction initiatives than ever before. The budget includes key projects to support our community transition to a circular economy where the primary aim is to prevent waste in the first place and recycle better so the life of products and materials can be extended. This includes a project to encourage at home composting and reusable nappies. One key project is a collaborative 'best practice in multi-unit dwellings' rollout with nine other councils. It is designed to explore how Council can add additional recycling streams such as food recycling, a separate glass collection, and reducing waste to landfill.

Residential garbage charges for 2022-23 are set at:

	2021-22	2022-23
	\$	\$
240 Litre Bin	564	590
120 Litre Bin	282	295
Flats Sharing 240 litre bin	282	295
Family 240 litre bin	282	295
Litter Management Charge	72	82
240 Litre Medical	282	295
Additional Recycling	60	60
Additional Green Waste	40	40
Additional 120L Red Bin	352.50	368.75
Additional 240L Red Bin	705	737.50
240L Commercial Red Bin	564	598

The Waste Levy component for waste is estimated at \$69 for a 240L bin and \$35 for a 120L bin.

### Footpaths

Council's budget allocation of \$2.15m for footpaths ensures the continuation of the critical footpath renewal program, which is identified through Council's inspection programs. The proposed allocation is based on current data on footpath condition and defects and includes \$100k for enhancement of 'Great Walking Streets'.

### Cycling Infrastructure

Council has a Cycling Action Plan to improve opportunities for cycling around Glen Eira. The plan identifies areas for improvement to help support cycling as a safe and viable transport option for the community. This includes improvements to recognise the role that the cycling network plays in linking people to public transport and walking routes. The plan includes action around infrastructure, policy and enforcement and education/behaviour.

Funding of \$250k has been included in the 2022-23 Capital Works Program to implement Council's Integrated Transport Strategy and the Cycling Action Plan. This includes continuation of the Rosstown Rail Trail improvements, together with Road Safety Audits, the progression of Safe School routes, and a link to the East Caulfield Reserve from the Djerring Trail.

The Long-Term Financial Plan provides a total of \$2.9m to implement further cycling initiatives.

### Early Learning Centres

The 2022-23 fees will be as follows:

- For 0–3 year old's \$146 per day (\$143 in 2021-22)
- For 3–5 year old's \$138 per day (\$135 in 2021-22)

Based on the fee structure, Council's Early Learning Centres will operate at a subsidy of \$454k, an increase of \$58k from the 2021-22 Budget.

The number of Early Learning Centre places in the municipality currently exceeds the demand for places. A large proportion of Early Learning Centres in Glen Eira, including Council Centres do not have 100 per cent utilisation rates.

A \$3 increase is anticipated to keep fees at Council's Early Learning Centres just below average when compared against the other 48 private and not-for-profit Centres operating in Glen Eira.

### **Residential Aged Care**

Council resolved on 16 November 2021 to consolidate our two remaining residential aged care facilities onto a single site. During 2022-23 Council will operate 90 Residential Aged Care beds at Warrawee Community, Bentleigh East.

Glen Eira's Residential Aged Care service is a large and complex business. The service is budgeted to have an operating deficit of \$ \$2.7m for the 2022-23 financial year. Glen Eira is the only Council in Victoria that still operates residential aged care.

### **Property Valuation**

From 1 July 2018, the Valuer-General is the sole valuation authority for all municipal districts to undertake general and supplementary property valuations annually. Previously valuations were conducted every two years.

Rate increases are impacted by both the average rate increase and the relative change of an individual property's value when compared to others across the municipality. During 2022-23, the actual rate increase applicable to a property may therefore be either less or more than the rate cap of 1.75 per cent based on whether the value of the property has changed at the same or lesser rate than the average across Glen Eira.

Rates are redistributed according to the shift in property values that have occurred in different parts of the municipality. Some ratepayers may experience a change in their rates depending on the type of property they own, where it is located and how its value has moved **relative to the average**. Therefore, if your property increases by more in value than the average within the municipality, your rates will increase by more than 1.75 per cent. And by the same token if your property value increased by less than the average, your rates will increase by less than 1.75 per cent and may in fact be reduced from the previous year.

### **Superannuation Defined Benefits**

Defined benefit plans are required by law to have an actuarial investigation at least once every three years. Vision Super monitors the vested benefit position of the defined benefits plan on a quarterly basis.

The Vested Benefits Index (VBI) is the key index that the super fund regulator, APRA, considers when assessing the financial position of the Defined Benefit Plan. In simple terms, this measures whether there would be enough assets to meet the liabilities of the Defined Benefit Plan if it became necessary to pay all members their total entitlements on a particular day.

Under the superannuation prudential standards, VBI's must generally be kept above a fund's nominated shortfall threshold, currently 97 per cent. The higher the index the less chance of a future call.

For the Plan to be in a satisfactory financial position requires a VBI of 100 per cent or more. As at 31 March 2022 the VBI was 108.5.



## Budget Influences

The four years represented within the Budget are 2022-23 through to 2025-26. In preparing the 2022-23 Budget, a number of external influences have been taken into consideration. These are outlined below:

### External Influences

- The Victorian State Government has introduced a cap on rate increases. The cap for 2022-23 has been set at 1.75 per cent (2021-22 1.5 per cent)
- CPI for Victoria is forecast to be 1.75 per cent for the 2022-23 year (Victorian Department of Treasury & Finance).
- Current pandemic crisis continuing to cause unexpected social and economic uncertainty.
- Coronavirus – COVID-19 has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council has actively promoted the safety of our community, residents and workforce.
- The Enterprise Bargaining Agreement (EBA) is currently under negotiation and ends on 30 June 2022
- Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfill sites. Waste disposal costs are also impacted by industry changes such as increasing EPA waste levies and negotiation of contracts e.g., recycling sorting and acceptance. Since July 2020, the State Government's Waste Levy has increased from \$66 to \$121 per tonne (an 83 per cent increase).
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Due to the Federal and State Governments continuing to withdraw funding from programs and transferring responsibility for some functions to Local Government, members of the community need to contribute more towards some of the services that they use.
- Financial Assistance Grants – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.
- Councils are entrusted with the maintenance of more than 30 per cent of all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The *Fire Services Property Levy* will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*. The money collected on behalf of the State Government is excluded from Council's financial position.
- The Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements. This means for the plan to be in a satisfactory financial position, the Vested Benefits Index (VBI) needs to be 100 per cent or more. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.

- Cost escalations associated with construction works have been significant.
- After the release of both State and Federal Government Budgets there may be announcements made that could apply to Local Government.
- Prevailing economic conditions, which are expected to remain tight during the budget period, could have or are having the following impacts:
  - Low interest rate environment;
  - Financial viability of suppliers – may need to undertake due diligence on suppliers who rely on the private sector for sustainability;
  - Cost of services – the current economic conditions may influence the cost for service delivery from a positive and a negative point of view;
  - Uncertain future of the recycling industry.
- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. This impacts on the budget as Council has to deal with the replacement of infrastructure, such as drains, that cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

### **Internal influences**

As well as external influences, there are a number of internal influences which are expected to impact the *2022-23 Budget*. These include:

- Costs associated with maintaining Council's infrastructure assets to an acceptable standard for community use;
- Depreciation is expected to increase due to the impact of the revaluations of Council's infrastructure assets and capitalisation of capital works projects;
- Application of realistic expenditure escalation with consideration to CPI where appropriate;
- Council declared a Climate Emergency on Tuesday 5 May 2020. Responding to this declaration through our work program will require a substantial increase in investment.
- Continued investment of resources in Council's Transformation Program in order to support operational efficiencies and enhanced customer outcomes. These include
  - Maintaining and enhancing our suite of digital services such as Council's websites and online transaction platforms to enable seamless 24/7 digital access to Council information and services;
  - Enhancing Council's ability to acquire, analyse and report on critical information to enable more data driven decision making and greater transparency and accessibility for our community;
  - Continuing to streamline customer transactions and back-office processes to remove red tape, improve efficiencies and create better customer experiences;
  - Supporting ongoing service reviews to ensure Council services are effective and efficient and responsive to changing community expectations;
  - Supporting effective corporate strategic planning and reporting, including the development and monitoring of Council's commitments under the 4-year Council Plan and Local Government Performance Reporting Framework;
  - Ensuring Council is keeping pace with advancements in technology to integrate and automate our IT platforms and to improve how we design and deliver our services.

## **Budget Principles**

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- No net increase to staffing levels compared to the 2020-21 and 2021-22 Budgets;
- Existing fees and charges to be increased in line with CPI or market levels;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2021-22 levels with an aim to use less resources and to place the emphasis on innovation and efficiency;
- The current Enterprise Bargaining Agreement (EBA), currently under negotiation, ends on 30 June 2022 and an estimated increase in salaries for the 2022-23 has been provided;
- Use of contract labour to be minimised wherever possible but utilised as necessary when demand requires;
- New initiatives or projects which are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in income identified in 2021-22 to be preserved;
- Operating revenues and expenses arising from completed 2021-22 capital projects to be included;
- Waste Management Charges to be levied on a cost recovery basis;
- Achievement and maintenance of operating surpluses to ensure Council is financially sustainable;
- Ensuring cash reserves remain sufficient to cover Council's residential aged care deposits;
- Fund asset renewal requirements;
- All capital works projects to go through a comprehensive business case analysis including alignment to the *Council Plan*.

## **Long Term Strategies**

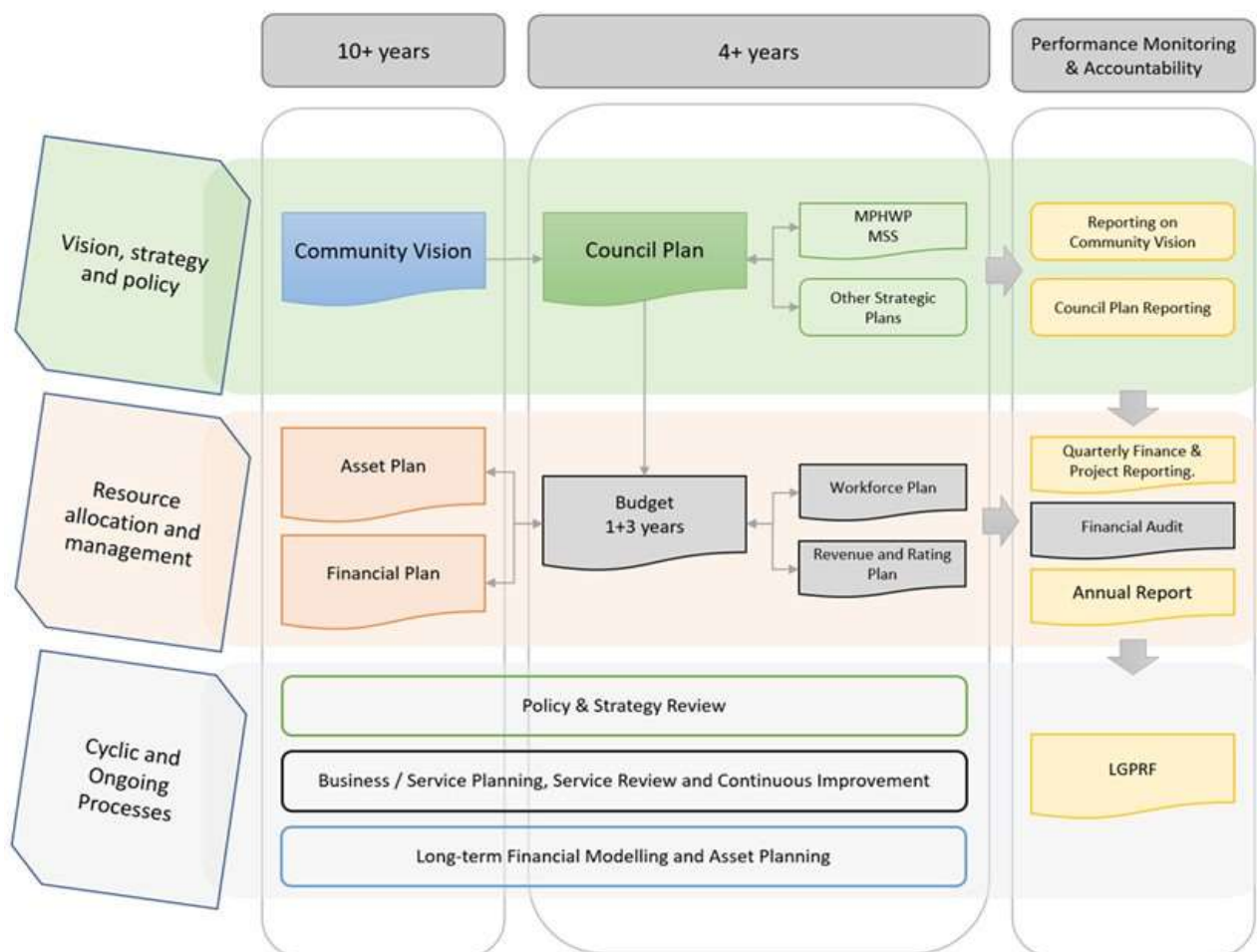
The *Budget* includes consideration of a number of long-term strategies and contextual information to assist Council to prepare the *Budget* in a proper financial management context. These include a *Financial Plan* for 2022-23 to 2031-32, a 2022-23 to 2025-26 *Revenue and Rating Plan* and other long term strategies including Borrowings and Infrastructure. Please refer to the *Financial Plan* for details.

## 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the *Community Vision* and *Council Plan* within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (*Community Vision* and *Financial Plan*), medium term (*Council Plan*, *Workforce Plan*, and *Revenue and Rating Plan*) and short term (*Budget*) and then holding itself accountable (*Annual Report*).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the *Council Plan*. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

## 1.2 Key planning considerations

### Service Level Planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with Council's adopted *Community Engagement Policy* and *Strategy* and *Public Transparency Policy*.

#### Our Purpose – 'Glen Eira City Council works with and for the community':

- to provide quality facilities, services, safeguards and supports;
- towards goals that are beyond the capacity of individuals, but achievable when working together;
- according to overall community values, needs and priorities;
- in a caring, accountable and professional manner; and
- to provide value-for-money for present and future generations.

#### Our Functions:

The functions of Council include:

- Advocating and promoting proposals which are in the best interest of the local community.
- Planning for and providing services and facilities for the local community.
- Providing and maintaining community infrastructure in the municipal district.
- Undertaking strategic and land use planning for the municipal district.
- Raising revenue to enable Council to perform its functions.
- Making and enforcing local laws.
- Exercising, performing and discharging the duties, functions and powers of councils under the *Local Government Act 2020*, and other required legislation.
- Providing any other function relating to the peace, order and good government of the municipal region.

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**Our Guiding Values:**

**a) Community focused, responsive and inclusive**

Council works to develop an inclusive and caring community, where everyone can feel they belong and participate in the decision-making that leads to achieving the best possible health, safety and lifestyle options within the City.

**b) Accountable and relevant leadership**

Council consults, listens and takes note of community views to determine its priorities and needs, and then acts through open, transparent processes that are financially and environmentally responsible and sustainable. Council constantly works to find innovative ways of providing services measured against recognised benchmarks to improve services and set better standards that will meet tomorrow's increasing demands.

**c) Community wellbeing**

Council, with an increasingly diverse community, treats all people with respect and dignity, providing equal access for all to services and resources. Council operates to identify gaps and lift standards not currently being met by other community providers or levels of government, within the constraints of its limited resources.

**1.3 Strategic Objectives**

This section provides a description of the activities and initiatives to be funded in the *Budget* and how these will contribute to achieving the strategic outcomes specified in the *Council Plan*.

Council undertakes a comprehensive community consultation process to develop the *Council Plan* and incorporate the issues emerging in the research, community meetings and response process.

These key issues are best summarised by the five Strategic Directions which form the structure of the *Council Plan 2021-25*:

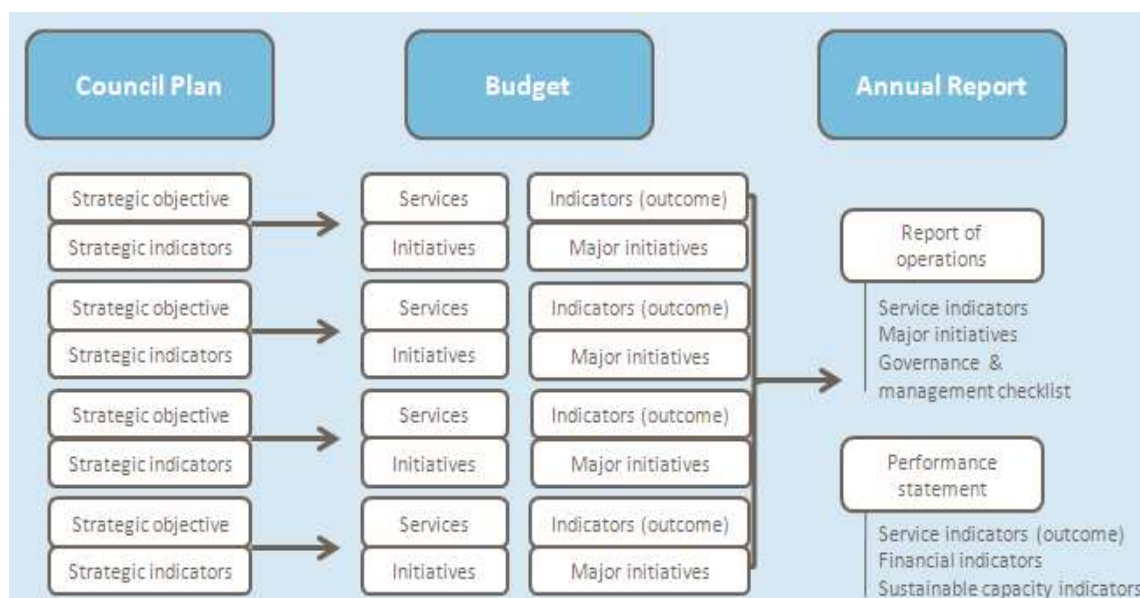
- 1: Well informed and transparent decisions and highly valued services
- 2: Access to well designed and maintained open spaces and places
- 3: A liveable and well-planned City
- 4: A green and sustainable community
- 5: A healthy, inclusive and resilient community



## 2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the *Budget* for the 2022-23 year and how these will contribute to achieving the strategic outcomes outlined in the *Council Plan 2021-25*.

It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives and service performance outcome indicators in the *Budget* and report against them in its *Annual Report* to support transparency and accountability. The relationship between these accountability requirements in the *Council Plan*, the *Budget* and the *Annual Report* is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

### 2.1 Strategic direction 1: Well informed and transparent decisions and highly valued services

**Strategic Outcome: We build trust through engaging with our community, delivering quality services and making evidence-based decisions**

The strategic priorities for this theme are:

- ensure our community engagement is accessible and transparent;
- proactively communicate with the community about changes that impact them and genuinely listen to their feedback;
- consider a broad base of evidence before making decisions;
- provide value-for-money, responsive and innovative services; and
- put in place robust and transparent planning to ensure our organisation is sustainable now and into the future.

Our 2022-23 Commitments/Major Initiatives:

- Implement the year one actions from the *Smart Cities Implementation Plan*.
- Advocate on the priority initiatives for Council for 2022-23 to maximise pre-election promises for funding and policy support.
- Implement the year one actions of the *Community Engagement Strategy*.

## 2.2 Strategic direction 2: Access to well designed and maintained open spaces and places

**Strategic Objective: Our public open spaces and places support a healthy and connected community and contribute to a more sustainable and vibrant city.**

The strategic priorities for this theme are:

- increase the quantity and quality of public open space for our residents;
- develop, improve and maintain the amenity of our public places and precincts;
- provide improved access to a mix of passive and active spaces that are inclusive, fit-for-purpose, flexible and adaptable to meet the needs of our diverse community, now and in the future; and
- seek innovative approaches to increasing access to open space through partnerships and multi-purpose design and find ways to unlock access to open space owned by others.

Our 2022-23 Commitments/Major Initiatives:

- Actively pursue opportunities to invest in public open space towards our \$26.9M target over four years.
- Deliver our open space commitments within our Capital works program including detailed design of Selwyn Street, Elsternwick Cultural Precinct.
- Increase advocacy partnerships and agreements with other organisations for access to open space by Glen Eira residents.

## 2.3 Strategic direction 3: A liveable and well-planned City

**Strategic Objective: Our planning aims to balance population growth with enhancing the unique character and heritage of our City.**

The strategic priorities for this theme are:

- actively progress our planning priorities to manage growth and maintain the character and heritage of our City;
- plan for diverse housing options to meet community needs now and into the future;
- advocate for a transport network that provides safe, accessible and sustainable transport options for our community; and
- support and facilitate local job creation by enhancing our activity centres to be thriving and vibrant hubs.

Our 2022-23 Commitments/Major Initiatives:

- Plan for Glen Eira's future diverse housing needs whilst seeking improved neighbourhood character and sustainability outcomes.
- Identify projects and programs that improve the appeal and function of our activity centres.
- Progress our Structure Planning program.

## 2.4 Strategic direction 4: A green and sustainable community

**Strategic Objective: Our actions and priorities aim to protect our community from the worst impacts of climate change.**

The strategic priorities for this theme are:

- embed climate change action in everything we do to support the transition towards zero net emissions from Council by 2025;
- create opportunities for our community to act on climate change to progress towards zero net emissions by 2030;
- increase our tree canopy and expand private and public greening initiatives; and
- work with our community to understand the human impacts of climate change and the adaptation strategies that may be required to minimise the social, health and economic impacts.

Our 2022-23 Commitments/Major Initiatives:

- Develop strategies to continue Council's focus on net zero Council emissions by 2025.
- Implement actions contained within *Circular Economy* plan.
- Provide 3 Electric Vehicle (EV) charging stations in key locations including Bentleigh, Murrumbeena and Carnegie.

## 2.5 Strategic direction 5: A healthy, inclusive and resilient community

**Strategic Objective: We support our residents to be healthy, strong and resilient and will embrace and celebrate our diverse community**

The strategic priorities for this theme are:

- support improved health, wellbeing and resilience of all individuals, families and groups within our community;
- embrace diversity and value all people, promoting a community that welcomes and includes everyone;
- support accessible pathways into services, activities and facilities for people of all ages and abilities, particularly those most in need; and
- deliver services, events and programs that recognise and celebrate our broad interests and differences and promote participation for all.

Our 2022-23 Commitments/Major Initiatives:

- Implement annual actions in our *Community Wellbeing Plan 2021-2025* to improve the health, resilience and inclusiveness of our community.
- Develop a minimum of community programs and events in parks, activity centres, major precincts and Council facilities to promote community inclusion, celebrate diversity and encourage cultural expression.
- Open the new integrated Bentleigh Library and Youth Hub with a diversity of programs to provide welcoming and accessible library services for all with a particular focus on young people.

## 2.6 Performance Statement

The service performance indicators detailed in the following pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 94 (2)(d) of the *Local Government Act 2020* and included in the *2022-23 Annual Report*. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the *Annual Report* in the form of a statement of progress in the Report of Operations.

## 2.7 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Service Performance Outcome Indicators (continued)

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

**2.8**

**Reconciliation with budgeted operating result for the years ending 30 June**

Function/Activity	Notes	Forecast	Budget	Variance
		2021-22 \$'000	2022-23 \$'000	\$'000
<b>Capital Grants</b>				
Income		12,048	2,846	(9,202)
<b>City Futures</b>	<b>2.8.1</b>			
Income		945	-	(945)
Expenses		5,247	4,872	375
<b>Net Result</b>		(4,302)	(4,872)	(570)
<b>Community Care</b>	<b>2.8.2</b>			
Income		7,220	7,418	197
Expenses		7,077	8,245	(1,168)
<b>Net Result</b>		143	(828)	(970)
<b>Corporate Counsel</b>	<b>2.8.3</b>			
Income		55	2	(54)
Expenses		2,607	3,118	(511)
<b>Net Result</b>		(2,552)	(3,116)	(564)
<b>Cultural Services</b>	<b>2.8.4</b>			
Income		16	26	10
Expenses		1,609	1,749	(140)
<b>Net Result</b>		(1,592)	(1,723)	(130)
<b>Customer Service &amp; Council Governance</b>	<b>2.8.5</b>			
Income		16	-	(16)
Expenses		9,124	10,455	(1,331)
<b>Net Result</b>		(9,108)	(10,455)	(1,347)
<b>Environmental Strategy &amp; Services</b>	<b>2.8.6</b>			
Income		23,062	23,895	832
Expenses		23,339	25,209	(1,869)
<b>Net Result</b>		(277)	(1,314)	(1,037)
<b>Family and Community Wellbeing</b>	<b>2.8.7</b>			
Income		5,779	6,329	549
Expenses		13,091	13,704	(613)
<b>Net Result</b>		(7,311)	(7,375)	(64)
<b>Financial Services</b>	<b>2.8.8</b>			
Income		5,950	2,341	(3,608)
Expenses		12,346	12,847	(501)
<b>Net Result</b>		(6,397)	(10,506)	(4,109)
<b>Glen Eira Leisure (GEL)</b>	<b>2.8.9</b>			
Income		7,031	11,162	4,131
Expenses		10,085	12,831	(2,746)
<b>Net Result</b>		(3,053)	(1,668)	1,385
<b>Libraries &amp; Learning Centres</b>	<b>2.8.10</b>			
Income		1,070	1,093	23
Expenses		4,310	4,559	(249)
<b>Net Result</b>		(3,240)	(3,467)	(227)
<b>Media &amp; Communications</b>	<b>2.8.11</b>			
Expenses		1,347	1,363	(15)
<b>Net Result</b>		(1,347)	(1,363)	(15)
<b>Open Space Contributions</b>				
Income		3,513	3,500	(13)
<b>Park Services</b>	<b>2.8.12</b>			
Income		441	488	47
Expenses		11,911	13,183	(1,271)
<b>Net Result</b>		(11,471)	(12,695)	(1,224)
<b>Planning &amp; Community Safety</b>	<b>2.8.13</b>			
Income		11,171	13,087	1,916
Expenses		14,507	14,851	(344)
<b>Net Result</b>		(3,336)	(1,764)	1,572
<b>Proceeds, Depreciation/Amortisation &amp; WDV</b>				
Income		483	465	(18)
Expenses		29,577	28,796	781
<b>Net Result</b>		(29,094)	(28,331)	763
<b>Rates</b>				
Income		102,293	105,411	3,119
<b>Recreation</b>	<b>2.8.14</b>			
Income		727	1,003	276
Expenses		1,860	2,173	(313)
<b>Net Result</b>		(1,133)	(1,170)	(37)
<b>Residential Aged Care</b>	<b>2.8.15</b>			
Income		7,356	7,460	104
Expenses		13,785	10,153	3,632
<b>Net Result</b>		(6,428)	(2,693)	3,736
<b>Roads, Drains &amp; Building Maintenance</b>	<b>2.8.16</b>			
Income		1,266	1,222	(44)
Expenses		16,620	17,834	(1,214)
<b>Net Result</b>		(15,354)	(16,612)	(1,258)
<b>Surplus</b>		<b>12,000</b>	<b>1,806</b>	<b>(10,194)</b>



## **Functional activities of Council**

The functional activities of the City are categorised into the following areas:

### **2.8.1 City Futures**

This business area implements our Glen Eira Planning Scheme Review work plan, which includes an Activity Centre Strategy and structure plans across major activity centres. It takes a strategic 'whole of place' view to transport and urban design, which aims for integrated land use planning and sustainable transport. It promotes a vibrant local economy and place-making across shopping strips and business programs, creating strong local networks.

### **2.8.2 Community Care**

This provides home and community-based services for elderly residents and residents with disabilities, allowing them to live as independently as possible. Services include personal care; community transport; in-home support; home maintenance; disability and respite care; independent living units; property maintenance; meal delivery; and an adult day-activity centre. The service also co-ordinates a range of social and recreational programs for older residents and those with a disability. These include the older adults' program and social support networks.

### **2.8.3 Corporate Counsel**

This service ensures integrity in our tendering conduct, protects our legal relations with other entities, documents contracts and offers internal legal advice. It has a range of services and tools to protect us, including sound risk management, relevant insurance policies, a risk register and a liability claim process. It also manages internal risk, insurance advice and elections.

### **2.8.4 Cultural Services**

This service provides a comprehensive arts and cultural program with exhibitions, events, concerts and festivals to entertain and educate.

### **2.8.5 Customer Service and Council Governance**

This service allows our Councillors to carry out their governance and constituency responsibilities. It includes the Mayor and Councillors, our Service Centre, Councillor support, corporate policy and planning, and People and Culture.

### **2.8.6 Environmental Strategy and Services**

This service looks after household waste, green waste and hard rubbish and co-ordinates environmental sustainability initiatives. It includes recycling for paper, plastic, glass and cans, and cleaning activities like street sweeping and weed control. Waste collection includes: hard rubbish; green waste; bundled branches; refuse; rubbish bins; and mixed recyclables. It also oversees waste management education and enforcement.

### **2.8.7 Family and Community Wellbeing**

This provides a range of high-quality services and supports for families with children from birth to six years and young people aged 10 to 25 and their families. These include: Maternal and Child Health; family day care; partnerships with local kindergartens including purpose-built facilities and central enrolment; early learning centres; occasional care; community and school-based youth support services; and immunisation.

It provides a range of community development services that support community health and wellbeing by offering health promotion programs, facilitating inclusion and helping to build capacity of community groups.

Community engagement and planning services are also provided.

### **2.8.8 Financial Services**

This service provides strategic and operational financial assistance to us and our business units. It's also responsible for the day-to-day management of our financial assets. It includes accounting services; information technology and systems; records; internal and external auditing rating and property procurement; and fleet management.

### **2.8.9 Glen Eira Leisure (GEL)**

Glen Eira Leisure manages our three recreational facilities: Glen Eira Sports and Aquatic Centre (GESAC), Carnegie Swim Centre and Caulfield Recreation Centre.

GESAC provides leisure, sport, recreation and health and wellbeing opportunities for the community. Its various activities and programs focus on building and promoting health and community wellness. These include hydrotherapy; learn-to-swim classes; swimming training; gentle exercise; basketball; netball; gym; fitness classes; body therapy; and massage.

Carnegie Swim Centre is currently closed due to a significant leak in the outdoor pool and will not re-open until it is re-developed (expected by mid-2024).

Caulfield Recreation Centre has a variety of activities and programs to suit all fitness levels and ages, from toddlers to older adults.

### **2.8.10 Libraries and Learning Centres**

This service gives you access to reference materials, books, DVDs, magazines, games, e-books and e-magazines. You can access these at Caulfield, Elsternwick, Carnegie and Bentleigh Libraries. It includes school holiday programs, book-reading sessions and access to computers and community rooms.

### **2.8.11 Media and Communications**

This business unit informs you about our activities. It does this through developing publications, liaising with the media and co-ordinating events, advertising and marketing. It also includes publication of Glen Eira News.

### **2.8.12 Park Services**

This service manages and maintains our open recreational spaces, such as: sporting ovals; playgrounds; barbecues; garden beds; park lighting; lawn areas; and irrigation systems. This includes parks and gardens and all trees in streets, parks, reserves and on nature strips.

### **2.8.13 Planning and Community Safety**

This service oversees regulations for urban planning, buildings, traffic engineering and Local Laws. It includes traffic and parking; school crossing safety; and building and animal control.

### **2.8.14 Recreation and open space**

This service manages the strategic planning of our reserves, including implementation of infrastructure to provide diverse sporting facilities and support recreational activities. It manages the use of facilities within our reserves, including sportsgrounds, sports facilities, open space and picnic shelters. It also provides ongoing support for external community events held within our parks and opportunities for sports clubs.

### **2.8.15 Residential Aged Care Facilities**

Our residential facility is Warrawee Community. This service provides low and high-level care to eligible residents and older people with ties to our City. The Commonwealth Aged Care Assessment Service decides on eligibility.

### **2.8.16 Roads, Drains and Building Maintenance**

This service maintains and develops a range of infrastructure, such as: roads; footpaths; drainage; kerbs; gutters; and buildings. It manages properties; facilities; projects and assets. It also includes: street lighting; street furniture; public toilets; engineering design and construction; line marking; emergency services; and road rehabilitation.

### **3. Financial Statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022-23 has been supplemented with projections to 2025-26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Comprehensive Income Statement for the years ending 30 June						
		Forecast 2021-22	Budget 2022-23	Projections 2023-24	Projections 2024-25	Projections 2025-26
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates Revenue*	4.1.1	101,289	104,861	108,273	111,985	115,802
Supplementary Rates	4.1.1	1,004	1,000	1,000	1,000	1,000
Waste and Recycling Charges	4.1.1	22,902	23,851	24,328	24,814	25,311
Statutory Fees and Fines	4.1.2	7,415	9,141	9,324	9,510	9,701
User Fees	4.1.3	16,590	22,000	24,546	28,922	29,613
Interest Received	4.1.4	218	440	999	937	1,015
Contributions - Monetary	4.1.5	3,513	3,500	3,500	7,000	7,000
Grants - Operating	4.1.6	23,130	17,667	21,294	21,719	22,154
Grants - Capital	4.1.6	12,115	2,914	1,502	1,512	522
Other Income	4.1.7	1,785	1,907	1,926	1,945	1,965
<b>Total Income</b>		<b>189,960</b>	<b>187,282</b>	<b>196,690</b>	<b>209,345</b>	<b>214,082</b>
<b>Expenses</b>						
Employee Costs	4.1.8	80,430	85,580	87,435	92,060	94,383
Materials and Consumables	4.1.9	4,520	4,734	4,736	4,739	4,741
Contractor Payments	4.1.10	42,823	44,155	42,641	45,427	45,964
Maintenance	4.1.11	6,747	7,368	7,516	7,766	7,921
Utilities	4.1.12	4,396	5,084	5,186	5,289	5,395
Insurance		1,547	1,606	1,638	1,670	1,704
Grants and Subsidies		1,271	1,473	1,502	1,533	1,563
Other Expenses	4.1.13	5,642	5,949	5,560	5,671	5,784
Borrowing Costs	4.1.14	208	218	1,027	1,764	1,661
Finance Costs - Leases		239	94	53	24	25
Depreciation	4.1.15	24,769	26,097	26,779	27,841	28,549
Amortisation - Intangible Assets	4.1.15	873	950	969	988	1,008
Amortisation - Right of Use Assets	4.1.15	1,059	959	489	294	300
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	3,436	1,209	1,209	1,209	1,209
<b>Total Expenses</b>		<b>177,960</b>	<b>185,476</b>	<b>186,739</b>	<b>196,275</b>	<b>200,207</b>
<b>Surplus for the year</b>		<b>12,000</b>	<b>1,806</b>	<b>9,952</b>	<b>13,070</b>	<b>13,875</b>

\*Assumes a rate increase of 1.75 per cent for 2022-23 based on the average rates per assessment and allows for an additional 1,000 property assessments. The average Rates per assessment for 2022-23 is \$1,487.

**Balance Sheet for the years ending 30 June**

		<b>Forecast</b>	<b>Budget</b>	<b>Projections</b>		
		<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
	<b>Notes</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash and Cash Equivalents		62,412	57,133	49,931	46,853	50,772
Trade and Other Receivables		9,225	9,225	9,225	9,725	10,225
Other Financial Assets		1,970	1,970	1,970	1,970	1,970
<b>Total Current Assets</b>	4.2.1	<b>73,607</b>	<b>68,328</b>	<b>61,126</b>	<b>58,548</b>	<b>62,967</b>
<b>Non-Current Assets</b>						
Investments in Associates		146	146	146	146	146
Financial Assets		5	5	5	5	5
Intangible Assets		2,822	2,922	1,403	4,215	3,206
Right of Use Assets		2,346	1,386	897	603	2,803
Property, Infrastructure, Plant & Equipment		2,522,794	2,559,711	2,603,370	2,613,168	2,620,500
<b>Total Non-Current Assets</b>	4.2.1	<b>2,528,113</b>	<b>2,564,171</b>	<b>2,605,821</b>	<b>2,618,136</b>	<b>2,626,660</b>
<b>TOTAL ASSETS</b>		<b>2,601,720</b>	<b>2,632,499</b>	<b>2,666,947</b>	<b>2,676,684</b>	<b>2,689,628</b>
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Trade and Other Payables		18,949	18,949	18,949	19,449	19,949
Trust Funds and Deposits		30,195	30,195	30,195	30,195	30,195
Provisions		16,658	16,658	16,658	16,658	16,658
Interest-Bearing Liabilities	4.2.3	4,015	2,012	3,517	3,620	3,726
Lease Liabilities		1,013	492	317	311	311
<b>Total Current Liabilities</b>	4.2.2	<b>70,830</b>	<b>68,305</b>	<b>69,636</b>	<b>70,233</b>	<b>70,839</b>
<b>Non-Current Liabilities</b>						
Provisions		1,398	1,398	1,398	1,398	1,398
Interest-Bearing Liabilities	4.2.3	2,814	34,802	58,285	54,665	50,939
Lease Liabilities		1,439	947	631	319	2,508
Other Liabilities	4.2.4	4,176	4,176	4,176	4,176	4,176
<b>Total Non-Current Liabilities</b>	4.2.2	<b>9,827</b>	<b>41,323</b>	<b>64,490</b>	<b>60,558</b>	<b>59,021</b>
<b>TOTAL LIABILITIES</b>		<b>80,657</b>	<b>109,629</b>	<b>134,125</b>	<b>130,792</b>	<b>129,860</b>
<b>NET ASSETS</b>		<b>2,521,064</b>	<b>2,522,870</b>	<b>2,532,822</b>	<b>2,545,892</b>	<b>2,559,767</b>
<b>Represented by:</b>						
<b>EQUITY</b>						
Accumulated Surplus		984,308	989,226	1,001,678	1,014,648	1,028,423
Reserves		1,536,756	1,533,644	1,531,144	1,531,244	1,531,344
<b>TOTAL EQUITY</b>		<b>2,521,064</b>	<b>2,522,870</b>	<b>2,532,822</b>	<b>2,545,892</b>	<b>2,559,767</b>

**Statement of Changes in Equity as at 30 June**

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	Notes	\$'000	\$'000	\$'000	\$'000
<b>2021-22 Forecast Actual</b>					
Balance at beginning of the financial year		2,509,064	966,051	1,516,753	26,260
Comprehensive result		12,000	12,000	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	6,257	-	(6,257)
<b>Balance at end of financial year</b>		<b>2,521,064</b>	<b>984,308</b>	<b>1,516,753</b>	<b>20,003</b>
<b>2022-23 Budget</b>					
Balance at beginning of the financial year		2,521,064	984,308	1,516,753	20,003
Comprehensive result		1,806	1,806	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves	4.3.1	-	3,112	-	(3,112)
<b>Balance at end of financial year</b>	4.3.2	<b>2,522,870</b>	<b>989,226</b>	<b>1,516,753</b>	<b>16,891</b>
<b>2023-24 Budget</b>					
Balance at beginning of the financial year		2,522,870	989,226	1,516,753	16,891
Comprehensive result		9,952	9,952	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	2,500	-	(2,500)
<b>Balance at end of financial year</b>		<b>2,532,822</b>	<b>1,001,678</b>	<b>1,516,753</b>	<b>14,391</b>
<b>2024-25 Budget</b>					
Balance at beginning of the financial year		2,532,822	1,001,678	1,516,753	14,391
Comprehensive result		13,070	13,070	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	(100)	-	100
<b>Balance at end of financial year</b>		<b>2,545,892</b>	<b>1,014,648</b>	<b>1,516,753</b>	<b>14,491</b>
<b>2025-26 Budget</b>					
Balance at beginning of the financial year		2,545,892	1,014,648	1,516,753	14,491
Comprehensive result		13,875	13,875	-	-
Movement in assets and liabilities		-	-	-	-
Movement in reserves		-	(100)	-	100
<b>Balance at end of financial year</b>		<b>2,559,767</b>	<b>1,028,423</b>	<b>1,516,753</b>	<b>14,591</b>



**Statement of Cash Flows for the years ending 30 June**

	Notes	Forecast	Budget	Projections		
		2021-22	2022-23	2023-24	2024-25	2025-26
		Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000	Inflow/ (Outflow) \$'000
<b>Cash Flows from Operating Activities</b>	4.4.1					
Rates Revenue		112,293	105,861	109,273	112,985	116,802
Waste and Recycling Charges		22,902	23,851	24,328	24,814	25,311
Statutory Fees and Fines		7,415	9,141	9,324	9,510	9,701
User Fees		16,590	22,000	24,546	28,922	29,613
Other Receipts		1,785	1,907	1,926	1,945	1,965
Interest Received		218	440	999	937	1,015
Contributions - Monetary		3,513	3,500	3,500	7,000	7,000
Grants - Operating		23,130	17,667	21,294	21,719	22,154
Grants - Capital		12,115	2,914	1,502	1,512	522
Employee Costs		(80,430)	(85,580)	(87,435)	(92,060)	(94,383)
Materials and Services		(61,199)	(64,231)	(63,082)	(66,284)	(67,146)
Short-term, low value and variable lease payments		(104)	(189)	(137)	(140)	(142)
Other Payments		(5,642)	(5,949)	(5,560)	(5,671)	(5,784)
<b>Net Cash provided by/(used in) Operating Activities</b>		<b>52,584</b>	<b>31,333</b>	<b>40,477</b>	<b>45,190</b>	<b>46,627</b>
<b>Cash Flows from Investing Activities</b>	4.4.2					
Proceeds from Sale of Property, Plant and Equipment		483	465	300	300	300
Payments for Property, Infrastructure, Plant and Equipment		(52,475)	(65,738)	(71,396)	(42,947)	(37,391)
<b>Net Cash provided by/(used in) Investing Activities</b>		<b>(51,992)</b>	<b>(65,273)</b>	<b>(71,096)</b>	<b>(42,647)</b>	<b>(37,091)</b>
<b>Cash Flows from Financing Activities</b>	4.4.3					
Proceeds from Borrowings		3,000	34,000	27,000	-	-
Repayment of Borrowings		(3,788)	(4,015)	(2,012)	(3,517)	(3,620)
Finance Costs		(208)	(218)	(1,027)	(1,764)	(1,661)
Interest paid - lease liability		(239)	(94)	(53)	(24)	(25)
Repayment of lease liabilities		(1,181)	(1,013)	(492)	(317)	(311)
<b>Net Cash provided by/(used in) Financing Activities</b>		<b>(2,416)</b>	<b>28,660</b>	<b>23,417</b>	<b>(5,621)</b>	<b>(5,617)</b>
Net Increase/(Decrease) in Cash and Cash Equivalents		(1,824)	(5,279)	(7,202)	(3,078)	3,920
Cash and Cash Equivalents at Beginning of Year		64,236	62,412	57,133	49,931	46,853
<b>Cash and Cash Equivalents at the end of the financial year</b>	4.4.4	<b>62,412</b>	<b>57,133</b>	<b>49,931</b>	<b>46,853</b>	<b>50,772</b>

As part of Council's hardship support to ratepayers due to the pandemic, rates and interest were deferred during 2019-20 and 2020-21. The rates revenue figure from a cashflow perspective in 2021-22 represents the collection of these rates.

**Statement of Capital Works for the years ended 30 June**

Capital Works Program		Forecast	Budget	Projections		
		2021-22	2022-23	2023-24	2024-25	2025-26
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Carried forward projects from previous financial year	4.5.2	9,830	30,000	-	-	-
New Works						
Property						
Land		7,000	5,645	5,190	6,035	6,379
Buildings		34,029	3,605	37,993	3,891	4,994
Total Property	4.5.3	41,029	9,249	43,183	9,925	11,374
Plant and Equipment						
Plant, Machinery and Equipment		1,845	3,146	1,697	1,574	1,594
Computers and Telecommunications		2,193	3,479	3,260	2,546	1,868
Library Books and Materials		1,200	928	947	966	985
Other Plant and Equipment		286	219	1,398	1,107	1,087
Total Plant and Equipment	4.5.4	5,524	7,773	7,301	6,193	5,534
Infrastructure						
Roads		7,169	8,083	8,597	8,739	8,915
Footpaths		2,805	2,147	1,925	1,963	2,002
Drainage		3,500	3,441	4,020	4,121	4,224
Open Space and Recreation		8,398	4,275	5,475	6,119	4,437
Car Parks		1,209	520	680	697	714
Streetscape Works		3,012	250	215	5,190	190
Total Infrastructure	4.5.5	26,093	18,716	20,912	26,829	20,484
Total New Works		72,645	35,738	71,396	42,947	37,391
Carried forward projects to the next financial year (estimated)		(30,000)	-	-	-	-
Total Capital Works Expenditure (including carry forwards)		52,475	65,738	71,396	42,947	37,391
Represented by:						
Asset Renewal Expenditure		25,500	19,039	18,578	18,060	17,575
Asset Upgrade Expenditure		18,907	17,867	40,201	9,991	7,956
Asset Expansion Expenditure		4,134	563	3,092	5,500	2,834
Asset New Expenditure		3,934	28,270	9,526	9,397	9,026
Total Capital Works Expenditure		52,475	65,738	71,396	42,947	37,391
Funding Sources Represented By:						
Grants		12,115	2,914	1,502	1,512	522
Council Cash		37,360	28,824	42,895	41,436	36,869
Borrowings		3,000	34,000	27,000	-	-
Total Capital Works Expenditure		52,475	65,738	71,396	42,947	37,391

Statement of Human Resources						
Staff Expenditure	Budget	Forecast	Budget		Projections	
	2021-22	2021-22	2022-23	2023-24	2024-25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Employee Costs - Operating	76,848	80,430	85,580	87,435	92,060	94,383
Employee Costs - Capital	3,416	2,847	3,673	3,766	3,862	3,959
<b>Total Staff Expenditure</b>	<b>80,264</b>	<b>83,278</b>	<b>89,253</b>	<b>91,201</b>	<b>95,922</b>	<b>98,342</b>
	FTE	FTE	FTE	FTE	FTE	FTE
<b>Employees (Full-time Equivalent)</b>	<b>866.23</b>	<b>837.18</b>	<b>853.91</b>	<b>852.91</b>	<b>882.91</b>	<b>882.91</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Description	Budget	Permanent		Casual
	2022-23	Full Time	Part Time	
	\$'000	\$'000	\$'000	\$'000
City Management	5,383	4,284	1,098	-
Corporate Services	12,167	10,261	1,906	601
Community Wellbeing	29,672	12,161	17,511	6,889
Community Assets & Leisure	14,661	13,141	1,521	34
Planning, Place & Sustainability	13,734	11,046	2,688	591
Total Permanent Staff expenditure	75,618	50,894	24,724	8,115
Casuals, temporary and other expenditure	9,962			
Capitalised labour costs	3,673			
<b>Total Staff Expenditure</b>	<b>89,253</b>			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Description	Budget	Permanent		Casual
	2022-23	Full Time	Part Time	
	FTE	FTE	FTE	FTE
City Management	40.43	31.00	9.43	-
Corporate Services	103.30	81.00	22.30	6.36
Community Wellbeing	314.03	114.00	200.03	81.29
Community Assets & Leisure	158.35	140.00	18.35	0.44
Planning, Place & Sustainability	120.14	94.00	26.14	7.09
Total Permanent Staff expenditure	736.25	460.00	276.25	95.18
Casuals, temporary and other expenditure	86.66			
Capitalised labour costs	31.00			
<b>Total Staff</b>	<b>853.91</b>			

The *Gender Equality Act 2020* (commenced on 31 March 2021) will improve workplace gender equality in the Victorian public sector, universities and local councils. The legislation requires organisations to regularly collect and report data on gender equality in the workplace by doing workplace gender audits.

Planned Human Resources Expenditure						
Description	2021-22 Budget	2021-22 Forecast	2022-23	2023-24	2024-25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff Expenditure</b>						
<b>Community Wellbeing</b>						
Permanent Full-time	10,305	10,305	12,161	12,354	12,667	12,987
Female	8,687	8,266	9,673	9,801	10,050	10,304
Male	1,618	2,039	2,489	2,552	2,617	2,683
Permanent Part-time	22,873	17,901	17,511	17,957	18,414	18,878
Female	20,346	15,893	15,547	15,943	16,348	16,760
Male	2,527	2,008	1,964	2,014	2,065	2,117
<b>Total Community Wellbeing</b>	<b>33,178</b>	<b>28,206</b>	<b>29,672</b>	<b>30,311</b>	<b>31,081</b>	<b>31,864</b>
<b>Community Assets &amp; Leisure</b>						
Permanent Full-time	14,110	13,807	13,141	13,476	13,818	14,166
Female	3,311	3,672	3,495	3,584	3,675	3,768
Male	10,799	10,135	9,646	9,892	10,143	10,399
Permanent Part-time	1,067	1,067	1,521	1,560	2,799	2,870
Female	645	759	1,082	1,110	1,838	1,884
Male	422	308	439	450	962	986
<b>Total Community Assets &amp; Leisure</b>	<b>15,178</b>	<b>14,874</b>	<b>14,661</b>	<b>15,035</b>	<b>16,617</b>	<b>17,036</b>
<b>Planning, Place &amp; Sustainability</b>						
Permanent Full-time	11,093	11,093	11,046	11,115	11,397	11,684
Female	5,176	5,073	5,051	5,080	5,210	5,341
Male	5,917	6,020	5,995	6,034	6,187	6,343
Permanent Part-time	2,053	2,053	2,688	2,757	2,827	2,898
Female	1,670	1,500	1,964	2,014	2,065	2,117
Male	383	553	724	742	761	781
<b>Total Planning, Place &amp; Sustainability</b>	<b>13,147</b>	<b>13,147</b>	<b>13,734</b>	<b>13,871</b>	<b>14,224</b>	<b>14,582</b>
<b>Corporate Services</b>						
Permanent Full-time	9,123	9,123	10,261	10,523	10,790	11,062
Female	4,188	4,326	4,865	4,989	5,116	5,245
Male	4,935	4,797	5,396	5,534	5,674	5,817
Permanent Part-time	1,730	1,831	1,906	1,955	2,004	2,055
Female	1,473	1,522	1,584	1,624	1,666	1,708
Male	257	309	322	330	339	347
<b>Total Corporate Services</b>	<b>10,853</b>	<b>10,954</b>	<b>12,167</b>	<b>12,478</b>	<b>12,795</b>	<b>13,117</b>
<b>City Management</b>						
Permanent Full-time	3,813	3,813	4,284	4,394	4,505	4,619
Female	2,539	2,690	3,022	3,099	3,178	3,258
Male	1,274	1,123	1,262	1,294	1,327	1,360
Permanent Part-time	680	680	1,098	1,126	1,155	1,184
Female	582	593	958	982	1,007	1,033
Male	98	87	140	144	147	151
<b>Total City Management</b>	<b>4,493</b>	<b>4,493</b>	<b>5,383</b>	<b>5,520</b>	<b>5,660</b>	<b>5,803</b>
<b>Total Permanent Staff Expenditure</b>	<b>76,848</b>	<b>71,674</b>	<b>75,618</b>	<b>77,215</b>	<b>80,377</b>	<b>82,402</b>
Casuals and Other Expenditure	10,297	8,756	9,962	10,220	11,683	11,980
Capitalised Labour Costs	3,416	2,847	3,673	3,766	3,862	3,959
<b>Total Expenditure</b>	<b>90,562</b>	<b>83,278</b>	<b>89,253</b>	<b>91,201</b>	<b>95,922</b>	<b>98,342</b>

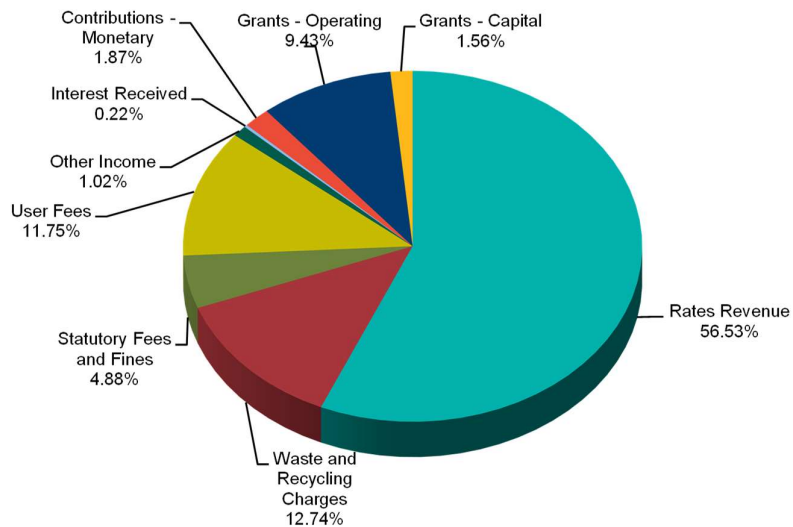
Planned Human Resources FTE						
Description	2021-22 Budget FTE	2021-22 Forecast FTE	2022-23 FTE	2023-24 FTE	2024-25 FTE	2025-26 FTE
<b>Community Wellbeing</b>						
Permanent Full-time	99.00	107.00	114.00	113.00	113.00	113.00
Female	86.00	90.00	95.00	94.00	94.00	94.00
Male	13.00	17.00	19.00	19.00	19.00	19.00
Permanent Part-time	234.93	200.88	200.03	200.03	200.03	200.03
Female	207.98	176.87	176.13	176.13	176.13	176.13
Male	26.95	24.01	23.90	23.90	23.90	23.90
<b>Total Community Wellbeing</b>	<b>333.93</b>	<b>307.88</b>	<b>314.03</b>	<b>313.03</b>	<b>313.03</b>	<b>313.03</b>
<b>Community Assets &amp; Leisure</b>						
Permanent Full-time	146.00	146.00	140.00	140.00	140.00	140.00
Female	34.00	37.00	35.00	35.00	35.00	35.00
Male	112.00	109.00	105.00	105.00	105.00	105.00
Permanent Part-time	11.89	11.89	18.35	18.35	33.35	33.35
Female	7.01	8.38	12.94	12.94	20.94	20.94
Male	4.88	3.51	5.41	5.41	12.41	12.41
<b>Total Community Assets &amp; Leisure</b>	<b>157.89</b>	<b>157.89</b>	<b>158.35</b>	<b>158.35</b>	<b>173.35</b>	<b>173.35</b>
<b>Planning, Place &amp; Sustainability</b>						
Permanent Full-time	96.00	96.00	94.00	94.00	94.00	94.00
Female	45.00	45.00	44.00	44.00	44.00	44.00
Male	51.00	51.00	50.00	50.00	50.00	50.00
Permanent Part-time	21.53	21.53	26.14	26.14	26.14	26.14
Female	16.83	15.10	18.33	18.33	18.33	18.33
Male	4.70	6.43	7.81	7.81	7.81	7.81
<b>Total Planning, Place &amp; Sustainability</b>	<b>117.53</b>	<b>117.53</b>	<b>120.14</b>	<b>120.14</b>	<b>120.14</b>	<b>120.14</b>
<b>Corporate Services</b>						
Permanent Full-time	78.00	78.00	81.00	81.00	81.00	81.00
Female	37.00	38.00	39.00	39.00	39.00	39.00
Male	41.00	40.00	42.00	42.00	42.00	42.00
Permanent Part-time	19.60	20.60	22.30	22.30	22.30	22.30
Female	16.76	17.32	18.75	18.75	18.75	18.75
Male	2.84	3.28	3.55	3.55	3.55	3.55
<b>Total Corporate Services</b>	<b>97.60</b>	<b>98.60</b>	<b>103.30</b>	<b>103.30</b>	<b>103.30</b>	<b>103.30</b>
<b>City Management</b>						
Permanent Full-time	27.00	27.00	31.00	31.00	31.00	31.00
Female	17.00	18.00	21.00	21.00	21.00	21.00
Male	10.00	9.00	10.00	10.00	10.00	10.00
Permanent Part-time	6.10	6.10	9.43	9.43	9.43	9.43
Female	5.31	5.40	8.34	8.34	8.34	8.34
Male	0.79	0.70	1.09	1.09	1.09	1.09
<b>Total City Management</b>	<b>33.10</b>	<b>33.10</b>	<b>40.43</b>	<b>40.43</b>	<b>40.43</b>	<b>40.43</b>
<b>Total Permanent Staff</b>	<b>740.05</b>	<b>715.00</b>	<b>736.25</b>	<b>735.25</b>	<b>750.25</b>	<b>750.25</b>
Casuals and Other	95.18	95.18	86.66	86.66	101.66	101.66
Capitalised Labour	31.00	27.00	31.00	31.00	31.00	31.00
<b>Total Staff</b>	<b>866.23</b>	<b>837.18</b>	<b>853.91</b>	<b>852.91</b>	<b>882.91</b>	<b>882.91</b>

## 4. Notes to the Financial Statements

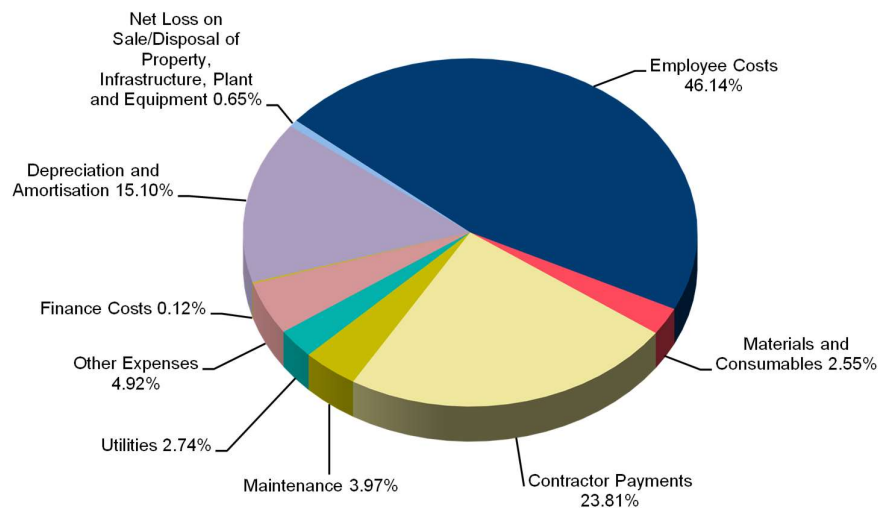
### 4.1 Comprehensive Income Statement

The graphs below show the allocation of income and expenditure for the *2022-23 Budget*:

Operating Revenue - 2022-23



Operating Expenditure - 2022-23





#### 4.1.1 Rate Revenue

In 2022-23, the rate increase will be 1.75 per cent and total rate revenue will be 56 per cent of Council's total income.

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022-23 the FGRS cap has been set at 1.75 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75 per cent in line with the rate cap.

This will raise total rates and charges for 2022-23 to \$129.71m.

**4.1.1(a)** The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021-22 Forecast Actual	2022-23 Budget	Change	%
	\$'000	\$'000	\$'000	
Waste management charge	22,902	23,851	949	4.14%
General Rates*	102,048	104,174	2,126	2.08%
Cultural & Recreation Land	241	236	(5)	-2.07%
Supplementary rates and rate adjustments	1,004	1,000	(4)	-0.40%
Interest on rates and charges	-	450	450	0.00%
Hardship Rates Relief Support	(1,000)	-	1,000	100.00%
<b>Total rates and charges</b>	<b>125,195</b>	<b>129,711</b>	<b>4,516</b>	<b>3.61%</b>

\*These items are subject to the rate cap established under the FGRS

**4.1.1(b)** The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2021-22 cents/\$NAV	2022-23 cents/\$NAV	Change
General Rate	2.7884	2.4565	-11.90%
Cultural & Recreation with Liquor	1.6730	1.4739	-11.90%
Cultural & Recreation without Liquor	1.3942	1.2283	-11.90%
Cultural & Recreation MRC	2.1192	1.8669	-11.91%
Yarra Yarra Golf Club	1.3942	1.2283	-11.90%

**4.1.1(c)** The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2021-22	2022-23	Change	
	\$'000	\$'000	\$'000	%
General Rate	102,048	104,175	2,127	2.08%
Cultural & Recreation with Liquor	25	27	2	7.74%
Cultural & Recreation without Liquor	35	38	3	8.87%
Cultural & Recreation MRC	123	113	(10)	-8.01%
Yarra Yarra Golf Club	58	59	1	1.29%
<b>Total amount to be raised by general rates</b>	<b>102,289</b>	<b>104,411</b>	<b>2,122</b>	<b>2.07%</b>

**4.1.1(d)** The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2021-22	2022-23	Change	
	Number	Number	Number	%
General Rate	70,079	70,079	-	0.00%
Cultural & Recreation with Liquor	6	6	-	0.00%
Cultural & Recreation without Liquor	18	18	-	0.00%
Cultural & Recreation MRC	1	1	-	0.00%
Yarra Yarra Golf Club	1	1	-	0.00%
<b>Total number of assessments</b>	<b>70,105</b>	<b>70,105</b>	<b>-</b>	<b>0.00%</b>

**4.1.1(e)** The basis of valuation to be used is the Net Annual Value.

**4.1.1(f)** The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2021-22	2022-23	Change	
	\$'000	\$'000	\$'000	%
General Rate	3,671,792	4,240,754	568,962	15.50%
Cultural & Recreation with Liquor	1,468	1,828	360	24.52%
Cultural & Recreation without Liquor	2,515	3,103	588	23.38%
Cultural & Recreation MRC*	5,818	6,061	243	4.18%
Yarra Yarra Golf Club	4,182	4,784	602	14.40%
<b>Total value of land</b>	<b>3,685,775</b>	<b>4,256,530</b>	<b>570,755</b>	<b>15.49%</b>

**4.1.1(g)** The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2021-22	2022-23		
	\$	\$	\$	%
Municipal	-	-	-	0.00%

**4.1.1(h)** The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2021-22 \$	2022-23 \$	Change \$	%
Municipal	-	-	-	0.00%

**4.1.1(i)** The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021-22 \$	Per Rateable Property 2022-23 \$	Change \$	%
240 Litre Bin	564	590	26	4.61%
120 Litre Bin	282	295	13	4.61%
Flats Sharing 240 litre bin	282	295	13	4.61%
Family 240 litre bin	282	295	13	4.61%
Litter Management Charge	72	82	10	13.89%
240 Litre Medical	282	295	13	4.61%
Additional Recycling	60	60	-	0.00%
Additional Green Waste	40	40	-	0.00%
Additional 120L Red Bin	353	368.75	16	4.61%
Additional 240L Red Bin	705	737.50	33	4.61%
240L Commercial Red Bin	564	598	34	6.03%

**4.1.1(j)** The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2021-22 \$'000	2022-23 \$'000	Change \$'000	%
240 Litre Bin	7,818	8,141	322	4.12%
120 Litre Bin	12,039	12,445	406	3.37%
Flats Sharing 240 Litre Bin	618	647	29	4.61%
Family 240 Litre Bin	127	148	20	15.94%
Litter Management Charge	581	658	77	13.22%
240 Litre Medical	11	13	2	15.07%
Additional Recycling	129	99	30	-23.62%
Additional Green Waste	11	27	16	144.81%
240L Commercial Red Bin	1,566	1,674	108	100.00%
<b>Total</b>	<b>22,902</b>	<b>23,851</b>	<b>949</b>	<b>4.14%</b>

**4.1.1(k)** The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2021-22 \$'000	2022-23 \$'000	Change \$'000	%
General Rates	102,289	104,411	2,122	2.07%
Waste management charges	22,902	23,851	949	4.14%
<b>Total Rates and charges</b>	<b>125,191</b>	<b>128,262</b>	<b>3,072</b>	<b>2.45%</b>

#### 4.1.1(l) Fair Go Rates System Compliance

Glen Eira City Council is fully compliant with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021-22	2022-23
Total Rates	\$ 100,539,905	\$ 102,382,809
Number of rateable properties	69,670	70,079
Base Average Rate	\$ 1,443.09	\$ 1,460.96
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$ 1,464.73	\$ 1,486.53
Maximum General Rates and Municipal Charges Revenue	\$ 102,048,004	\$ 104,174,508
Budgeted General Rates and Municipal Charges Revenue	\$ 102,048,004	\$ 104,174,508
Budgeted Supplementary Rates	\$ 1,004,000	\$ 1,000,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 103,052,004	\$ 105,174,508

#### 4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations.
- The variation of returned levels of value (e.g., valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

**\*Note:**

The rates associated with the Melbourne Racing Club (MRC) involve three parcels of land.

1. The private property along Kambrook and Booran Roads is rated at the General Rate, the same as the vast majority of property in the municipality.
2. The Crown Land comprising the Racecourse Reserve, under the control of the MRC, is rated under the *Cultural and Recreational Land Act* (as are tennis clubs, bowls clubs, golf clubs etc.).
3. The free hold land to the north of Station Street known as 'Caulfield Village' will continue to change significantly over the course of the next 10-15 years.
  - a. Precinct 3 of Caulfield Village is still currently rated under the *Cultural and Recreational Lands Act* owing to its use in association with racing. Precinct 2 changed to General rate in 2018-19.
  - b. As Stages of this land move into construction, they will cease to be rated under the *Cultural and Recreational Lands Act* and will be rated under the General Rate. This is likely to take the form of a series of Supplementary Rate assessments. At the same time, back rates will be applied in accordance with *Cultural and Recreational Lands Act 1963* section 4(5), which will also be for increased amounts.

- c. This process will continue as each Stage moves into development until eventually the whole area is rateable under the General Rate and has been subject to back rates. The timing of these changes will be driven by construction which is not within Council's control. It is likely that these changes will occur over successive Council budgets and during the course of particular financial years.

Rates and changes in rates are assessed by independent valuers under the supervision of the Valuer General for Victoria. Values and rates assessed for Council's purposes may also be used by the State Government to levy the *Fire Services Property Levy* and Land Tax.

## Income variances

		Forecast 2021-22	Budget 2022-23	Variance	
	Notes	\$'000	\$'000	\$'000	%
<b>Income</b>					
Rates Revenue*	4.1.1	101,289	104,861	3,572	3.5%
Supplementary Rates	4.1.1	1,004	1,000	(4)	(0.4%)
Waste and Recycling Charges	4.1.1	22,902	23,851	949	4.1%
Statutory Fees and Fines	4.1.2	7,415	9,141	1,726	23.3%
User Fees	4.1.3	16,590	22,000	5,411	32.6%
Interest Received	4.1.4	218	440	222	102.2%
Contributions - Monetary	4.1.5	3,513	3,500	(13)	(0.4%)
Grants - Operating	4.1.6	23,130	17,667	(5,463)	(23.6%)
Grants - Capital	4.1.6	12,115	2,914	(9,201)	(75.9%)
Other Income	4.1.7	1,785	1,907	121	6.8%
<b>Total Income</b>		<b>189,960</b>	<b>187,282</b>	<b>(2,678)</b>	<b>(1.4%)</b>

*Positive variance movements relate to an increase in revenue and negative figures (in brackets), relate to a decrease in revenue.*

### 4.1.2 Statutory Fees and Fines (\$1.73m increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines. The increase is due to the impact of pandemic closures on our parking infringements activity during 2021-22 with this expected to return to usual levels in 2022-23.

A detailed listing of statutory fees and fines are disclosed as part of the user charges and other fees schedule in Appendix E 'Schedule of User Charges and Other Fees'.

### 4.1.3 User Fees (\$5.4m increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities and the provision of human services such as Family Day Care and Community Care Services.

The main driver of this increase is the return to regular operating levels across fee generating services. The movement between forecast and budget for Glen Eira Leisure is \$4.12m.

A detailed listing of user fees is disclosed as part of the user charges and other fees schedule in Appendix E 'Schedule of User Charges and Other Fees' and Appendix F 'Schedule of GEL User Charges and Other Fees'.

#### 4.1.4 Interest Received (\$222k increase)

During 2021-22 a low level of investment occurred due to uncertainty and low interest rates. The budget assumes a continuing low interest rate environment.

#### 4.1.5 Contributions (\$13k decrease)

Council receives open space levies pursuant to clause 52.01 of the *Glen Eira Planning Scheme*.

These contributions are levied on multi-unit property developments in order to fund open space and are volatile and depend on decisions made by developers, not Council.

#### 4.1.6 Grants (\$14.7m decrease)

Grants are required by the Act and the Regulations to be disclosed in Council's *Budget*.

A list of operating grants by type and source is included below:

Operating Grants				
Grant Funding Types and Source (Operating)	Forecast 2021-22	Budget 2022-23	Variance	
	\$'000	\$'000	\$'000	%
<b>Recurrent - Commonwealth Government</b>				
Aged Care	5,552	5,500	(52)	(1%)
Early Learning Centres	1,335	1,332	(3)	(0%)
Family Day Care	560	550	(10)	(2%)
Victoria Local Government Grants Commission	5,405	1,091	(4,314)	(80%)
<b>Recurrent - State Government</b>				
Delivered Meals	209	233	24	11%
Diversity & Inclusion	35	-	(35)	(100%)
Early Learning	-	24	24	100%
Healthy Ageing	100	84	(16)	(16%)
Home Care	4,033	4,087	54	1%
Home Maintenance	253	254	1	0%
Immunisation	112	116	4	4%
In-home Assessment	897	885	(12)	(1%)
Libraries & Learning Centres	957	952	(6)	(1%)
Maternal and Child Health	1,437	1,465	28	2%
Public Health & Safety	86	9	(77)	(89%)
Social Support	611	611	0	0%
Supervision of School Crossings	426	430	4	1%
Youth Services	33	45	12	38%
<b>Non Recurrent - State Government</b>				
Circular Economy and Sustainability	135	-	(135)	(100%)
Pandemic Support and Recovery	956	-	(956)	(100%)
<b>Total Operating Grants</b>	<b>23,130</b>	<b>17,667</b>	<b>(5,463)</b>	<b>(24%)</b>

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Council has secured grant funding for several 2022-23 capital projects and will continue to advocate for grant funding on a project-by-project basis.



Movements in capital grant funding are summarised below:

Capital Grants				
Grant Funding Types and Source	Forecast 2021-22	Budget 2022-23	Variance	
	\$'000	\$'000	\$'000	%
<b>Recurrent - State Government</b>				
Roads to Recovery	847	424	(424)	(50%)
Library Books	67	68	1	2%
<b>Non Recurrent - State Government</b>				
Aileen Avenue Pocket Park (\$1.3m total grant)	650	-	(650)	100%
Car Park Feasibility Grants	1,000	-	(1,000)	100%
Community Infrastructure	4,397	847	(3,549)	(81%)
Eat Street Community Space (\$1.3m total grant)	325	325	-	0%
Lord Reserve Pavilion (\$1.0m total grant)	200	-	(200)	(100%)
Murrumbeena Park Community Hub (\$2.0m total grant)	200	-	(200)	(100%)
Princes Park Playspace	1,000	-	(1,000)	100%
Recreational Services	429	250	(179)	(42%)
<b>Non Recurrent - Commonwealth Government</b>				
Murrumbeena Park Community Hub (\$4.0m total grant)	3,000	1,000	(2,000)	100%
<b>Total Capital Grants</b>	<b>12,115</b>	<b>2,914</b>	<b>(9,201)</b>	<b>(76%)</b>

#### 4.1.7 Other Income (\$121k increase)

Other income includes lease and rental income, non-statutory licences and reimbursements.

## Expenditure Variances

		Forecast 2021-22	Budget 2022-23	Variance	
	Notes	\$'000	\$'000	\$'000	%
Expenses					
Employee Costs	4.1.8	80,430	85,580	(5,150)	(6.4%)
Materials and Consumables	4.1.9	4,520	4,734	(214)	(4.7%)
Contractor Payments	4.1.10	42,823	44,155	(1,332)	(3.1%)
Maintenance	4.1.11	6,747	7,368	(621)	(9.2%)
Utilities	4.1.12	4,396	5,084	(688)	(15.7%)
Insurance		1,547	1,606	(58)	(3.8%)
Grants and Subsidies		1,271	1,473	(202)	(15.9%)
Other Expenses	4.1.13	5,642	5,949	(307)	(5.4%)
Borrowing Costs	4.1.14	208	218	(10)	(5.0%)
Finance Costs - Leases		239	94	145	60.8%
Depreciation	4.1.15	24,769	26,097	(1,328)	(5.4%)
Amortisation - Intangible Assets	4.1.15	873	950	(77)	(8.8%)
Amortisation - Right of Use Assets	4.1.15	1,059	959	100	9.4%
Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment	4.1.16	3,436	1,209	2,227	64.8%
Total Expenses		177,960	185,476	(7,515)	(4.2%)

Positive variance movements relate to a decrease in expenditure and negative figures (in brackets), relate to an increase in expenditure.

### 4.1.8 Employee Costs (\$5.15m increase)

Employee costs include all labour related expenditure and on-costs such as allowances, leave entitlements and employer superannuation.

The movement in employee costs is represented by:

- Estimated increase for Council's Enterprise Agreement (EA)
- New positions to support growth in Council Services – this is partially offset by increased income and diversion from consultancy spend
- Award increases and increases in hours and allowances
- Super Guarantee increase from 10 per cent to 10.5 per cent.

The remainder of the variance relates to the reduced labour spend in the 2021-22 Forecast. This is due to staff movements and pandemic closures and changes to services across Glen Eira Leisure, Libraries and Residential Aged Care.

Council has budgeted for a staffing level of 853.91 EFT for 2022-23.

### 4.1.9 Materials and Consumables (\$214k increase)

This mainly relates to savings in the 2021-22 year where operational functions were unable to be carried out during COVID-19 restrictions (such as: GESAC merchandise purchases and facilities consumables). The increase for 2022-23 reflects a return to full operational levels, where this is still appropriate.

#### **4.1.10 Contractors (\$1.3m increase)**

Contractor costs relate mainly to the provision of Council services by external providers. External contractors are expected to increase mainly due to Waste Management contract costs in line with contractual arrangements and CPI increases. These cost increases are recovered from waste management fee income.

#### **4.1.11 Maintenance (\$621k increase)**

Maintenance costs include building security, plumbing, electrical works, cleaning and parks grounds maintenance. This increase mainly reflects savings in the current year from buildings with reduced use during COVID shutdowns.

#### **4.1.12 Utilities (\$688k increase)**

Utility charges relate to utilities such as water, gas, electricity, as well as telecommunication costs. The 2021-22 forecast reflects the savings in utility costs due to building closures during the pandemic.

#### **4.1.13 Other expenses (\$307k increase)**

Other expenses include provision for doubtful debts for parking infringement debtors, court lodgements, short term leases and rentals, and councillor allowances.

#### **4.1.14 Borrowing costs (\$10k increase)**

Borrowing costs relate to the interest component of Council's loan borrowings. Borrowing repayments of principal and interest costs of \$4.23m will be made during the 2022-23 financial year.

#### **4.1.15 Depreciation and Amortisation - non-cash item (\$1.31m increase)**

Depreciation and amortisation are accounting measures which allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. This increase is due to the impact of asset revaluations.

#### **4.1.16 Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment (\$2.23m decrease)**

The 2021-22 forecast includes the loss on disposal from several large assets including the Aileen Avenue house and Bentleigh Youth Centre (both demolished).

These amounts are difficult to predict when the budget is set. Items include disposal of buildings, road surfaces, pavements, kerb and channels, footpaths, drains, right of ways and local area traffic management.

## 4.2 Balance Sheet

The budgeted Balance Sheet shows the expected financial position at the end of the reporting year. This section of the *Budget* analyses the movements in assets (what is owned), liabilities (what is owed) and equity between the 2022-23 budget year and 2021-22 forecast. The 'bottom line' of this Statement is net assets which is the net worth of Council.

The change in net assets between two year's Budgeted Balance Sheet shows how the financial position has changed over that period which is described in more detail in the Budgeted Balance Sheet. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which fall due in the next twelve months.

### Balance Sheet Key Assumptions

In preparing the budgeted Balance Sheet for the year ended 30 June 2023 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- The total of rates and charges raised will be collected in the 2022-23 year.
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and amortisation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2021-22 levels.
- Proceeds from the sale of property, infrastructure, plant and equipment will be received in full in the 2022-23 year.
- Employee entitlements to be increased in line with the estimated EA.
- Principal repayments are estimated to be \$4.02m and interest payments \$218k.
- Lease liability and right of use assets calculation based on terms of existing leases.
- *Defined Benefit Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.

#### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits. These balances are projected to decrease by \$5.78m mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the Budget and other debtor balances are at acceptable levels.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$65.74m of new assets), depreciation of assets (\$27m) and the disposal of property, plant and equipment (\$1.68m).

## 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities as at 30 June.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding most leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.

Liquidity Ratio (Working Capital)					
	Forecast	Budget	Projections		
	2021-22	2022-23	2023-24	2024-25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Current Assets</b>					
Cash and Cash Equivalents	62,412	57,133	49,931	46,853	50,772
Trade and Other Receivables	9,225	9,225	9,225	9,725	10,225
Prepayments	1,970	1,970	1,970	1,970	1,970
<b>Total Current Assets</b>	<b>73,607</b>	<b>68,328</b>	<b>61,126</b>	<b>58,548</b>	<b>62,967</b>
<b>Current Liabilities</b>					
Trade and Other Payables	18,949	18,949	18,949	19,449	19,949
Trust Funds and Deposits	30,195	30,195	30,195	30,195	30,195
Provisions	16,658	16,658	16,658	16,658	16,658
Lease Liabilities	1,013	492	317	311	311
Interest-Bearing Liabilities	4,015	2,012	3,517	3,620	3,726
<b>Total Current Liabilities</b>	<b>70,830</b>	<b>68,305</b>	<b>69,636</b>	<b>70,233</b>	<b>70,839</b>
<b>Working Capital</b>	<b>2,777</b>	<b>23</b>	<b>(8,509)</b>	<b>(11,686)</b>	<b>(7,872)</b>
<b>Working Capital Ratio</b>	<b>103.92%</b>	<b>100.03%</b>	<b>87.78%</b>	<b>83.36%</b>	<b>88.89%</b>

### 4.2.3 Borrowings

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to increase loan borrowings by \$34m and make loan principal payments of \$4.02m over the 2022-23 year.

The table below shows information on borrowings specifically required by the Regulations.

Borrowings					
	Forecast 2021-22	Budget 2022-23	2023-24	Projections 2024-25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 1 July	7,617	6,829	36,814	61,802	58,285
Amount proposed to be borrowed	3,000	34,000	27,000	-	-
Amount projected to be redeemed	(3,788)	(4,015)	(2,012)	(3,517)	(3,620)
<b>Amount of borrowings as at 30 June</b>	<b>6,829</b>	<b>36,814</b>	<b>61,802</b>	<b>58,285</b>	<b>54,665</b>

Council intends to use borrowings to partly fund its strategic and major works within the Capital Works Program. In the current low interest rate environment this is considered an appropriate funding source for new assets that will increase community amenity.

### 4.2.4 Other Liabilities

Other liabilities represent the provision for environmental rehabilitation works for Council's share of the Regional Landfill Clayton South Joint Venture (21.1 per cent). These are the estimated costs associated with remediation of the site over a period of 28 years. Remediation is expected to be completed by 2045. The 2022-23 budget and 10-year Financial Plan includes \$257k for post closure rehabilitation costs annually.

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

The Open Space Reserve is budgeted to reduce by \$3.11m during the 2022-23 financial year. This is based on \$6.6m being used to fund Open Space Strategy projects in our capital works program and new contributions to the reserve of \$3.5m.

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's *Financial Plan* and any changes in future use of the funds will be made in the context of the future funding requirements set out in the *Financial Plan*.

Council approved its *Open Space Strategy* on 8 April 2014 refreshed by Council on 9 June 2020 following community consultation. Pursuant to Clause 52.01 of the *Glen Eira Planning Scheme* a person who proposes to subdivide land into 3 or more lots must make a contribution to Council for public open space.

Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).



### 4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

### 4.4 Statement of Cash Flows

The Budgeted Statement of Cash Flows shows the expected cash movements during the budget year and the difference in the cash balance at the beginning and the end of the year. The net cash flows from operating activities, shows how much are expected to remain after providing day to day services to the community. Any surpluses from operating activities are invested in areas such as capital works.

The information in the Budgeted Statement of Cash Flows assists in the assessment of the ability of Council to generate cash flows, meet financial commitments as they fall due, including the servicing of borrowings, fund changes in the scope or nature of activities and obtain external finance. The Budgeted Statement of Cash Flows analyses the expected cash flows for the 2022-23 financial year.

The cash flow is based on three main categories. In summary these are:

#### 4.4.1 Net cash flows provided by/ (used in) operating activities

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

Reconciliation of operating result and net cash from operating activities 30 June					
	Forecast	Budget	Projections		
	2021-22	2022-23	2023-24	2024-25	2025-26
	\$'000	\$'000	\$'000	\$'000	\$'000
Surplus	12,000	1,806	9,952	13,070	13,875
Movement in rates debtors	10,000	-	-	-	-
Income received in advance	-	-	-	-	-
Debt Servicing Costs	446	312	1,080	1,788	1,685
Loss on Disposal of Property, Infrastructure, Plant and Equipment	3,436	1,209	1,209	1,209	1,209
Depreciation and Amortisation	26,702	28,006	28,237	29,123	29,858
<b>Cash Flows Available from Operating Activities</b>	<b>52,584</b>	<b>31,333</b>	<b>40,477</b>	<b>45,190</b>	<b>46,627</b>

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The decreased cash from operating activities is mainly due to decreased inflows of rates and charges revenue of \$5.5m and grants \$14.7m. Interest free deferral of rates was allowed for the 2019-20 and 2020-21 financial years and the increased forecast shows these payments being made in 2021-22.

Partly offsetting these are increases in cash inflows user fees \$5.4m, and statutory fees and fines of \$1.73m.

#### **4.4.2 Net cash flows provided by/ (used in) investing activities**

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The increase in payments for investing activities of \$13.26m represents an increase in capital works payments for the 2022-23 budget year.

#### **4.4.3 Net cash flows provided by/ (used in) financing activities**

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Financing activities refer to cash generated or used in the financing of Council functions. We intend to draw down new borrowings of \$34m in 2022-23. The outflow in financing activities represents payments to reduce loans and lease liabilities of \$5.03m and interest payments for loans and leases of \$312k.

#### **4.4.4 Cash and Cash Equivalents**

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year (governed by the rate cap) and providing a guide to the level of capital works expenditure that Council can sustain using existing cash reserves.

The Budgeted Statement of Cash Flows shows a decrease in the overall cash position as compared to the 2021-22 annual forecast.

Funds held are mainly to cover current liabilities, as Council pays its creditors at the end of the month following the receipt of an invoice.

The reduction in working capital held in the Balance Sheet from the 2021-22 forecast reflects the increased payments for investing activities and demonstrates Council's commitment to ensuring capital projects are a major priority.

Overall, total cash and investments are forecast to decrease from \$62.41m to \$57.13m as at 30 June 2023.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations as shown in the following table. Unrestricted cash and investments for the period ending June 2023 are estimated to be \$26.94m.

Restricted and Unrestricted Cash and Investments			
	Forecast 2021-22	Budget 2022-23	Variance
	Inflow/(Outflow)	Inflow/(Outflow)	Inflow/(Outflow)
	\$'000	\$'000	\$'000
<b>Total Cash and Investments</b>	<b>62,412</b>	<b>57,133</b>	<b>(5,279)</b>
<b>Restricted Cash and Investments</b>			
Trust Funds and Deposits	(30,195)	(30,195)	-
<b>Unrestricted Cash and Investments</b>	<b>32,217</b>	<b>26,938</b>	<b>(5,279)</b>
Discretionary Reserves (Open Space)	(20,003)	(16,891)	3,112
<b>Unrestricted Cash adjusted for Discretionary Reserves</b>	<b>12,214</b>	<b>10,047</b>	<b>(2,167)</b>

Included in trust funds and deposits are:

- **Residential Aged Care Deposits** - relate to resident accommodation deposits for Council's nursing home at Warrawee. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the *Aged Care Act 1997*. Council is liable to repay deposits as and when required; and
- **Refundable deposits** - are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

#### Unrestricted cash and investments

These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

#### 4.5 Capital Works Program

The Budgeted Statement of Capital Works sets out all the expected capital expenditure in relation to non-current assets for the year. It also shows the amount of capital works expenditure which is expected to be expanding, renewing or upgrading Council's asset base. This is important because each of these categories has a different impact on Council's future costs. The total expenditure on capital works projects for the 2022-23 financial year is \$65.74m (including carry overs of \$30m from 2021-22). The following tables show the total capital works from various views.

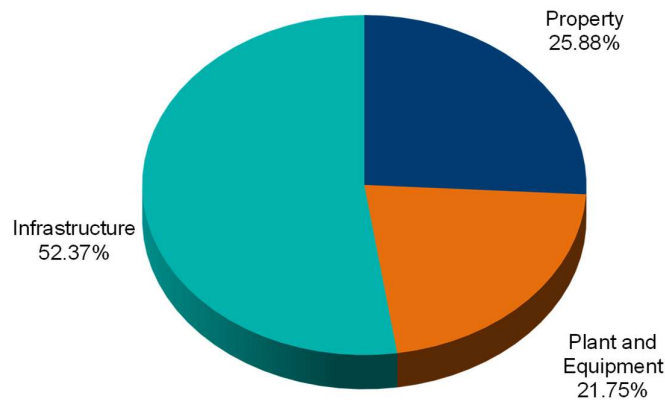
#### 4.5.1 Summary

	Forecast 2021-22	Budget 2022-23	Change	
New Works	\$'000	\$'000	\$'000	%
Property	41,029	9,249	31,779	77.5%
Plant and Equipment	5,524	7,773	(2,249)	(40.7%)
Infrastructure	26,093	18,716	7,377	28.3%
<b>Total</b>	<b>72,645</b>	<b>35,738</b>	<b>36,907</b>	<b>50.8%</b>

#### 4.5.2 Carried Forward Works (\$30m)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2021-22 year it is forecast that \$30m of capital works will be incomplete and be carried forward into the 2022-23 year.

**2022-23 Capital Works Budget by Category**



#### 4.5.3 Property (\$9.25m)

The property class comprises buildings and building improvements including community facilities, Municipal offices, sports facilities and pavilions.

#### 4.5.4 Plant and Equipment (\$7.77m)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, and library collections.

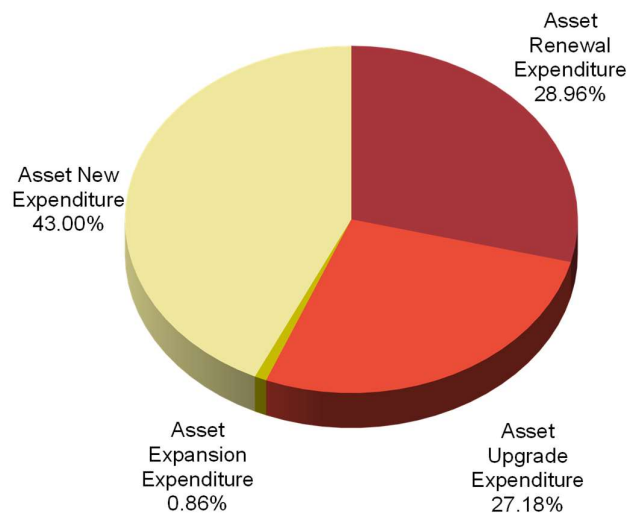
#### 4.5.5 Infrastructure (\$18.72m)

Infrastructure includes roads, footpaths, drainage works (in road reserves, sportsgrounds and irrigation) open space (includes open space initiatives, parks, playing surfaces and playground equipment), car parks and streetscape works (street beautification of Council's streets and shopping precincts).

Refer to Appendix B and C for detailed listings of 2022-23 Capital Works projects.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New	Renewal	Upgrade	Expansion	Grants	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	9,249	6,110	1,531	1,609	-	-	3,924	5,325
Plant and Equipment	7,773	989	5,580	1,078	125	68	7,704	-
Infrastructure	18,716	2,171	11,928	4,180	438	1,521	17,195	-
<b>Total New Works</b>	<b>35,738</b>	<b>9,270</b>	<b>19,039</b>	<b>6,867</b>	<b>563</b>	<b>1,589</b>	<b>28,824</b>	<b>5,325</b>
Carried forward capital works from 2021-22	30,000	19,000	-	11,000	-	1,325	-	28,675
<b>Total Capital Works Expenditure</b>	<b>65,738</b>	<b>28,270</b>	<b>19,039</b>	<b>17,867</b>	<b>563</b>	<b>2,914</b>	<b>28,824</b>	<b>34,000</b>

### 2022-23 Capital Works - by Type



#### 4.5.6 Asset Renewal (\$19.04m), Upgrade (\$17.87m), Expansion (\$563k) and New (\$28.27m)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

#### 4.5.7 Funding Sources

##### Grants - Capital (\$2.91m)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Below are the project related Grants factored into the Budget:

Capital Grants	Total Grants (All Years) \$'000	2022-23 Allocation \$'000
Roads to Recovery	Recurrent	424
Library Books	Recurrent	68
Community Infrastructure	5667	847
Eat Street Community Space (\$1.3m total)	1300	325
Recreational Services	250	250
Murrumbeena Park Community Hub	6000	1000
<b>Total 2022-23 Capital Grants</b>		<b>2,914</b>

Council will continue to advocate for grant funding on a project-by-project basis.

##### Council Cash (\$28.82m)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$28.82m will be generated in Council cash to fund the 2022-23 Capital Works program.

##### Borrowings (\$34m)

Council will be entering into loan facilities to fund our major projects in 2022-23. Information on Council's loans is on page 50.

Refer to Appendix B and C for detailed listings of Capital Works projects.

## 5. Financial Performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Financial Performance Indicators for the years ending 30 June								
Indicator	Measure	Notes	2021-22 Forecast	2022-23	2023-24	2024-25	2025-26	Trend +/-
<b>Operating Position</b>								
Adjusted Underlying Result	Adjusted Underlying Surplus	1	-0.06%	-0.60%	4.33%	5.56%	6.25%	+
	Adjusted Underlying Revenue							
<b>Liquidity</b>								
Working Capital	Current Assets/ Current Liabilities	2	103.92%	100.03%	87.78%	83.36%	88.89%	o
Unrestricted Cash	Unrestricted Cash/ Current Liabilities		3.13%	39.44%	28.34%	23.72%	29.05%	-
<b>Obligations</b>								
Loans and Borrowings	Interest-bearing Loans and Borrowings Rate Revenue	3	5.45%	28.38%	46.26%	42.30%	38.47%	-
Loans and Borrowings	Interest and Principal Repayments Rate Revenue		3.19%	3.26%	2.27%	3.83%	3.72%	o
Indebtedness	Non-current Liabilities Own Source Revenue		6.50%	25.32%	37.85%	33.81%	32.01%	-
Asset Renewal	Asset Renewal+Upgrade Asset Depreciation	4	179.28%	141.42%	219.50%	100.75%	89.43%	-
<b>Stability</b>								
Rates Concentration	Rate Revenue Adjusted Underlying Revenue	5	70.40%	70.36%	68.45%	66.30%	66.54%	o
Rates Effort	Rate Revenue Property Values (CIV)		0.17%	0.17%	0.17%	0.16%	0.16%	o
<b>Efficiency</b>								
Expenditure Level	Total Expenditure No. of Assessments		\$ 2,538	\$ 2,608	\$ 2,590	\$ 2,685	\$ 2,702	+
Revenue Level	Rates Revenue No. of Assessments		\$ 1,459	\$ 1,489	\$ 1,515	\$ 1,546	\$ 1,576	+
Workforce Turnover	No. of Resignations & Terminations Average Number of Staff		19.88%	11.14%	11.24%	11.24%	11.23%	o

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator



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## Notes to Financial Performance Indicators (LGPRF)

### 1. Adjusted Underlying Result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The changes in Council services required during the COVID-19 pandemic has reduced our surplus significantly in 2020-21 and 2021-22 however Council expects to retain a positive result over the subsequent years.

### 2. Working Capital

This is the proportion of current liabilities represented by current assets and measures the ability to pay existing liabilities in the next 12 months. A ratio of more than 100 per cent means there are more short-term assets than short-term liabilities.

Council needs to ensure working capital is maintained such that sufficient cash reserves are available to meet normal cash flow requirements. Over the next few years, Council will invest heavily in its capital works program by fully utilising cash reserves and taking advantage of the low interest rate environment to fast-track major projects using borrowings.

The trend of working capital is forecast to be below 100 per cent but not lower than 83 per cent over the 2021-2025 period.

Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Contract Deposits and *Fire Services Property Levy*.

### 3. Loans and borrowings

Trend indicates Council's reliance on debt against its annual rate revenue. New borrowings will affect this indicator from 2021-22 onwards

### 4. Asset Renewal

This percentage indicates the extent of Council's renewal and upgrade expenditure on new capital works projects against its depreciation charge.

### 5. Rates Concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will still be consistently reliant on rate revenue compared to all other revenue sources.

## Overview to Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in this report. Statutory disclosures are in accordance with the, *Local Government 2020, Local Government (Planning and Reporting) Regulations 2020* and Local Government Model Financial Report.

This information has not been included in the main body of the *Budget* in the interests of clarity and conciseness. Council has decided that whilst the budget needs to focus on the important elements of the *Budget* and provide appropriate analysis, the detail upon which the *Budget* is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
<b>A</b>	<b>Budget Processes</b>
<b>B</b>	<b>Capital Works Program (as required by the Local Government Regulations)</b>
<b>C</b>	<b>New Capital Works Program</b>
<b>D</b>	<b>Summary of Planned Capital Works Expenditure</b>
<b>E</b>	<b>Schedule of User Charges and Other Fees</b>
<b>F</b>	<b>Schedule of GEL User Charges and Other Fees</b>

## **Appendix A – Budget Processes**

This section lists the budget processes to be undertaken in order to adopt the *Budget* in accordance with the *Local Government Act 2020* (the *Act*) and Local Government (Planning and Reporting) Regulations 2020 (the Regulations).

As required by *Act*, Council undertook community engagement for the preparation of the Budget and Financial Plan in accordance with its participatory and deliberative engagement practices. These practices are outlined in Council's *Community Engagement Policy* and sit at the *Consult* and *Involve* levels of community engagement.

Under the *Act*, Council is required to prepare and adopt a *Budget* for each financial year. The *Budget* is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the *Act*.

The 2022-23 *Budget*, which is included in this report, is for the year 1 July 2022 to 30 June 2023 and is prepared in accordance with the *Act* and Regulations. The *Budget* includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works.

These Statements have been prepared for the year ending 30 June 2023 in accordance with the *Act* and Regulations and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The *Budget* also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the *Budget*.

A proposed *Budget* is prepared in accordance with the *Act* and submitted to Council for approval by 30 June.

With the introduction of the State Government's Rate Capping legislation in 2015, Councils are capped to a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). Glen Eira City Council has determined not to submit an application for a variation in 2022-23.

The final step is for Council to adopt the *Budget* after receiving and considering any submissions from interested parties. The *Budget* is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget Process	Timing
1. Participatory and deliberative community engagement for the preparation of the Budget and Financial Plan	Oct - Dec
2. Minister of Local Government announces maximum rate increase	Dec
3. Council to advise ESC if it intends to make a rate variation submission	Jan
4. Council submits formal rate variation submission to ESC	Mar
5. Proposed budget submitted to Council for approval	Apr
6. ESC advises whether rate variation submission is successful	May
8. Budget available for community feedback and comment	Apr/May
9. Budget information sessions for the public	May
10. Community feedback considered by Council	Jun
11. Budget presented to Council for adoption	Jun
12. Copy of adopted budget submitted to the Minister	Jun

# Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name			Location			2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources						
						Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$					
PROPERTY																	
Land																	
Open Space Land Acquisitions	Municipality Wide	\$	5,644,980	\$	-	\$	-	\$	-	\$	5,644,980	\$	-	\$	-	\$	5,644,980
Buildings																	
Future Spaces - Town Hall Refurbishment	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$	1,100,000	\$	550,000	\$	550,000	\$	-	\$	-	\$	-	\$	-	\$	1,100,000
Caulfield Park Grey Brick Pavilion Redevelopment	Caulfield Park - 280 Balaclava Road, Caulfield North	\$	160,000	\$	80,000	\$	80,000	\$	-	\$	-	\$	-	\$	-	\$	160,000
Murrumbeena Family Centre Upgrade	Murrumbeena Family Centre 105-107 Murrumbeena Road Murrumbeena	\$	45,000	\$	-	\$	45,000	\$	-	\$	-	\$	-	\$	-	\$	45,000
Relocation of Glen Eira Adult Learning Centre (GEALC)	To be confirmed	\$	350,000	\$	-	\$	350,000	\$	-	\$	-	\$	-	\$	-	\$	350,000
Sustainability Initiatives - Solar	Caulfield Park Pavilion, Victory Park Pavilion, Centenary Park Pavilion, Packer Park Pavilion, Glen Huntly Pavilion, Duncan Mackinnon Pavilion, Warrawee Nursing Home.	\$	425,000	\$	-	\$	-	\$	-	\$	425,000	\$	-	\$	-	\$	425,000
Sustainability Initiatives - Energy Efficiency Projects	Moorleigh Community Village - 92 Bignell Road, Bentleigh East.	\$	90,000	\$	-	\$	90,000	\$	-	\$	-	\$	-	\$	-	\$	90,000
Bike Parking Implementation	Glen Eira Activity Centres	\$	40,000	\$	-	\$	-	\$	-	\$	40,000	\$	-	\$	-	\$	40,000
Roof Renewals	Bentleigh Maternal and Child Care Centre, Bentleigh Senior Citizens Centre, Centre Road Kindergarten, Murrumbeena Family Centre, Glen Eira Town Hall - Oak Tree House, Glover Street Kindergarten (Oakleigh South Kindergarten), Godfrey Street Community House, Legal Aid, Glen Eira Town Hall.	\$	325,407	\$	325,407	\$	-	\$	-	\$	-	\$	-	\$	-	\$	325,407
External Component Renewal	Ormond Community Kindergarten, Bentleigh Kindergarten, Jasper Road Independent Living Units.	\$	139,100	\$	139,100	\$	-	\$	-	\$	-	\$	-	\$	-	\$	139,100
Replacement of Park Shelters	Various locations in the municipality	\$	150,000	\$	112,500	\$	37,500	\$	-	\$	-	\$	-	\$	-	\$	150,000
Fixtures and Fittings	Fixture and Fittings and DDA works: Elsternwick Library. DDA works: 1. Glen Eira Town Hall. 2. Grandstands - East Caulfield Reserve Pavilion, McKinnon Reserve Pavilion, EE Gunn. 3. Pavilions internally - Moorleigh Reserve Pavilion, Marlborough Reserve Pavilion.	\$	580,000	\$	174,000	\$	406,000	\$	-	\$	-	\$	-	\$	-	\$	580,000
ILU Refurbishments	Various locations where Council has independent living units.	\$	150,000	\$	150,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	150,000

## Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.



Project Name		Location	2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Senior Citizen Centres entrance door upgrades	Bentleigh East Senior Citizen Centre - 1 Derry Street Bentleigh East. Bentleigh Senior Citizen Centre - 2 Arthur Street Bentleigh. Ormond Senior Citizen Centre - 2 Newham Grove Ormond. Moorleigh Village Chris Koutoumas Wing - 92 Bignell Road Bentleigh East.		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL PROPERTY</b>			<b>\$ 9,249,486</b>	<b>\$ 1,531,006</b>	<b>\$ 1,608,500</b>	<b>\$ -</b>	<b>\$ 6,109,980</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,249,486</b>

<b>PLANT AND EQUIPMENT</b>										
<b>Plant, Machinery and Equipment</b>										
Fleet EV Charging Stations - Town Hall	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield		\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000
Mechanical Component Renewals	Elsternwick Library, Murrumbeena Family Centre, Glen Eira Town Hall, Warrawee Nursing Home.		\$ 382,000	\$ 191,000	\$ 191,000	\$ -	\$ -	\$ -	\$ -	\$ 382,000
GEL - Furniture and Equipment Renewal	GESAC and Caulfield Recreation Centre		\$ 220,000	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000
GESAC Plant - Renewal	GESAC - 200 East Boundary Road, Bentleigh East		\$ 567,182	\$ 567,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,182
Fleet and Plant Replacement Program	Various sites across the municipality		\$ 1,527,110	\$ 1,527,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,527,110
Community Engagement Pop-up Trailer	Municipality Wide		\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
<b>Total Plant, Machinery and Equipment</b>			<b>\$ 3,146,292</b>	<b>\$ 2,505,292</b>	<b>\$ 191,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,146,292</b>
<b>Computers and Telecommunications</b>										
Customer Strategy	Council Offices		\$ 250,000	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ 250,000
Transformation Program	Council Offices		\$ 300,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 300,000
Transformation and Technology Program	Council Offices		\$ 1,965,000	\$ 982,500	\$ 786,000	\$ -	\$ 196,500	\$ -	\$ -	\$ 1,965,000
IT Hardware Renewals	Council Offices		\$ 964,000	\$ 964,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 964,000
<b>Total Computers and Telecommunications</b>			<b>\$ 3,479,000</b>	<b>\$ 2,096,500</b>	<b>\$ 786,000</b>	<b>\$ 125,000</b>	<b>\$ 471,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,479,000</b>
<b>Library Books and Materials</b>										
Purchase of library collections	Bentleigh Library, Carnegie Library, Caulfield Library and Elsternwick Library.		\$ 928,321	\$ 928,321	\$ -	\$ -	\$ -	\$ 68,107	\$ -	\$ 860,214

## Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name		Location	2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
				Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
<b>Other Plant and Equipment</b>										
Furniture and Equipment	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Residential Aged Care Services - Furniture and Equipment	Warrawee Community - 854a Centre Road, Bentleigh East		\$ 168,924	\$ -	\$ 101,355	\$ -	\$ 67,570	\$ -	\$ -	\$ 168,924
<b>Total Other Plant and Equipment</b>			<b>\$ 218,924</b>	<b>\$ 50,000</b>	<b>\$ 101,355</b>	<b>\$ -</b>	<b>\$ 67,570</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 218,924</b>
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>\$ 7,772,537</b>	<b>\$ 5,580,113</b>	<b>\$ 1,078,355</b>	<b>\$ 125,000</b>	<b>\$ 989,070</b>	<b>\$ 68,107</b>	<b>\$ -</b>	<b>\$ 7,704,430</b>

<b>INFRASTRUCTURE</b>										
<b>Roads</b>										
Elsternwick South – Local Area Traffic Management	Splitter Island and associated line markings on Clarence Street south of Shooobra Road Treatment: Raised Threshold Treatment on Brentani Avenue south of Clarence Street Traffic Calming / Slow point treatment at Denver Crescent (mid-block) Speed limit Reduction to 40kph at Brentani Avenue, Nagle Avenue, St James Parade, Clonard Avenue, Gough Street, Duffy Avenue and College Street, south of the Leibler Yavneh College.		\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000
Cycling Action Plan Implementation	Rosstown Rail Trail		\$ 250,000	\$ -	\$ 150,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 250,000
Pedestrian Safety	1. Whitmuir Road, at Elster Creek Trail, Bentleigh 2. Neerim Road at Boyd Park (at eastern end), Murrumbeena 3. Kooyong Road, between Sycamore Street and Carlingford Street, Caulfield South 4. Neerim Road, just west of Hobart Road, Murrumbeena		\$ 625,000	\$ -	\$ 312,500	\$ -	\$ 312,500	\$ -	\$ -	\$ 625,000
School Safety	Sebastopol Street, Caulfield North (between Balacava Road and the bend)		\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Intersection Safety	Patterson/Tucker Road intersection, Bentleigh		\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Road Reconstruction Program	1. Daniell Crescent from Kambrook to Booran Road, Caulfield. 2. Furneaux Grove from Carrington Grove to Dead End, St Kilda East. 3. Albert Road from Leila Road to Oakleigh Road, Carnegie. 4. Miriam Street from Booran Road to Dead End, Caulfield. 5. Ricourt Avenue and Ella Street from Neerim Road to Dead End, Murrumbeena. 6. Lawrance Street from Poath Road to Wilson Street, Murrumbeena. 7. Emily Street from Elbena Grove to McLaurin Road, Carnegie. 8. Acacia Street from Blackwood Street to Dandenong Road, Carnegie. 9. Wilks Street from Alma Road to Dead End, Caulfield North. 10. Delhi Street from Durban to Auckland Street, Bentleigh.		\$ 3,870,000	\$ 3,096,000	\$ 774,000	\$ -	\$ -	\$ 1,271,082	\$ -	\$ 2,598,918



## Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name	Location	2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Local Road Resurfacing Program	1. Ellen Street from Tucker to Malane, Bentleigh East. 2. Dega Avenue from Mervin to Tucker, Bentleigh East. 3. Almond Street from Bamba to Jasmine, Caulfield South. 4. Reserve Avenue from Munro to Railway, Carnegie. 5. Arawatta Street from Koornang to Dead End, Carnegie. 6. Rosstown Road from Cosy Gum to Mimosa, Carnegie. 7. Rosstown Road from Mimosa to Koornang, Carnegie. 8. St James Parade from Nepean to Clonard, Elsternwick. 9. Malane Street from Ellen to Centre, Bentleigh East. 10. Malane Street from Ellen to Leary, Bentleigh East. 11. John Street from Francesco to Malane, Bentleigh East. 12. Preston Street from Moylan to Tucker, Bentleigh East. 13. Mawby Road from Harper to East Boundary, Bentleigh East. 14. Wamba Road from East Boundary to Valerie, Bentleigh East. 15. Marilyn Court from Lesden to Dead End, Bentleigh East. 16. Curdies Street from Lesden to Wamba, Bentleigh East. 17. Howard Avenue from North to Sherwood, Ormond. 18. Alma Road from Dandenong to Khartoum, Caulfield North. 19. Balmoral Avenue from Centre to Lindsay, Bentleigh. 20. Abergeldie Avenue from Balmoral to Windsor, Bentleigh. 21. Osborne Avenue from St James to Buckingham, Bentleigh. 22. St James Avenue from Balmoral to Windsor, Bentleigh. 23. St James Avenue from House No. 30b to Tucker, Bentleigh. 24. Chesterville Road from House No. 366 to Boynton, Bentleigh East. 25. Boynton Street from Chesterville to Wards, Bentleigh East. 26. Canrobert Street from ROW to Crimea, Caulfield North. 27. Joy Street from Roselyn to Mckinnon, Bentleigh East. 28. Cushing Avenue from Centre to Seaview, Bentleigh. 29. Clairmont Avenue from Brewer to Todd, Bentleigh. 30. Todd Street from Clairmont to Brewer, Bentleigh. 31. Arthur Street from Hawthorn to Carnarvon, Caulfield North. 32. Northcote Avenue from Bamba to Hawthorn, Caulfield North. 33. Tennyson Avenue from Northcote to Glen Eira, Caulfield North. 34. Linlithgow Avenue from Glen Eira to Northcote, Caulfield North. 35. Fitzgibbon Crescent from Northcote to Bamba, Caulfield North. 36. Lucas Street from Jupiter to Saturn, Caulfield South. 37. Burrindi Road from Bamba to Booran, Caulfield South.	\$ 1,560,000	\$ 1,560,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,560,000
Right-Of-Way Renewal Program	Renewal: 1.Colin Street ROW South West, Caulfield North. 2.Lucy / Elster Avenue ROW, Elsternwick.  Design: 1.Bent Street ROW South, Elsternwick. 2.Carrington Grove ROW North, St Kilda East.	\$ 441,000	\$ 374,850	\$ 66,150	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Kerb and Channel Renewal Program	Various locations in the municipality	\$ 227,000	\$ 227,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 227,000
Upgrade unmade Right-Of-Ways	ROW Construction: 1.Right of Way (291_1) from Walsh Street to Dead End, Ormond. 2.Right of Way from the south of 6 Fallon Street to Dead End, Caulfield. 3.Right of Way from Waratah Avenue to Rosedale Avenue (Eastern side), Glen Huntly.	\$ 260,000	\$ 26,000	\$ 234,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Local Area Traffic Management Renewal Program	1.Speed Cushion renewal at various location in the municipality 2.Speed Hump renewal at various location in the municipality 3.Splitter Island renewal at various location in the municipality	\$ 270,000	\$ 216,000	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ 270,000
<b>Total Roads</b>		<b>\$ 8,083,000</b>	<b>\$ 5,499,850</b>	<b>\$ 1,610,650</b>	<b>\$ -</b>	<b>\$ 972,500</b>	<b>\$ 1,271,082</b>	<b>\$ -</b>	<b>\$ 6,811,918</b>

# Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name			Location			2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
						Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$	
Footpaths													
Walking Accessibility Action Plan	1. Glen Huntly Road / 14 intersecting side streets between Nepean Highway and Kooyong Road (prioritising Horne Street end first) – Designs for raised pedestrian threshold treatments. 2. Gordon Street / Glen Huntly Road – Design to widen traffic island (in conjunction with raised threshold treatment). 3. Riddell Parade / Glen Huntly Road – Pedestrian refuge island / lane reduction. 4. Selwyn Street / Sinclair Street; Regent Street / Sinclair Street; Sinclair Street / St Georges Road; Sandham Street / Elizabeth Street; King Street / Orrong Road - Upgrade existing line-marked traffic islands to constructed traffic islands/pedestrian refuges (mountable if required). 5. Stanley Street Car Park Laneways – Conversion to shared zones and upgraded lighting.					\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Improve footpaths in the 'Great Walk Streets'	1. Balaclava Road (between Normanby Road and Hotham Street) 2. Centre Road (between Thomas Street and East Boundary Road) 3. Truganini Road (between Glen Huntly Road and Koornang Road)					\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Footpath Program - Renewal and Upgrade	Municipality wide					\$ 1,887,000	\$ 1,887,000	\$ -	\$ -	\$ -	\$ -	\$ 1,887,000	
Nature Strip Levelling	Municipality Wide					\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Total Footpaths						\$ 2,147,000	\$ 2,087,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 2,147,000	
Drainage													
Drainage Renewal and Flood Mitigation Program	Drainage Projects: 1. Briggs Street Drainage Improvement Work Stage 2, Daniell-Farnham, Caulfield South; 2. Gordon Street and Sinclair Street Drainage Upgrade - Stage 1, Elsternwick; 3. Webb Street Drainage Improvement Work - Newlyn Street - Stage 2, Caulfield South; 4. Scott Street Drainage Improvement Work (Moore Street) - Stage 4, Caulfield South. 5. Scott Street Drainage Improvement Work (Scott Street) - Stage 3A, Caulfield South.  Drainage Design: 1. No. 1 to 27 Chauvel Street, Bentleigh East - Easement Drainage Upgrade. 2. No. 111 to 121 Oakleigh Road, Carnegie - Easement Drainage Upgrade.					\$ 3,441,000	\$ 2,580,750	\$ 860,250	\$ -	\$ -	\$ -	\$ 3,441,000	
Total Drainage						\$ 3,441,000	\$ 2,580,750	\$ 860,250	\$ -	\$ -	\$ -	\$ 3,441,000	
Parks and Open Space													
Major Playground Design Program - Packer Park	Packer Park, Leila Road, Murrumbeena.					\$ 190,000	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -	\$ 190,000	
Major Playground Program - Centenary Park - Construction of basketball/netball facilities	Centenary Park - Brady Road, Bentleigh East.					\$ 250,000	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ 250,000	\$ -	

## Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Project Name	Location	2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
			Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Boyd Park Playground	Boyd Park, Murrumbeena.	\$ 70,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ 70,000
Open Space Strategy Implementation - Boyd Park Public Toilet Construction	Boyd Park, Murrumbeena.	\$ 270,000	\$ -	\$ -	\$ -	\$ 270,000	\$ -	\$ -	\$ 270,000
Open Space Strategy Implementation - Caulfield Park Eastern Redevelopment (Park Crescent)	Caulfield Park - Park Crescent, Caulfield North.	\$ 60,000	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 60,000
Open Space Strategy Implementation - Site Preparation	Various locations in the municipality.	\$ 82,020	\$ -	\$ -	\$ -	\$ 82,020	\$ -	\$ -	\$ 82,020
Open Space Strategy Implementation - Caulfield Park Hawthorn Road Entrance Enhancements	Caulfield Park (Hawthorn Road Entrance).	\$ 100,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
Open Space Strategy Implementation - Porter Road New Open Space	15-19 Porter Road, Bentleigh.	\$ 180,000	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ 180,000
Open Space Strategy Implementation - Duncan Mackinnon Reserve Stairs and Pathway Construction	Duncan Mackinnon Reserve, Murrumbeena.	\$ 200,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 200,000
Open Space Strategy Implementation - Mackie Road Reserve Masterplan	Mackie Road Reserve, Bentleigh East.	\$ 70,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ 70,000
Implementation of Masterplan - Lord Reserve and Koornang Park Masterplan	Lord Reserve and Koornang Park, Carnegie.	\$ 275,000	\$ -	\$ 137,500	\$ 137,500	\$ -	\$ -	\$ -	\$ 275,000
Tennis Strategy Implementation	1. Glen Eira Tennis Club	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Outdoor Community Fitness Equipment Upgrade	Hodgson Reserve, Bentleigh.	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Murrumbeena Park Multipurpose Facility Construction	Murrumbeena Park	\$ 600,000	\$ 450,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Sports Pavilion Bin Enclosure Program	Caulfield Oval #1; Koornang Park Oval; Victory Park	\$ 72,828	\$ 36,414	\$ -	\$ -	\$ 36,414	\$ -	\$ -	\$ 72,828
Bailey Reserve Landscape Enhancement Works - Fitness Equipment and Pathways	Bailey Reserve - 178 East Boundary Road, Bentleigh East.	\$ 175,000	\$ -	\$ 70,000	\$ 70,000	\$ 35,000	\$ -	\$ -	\$ 175,000
Minor Playground Upgrade Program	Partial playspace upgrade at Allnutt Park, McKinnon. Design for playspace upgrade at Koornang Park.	\$ 100,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Caulfield Park Integrated Water Management Design and Planning	Caulfield Park - 280 Balaclava Road, Caulfield North.	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

## Appendix B: 2022-2023 Capital Works Program

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2022-23 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

			Asset Expenditure Types				Funding Sources		
Project Name	Location	2022-23 Budget Allocation	Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Urban Forest Strategy Implementation	The denser planting opportunities have been identified, but not limited to the following locations: Caulfield Park Packer Park Mallanbool Reserve Glenhuntly Railway Reserve Booran Reserve Moorleigh Reserve Allnutt Park Centenary Park Bailey Reserve Lord Reserve Victory Park	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000
Replacement Aged Park Infrastructure	Municipality wide, sites to be determined.	\$ 135,304	\$ 135,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,304
Park Furniture - New	Municipality wide	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Pathways Granitic Surface Upgrade	Joyce Park, Centenary Park and Caulfield Park	\$ 60,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Minor Park Improvements	Packer Park, Wattle Grove Reserve and Springthorpe Gardens	\$ 92,007	\$ 92,007	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,007
Installation of rubber softfall within playgrounds	Caulfield Park - 280 Balaclava Road, Caulfield North.	\$ 66,245	\$ -	\$ 66,245	\$ -	\$ -	\$ -	\$ -	\$ 66,245
Replacement of Shade Sails	Glen Huntly Reserve and Bentleigh Reserve	\$ 16,561	\$ 16,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,561
Perimeter/ Sportsground Fencing Renewal	Various sites throughout the Municipality	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
Minor Sportsfields Renewals	Soccer grounds at Victory Park, Bailey Reserve and Lord Reserve.	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Irrigation Upgrade Garden Beds	Allnutt Park and Halley Park	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Synthetic cricket surfaces and winter wicket covers	Caulfield Park and other various sites throughout the Municipality	\$ 42,000	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000
Sports ground irrigation conversion	Princes Oval #1	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Parks and Open Space Signage Renewal	Municipality Wide	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total Parks and Open Space		\$ 4,274,965	\$ 1,310,286	\$ 1,528,745	\$ 237,500	\$ 1,198,434	\$ 250,000	\$ -	\$ 4,024,965

# Appendix B: 2022-2023 Capital Works Program

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Project Name			Location		2022-23 Budget Allocation	Asset Expenditure Types				Funding Sources		
						Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Borrowings \$	Council Cash \$
Car Parks												
Parking Policy - DDA and Empathetic Parking Bay Implementation		1. 1-5 Bent Street and 1 Vickery Street, Bentleigh 2. 45 Burgess Street, Bentleigh 3. 85 Bendigo Avenue and 87 Daley Street, Bentleigh 4. 92 and 94 Mitchell Street, Bentleigh 5. 2 Oak Street, Bentleigh 6. Marlborough Street Reserve, Bentleigh East 7. Centenary Park, 130 Brady Road, Bentleigh East 8. Victory Park, 21 Patterson Road, Bentleigh 9. Arthur Street, Bentleigh 10. 38 Coates Street and 43 North Avenue, Bentleigh 11. 12-14 Katandra Road, Ormond 12. Tudor Street (on-street indented parking), Bentleigh East 13. 703 South Road, Bentleigh East 14. Allnutt Park, 41-59 Wheatley Road, McKinnon 15. 1-3 and 2A Ulupna Street, Ormond 16. Beavis Street, Elsternwick 17. Staniland Grove, Elsternwick / South of library 18. 161 Jasper Road, Bentleigh 19. Moorleigh Village car park, Bentleigh East (3 locations)			\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Car Park Renewal Program		Victory Park Car Park - Patterson Road, Bentleigh.			\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total Car Parks					\$ 520,000	\$ 450,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 520,000
Streetscapes												
Selwyn Street Cultural Precinct [Elsternwick Structure Plan]		Selwyn Street, Elsternwick.			\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Activity Centre Minor Improvements Program		The three Major Activity Centres - Bentleigh, Carnegie, and Elsternwick.			\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total Streetscapes					\$ 250,000	\$ -	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 250,000
TOTAL INFRASTRUCTURE					\$ 18,715,965	\$ 11,927,886	\$ 4,179,645	\$ 437,500	\$ 2,170,934	\$ 1,521,082	\$ -	\$ 17,194,883
Borrowings to fund strategic and major projects											\$ 5,325,000	-\$ 5,325,000
Total 2022-2023 New Works					\$ 35,737,989	\$ 19,039,005	\$ 6,866,500	\$ 562,500	\$ 9,269,984	\$ 1,589,189	\$ 5,325,000	\$ 28,823,800
Estimated value of projects being carried forward from the 2021-22 year					\$ 30,000,000	\$ -	\$ 11,000,000	\$ -	\$ 19,000,000	\$ 1,325,000	\$ 28,675,000	\$ -
Total 2022-2023 Capital Works Program					\$ 65,737,989	\$ 19,039,005	\$ 17,866,500	\$ 562,500	\$ 28,269,984	\$ 2,914,189	\$ 34,000,000	\$ 28,823,800

## Appendix C: 2022-23 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2022-23 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
<b>STRATEGIC PROJECTS</b>								
Selwyn Street Cultural Precinct (Elsternwick Structure Plan)	The key elements of the Cultural Precinct include creating a new civic space to establish a vibrant space centred on celebrating the rich culture and institutions that exist in the precinct, creation of a pedestrian plaza area connecting the community hub, museum and strategic sites, providing active cultural or community use frontages and limited retail presentation. These works also incorporate an integrated piece of public artwork to commemorate those who survived the Holocaust. The sustainability budget will be over and above a standard design. 2022-23 allocation is for design works.	Selwyn Street, Elsternwick.	\$ 200,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 200,000
Elsternwick South – Local Area Traffic Management	Installation of the Elsternwick South Local Area Traffic Management Plan including: a. Installation of three traffic calming devices to lower speed to discourage through traffic within the Elsternwick South local street network. b. Installation of 40km speed zones signs. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials.	Splitter Island and associated line markings on Clarence Street south of Shooobra Road Treatment: Raised Threshold Treatment on Brentani Avenue south of Clarence Street Traffic Calming / Slow point treatment at Denver Crescent (mid-block) Speed limit Reduction to 40kph at Brentani Avenue, Nagle Avenue, St James Parade, Clonard Avenue, Gough Street, Duffy Avenue and College Street, south of the Leibler Yavneh College.	\$ 500,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 500,000
Cycling Action Plan Implementation	The objective of the Cycling Action Plan 2019-2024 is to provide the direction for achieving the strategic cycling vision outlined in the Integrated Transport Strategy. The following projects are planned for 2022-23: a. Implement stage one of the Rosstown Rail Trail improvements (\$150,000) b. Implementation of year 1 'cycling program of works' (\$100,000). This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through promoting the use of sustainable transport modes.	Rosstown Rail Trail	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Activity Centre Minor Improvements Program	Minor capital works pertaining to any upgrades, additions, refreshes, enhancements in our Activity Centres. Examples of these include laneway upgrades/rejuvenation, historical plaque celebrations, new street furniture, minor landscaping upgrades etc.	The three Major Activity Centres - Bentleigh, Carnegie, and Elsternwick.	\$ 50,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL STRATEGIC PROJECTS</b>			<b>\$ 1,000,000</b>	<b>\$ 325,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>
<b>TRANSFORMATION AND TECHNOLOGY</b>								
Customer Strategy	Continue the Pathway software modernisation and solution design in response to the customer experience assessment recommendations. Key initiatives in 2022-23 include: a. Implementation of the service standards framework.	Council Offices	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Transformation Program	Continuation of the transformation program of work. Key initiatives in 2022-23 include: a. implementation of Smart Cities technologies following adoption of the Smart Cities Roadmap in 2020/21. b. support of the Pathway modernisation program - to significantly improve the capability and functionality of the Pathway system to support mobile inspection management, integrations and accessibility. c. supporting innovation and continuous improvement practice and tools development. d. supporting system and process changes that deliver value and improvement. e. supporting organisational strategies and objectives.	Council Offices	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Transformation and Technology Program	Key initiatives in 2022-23 include: •Replacement Finance system - Business requirements and scoping. •Data Management - Governance framework, operational assessment and future strategy. •Recruitment System - Design and implementation. •Digital Glen Eira: - Implement 3D model and purchase dataset. •Website Continuous Improvement Program - Supporting strategic initiatives, improved accessibility and responsiveness. •Cyber Security Uplift - Improve end point management, alerting and monitoring. •Fit for Future Intranet - Phase 2 of a three-year rollout including information library, workflow and process functionality, and Councillor portal. •Telephony and Call Centre Replacement - Business requirements, call centre software implementation and Microsoft Teams telephony rollout.	Council Offices	\$ 1,965,000	\$ -	\$ -	\$ -	\$ -	\$ 1,965,000
<b>TOTAL TRANSFORMATION AND TECHNOLOGY</b>			<b>\$ 2,515,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,515,000</b>

## Appendix C: 2022-23 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2022-23 year. The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
<b>RECREATION &amp; OPEN SPACE</b>								
Major Playground Design Program - Packer Park	Redesigning the play space at Packer Park to address the risk issues currently presented by both the condition and location of the play equipment. Integrate the playspaces with the supporting infrastructure (shelters, barbecues, etc.) and enhance the active recreation opportunities and provide diverse play opportunities. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Detailed Design	Packer Park, Leila Road, Murrumbeena.	\$ 190,000	\$ 19,000	\$ 190,000	\$ -	\$ -	\$ 190,000
Major Playground Program - Centenary Park - Construction of basketball/netball facilities	This project includes the construction of two multipurpose areas for basketball and netball. This project has a commitment of \$250,000 from the State Government. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the increase of canopy tree cover and vegetation, and the use of recycled, natural and/or lower embodied energy materials in construction. 2022-23 Budget Allocation: Construction	Centenary Park - Brady Road, Bentleigh East.	\$ 250,000	\$ 25,000	\$ 250,000	\$ 250,000	\$ -	\$ -
Boyd Park Playground	The expansion and upgrade of the existing playground at Boyd Park to expand the existing space to introduce nature play space and additional options for intergenerational play equipment. Additional furniture and amenities is also within the scope of this project. The project meets the conditions of the Open Space Strategy focusing on increasing open space in identified gap areas and to localities with forecast population growth. This includes areas such as: parks, reserves, gardens, larger urban and civic spaces and forecourts. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Detailed Design	Boyd Park, Murrumbeena.	\$ 70,000	\$ 7,000	\$ 70,000	\$ -	\$ -	\$ 70,000
Open Space Land Acquisitions	To fund land acquisitions that meet the conditions of the Open Space Strategy focusing on increasing open space in identified gap areas, improving connection to existing open space and enhancing existing spaces. The Glen Eira Open Space Strategy (OSS) provides guidance and recommendations on how to manage, provide and meet the open space needs of our community now and into the future. Recommendations include the creation of new open spaces across the municipality. This funding will enable the strategic acquisition of properties to convert into open space. The location of land acquisitions is prioritised by recommendations in the Glen Eira Open Space Strategy, and as unique opportunities arise. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals as it is contributing to the creation of open space.	Municipality Wide	\$ 5,644,980	\$ -	\$ 5,644,980	\$ -	\$ -	\$ 5,644,980
Open Space Strategy Implementation - Boyd Park Public Toilet Construction	This project will see the installation of a new public toilet facility that will service park users as well as those using the shared commuter path. This project has high community demand to increase this valuable open space within Murrumbeena. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled, natural and/or lower embodied energy materials in construction and the installation of efficient fittings and fixtures. 2022-23 Budget Allocation: Construction	Boyd Park, Murrumbeena.	\$ 270,000	\$ 27,000	\$ 270,000	\$ -	\$ -	\$ 270,000
Open Space Strategy Implementation - Caulfield Park Eastern Redevelopment (Park Crescent)	Caulfield Park is the most popular open space across Glen Eira. The Caulfield Park Masterplan identifies an upgrade to the existing playspace located along Park Crescent to establish Urban Play and Recreation Facilities. Specifically, this action is to 'develop a new intergenerational multi-play precinct which incorporates elements of fitness training, casual sports and dynamic movement and play'. This would enhance the canopy tree cover that defines the Park Crescent precinct and would incorporate a minor upgrade to the eastern entrance on Balaclava Road. The commencement of this project in 2022-23 will see the planning for this major development, with the preparation of concept plans, community engagement, site investigations and confirmation of timing for implementation (which will likely be staged).	Caulfield Park - Park Crescent, Caulfield North.	\$ 60,000	\$ 6,000	\$ 60,000	\$ -	\$ -	\$ 60,000
Open Space Strategy Implementation - Site Preparation	Through the open space contribution fund, Council has purchased a number of residential properties to convert to new public open space. This project will see site preparation and/or site investigation of these sites in preparation for future open space development. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals as it is contributing to the creation of open space.	Various locations in the municipality.	\$ 82,020	\$ 8,000	\$ 82,020	\$ -	\$ -	\$ 82,020
Open Space Strategy Implementation - Caulfield Park Hawthorn Road Entrance Enhancements	The formalisation of the north-west and south-west main entrances is a recommendation of the Caulfield Park Master Plan Refresh 2019. The recommendation is to "Formalise a memorable gateway entry experience into the park by upgrading the prominent western park corners". This project meets the conditions of the Open Space Strategy focusing on ensuring quality open space for the municipality. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Detailed design.	Caulfield Park (Hawthorn Road Entrance).	\$ 100,000	\$ 10,000	\$ 100,000	\$ -	\$ -	\$ 100,000



## Appendix C: 2022-23 Capital Works Program

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Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
Open Space Strategy Implementation - Porter Road New Open Space	Council is committed to providing more and better open space. In 2021, Council purchased three properties on Porter Road, Bentleigh (15, 17 and 19). This project will see commencement of the planning for this new open space that addresses gap areas in Bentleigh. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Site investigations (e.g. survey, geotechnical report), concept design, community engagement and site preparation.	15-19 Porter Road, Bentleigh.	\$ 180,000	\$ 18,000	\$ 180,000	\$ -	\$ -	\$ 180,000
Open Space Strategy Implementation - Duncan Mackinnon Reserve Stairs and Pathway Construction	The 2002 Duncan Mackinnon Reserve Masterplan was redesigned in 2017 to ensure it continued to meet community needs. This Masterplan has provided guidance and a vision for the management, development and decision making around Duncan Mackinnon Reserve. In the 2017 Duncan Mackinnon Reserve Masterplan revision, a required action was to 'construct an internal pathway with lighting'. This action commenced in 2019-20, with a partial construction of the internal pathway and lighting. This project will complete the internal pathway project by constructing the new stair access point to Crosbie Road. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and the installation of efficient lighting fixtures. 2022-23 Budget Allocation: Construction	Duncan Mackinnon Reserve, Murrumbeena.	\$ 200,000	\$ 20,000	\$ 200,000	\$ -	\$ -	\$ 200,000
Open Space Strategy Implementation - Mackie Road Reserve Masterplan	The Mackie Road Masterplan development is recommendation 6.3C-4 of the Open Space Strategy Refresh 2020. The recent acquisition of 64 and 66 Mackie Road, Bentleigh East has enabled the expansion of the footprint of the reserve providing the opportunity to undertake the development of a Masterplan. As part of the development of the concept design, Council engaged the community to review if the current facilities within the reserve meet the needs of the community and what improvements/additions the community need at the reserve. This feedback informed the concept design for the Masterplan. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Detailed Design.	Mackie Road Reserve, Bentleigh East.	\$ 70,000	\$ 7,000	\$ 70,000	\$ -	\$ -	\$ 70,000
Implementation of Masterplan - Lord Reserve and Koorngang Park Masterplan	Implementation of the Lord Reserve and Koorngang Park Masterplan, creating new and more open space by relocating car parking onto Munro Avenue and Lyons Street allowing for circular shared path, additional tree planting, activity, seating and strong connection to the Carnegie Memorial Swimming Pool. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Detailed Design	Lord Reserve and Koorngang Park, Carnegie.	\$ 275,000	\$ 27,500	\$ 275,000	\$ -	\$ -	\$ 275,000
Tennis Strategy Implementation	Council endorsed the Glen Eira Tennis Strategy in November 2018 and a number of projects have been identified as part of the Action Plan. To address these actions, over the past two years Council has worked to install book-a-court at a number of courts to improve community access; worked directly with clubs and Tennis Victoria to establish good governance within sustainable clubs; promoted tennis and tennis clubs throughout Glen Eira; and changed the function of tennis at Caulfield Park. A key action of the Glen Eira Tennis Strategy is a funding program for tennis clubs to undertake projects that will improve accessibility, participation and community benefit. The project will improve access and increase participation in tennis by providing the community with increased opportunity to access public tennis courts online for the purpose of health and wellbeing. This project will include the provision of a book-a-court system and other access improvements to tennis facilities throughout Glen Eira. An expression of interest process has been undertaken to determine priority projects. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through supporting the use of existing open space and will aim to source required materials locally.	1. Glen Eira Tennis Club	\$ 25,000	\$ 2,500	\$ 25,000	\$ -	\$ -	\$ 25,000
Outdoor Community Fitness Equipment Upgrade	Undertake a required upgrade to the exercise and fitness area at Hodgson Reserve. This area is located on the upper level of the reserve and requires increased activation to provide more passive surveillance of this area. This project looks to install an upgraded outdoor fitness facility, utilising equipment not currently available in other parks in order to provide new and engaging opportunities to activate the community. The equipment will complement the other existing equipment and sports facilities on site as well as at the neighbouring Bentleigh Reserve. This is an action from the Active Recreation Action Plan, which seeks to make Hodgson Reserve a 'hub' of opportunity for this catchment of the municipality. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling/repurposing old fitness equipment. This project will only proceed if Council is successful in obtaining external grant funding. 2022-23 Budget Allocation: Construction.	Hodgson Reserve, Bentleigh.	\$ 300,000	\$ 30,000	\$ 300,000	\$ -	\$ -	\$ 300,000

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Murrumbeena Park Multipurpose Facility Construction	The new multipurpose facility will be an upgrade to the existing 3-bay cricket net training facility. The new facility will have 5 cricket bays that can be converted to a futsal or netball facility, or a training facility for any sport. The facility will also feature LED sports lighting to allow night time use. The purpose of the facility is to increase services available to the community and sporting clubs and extend the use of this facility beyond the current sole-purpose of cricket. The construction of this facility is an action from the Murrumbeena Park Masterplan and the Active Recreation Action Plan. It is also a recommendation of the Open Space Strategy, with regard to providing multipurpose spaces to optimise use of public open space. The facility at Murrumbeena Park also requires renewal as per the Asset Management Program. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and efficient lighting fixtures. This project will only proceed if Council is successful in obtaining external grant funding. 2022-23 Budget Allocation: Construction	Murrumbeena Park	\$ 600,000	\$ 100,000	\$ 600,000	\$ -	\$ -	\$ 600,000
Sports Pavilion Bin Enclosure Program	New waste and recycling bin enclosures will be implemented for sporting club pavilions to support waste education and diversion from landfill. New waste and recycling bin enclosures will also be provided across sports pavilions in Glen Eira as required. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through promoting sustainable waste processes and supporting the circular economy.	Caulfield Oval #1; Koornang Park Oval; Victory Park	\$ 72,828	\$ 72,828	\$ 72,828	\$ -	\$ -	\$ 72,828
Bailey Reserve Landscape Enhancement Works - Fitness Equipment and Pathways	The redevelopment of the Bailey Reserve Skate Park saw the removal of many trees to accommodate the increased footprint. To offset this project, a landscape enhancement plan was devised that detailed new tree plantings and garden beds along the southern boundary of the reserve to replace those trees previously removed. In order to optimise on these plantings, the project requires a realignment of pathways and concrete edging, as well as merging the existing two outdoor fitness pods into one. This project seeks to undertake the pathway works and the installation of new fitness equipment to consolidate these outdoor fitness facilities. This addresses actions from the Active Recreation Action Plan; supports the delivery of programs from GESAC; and enhances the active recreation activities at Bailey Reserve, particularly as this space will become more integrated with the play space. This project supports actions from the Urban Forest Strategy as it is required to allow the offset plantings that have been identified at Bailey Reserve. By undertaking this project it also provides an opportunity to introduce further landscaping to this part of the reserve including garden beds, edging, irrigation and drainage. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction. This project will only proceed if Council is successful in obtaining external grant funding. 2022-23 Budget Allocation: Construction	Bailey Reserve - 178 East Boundary Road, Bentleigh East.	\$ 175,000	\$ 17,500	\$ 175,000	\$ -	\$ -	\$ 175,000
Minor Playground Upgrade Program	This project will address a variety of important playground equipment upgrades. Outdated playground equipment may pose risk management issues for park users and requires ongoing maintenance. This project will identify and upgrade any faulty or deteriorating equipment. This project includes a partial upgrade to Allnutt Park playspace (the older multipurpose as some new parts were installed in 2016) and design for a playspace upgrade at Koornang Park. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled, natural and locally sourced materials in construction and old playground equipment will be recycled.	Partial playspace upgrade at Allnutt Park, McKinnon. Design for playspace upgrade at Koornang Park.	\$ 100,000	\$ 10,000	\$ 100,000	\$ -	\$ -	\$ 100,000
<b>TOTAL RECREATION AND OPEN SPACE</b>			<b>\$ 8,664,828</b>	<b>\$ 407,328</b>	<b>\$ 8,664,828</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 8,414,828</b>
<b>COMMUNITY FACILITIES</b>								
Future Spaces - Town Hall Refurbishment	The scope for the Future Spaces project has been significantly reduced. The priority is upgrading the office accommodation areas to allow staff to move back to the Town Hall. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the specification of recycled content products, efficient fixtures and fittings and recycling of old office furniture. 2022-23 Budget allocation: Design and construction of upgrade works to the first floor.	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 1,100,000	\$ 31,000	\$ -	\$ -	\$ -	\$ 1,100,000

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Caulfield Park Grey Brick Pavilion Redevelopment	This project in its entirety will see the redevelopment of the Caulfield Park Grey Brick Pavilion. As per the Pavilion Redevelopment Strategy, this Pavilion is a high priority for redevelopment and has been included in the Long Term Financial Plan for construction in 2023-24. This project will address the poor facilities that service the four outer ovals of Caulfield Park. The proposed redevelopment is to provide change facilities, amenities and storage - there will not be any social facilities provided as these are accommodated at the central Community Pavilion. The sustainability budget will be over and above a standard design. 2022-23 Budget Allocation: Site investigations, preparation of concept designs, community engagement and preparation of detailed design for the redevelopment.	Caulfield Park - 280 Balaclava Road, Caulfield North	\$ 160,000	\$ 16,000	\$ -	\$ -	\$ -	\$ 160,000
Murrumbeena Family Centre Upgrade	Murrumbeena Family Centre upgrade will consist of: a. Replacing the boundary (street) fence at Murrumbeena Family Centre to enhance safe pedestrian access to the front door of the Early Learning Centre and Maternal & Child Health service. b. Providing a new pedestrian access from footpath to front door with marked zebra-crossing in the car park. c. Installation of safety signage (entry, exit, child care crossing etc.) d. Landscaping front garden beds This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction.	Murrumbeena Family Centre 105-107 Murrumbeena Road Murrumbeena	\$ 45,000	\$ 4,500	\$ -	\$ -	\$ -	\$ 45,000
Relocation of Glen Eira Adult Learning Centre (GEALC)	Council will support the Glen Eira Adult Learning Centre (GEALC) to move into a new location since being given notice to vacate their current premises in Booran Road by the Uniting Church. GEALC operate Adult Learning and Neighbourhood House activities, involving classes and social activities.  This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and upgrades to efficient fixtures, fittings and mechanical systems.	To be confirmed	\$ 350,000	\$ 15,000	\$ -	\$ -	\$ -	\$ 350,000
Community Engagement Pop-up Trailer	Council needs to be more identifiable when we are out and about in the community undertaking community engagement pop-ups. We currently use consultants who have their own trailer for this purpose, but it is not branded with Council's logos and isn't instantly clear that it is Council who are out in the community. By purchasing our own custom trailer, we would be able to increase our profile in the community. The trailer would contain all the props and tools we need to run a pop-up, including blackboards, table and chairs, posters (customised for each project), pen, textas and paper.  We regularly hear from the community that Council could do more to ensure that a wide range of voices in the community are heard, and that we need to be identifiable when undertaking community engagement. The Community Engagement Strategy 2022-2026 involves key themes around reaching more people by taking more targeted approaches to engagement, and providing easy and convenient engagement opportunities. The ability to "pop-up" in the community with a branded trailer will help to deliver on these themes. It would also significantly reduce our ongoing costs of hiring a consultant to design and deliver pop-up engagements. We would be able to use our own in-house expertise in the Community Engagement Team to help business units plan and deliver pop-ups.  The trailer will be available to any business units who are undertaking community engagement and who have identified pop-ups as a method of engagement within their community engagement plans.	Municipality Wide	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>TOTAL COMMUNITY FACILITIES</b>			<b>\$ 1,705,000</b>	<b>\$ 66,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,705,000</b>
<b>CLIMATE AND SUSTAINABILITY</b>								
Sustainability Initiatives - Solar	To install solar panels on Council buildings (200KW). This work will provide renewable energy which will reduce power bills. Inclusion of solar battery retrofit works to various sites. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals by installing infrastructure for on-site renewable energy production.	Caulfield Park Pavilion, Victory Park Pavilion, Centenary Park Pavilion, Packer Park Pavilion, Glen Huntly Pavilion, Duncan Mackinnon Pavilion, Warrawee Nursing Home.	\$ 425,000	\$ 425,000	\$ -	\$ -	\$ -	\$ 425,000
Bike Parking Implementation	The Bike Parking Strategy identifies a lack of bike parking across Glen Eira and provides guidance on providing best practice bike parking to address gaps. Implementation will involve a yearly roll out of bike parking installation. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals by supporting the uptake of active, sustainable transport modes.	Glen Eira Activity Centres	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

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Caulfield Park Integrated Water Management Design and Planning	Caulfield Park is a public open space that is highly used and valued by the community. The park consists of a main cricket oval and six supporting ovals, a Council Parks depot as well as a range of passive recreational spaces. A report has been prepared assessing the potential of Integrated Water Management opportunities for Caulfield Park. There is opportunity to further develop the outcomes of this report (Caulfield Park Integrated Water Management Plan (IWMP)) but the next stage is to undertake concept design and further flood modelling to demonstrate the effectiveness of the options presented by the IWMP for Caulfield Park. Ultimately, the highest ranking options will progress to detailed design and there is opportunity to redevelop the main oval (surfacing and drainage) and two of the supporting ovals in the future - in conjunction with proposed options identified through this Integrated Water Management Strategy. The future possibility of upgrading these ovals, heavily depends on the feasibility undertaken for this project that will allow the progression of detail design and further planning for the drainage and water management of Caulfield Park. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals by supporting integrated water management. 2022-23 Budget Allocation: Concept Design	Caulfield Park - 280 Balaclava Road, Caulfield North.	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000
Urban Forest Strategy Implementation	The cumulative benefits of an urban forest span environmental, economic, cultural and political domains. These benefits are interrelated, with each cumulatively feeding into the creation of a more resilient and sustainable community. Glen Eira has relatively low levels of tree canopy cover at only 12.52 per cent. This was 25 per cent in 2000, and 13.5 per cent in 2014. The Urban Forest Strategy has been developed following Council's formal commitment to Living Melbourne: Our metropolitan urban forest, in 2019. Additionally, Council declared a climate change emergency in May 2020, which signals an intent to address the local impacts of climate change through advocacy, action and investment. The implementation of the Urban Forest Strategy for this project aims to contribute to the increase of canopy cover in our open spaces by planting additional trees and extending the already established planting areas. In an effort to address urban heat and greening/cooling outcomes, additional shrubs will be planted to achieve greater density planting in established garden beds. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through increasing canopy cover which will assist with greening and cooling outcomes and support local biodiversity.	The denser planting opportunities have been identified, but not limited to the following locations: Caulfield Park Packer Park Mallanbool Reserve Glenhuntly Railway Reserve Booran Reserve Moorleigh Reserve Alnutt Park Centenary Park Bailey Reserve Lord Reserve Victory Park	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ 350,000
Sustainability Initiatives - Energy Efficiency Projects	To reduce energy consumption within Council buildings. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals by reducing energy consumption.	Moorleigh Community Village - 92 Bignell Road, Bentleigh East.	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000
Fleet EV Charging Stations - Town Hall	Motor Vehicle Electric Charging Infrastructure to be installed at Glen Eira Town Hall in the main carpool parking area. Costs associated for charging unit and civil works. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals by supporting the uptake of electric vehicles and therefore reducing transport related emissions.	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000
<b>TOTAL CLIMATE AND SUSTAINABILITY</b>			<b>\$ 1,335,000</b>	<b>\$ 1,335,000</b>	<b>\$ 380,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,335,000</b>
<b>COMMUNITY SAFETY</b>								
Parking Policy - DDA and Empathetic Parking Bay Implementation	Implementation of empathetic parking bays as required in the adopted Parking Policy (2020) including: a. Disabled bays due to increased DDA parking ratio within Parking Policy. b. Parents with pram only – line marking c. Seniors only – line marking Disability-accessible spaces are typically provided at a rate of 1 per 50 spaces, however to ensure that disability parking rates reflect the true parking requirements, total car ownership numbers in Glen Eira have been compared against the percentage of disability permits issued per year. Given that in 2018, 2.9 per cent of Glen Eira residents who own a car were issued a disability permit, the disability parking rate within the Parking Policy is 1.5 spaces for every 50 or part thereof.	1. 1-5 Bent Street and 1 Vickery Street, Bentleigh 2. 45 Burgess Street, Bentleigh 3. 85 Bendigo Avenue and 87 Daley Street, Bentleigh 4. 92 and 94 Mitchell Street, Bentleigh 5. 2 Oak Street, Bentleigh 6. Marlborough Street Reserve, Bentleigh East 7. Centenary Park, 130 Brady Road, Bentleigh East 8. Victory Park, 21 Patterson Road, Bentleigh 9. Arthur Street, Bentleigh 10. 38 Coates Street and 43 North Avenue, Bentleigh 11. 12-14 Katandra Road, Ormond 12. Tudor Street (on-street indented parking), Bentleigh East 13. 703 South Road, Bentleigh East 14. Alnutt Park, 41-59 Wheatley Road, McKinnon 15. 1-3 and 2A Ulupna Street, Ormond 16. Beavis Street, Elsternwick 17. Staniland Grove, Elsternwick / South of library 18. 161 Jasper Road, Bentleigh 19. Moorleigh Village car park, Bentleigh East (3 locations)	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000

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Pedestrian Safety	<p>1. Whitmuir Road, Bentleigh - Shared Path Priority Crossing (Construction). To provide / partially construct a 'shared path priority crossing' at the existing raised pavement in Whitmuir Road along the Elster Creek trail. This project is set to improve the safety of pedestrian access across Whitmuir Road. 2022-23 Budget Allocation: Construction</p> <p>2. Neerim Road at Boyd Park - Proposed Pedestrian Operated Signals (Design). Installation and construction of Pedestrian Operated Signals (POS). This involves the removal of the existing school crossing at this location. A number of requests have been received to improve pedestrian safety at this location due to the increase number of pedestrians crossing Neerim Road at Boyd Park. This project is set to improve the safety of pedestrian access across Neerim Road. 2022-23 Budget Allocation: Design Only.</p> <p>3. Kooyong Road - Proposed Pedestrian Operated Signals (Construction). Installation and construction of Pedestrian Operated Signals (POS). Concerns have been received from parents of children attending Wesley College Elsternwick Campus including the school, to provide a dedicated pedestrian crossing along Kooyong Road, near the school. The Integrated Transport Strategy and Accessible Walking Action Plan supports this crossing under providing access across main roads and to local schools. The signals will assist students as well as other pedestrians to safely cross Kooyong Road. 2022-23 Budget Allocation: Construction</p> <p>4. Neerim Road, west of Hobart Road, Murrumbena - Proposed Wombat Crossing (Construction). To construct a raised pedestrian 'zebra' crossing (wombat crossing - without flashing lights) on Neerim Road, just west of Hobart Road. Several concerns have been received from the general public including Murrumbena Primary School and parents of children attending this school about difficulties crossing Neerim Road at the end of the shared user path that cuts through underneath the sky rail overpass. This project is set to improve the safety for pedestrians crossing Neerim Road. 2022-23 Budget Allocation: Construction</p>	<p>1. Whitmuir Road, at Elster Creek Trail, Bentleigh</p> <p>2. Neerim Road at Boyd Park (at eastern end), Murrumbena</p> <p>3. Kooyong Road, between Sycamore Street and Carlingford Street, Caulfield South</p> <p>4. Neerim Road, just west of Hobart Road, Murrumbena</p>	\$ 625,000	\$ 65,000	\$ -	\$ -	\$ -	\$ 625,000
Walking Accessibility Action Plan	<p>Implement actions from Council's Walking and Accessibility Action Plan.</p> <p>2022-23 Budget Allocation: Deliver improvements for pedestrian access and safety near Elsternwick Railway Station (Design Only).</p>	<p>1. Glen Huntly Road / 14 intersecting side streets between Nepean Highway and Kooyong Road (prioritising Horne Street end first) – Designs for raised pedestrian threshold treatments.</p> <p>2. Gordon Street / Glen Huntly Road – Design to widen traffic island (in conjunction with raised threshold treatment).</p> <p>3. Riddell Parade / Glen Huntly Road – Pedestrian refuge island / lane reduction.</p> <p>4. Selwyn Street / Sinclair Street; Regent Street / Sinclair Street; Sinclair Street / St Georges Road; Sandham Street / Elizabeth Street; King Street / Orrong Road - Upgrade existing line-marked traffic islands to constructed traffic islands/pedestrian refuges (mountable if required).</p> <p>5. Stanley Street Car Park Laneways – Conversion to shared zones and upgraded lighting.</p>	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
School Safety	<p>1. Sebastopol Street - One Way / Road Narrowing (Design). To reconstruct Sebastopol Street, between Balaclava Road and the bend (north-south section) to include a one-way (south to north) narrowed carriageway and widened footpath along the school. Numerous concerns have been received in the past regarding pedestrian safety crossing Sebastopol Street at Balaclava Road, difficulties walking along the narrow footpath alongside the school in Sebastopol Street and the two way traffic movements along Sebastopol Street adjacent to the school, which is not all that wide for two way traffic. The most recent concern was received by a parent of the school and the school principal who raised this issue with our Councillors.</p> <p>Following a road safety audit undertaken by an independent road safety auditor, it was recommended to proceed with the above proposal.</p> <p>This project aligns with Council's Integrated Transport Strategy and the Walking Accessibility Action Plan and is set to improve pedestrian safety and traffic conditions along the school.</p> <p>2022-23 Budget Allocation: Design Only</p>	Sebastopol Street, Caulfield North (between Balaclava Road and the bend)	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Intersection Safety	<p>To construct traffic signals at the T-intersection of Patterson Road / Tucker Road, Bentleigh. This work will require alterations to kerb lines at the intersection and along Tucker Road (including the removal of the existing kerb outstands at Lahona Avenue), the relocation of a power pole and removal of approximately six on-street parking spaces along Tucker Road.</p> <p>Numerous concerns have been received in the past regarding difficulties crossing Tucker Road near the Tucker/Patterson Road shops. Concerns have also been received from drivers having difficulties in turning right out of/into Patterson Road and delays to traffic.</p> <p>This project aligns with Council's Integrated Transport Strategy and the Walking Accessibility Action Plan and is set to improve safety for traffic and pedestrian access across Tucker Road and Patterson Road.</p> <p>2022-23 Budget Allocation: Design Only</p>	Patterson/Tucker Road intersection, Bentleigh	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
<b>TOTAL COMMUNITY SAFETY</b>			<b>\$ 835,000</b>	<b>\$ 205,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 835,000</b>

## Appendix C: 2022-23 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2022-23 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
<b>RENEWALS</b>								
Improve footpaths in the 'Great Walk Streets'	Council's proactive responsive approach to improving footpaths. This is a multi year project, following Council's success in obtaining funding under the Local Roads and Community Infrastructure Grant Program for \$500,000 to improve footpaths in the 'Great Walk Streets' in 2021-22. The outstanding footpaths will be completed in 2022-23. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction.	1. Balaclava Road (between Normanby Road and Hotham Street) 2. Centre Road (between Thomas Street and East Boundary Road) 3. Truganini Road (between Glen Huntly Road and Koornang Road)	\$ 100,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 100,000
Purchase of library collections	Purchase of books, magazines, DVDS, eBooks, eAudiobooks, eMagazines, online resources and subscriptions.	Bentleigh Library, Carnegie Library, Caulfield Library and Elsternwick Library.	\$ 928,321	\$ -	\$ -	\$ 68,107	\$ -	\$ 860,214
Furniture and Equipment	Upgrade and purchase of new furniture and fittings as required. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the specification of efficient fittings/fixtures and recycling of replaced items.	Glen Eira Town Hall, Glen Eira and Hawthorn Road, Caulfield	\$ 50,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 50,000
Roof Renewals	Ongoing strategic roof renewal of Council buildings, to ensure building assets are fit for purpose. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling demolition and construction waste.	Bentleigh Maternal and Child Care Centre, Bentleigh Senior Citizens Centre, Centre Road Kindergarten, Murrumbeena Family Centre, Glen Eira Town Hall - Oak Tree House, Glover Street Kindergarten (Oakleigh South Kindergarten), Godfrey Street Community House, Legal Aid, Glen Eira Town Hall.	\$ 325,407	\$ 9,762	\$ -	\$ -	\$ -	\$ 325,407
External Component Renewal	Ongoing strategic external component renewal works to the surrounding building. This will provide a safe access and egress to and from the building. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction.	Ormond Community Kindergarten, Bentleigh Kindergarten, Jasper Road Independent Living Units.	\$ 139,100	\$ 4,173	\$ -	\$ -	\$ -	\$ 139,100
Replacement of Park Shelters	Upgrade Park Shelters throughout the municipality. These facilities encourage people to use open spaces as a social meeting place as well as allowing use of the sportsgrounds in all weather.	Various locations in the municipality	\$ 150,000	\$ 15,000	\$ 150,000	\$ -	\$ -	\$ 150,000
Fixtures and Fittings	To renew fixtures and fittings which have reached the end of their natural life in Council buildings. Includes Disability Discrimination Act (DDA) works assessed by DDA audits. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the specification of efficient fittings/fixtures and recycling of replaced items.	Fixture and Fittings and DDA works: Elsternwick Library. DDA works: 1. Glen Eira Town Hall. 2. Grandstands - East Caulfield Reserve Pavilion, McKinnon Reserve Pavilion, EE Gunn. 3. Pavilions internally - Moorleigh Reserve Pavilion, Marlborough Reserve Pavilion.	\$ 580,000	\$ 17,400	\$ -	\$ -	\$ -	\$ 580,000
Mechanical Component Renewals	Strategic renewal program for replacing HVAC units at various Council buildings. The project includes upgrading HVAC units and plant that will be more energy efficient. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the specification of energy efficient HVAC units.	Elsternwick Library, Murrumbeena Family Centre, Glen Eira Town Hall, Warrawee Nursing Home.	\$ 382,000	\$ 11,460	\$ -	\$ -	\$ -	\$ 382,000
ILU Refurbishments	To refurbish independent living units (ILU) as they become available/vacant, in readiness for other tenants to occupy. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the specification of efficient fittings/fixtures, the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials.	Various locations where Council has independent living units.	\$ 150,000	\$ 4,500	\$ -	\$ -	\$ -	\$ 150,000
Drainage Renewal and Flood Mitigation Program	Renewal of the existing drainage network by replacing damaged, ageing or under capacity pipes, and providing new pipes and pits where properties are subjected to frequent flooding. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Design and Construction of drainage projects.	Drainage Projects: 1. Briggs Street Drainage Improvement Work Stage 2, Daniell-Farnham, Caulfield South; 2. Gordon Street and Sinclair Street Drainage Upgrade - Stage 1, Elsternwick; 3. Webb Street Drainage Improvement Work - Newlyn Street - Stage 2, Caulfield South; 4. Scott Street Drainage Improvement Work (Moore Street) - Stage 4, Caulfield South. 5. Scott Street Drainage Improvement Work (Scott Street) - Stage 3A, Caulfield South.  Drainage Design: 1. No. 1 to 27 Chauvel Street, Bentleigh East - Easement Drainage Upgrade. 2. No. 111 to 121 Oakleigh Road, Carnegie - Easement Drainage Upgrade.	\$ 3,441,000	\$ 344,100	\$ -	\$ -	\$ -	\$ 3,441,000

## Appendix C: 2022-23 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2022-23 year. The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
Footpath Program - Renewal and Upgrade	Replacement of broken and cracked footpaths throughout the municipality in priority locations. Tree root damage to footpaths is a significant driver of intervention for footpath renewals. It is important for Council to maintain the integrity and renewal of ageing footpath assets in order to improve the safety, appearance and functionality of existing footpath assets. Grinding of the surface of concrete footpath at joints where differential movement of adjoining panels has created steps at the joints. The footpath is ground to eliminate the trip hazard. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Renewal and grinding of footpaths.	Municipality wide	\$ 1,887,000	\$ 188,700	\$ -	\$ -	\$ -	\$ 1,887,000
Road Reconstruction Program	Reconstruction Program for sustainable maintenance of the Local Roads Network. This program aims to protect the long term integrity and sustainability of the existing local road network. Safety and level of service of the road network is to be maintained and improved as appropriate to Council's current standards. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Design and Reconstruction.	1. Daniell Crescent from Kambrook to Booran Road, Caulfield. 2. Furneaux Grove from Carrington Grove to Dead End, St Kilda East. 3. Albert Road from Leila Road to Oakleigh Road, Carnegie. 4. Miriam Street from Booran Road to Dead End, Caulfield. 5. Ricourt Avenue and Ella Street from Neerim Road to Dead End, Murrumbene. 6. Lawrance Street from Poath Road to Wilson Street, Murrumbene. 7. Emily Street from Elbena Grove to McLaurin Road, Carnegie. 8. Acacia Street from Blackwood Street to Dandenong Road, Carnegie. 9. Wilks Street from Alma Road to Dead End, Caulfield North. 10. Delhi Street from Durban to Auckland Street, Bentleigh.	\$ 3,870,000	\$ 387,000	\$ -	\$ 1,271,082	\$ -	\$ 2,598,918
Local Road Resurfacing Program	Resurfacing of the existing road network to prevent ingress of water into the road pavement and ensure that the life of the pavement is not compromised, but preserved. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Road resurfacing	1. Ellen Street from Tucker to Malane, Bentleigh East. 2. Dega Avenue from Mervin to Tucker, Bentleigh East. 3. Almond Street from Bamba to Jasmine, Caulfield South. 4. Reserve Avenue from Munro to Railway, Carnegie. 5. Arawatta Street from Koomang to Dead End, Carnegie. 6. Rosstown Road from Cosy Gum to Mimosa, Carnegie. 7. Rosstown Road from Mimosa to Koomang, Carnegie. 8. St James Parade from Nepean to Clonard, Elsterwick. 9. Malane Street from Ellen to Centre, Bentleigh East. 10. Malane Street from Ellen to Leary, Bentleigh East. 11. John Street from Francesco to Malane, Bentleigh East. 12. Preston Street from Moylan to Tucker, Bentleigh East. 13. Mawby Road from Harper to East Boundary, Bentleigh East. 14. Wamba Road from East Boundary to Valerie, Bentleigh East. 15. Marylin Court from Lesden to Dead End, Bentleigh East. 16. Curdies Street from Lesden to Wamba, Bentleigh East. 17. Howard Avenue from North to Sherwood, Ormond. 18. Alma Road from Dandenong to Khartoum, Caulfield North. 19. Balmoral Avenue from Centre to Lindsay, Bentleigh. 20. Abergeldie Avenue from Balmoral to Windsor, Bentleigh. 21. Osborne Avenue from St James to Buckingham, Bentleigh. 22. St James Avenue from Balmoral to Windsor, Bentleigh. 23. St James Avenue from House No. 30b to Tucker, Bentleigh. 24. Chesterville Road from House No. 366 to Boynton, Bentleigh East. 25. Boynton Street from Chesterville to Wards, Bentleigh East. 26. Canrobert Street from ROW to Crimea, Caulfield North. 27. Joy Street from Roselyn to McKinnon, Bentleigh East. 28. Cushing Avenue from Centre to Seaview, Bentleigh. 29. Clairmont Avenue from Brewer to Todd, Bentleigh. 30. Todd Street from Clairmont to Brewer, Bentleigh. 31. Arthur Street from Hawthorn to Carnarvon, Caulfield North. 32. Northcote Avenue from Bamba to Hawthorn, Caulfield North. 33. Tennyson Avenue from Northcote to Glen Eira, Caulfield North. 34. Linlithgow Avenue from Glen Eira to Northcote, Caulfield North. 35. Fitzgibbon Crescent from Northcote to Bamba, Caulfield North. 36. Lucas Street from Jupiter to Saturn, Caulfield South. 37. Burriindl Road from Bamba to Booran, Caulfield	\$ 1,560,000	\$ 156,000	\$ -	\$ -	\$ -	\$ 1,560,000
Right-Of-Way Renewal Program	Program for sustaining Council's Right-Of-Way (ROW) network. Right-Of-Way conditions deteriorate over time, with an increase in safety issues and liability issues. This program aims to protect the long term sustainability and viability of the existing constructed Right-Of-Way network. The safety and quality of the existing Right-Of-Way network is to be maintained/improved. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Design and Construction	Renewal: 1. Colin Street ROW South West, Caulfield North. 2. Lucy / Elster Avenue ROW, Elsterwick.  Design: 1. Bent Street ROW South, Elsterwick. 2. Carrington Grove ROW North, St Kilda East.	\$ 441,000	\$ 44,100	\$ -	\$ -	\$ -	\$ 441,000



## Appendix C: 2022-23 Capital Works Program

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Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
Upgrade unmade Right-Of-Ways	To construct unmade Right-of-Ways (ROW) to provide a sealed surface and associated drainage, ensuring that Council assets meet community requirements and are funded in a sustainable manner. Unmade ROW's are not included in the register, as they do not meet the Council policy on "Register of Public Roads" which among other requirements means that they should be constructed to council standards. The safety and level of service of these unmade ROW's needs to be improved as appropriate. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Construction	ROW Construction: 1.Right of Way (291_1) from Walsh Street to Dead End, Ormond. 2.Right of Way from the south of 6 Fallon Street to Dead End, Caulfield. 3.Right of Way from Waratah Avenue to Rosedale Avenue (Eastern side), Glen Huntly.	\$ 260,000	\$ 26,000	\$ -	\$ -	\$ -	\$ 260,000
Kerb and Channel Renewal Program	A detailed survey of the condition of Council's kerb and channel was conducted in 2017. Issues were raised regarding the ageing infrastructure. This project is for the replacement of broken, cracked or displaced and misaligned kerb and channel. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget allocation: Construction	Various locations in the municipality	\$ 227,000	\$ 22,700	\$ -	\$ -	\$ -	\$ 227,000
Local Area Traffic Management Renewal Program	Renewal of speed cushions, speed humps, splitter islands and roundabouts in need of maintenance. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget Allocation: Reconstruction	1.Speed Cushion renewal at various location in the municipality 2.Speed Hump renewal at various location in the municipality 3.Splitter Island renewal at various location in the municipality	\$ 270,000	\$ 27,000	\$ -	\$ -	\$ -	\$ 270,000
Car Park Renewal Program	Council has car parks that are in poor condition and in need of renewal. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the use of recycled and/or lower embodied energy materials in construction and recycling of demolition/construction materials. 2022-23 Budget allocation: Renewal of car park at Victory Park	Victory Park Car Park - Patterson Road, Bentleigh.	\$ 450,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 450,000
Replacement Aged Park Infrastructure	To maintain the condition and standard of park infrastructure within parks and reserves, which will benefit local residents and the community. This project will ensure Council's obligation to provide a safe environment for all park users.	Municipality wide, sites to be determined.	\$ 135,304	\$ 13,530	\$ 135,304	\$ -	\$ -	\$ 135,304
Park Furniture - New	Installation of new park furniture in Council's open space areas (eg tables and chairs, BBQs etc)	Municipality wide	\$ 100,000	\$ 10,000	\$ 100,000	\$ -	\$ -	\$ 100,000
Pathways Granitic Surface Upgrade	To continually maintain and improve the condition of path and track networks throughout open space and parklands. This project will ensure Council's obligation to provide a safe environment for all park users.	Joyce Park, Centenary Park and Caulfield Park	\$ 60,000	\$ 6,000	\$ 60,000	\$ -	\$ -	\$ 60,000
Minor Park Improvements	Minor park improvements made throughout the year following discussions with staff or requests from park users.	Packer Park, Wattle Grove Reserve and Springthorpe Gardens	\$ 92,007	\$ -	\$ 92,007	\$ -	\$ -	\$ 92,007
Installation of rubber softfall within playgrounds	Installation and renewal of existing rubber surface around play equipment to minimise risk and provide a safe surface for the users of Council's playgrounds.	Caulfield Park - 280 Balaclava Road, Caulfield North.	\$ 66,245	\$ 6,624	\$ 66,245	\$ -	\$ -	\$ 66,245
Replacement of Shade Sails	Replacement of Shade Sails throughout the municipality.	Glen Huntly Reserve and Bentleigh Reserve	\$ 16,561	\$ 1,656	\$ 16,561	\$ -	\$ -	\$ 16,561
Nature Strip Levelling	Nature Strip levelling, improving surrounds and providing safer access.	Municipality Wide	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Perimeter/ Sportsground Fencing Renewal	Renewal of Sportsgrounds Perimeter Fencing. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the recycling of demolition/construction materials.	Various sites throughout the Municipality	\$ 8,000	\$ 800	\$ 8,000	\$ -	\$ -	\$ 8,000
Minor Sportsfields Renewals	Replace current Soccer Storage posts on senior grounds as existing do not meet regulation standards. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the recycling of demolition/construction materials.	Soccer grounds at Victory Park, Bailey Reserve and Lord Reserve.	\$ 30,000	\$ 3,000	\$ 30,000	\$ -	\$ -	\$ 30,000
Irrigation Upgrade Garden Beds	Upgrade Garden Bed Irrigation in various parks throughout Glen Eira. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the installation of an efficient smart irrigation system which will save on water consumption.	Allnutt Park and Halley Park	\$ 150,000	\$ 45,000	\$ 150,000	\$ -	\$ -	\$ 150,000

## Appendix C: 2022-23 Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2022-23 year.  
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Project Name	Description	Location	2022-23 Budget Allocation \$	Estimated investment in Environmental Sustainable Design and Climate Emergency initiatives	Estimated investment in maintaining existing and new Open Space	Grants \$	Borrowings \$	Council Cash \$
Synthetic cricket surfaces and winter wicket covers	Replacement of worn synthetic surfaces on centre wickets, practice nets and multi use surfaces within parks. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the sourcing of lower embodied energy materials in construction and recycling of demolition/construction materials.	Caulfield Park and other various sites throughout the Municipality	\$ 42,000	\$ 4,200	\$ 42,000	\$ -	\$ -	\$ 42,000
Sports ground irrigation conversion	Replace old drip irrigation systems in sports ground with above ground sprinkler systems. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the installation of an efficient irrigation system which will save on water consumption and improve the quality of the vegetation.	Princes Oval #1	\$ 125,000	\$ 37,500	\$ 125,000	\$ -	\$ -	\$ 125,000
GEL - Furniture and Equipment Renewal	Equipment that needs replacing over time due to use by the public and general wear and tear. By replacing this plant and equipment we are ensuring that the level of service delivery remains high. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the sourcing of recycled, natural or lower embodied energy materials in construction and recycling of demolition/construction materials.	GESAC and Caulfield Recreation Centre	\$ 220,000	\$ 22,000	\$ -	\$ -	\$ -	\$ 220,000
GESAC Plant - Renewal	Plant Capital Expenditure for GESAC in accordance with Asset Management Plan. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the installation of more efficient plant systems.	GESAC - 200 East Boundary Road, Bentleigh East	\$ 567,182	\$ 56,718	\$ -	\$ -	\$ -	\$ 567,182
Fleet and Plant Replacement Program	Renewal of Council's fleet including motor vehicles, small plant, trucks, mowers and the purchase of an Immunisation Van. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the purchase of lower emission vehicles, including electric vehicles.	Various sites across the municipality	\$ 1,527,110	\$ 380,000	\$ -	\$ -	\$ -	\$ 1,527,110
Senior Citizen Centres entrance door upgrades	Entrance door upgrades at the following senior citizen centre locations: a. Bentleigh East Senior Citizen Centre b. Bentleigh Senior Citizen Centre c. Ormond Senior Citizen Centre d. Moorleigh Village Chris Koutoumas Wing	Bentleigh East Senior Citizen Centre - 1 Derry Street Bentleigh East. Bentleigh Senior Citizen Centre - 2 Arthur Street Bentleigh. Ormond Senior Citizen Centre - 2 Newham Grove Ormond. Moorleigh Village Chris Koutoumas Wing - 92 Bignell Road Bentleigh East.	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Parks and Open Space Signage Renewal	Replacement of ageing open space signage including park identification, sports club identification, park maps, park bollards, fingerboards and regulatory bollards.	Municipality Wide	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
IT Hardware Renewals	This project covers all the capital digital equipment and hardware costs of Council.	Council Offices	\$ 964,000	\$ -	\$ -	\$ -	\$ -	\$ 964,000
Residential Aged Care Services - Furniture and Equipment	Ensuring we have a contemporary environment that supports an independent lifestyle. Providing a safe and well-equipped environment that encourages occupancy. This project will involve the replacement and purchase of essential equipment. This project is aligned with the Sustainable Building and Infrastructure Policy and will contribute to achieving Council's climate emergency goals through the sourcing of recycled, natural or lower embodied energy materials/products and recycling of old materials/products.	Warrawee Community - 854a Centre Road, Bentleigh East	\$ 168,924	\$ 16,892	\$ -	\$ -	\$ -	\$ 168,924
<b>TOTAL RENEWALS</b>			<b>\$ 19,683,161</b>	<b>\$ 1,921,815</b>	<b>\$ 1,025,117</b>	<b>\$ 1,339,189</b>	<b>\$ -</b>	<b>\$ 18,343,972</b>
Borrowings to fund strategic and major projects							\$ 5,325,000	-\$ 5,325,000
<b>TOTAL 2022-23 NEW WORKS</b>			<b>\$ 35,737,989</b>	<b>\$ 4,260,643</b>	<b>\$ 10,069,945</b>	<b>\$ 1,589,189</b>	<b>\$ 5,325,000</b>	<b>\$ 28,823,800</b>
Estimated value of projects being carried forward from the 2021-22 year			\$ 30,000,000	\$ -	\$ -	\$ 1,325,000	\$ 28,675,000	\$ -
<b>2022-23 CAPITAL WORKS PORTFOLIO</b>			<b>\$ 65,737,989</b>	<b>\$ 4,260,643</b>	<b>\$ 10,069,945</b>	<b>\$ 2,914,189</b>	<b>\$ 34,000,000</b>	<b>\$ 28,823,800</b>

## APPENDIX D Summary of Planned Capital Works Expenditure 2021-2025

### Summary of Planned Capital Works Expenditure

2022-2023	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	5,645	-	-	-	5,645	5,645	-	5,645	-
Buildings	3,605	1,531	1,609	-	465	3,605	-	3,605	-
<b>Total Property</b>	<b>9,249</b>	<b>1,531</b>	<b>1,609</b>	<b>-</b>	<b>6,110</b>	<b>9,249</b>	<b>-</b>	<b>9,249</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	3,146	2,505	191	-	450	3,146	-	3,146	-
Computers and Telecommunications	3,479	2,097	786	125	472	3,479	-	3,479	-
Library Books and Materials	928	928	-	-	-	928	68	860	-
Other Plant and Equipment	219	50	101	-	68	219	-	219	-
<b>Total Plant and Equipment</b>	<b>7,773</b>	<b>5,580</b>	<b>1,078</b>	<b>125</b>	<b>989</b>	<b>7,773</b>	<b>68</b>	<b>7,705</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	8,083	5,500	1,611	-	973	8,083	1,271	6,812	-
Footpaths	2,147	2,087	60	-	-	2,147	-	2,147	-
Drainage	3,441	2,581	860	-	-	3,441	-	3,441	-
Open Space	4,275	1,310	1,529	238	1,198	4,275	250	4,025	-
Car parks	520	450	70	-	-	520	-	520	-
Streetscape Works	250	-	50	200	-	250	-	250	-
<b>Total Infrastructure</b>	<b>18,716</b>	<b>11,928</b>	<b>4,180</b>	<b>438</b>	<b>2,171</b>	<b>18,716</b>	<b>1,521</b>	<b>17,195</b>	<b>-</b>
<b>Borrowings</b>								(5,325)	5,325
<b>New Capital Works Expenditure</b>	<b>35,738</b>	<b>19,039</b>	<b>6,867</b>	<b>563</b>	<b>9,270</b>	<b>35,738</b>	<b>1,589</b>	<b>28,824</b>	<b>5,325</b>
Carried forward from 2021-22	30,000	-	11,000	-	19,000	30,000	1,325	-	28,675
<b>Total Capital Works Expenditure</b>	<b>65,738</b>	<b>19,039</b>	<b>17,867</b>	<b>563</b>	<b>28,270</b>	<b>65,738</b>	<b>2,914</b>	<b>28,824</b>	<b>34,000</b>

### Summary of Planned Capital Works Expenditure

2023-2024	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	5,190	-	-	-	5,190	5,190	-	5,190	-
Buildings	37,993	3,293	34,405	-	296	37,993	1,000	36,993	-
<b>Total Property</b>	<b>43,183</b>	<b>3,293</b>	<b>34,405</b>	<b>-</b>	<b>5,486</b>	<b>43,183</b>	<b>1,000</b>	<b>42,183</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,697	1,697	-	-	-	1,697	-	1,697	-
Computers and Telecommunications	3,260	639	320	107	2,195	3,260	-	3,260	-
Library Books and Materials	947	852	-	95	-	947	69	877	-
Other Plant and Equipment	1,398	852	61	50	435	1,398	-	1,398	-
<b>Total Plant and Equipment</b>	<b>7,301</b>	<b>4,040</b>	<b>381</b>	<b>251</b>	<b>2,630</b>	<b>7,301</b>	<b>69</b>	<b>7,232</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	8,597	6,037	1,183	1,165	213	8,597	432	8,165	-
Footpaths	1,925	1,829	-	96	-	1,925	-	1,925	-
Drainage	4,020	1,206	2,010	804	-	4,020	-	4,020	-
Open Space	5,475	1,664	1,958	680	1,173	5,475	-	5,475	-
Car parks	680	510	170	-	-	680	-	680	-
Streetscape Works	215	-	95	95	25	215	-	215	-
<b>Total Infrastructure</b>	<b>20,912</b>	<b>11,245</b>	<b>5,416</b>	<b>2,840</b>	<b>1,411</b>	<b>20,912</b>	<b>432</b>	<b>20,480</b>	<b>-</b>
<b>Borrowings</b>								(27,000)	27,000
<b>Total Capital Works Expenditure</b>	<b>71,396</b>	<b>18,578</b>	<b>40,201</b>	<b>3,092</b>	<b>9,526</b>	<b>71,396</b>	<b>1,502</b>	<b>42,895</b>	<b>27,000</b>

## Summary of Planned Capital Works Expenditure

2024-2025	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	6,035	-	-	-	6,035	6,035	-	6,035	-
Buildings	3,891	2,589	999	-	303	3,891	1,000	2,891	-
<b>Total Property</b>	<b>9,925</b>	<b>2,589</b>	<b>999</b>	<b>-</b>	<b>6,337</b>	<b>9,925</b>	<b>1,000</b>	<b>8,925</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,574	1,574	-	-	-	1,574	-	1,574	-
Computers and Telecommunications	2,546	652	326	109	1,460	2,546	-	2,546	-
Library Books and Materials	966	869	-	97	-	966	71	895	-
Other Plant and Equipment	1,107	560	62	50	435	1,107	-	1,107	-
<b>Total Plant and Equipment</b>	<b>6,193</b>	<b>3,654</b>	<b>388</b>	<b>255</b>	<b>1,895</b>	<b>6,193</b>	<b>71</b>	<b>6,122</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	8,739	6,188	1,218	1,115	218	8,739	441	8,298	-
Footpaths	1,963	1,865	-	98	-	1,963	-	1,963	-
Drainage	4,121	1,236	2,060	824	-	4,121	-	4,121	-
Open Space	6,119	2,004	2,606	663	846	6,119	-	6,119	-
Car parks	697	523	174	-	-	697	-	697	-
Streetscape Works	5,190	0	2,545	2,545	100	5,190	-	5,190	-
<b>Total Infrastructure</b>	<b>26,829</b>	<b>11,816</b>	<b>8,604</b>	<b>5,245</b>	<b>1,164</b>	<b>26,829</b>	<b>441</b>	<b>26,389</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>42,947</b>	<b>18,060</b>	<b>9,991</b>	<b>5,500</b>	<b>9,397</b>	<b>42,947</b>	<b>1,512</b>	<b>41,436</b>	<b>-</b>

## Summary of Planned Capital Works Expenditure

2025-2026	Asset Expenditure Types					Funding Sources			
	Total \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Total \$'000	Grants \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Land	6,379	-	-	-	6,379	6,379	-	6,379	-
Buildings	4,994	2,293	2,392	-	310	4,994	-	4,994	-
<b>Total Property</b>	<b>11,374</b>	<b>2,293</b>	<b>2,392</b>	<b>-</b>	<b>6,689</b>	<b>11,374</b>	<b>-</b>	<b>11,374</b>	<b>-</b>
<b>Plant and Equipment</b>									
Plant, Machinery and Equipment	1,594	1,594	-	-	-	1,594	-	1,594	-
Computers and Telecommunications	1,868	665	332	111	760	1,868	-	1,868	-
Library Books and Materials	985	887	-	99	-	985	72	913	-
Other Plant and Equipment	1,087	513	64	50	460	1,087	-	1,087	-
<b>Total Plant and Equipment</b>	<b>5,534</b>	<b>3,658</b>	<b>396</b>	<b>259</b>	<b>1,220</b>	<b>5,534</b>	<b>72</b>	<b>5,461</b>	<b>-</b>
<b>Infrastructure</b>									
Roads	8,915	6,342	1,244	1,105	224	8,915	450	8,466	-
Footpaths	2,002	1,902	-	100	-	2,002	-	2,002	-
Drainage	4,224	1,267	2,112	845	-	4,224	-	4,224	-
Open Space	4,437	1,576	1,588	480	793	4,437	-	4,437	-
Car parks	714	536	179	-	-	714	-	714	-
Streetscape Works	190	0	45	45	100	190	-	190	-
<b>Total Infrastructure</b>	<b>20,484</b>	<b>11,624</b>	<b>5,168</b>	<b>2,575</b>	<b>1,117</b>	<b>20,484</b>	<b>450</b>	<b>20,034</b>	<b>-</b>
<b>Total Capital Works Expenditure</b>	<b>37,391</b>	<b>17,575</b>	<b>7,956</b>	<b>2,834</b>	<b>9,026</b>	<b>37,391</b>	<b>522</b>	<b>36,869</b>	<b>-</b>

## Appendix E: Schedule of User Charges and Other Fees

This listing presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2022-2023 year.

### ANNUAL BUDGET 2022-23

#### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)

## COMMUNITY WELLBEING

### LIBRARY AND INFORMATION SERVICES

#### 3620 - Library and Information Operations

Interlibrary Loans	Charge per item + any costs charged by the lending library	Non Statutory	Taxable	\$5.00 + any costs charged by the lending library	\$5.00 + any costs charged by the lending library
				Charge varies according to program/event; \$6.00 - \$20.00	Charge varies according to program/event; \$6.00 - \$20.00
Holiday Programs/Special Events	Charge varies according to program/event	Non Statutory	Taxable		
Library bags	Per bag	Non Statutory	Taxable	2.00	2.00
Books, CD ROMs, DVDs, Talking Book Sets, Kits - Lost/Damaged	Various items	Non Statutory	Taxable	List price + \$12 processing charge	List price + \$12 processing charge
Magazines - Lost/Damaged	Various items	Non Statutory	Free	List price + \$3.50 processing charge	List price + \$3.50 processing charge
Jacketing - Damaged	Per item	Non Statutory	Free	3.00	3.00
CD ROM, and DVD Cases - Lost/Damaged	Per case	Non Statutory	Free	2.00	2.00
Kit Cases, Talking Book CD and Talking Book Playaway Cases - Lost/Damaged	Per case	Non Statutory	Free	6.00	6.00
Barcodes - Lost/Damaged	Per item	Non Statutory	Free	1.00	1.00
Talking Book Compact Discs - Lost/Damaged	Per compact disc	Non Statutory	Free	12.00	12.00

#### 3621 - Caulfield Library

Replacement Membership Card		Non Statutory	Free	4.00	4.00
PCs - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - maximum \$10	Non Statutory	Free	0.20	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

#### 3622 - Elsternwick Library

Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per Item Per Day - Maximum \$10	Non Statutory	Free	0.20	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

#### 3623 - Carnegie Library

Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.20	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
<b>3624 - Bentleigh Library</b>					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Sale of Memory Sticks		Non Statutory	Taxable	5.00	5.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.20	0.20
Photocopying	Black and white	Non Statutory	Taxable	0.20	0.20
	Colour	Non Statutory	Taxable	1.00	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	1.00	1.00

### ARTS AND CULTURAL SERVICES

#### 3510 - Gallery

Arts Unit Gallery Hire for Exhibitions - Per Week	Full - General	Non Statutory	Taxable	Various rates apply according to size/duration	Various rates apply according to size/duration
Gallery Management Fees	Held every second year	Non Statutory	Taxable	Not Applicable for 2021-22	7,000.00
Public programs	Children's programs	Non Statutory	Taxable	5.00	5.00

#### 3520 - Storytelling Festival

Miscellaneous Income		Non Statutory	Taxable	Between \$10-\$35	Between \$10-\$35
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#### 3551 - Carols by Candlelight

	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00

#### 3580 - Party in the Parks

	Food vendor site fees - Single space 3x3 metres	Non Statutory	Taxable	150.00	150.00
	Food vendor site fees - Double space 3x6 metres	Non Statutory	Taxable	300.00	300.00

### RESIDENTIAL AGED CARE FACILITIES

Resident Fees are set by the Commonwealth Government and are subject to change.

#### 5436 - Warrawee Aged Care Facility - Administration

Maximum Refundable Accommodation Deposits (RAD) - House 1 & 2	Non Statutory	Free	475,000	475,000
Maximum Refundable Accommodation Deposits (RAD) - House 4 & 5	Non Statutory	Free	525,000	525,000
Maximum Refundable Accommodation Deposits (RAD) Extra Service - House 6	Statutory	Free	550,000	550,000
Maximum Refundable Accommodation Deposits (RAD) - House 7	Non Statutory	Free	375,000	375,000
Basic Daily Care Fee	Statutory	Free	52.25	53.56
Respite Care	Statutory	Free	52.25	53.56

#### 5461 - Independent Living Units

One bedroom per fortnight	Non Statutory	Input	Rent Assistance Entitlement plus 25% of Total Income	Rent Assistance Entitlement plus 25% of Total Income
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### FAMILY AND CHILDREN SERVICES

#### 5301 - Family and Children Services Administration

FCS Ticketing Sales - Parents/Carers/Guardians	Non Statutory	Taxable	10.00	10.00
Educator Session (online)	Non Statutory	Free	New Fee	10.00
Educator Session (face-to-face)	Non Statutory	Free	35.00	35.00

## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
<b>5346 - Occasional Care</b>					
Carnegie Occasional Care Fees per session		Non Statutory	Free	33.00	33.00
	Health Care Card Holder Fee	Non Statutory	Free	28.00	28.00
	Second Child Discount	Non Statutory	Free	31.00	31.00
<b>4759 - GESAC Occasional Care - Creche (Admin and Human Resources)</b>					
Creche Members	10 x Creche Members Casual Rate	Non Statutory	Free	68.95	68.95
	Creche Members Casual Rate	Non Statutory	Free	7.65	7.65
	10 x Creche Platinum Members Rate	Non Statutory	Free	58.50	58.50
Creche Non-Members	Creche Non-Members Casual Rate	Non Statutory	Free	11.95	11.95
	10 x Creche Day Time Ladies Netball Rate	Non Statutory	Free	42.50	42.50
	Day Creche Time Ladies Netball	Non Statutory	Free	5.30	5.30
<b>5212 - Kindergartens</b>					
Kindergarten Central Registration Fee	Full Fee	Non Statutory	Free	26.50	26.50
	Full Fee - 2 years of kindergarten	Non Statutory	Free	Not Applicable for 2021-22	51.00
	Healthcare Card Holders	Non Statutory	Free	0.00	0.00
<b>5306 - Family Day Care</b>					
Family Day Care Administration Fee		Non Statutory	Free	1.95	2.00
<b>5316 - Carnegie Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	143.00	146.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	135.00	138.00
<b>5321 - Caulfield Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	143.00	146.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	135.00	138.00
<b>5341 - Murrumbeena Early Learning Centre</b>					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	143.00	146.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	135.00	138.00
<b>5286 - Resource and Development</b>					
Hire General - Caulfield MCH - Community Room		Non Statutory	Taxable	14.00	Not Applicable in 2022-23
Hire General - Murrumbeena Multi Purpose Children's Room		Non Statutory	Taxable	20.00	20.00
Hire General - Glen Huntly MCH - Community Room		Non Statutory	Taxable	14.00	14.00
<b>5386 - Youth Services</b>					
School Holiday Program Tickets	Excursion fee	Non Statutory	Free	10.00	10.00
	Incursion fee	Non Statutory	Free	5.00	5.00
	Healthcare Card Holders	Non Statutory	Free	New item	0.00
<b>AGED CARE AND INDEPENDENT LIVING</b>					
<b>5484 - In Home Support Carers</b>					
Domestic Assistance	Low Fee	Non Statutory	Free	8.50	8.50
	Medium Fee	Non Statutory	Free	17.50	17.85
	High Fee	Non Statutory	Free	39.50	40.00
Personal Care	Low Fee	Non Statutory	Free	7.00	7.00
	Medium Fee	Non Statutory	Free	14.25	14.50
	High Fee	Non Statutory	Free	39.50	40.00



## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Social Support Individual	Low Fee	Non Statutory	Free	8.50	8.50
	Medium Fee	Non Statutory	Free	17.50	17.85
	High Fee	Non Statutory	Free	39.50	40.00
<b>5482 - Home Maintenance</b>					
Home Maintenance	Low Fee	Non Statutory	Free	16.50	16.50
	Medium Fee	Non Statutory	Free	23.00	23.50
	High Fee	Non Statutory	Free	57.00	58.00
<b>5500 - Delivered Meals</b>					
Delivered Meals	Low Fee	Non Statutory	Free	8.85	8.85
	Medium Fee	Non Statutory	Free	10.00	10.20
	High Fee	Non Statutory	Free	14.50	14.80
	Full Cost Income - Delivered Meals Taxable	Non Statutory	Taxable	21.50	22.00
<b>5476 - Community Transport</b>					
Community Bus Hire (per half day)	Community - Non Profit	Non Statutory	Taxable	44.00	45.00
Community Bus Hire (per full day)	Community - Non Profit	Non Statutory	Taxable	61.00	62.00
Community Bus Hire (per half day)	Schools, Sporting Groups	Non Statutory	Taxable	65.00	66.00
Community Bus Hire (per full day)	Schools, Sporting Groups	Non Statutory	Taxable	115.00	117.00
Community Bus Service	Community member fee (return trip)	Non Statutory	Taxable	4.25	Not Applicable for 2022-23
Community Bus Service	Per Each Way Trip	Non Statutory	Taxable	Not Applicable for 2021-22	2.25
<b>5496 - Social Support</b>					
Social Support	Low Fee	Non Statutory	Free	20.50	20.50
	Medium Fee	Non Statutory	Free	25.50	26.00
	High Fee	Non Statutory	Free	36.00	36.50
Full Cost Income	Packages & Linkages	Non Statutory	Taxable	60.00	61.00
Social Support Group - Individual Activity Sessions	Low Fee	Non Statutory	Free	5.00	5.00
	Medium Fee	Non Statutory	Free	6.00	6.10
	High Fee	Non Statutory	Free	15.00	15.30
	Packages & Linkages	Non Statutory	Taxable	20.00	20.50
Social Support Session Meal	Low Fee	Non Statutory	Free	8.85	8.85
	Medium Fee	Non Statutory	Free	10.00	10.20
	High Fee	Non Statutory	Free	14.50	14.80
	Packages & Linkages	Non Statutory	Taxable	21.50	22.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)

## COMMUNITY ASSETS AND LEISURE

### ASSET MANAGEMENT

#### 4100 - Project and Asset Management

Asset Consent Permits		Non Statutory	Free	194.00	198.00
Vehicle Crossing Permits		Non Statutory	Free	260.00	265.00
Building Over Easements Permits		Non Statutory	Free	326.00	332.00
User Fees - General	Cost recovered depending on complexity of S173 agreement + 10% administration fee	Non Statutory	Taxable	at cost plus 10% admin fee	at cost plus 10% admin fee
Point of Discharge Income	Permit referred under regulation 610(2)	Statutory	GST Exempt	144.70	146.80
Asset Protection Permits		Non Statutory	GST Exempt	255.00	260.00
Flood Information Reports	A fee for providing flood information for land susceptible to flooding from a major stormwater overflow in the council drainage system.	Statutory	Free	132.00	135.00

### WORKS DEPOT

#### 4422 - Asphalt Road and Footpath Reinstatement

Asphalt reinstatement works. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

Asphalt Footpath 30mm thick	per Sq.m.	Non Statutory	Taxable	186.00	340.00
Asphalt Road Pavement 50mm thick	per Sq.m.	Non Statutory	Taxable	231.00	355.00
Asphalt Reinstatement in front crossing	per Lin.m.	Non Statutory	Taxable	New Fee	190.00

#### 4441 Concrete Maintenance - Concrete Openings

Reinstating Concrete openings. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-public authorities).

##### a) Footpath and Vehicle Crossing Reinstatements

Concrete Footpath - 75mm thick	per Sq.m.	Non Statutory	Taxable	103.00	135.00
Footpath Combination with 300mm spoon drain	per Sq.m.	Non Statutory	Taxable	168.00	150.00
Residential Vehicle Crossings - 125mm thick	per Sq.m.	Non Statutory	Taxable	191.00	155.00
Commercial Vehicle Crossings - 150mm thick	per Sq.m.	Non Statutory	Taxable	191.00	180.00
Industrial Vehicle Crossings - 200mm thick	per Sq.m.	Non Statutory	Taxable	248.00	235.00

##### b) Kerb and Channel Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Concrete Kerb & Channel - 450mm wide	per Lin.m.	Non Statutory	Taxable	168.00	185.00
Concrete Kerb & Channel - 600mm wide	per Lin.m.	Non Statutory	Taxable	128.00	185.00
Concrete Kerb & Channel - Extra Wide Channel - 900mm wide	per Lin.m.	Non Statutory	Taxable	214.00	200.00

##### c) Miscellaneous Reinstatements

(Taxable charges apply to non-utility and non-public authorities).

Brick Paving	per Sq.m.	Non Statutory	Taxable	135.00	190.00
Pram Crossing - Unit	per number	Non Statutory	Taxable	1,017.00	1,240.00
Bluestone - Kerb	per Lin.m.	Non Statutory	Taxable	168.00	140.00
Bluestone - Kerb & Channel	per Lin.m.	Non Statutory	Taxable	191.00	165.00
Bluestone - Paving	per Sq.m.	Non Statutory	Taxable	214.00	315.00
Storm Water Kerb Adaptors	per number	Non Statutory	Taxable	113.00	145.00
Storm Water Pipe - 100mm diameter	per Lin.m.	Non Statutory	Taxable	90.00	130.00
Nature Strip (which includes level off, top dressing & seeding)	per Sq.m.	Non Statutory	Taxable	36.00	50.00
Nature Strip (which includes excavation Maximum Depth 200mm, top soiling & seeding)	per Sq.m.	Non Statutory	Taxable	68.00	45.00

## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Saw Cutting	per Lin.m.	Non Statutory	Taxable	17.00	15.00
Street Furniture temporary removal and reinstallation	per number	Non Statutory	Taxable	New Fee	360.00
<b>PARKS SERVICES</b>					
<b>4650 - Contract Tree Gang</b>					
Sundry Income	Tree Removal for Cross-Overs	Non Statutory	Taxable	Variable	Variable
<b>RECREATION AND OPEN SPACE</b>					
<b>4804 - Duncan Mackinnon Reserve - Bond - Casual hire track/court bookings: Minimum \$1,000 - Maximum \$5,000</b>		Community: Glen Eira schools (during school hours), groups and residents. Casual: Glen Eira schools outside of school hours; other schools, groups and residents outside of Glen Eira and commercial businesses.			
Athletics Track - Community hire	Community track hire per hour	Non Statutory	Taxable	92.00	94.00
	Community half day track hire (up to 3 hours)	Non Statutory	Taxable	252.00	257.00
	Community track hire full day (3+ hours)	Non Statutory	Taxable	424.00	432.00
Athletics Track - Casual hire	Casual track hire per hour	Non Statutory	Taxable	120.00	122.00
	Casual half day track hire (up to 3 hours)	Non Statutory	Taxable	330.00	337.00
	Casual track hire full day (3+ hours)	Non Statutory	Taxable	563.00	574.00
Athletics Track Equipment Hire - Hurdles and High Jump	Equipment Hire (Half Day - 3 hours)	Non Statutory	Taxable	86.00	88.00
	Equipment Hire (Full Day - 6+ hours)	Non Statutory	Taxable	171.00	174.00
Athletics Track Equipment - Starting Blocks	Equipment Hire - Starting Blocks (half day - up to 3 hours)	Non Statutory	Taxable	35.00	36.00
	Equipment Hire - Starting Blocks (full day - 3+ hours)	Non Statutory	Taxable	70.00	72.00
Athletics Track Equipment hire - Timing Gates	Timing Gates	Non Statutory	Taxable	285.00	290.00
Athletics Track - Timing Gates Operator	Timing Gates Operator (weekday) - compulsory fee for timing gates hire	Non Statutory	Taxable	230.00	235.00
	Timing Gates Operator (Weekend/Public Holiday) - compulsory fee for timing gates hire	Non Statutory	Taxable	311.00	317.00
Athletics Track Lighting	Lighting (per hour)	Non Statutory	Taxable	35.00	36.00
Duncan Mackinnon Reserve Caretaker Fee	Compulsory fee for athletics track and netball court/s booking. Weekday hourly rate with minimum 2 hours attached to booking.	Non Statutory	Taxable	40.00	38.50
	Compulsory fee for athletics track and netball court/s booking. Weekend hourly rate with minimum 2 hours attached to booking.	Non Statutory	Taxable	79.00	76.50
	Compulsory fee for athletics track and netball court/s booking. Public holiday hourly rate with minimum 2 hours attached to booking.	Non Statutory	Taxable	100.00	96.00
Netball Court - Community hire	Community hire per court per hour	Non Statutory	Taxable	21.00	22.00
	Community hire per court full day hire (3+ hours)	Non Statutory	Taxable	80.00	82.00
Netball Court - Casual hire	Casual hire per court per hour	Non Statutory	Taxable	43.00	44.00
	Casual hire per court full day hire (3+ hours)	Non Statutory	Taxable	173.00	176.00
Netball Facility - Community hire	Community hire 6-10 courts for half day hire (up to 3 hours)	Non Statutory	Taxable	New fee	295.00
	Community hire 6-10 courts for full day hire (3+ hours)	Non Statutory	Taxable	483.00	493.00
Netball Facility - Casual hire	Casual hire 6-10 courts for half day hire (up to 3 hours)	Non Statutory	Taxable	New fee	635.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
	Casual hire 6-10 courts for full day hire (3+ hours)	Non Statutory	Taxable	1,040.00	1,060.00
Netball Court Lighting	Lighting (per hour per court, min 2 courts)	Non Statutory	Taxable	11.00	12.00
4816 - Open Space (passive)	Community: Glen Eira and non-Glen Eira residents, schools and not-for-profit groups. Commercial: commercial businesses				
Bond - Special Events: Minimum \$500 - Maximum \$15,000 (Day Rate)					
Bond - Advertising Board	Bond for Advertising Board per board	Non Statutory	Free	52.00	53.00
Hire of Rotundas, picnic shelters and bandstand	Day Rate	Non Statutory	Taxable	145.00	148.00
Hire of Picnic Shelters at Booran Reserve	Booking session hire rate - 2 booking times per day (9:00am to 1:30pm or 2:00pm to 6:30pm)	Non Statutory	Taxable	145.00	148.00
Bandstand and Rotunda Power Use	Use of power at Caulfield Park bandstand and Joyce Park Rotunda (per booking)	Non Statutory	Taxable	22.00	25.00
Open Space hire - Community	Community hire for open space in parks and civic space for <200 people (day rate)	Non Statutory	Taxable	145.00	148.00
Open Space - Commercial hire	Commercial hire for open space in parks and civic space for <200 people (day rate)	Non Statutory	Taxable	217.00	221.00
Open Space hire with infrastructure	Hire for less than 200 people (includes bringing 1-2 items into the open space)	Non Statutory	Taxable	460.00	470.00
Open Space hire fee for a special event - (includes bringing 1-2 items into the open space: additional event item fee applies when more than 2 items included in booking)	Community and Commercial hire for Special Events - 200 - 2,000 people (day rate)	Non Statutory	Taxable	913.00	930.00
	Community and Commercial hire for Special Events - 2,000 - 5,000 people (day rate)	Non Statutory	Taxable	1,365.00	1,390.00
	Community and Commercial hire for Special Events - 5,000 - 10,000 people (day rate)	Non Statutory	Taxable	2,049.00	2,090.00
	Community and Commercial hire for Special Events - 10,000 > people (day rate)	Non Statutory	Taxable	3,074.00	3,135.00
Open Space hire - Additional item fee for special events	This fee is in addition to the open space hire fee for an event. This day rate is charged against each 'item' as outlined in the Event Guidelines	Non Statutory	Taxable	460.00	470.00
Site Inspection for events	Compulsory fee for pre and post event inspections for all bookings.	Non Statutory	Taxable	53.00	54.00
Car Park hire in Open Space/Reserve/Park	Per car park space per day	Non Statutory	Taxable	56.00	57.00
Filming/photography Permit (in park/reserve) - Community hire	Community hire for student and low impact filming or photography (no equipment). Fee per day.	Non Statutory	Free	37.00	37.00
Filming/photography Permit (in park/reserve) - Commercial hire	Commercial hire of open space for filming or photography per hour			New fee	148.00
	Commercial hire of open space for filming or photography per half day (up to 3 hours)	Non Statutory	Free	364.00	370.00
	Commercial hire of open space for filming or photography (per day)	Non Statutory	Free	559.00	570.00
Balloon landing in open space	Per landing in park (notified)	Non Statutory	Taxable	184.00	188.00
	Per Landing in park (no notification)	Non Statutory	Taxable	374.00	380.00
4816 - Open Space (active)	Community: Glen Eira schools (during school hours), groups and residents. Casual: Glen Eira schools outside of school hours; schools, groups and residents outside of Glen Eira; and commercial businesses.				
Sportsgrounds - School hire (school hours)	Glen Eira school rate per sportsground during school hours	Non Statutory	Taxable	New fee	53.00
	Glen Eira school rate per sportsground during school hours (cap per term)	Non Statutory	Taxable	255.00	300.00
Sportsgrounds hire - community	Community hire per sportsground per day, including Glen Eira school bookings outside school hours	Non Statutory	Taxable	145.00	148.00
Sportsgrounds - Casual hire	Casual hire per sportsground per day	Non Statutory	Taxable	217.00	221.00
Sportsgrounds (turf wicket) - Community hire	Community rate for use of turf wicket (per day)	Non Statutory	Taxable	364.00	371.00
Sportsgrounds (turf wicket) - Casual hire	Casual rate for use of turf wicket (per day)	Non Statutory	Taxable	543.00	554.00
Sportsground lighting fee	Lighting (per hour). Applicable to casual sportsground hire where a utilities bill cannot be charged (e.g. sports club)	Non Statutory	Taxable	New fee	24.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Personal Training Permit Fee	Annual Fee - standard one year permit	Non Statutory	Taxable	363.00	450.00
Personal Training - Participant Fee	Fee per participant per day (GST Inc.)	Non Statutory	Taxable	2.80	Combined into Personal Training Permit Fee
Personal Training - Participant Fee (student)	Fee per student participant per day (GST Inc.)	Non Statutory	Taxable	1.85	Combined into Personal Training Permit Fee
Velodrome hire - Community	Community velodrome hire per hour	Non Statutory	Taxable	54.00	55.00
	Community velodrome hire full day (3+ hours)	Non Statutory	Taxable	292.00	298.00
Velodrome - Casual hire	Casual velodrome hire per hour	Non Statutory	Taxable	106.00	108.00
	Casual velodrome hire full day (3+ hours)	Non Statutory	Taxable	584.00	595.00
Cricket training nets - facility hire	Hire of cricket net training facility (not including multipurpose training facilities)	Non Statutory	Taxable	New fee	51.00
Tennis Court hire - Community hire	Off-peak court hire (before 6pm). Per court per hour.	Non Statutory	Taxable	20.00	21.00
	Peak court hire (after 6pm). Per court per hour. Includes lights	Non Statutory	Taxable	28.00	29.00
Bailey Reserve Skate Park - hire for events	Skate park hire (per day)	Non Statutory	Taxable	460.00	470.00
<b>4754 - East Caulfield Reserve Multi Sport Facility</b>					
East Caulfield Reserve Multi Sport Facility (Court 1) - Community hire	Off-peak community hire of court 1 per hour (7am-6pm)	Non Statutory	Taxable	33.00	34.00
	Peak community hire of court 1 per hour (6pm-10pm incl lights)	Non Statutory	Taxable	44.00	45.00
East Caulfield Reserve Multi Sport Facility (Court 1) - Casual hire	Off-peak casual hire of court 1 per hour (7am-6pm)	Non Statutory	Taxable	54.00	55.00
	Peak casual hire of court 1 per hour (6pm-10pm incl lights)	Non Statutory	Taxable	64.00	65.00
	Casual hire (half day) of court 1 (up to 3 hours)	Non Statutory	Taxable	145.00	148.00
	Casual hire (full day) of court 1 (3+ hours)	Non Statutory	Taxable	248.00	253.00
East Caulfield Reserve Multi Sport Facility (Courts 2 or 3) - Community hire	Off-peak community hire of court 2 or 3 per hour (7am-6pm)	Non Statutory	Taxable	23.00	24.00
	Peak community hire of court 2 or 3 per hour (6pm-10pm incl lights)	Non Statutory	Taxable	33.00	34.00
East Caulfield Reserve Multi Sport Facility (Court 2 or 3) hire - Commercial/casual Off-peak	Off-peak casual hire of court 2 or 3 per hour (7am-6pm)	Non Statutory	Taxable	44.00	45.00
	Peak casual hire of court 2 or 3 per hour (6pm-10pm incl lights)	Non Statutory	Taxable	54.00	55.00
	Casual hire (half day) of court 2 or 3 (up to 3 hours)	Non Statutory	Taxable	118.00	120.00
	Casual hire (full day) of court 2 or 3 (3+ hours)	Non Statutory	Taxable	202.00	206.00
<b>Moorleigh Reserve Multi Sports Facility</b>					
Moorleigh Reserve Multi Sport Facility - Community hire	Off-peak community hire per hour (7am-6pm)	Non Statutory	Taxable	50.00	34.00
	Peak community hire per hour (6pm-10pm incl lights)	Non Statutory	Taxable	65.00	45.00
Moorleigh Reserve Multi Sport Facility hire - Casual hire	Off-peak casual hire per hour (7am-6pm)	Non Statutory	Taxable	81.00	55.00
	Peak casual hire per hour (6pm-10pm incl lights)	Non Statutory	Taxable	96.00	65.00
	Casual hire (half day, up to 3 hours)	Non Statutory	Taxable	New fee	148.00
	Casual hire (full day, 3+ hours)	Non Statutory	Taxable	New fee	253.00
<b>4803 - Pavilions</b>					
Sports club afterhours call out fee	Per call to after hours officer	Non Statutory	Taxable	104.00	104.00
Sports Pavilions/Change Rooms/Kitchens hire - Casual	Available for hire by Sporting Clubs & Schools (non profit) Hourly Flat Rate Casual	Non Statutory	Taxable	28.00	29.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)

## PLANNING, PLACE & SUSTAINABILITY

### URBAN PLANNING

#### 3121 - Urban Planning - Statutory Fees

Fees for applications under Section 47 of the Planning and Environment Act 1987 (regulation 9) - Table 2 in the Planning and Environment (Fees) Regulations 2016

Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
Class 2 To develop single dwelling <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 3 To develop single dwelling \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 4 To develop single dwelling \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 5 To develop single dwelling \$500,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 6 To develop single dwelling \$1,000,000-\$2,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 7 VicSmart <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 8 VicSmart >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 9 VicSmart subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Class 10 VicSmart other than class 7, 8 or 9	Statutory	Free	Statutory Charges	Statutory Charges
Class 11 Other development <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 12 Other development \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 13 Other development \$1,000,000-\$5,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 14 Other development \$5,000,000-\$15,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 15 Other development \$15,000,000-\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 16 Other development >\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 17 Subdivide existing building	Statutory	Free	Statutory Charges	Statutory Charges
Class 18 Subdivide land into two lots (other than VicSmart)	Statutory	Free	Statutory Charges	Statutory Charges
Class 19 Realignment or consolidation	Statutory	Free	Statutory Charges	Statutory Charges
Class 20 Subdivide land (3 or more lots)	Statutory	Free	Statutory Charges	Statutory Charges
Class 21 (Remove or vary a restriction)	Statutory	Free	Statutory Charges	Statutory Charges
Class 22 Permit not otherwise provided for in the regulations (i.e. Sale or consumption of liquor, reduction or waiver of car parking)	Statutory	Free	Statutory Charges	Statutory Charges

Fees for applications under Section 72 of the Planning and Environment Act 1987 (regulation 11) - Table 3 in the Planning and Environment (Fees) Regulations 2016

Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	Statutory Charges	Statutory Charges
Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	Statutory Charges	Statutory Charges
Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
	Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 Amendment to a class 9 permit *	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 Amendment to a class 10 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Amendment to a class 17 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Amendment to a class 18 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Amendment to a class 19 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 17 Amendment to a class 20 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Amendment to a class 21 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 19 Amendment to a class 22 permit*	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 10 of the Planning and Environment (Fees) Regulations 2016	For combined permit applications	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 12 of the Planning and Environment (Fees) Regulations 2016	To amend an application under Section 57A(3)(a)	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 13 of the Planning and Environment (Fees) Regulations 2016	For a combined application to amend a permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 14 of the Planning and Environment (Fees) Regulations 2016	For a combined permit and planning scheme amendment	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 15 of the Planning and Environment (Fees) Regulations 2016	For a certificate of compliance	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 16 of the Planning and Environment (Fees) Regulations 2016	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 17 of the Planning and Environment (Fees) Regulations 2016	For a planning certificate	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 18 of the Planning and Environment (Fees) Regulations 2016	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 6 of the Subdivision (Fees) Regulations 2016	For certification of a plan of subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 7 of the Subdivision (Fees) Regulations 2016	Alteration of a plan under Section 10(2) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 8 of the Subdivision (Fees) Regulations 2016	Amendment of a certified plan under Section 11(1) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
<b>3121 - Urban Planning - Non-statutory fees</b>					
Procedural requests (All Secondary Consent fees are to be set at the cost for Section 72 Amendments as set out in the Planning and Environment (Fees) Regulations, as amended from time to time)					
	Secondary Consent in respect of a Class 1 Use only	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 3 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost <\$100,000	Statutory	Free	199.90	As per relevant S72 cost
	Secondary Consent in respect of a Class 4 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$10,000-\$100,000	Statutory	Free	629.40	As per relevant S72 cost

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
	Secondary Consent in respect of a Class 5 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost \$100,000-\$500,000	Statutory	Free	1,288.50	As per relevant S72 cost
	Secondary Consent in respect of a Class 6 Amendment to a class 2, 3, 4, 5, or 6 permit where additional cost >\$500,000	Statutory	Free	1,392.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 7 Amendment to a permit that is a VicSmart application where additional cost <\$10,000	Statutory	Free	199.90	As per relevant S72 cost
	Secondary Consent in respect of a Class 8 Amendment to a permit that is a VicSmart application where additional cost >\$10,000	Statutory	Free	429.50	As per relevant S72 cost
	Secondary Consent in respect of a Class 9 Amendment to a class 9 permit *	Statutory	Free	199.90	As per relevant S72 cost
	Secondary Consent in respect of a Class 10 Amendment to a class 10 permit*	Statutory	Free	199.90	As per relevant S72 cost
	Secondary Consent in respect of a Class 11 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost <\$100,000	Statutory	Free	1,147.80	As per relevant S72 cost
Procedural requests	Secondary Consent in respect of a Class 12 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost \$100,000-\$1,000,000	Statutory	Free	1,547.60	As per relevant S72 cost
	Secondary Consent in respect of a Class 13 Amendment to a class 11, 12, 13, 14, 15 or 16 permit where additional cost >\$1,000,000	Statutory	Free	3,413.70	As per relevant S72 cost
	Secondary Consent in respect of a Class 14 Amendment to a class 17 permit*	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 15 Amendment to a class 18 permit*	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 16 Amendment to a class 19 permit*	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 17 Amendment to a class 20 permit*	Statutory	Free	1318.10 per 100 lots	As per relevant S72 cost
	Secondary Consent in respect of a Class 18 Amendment to a class 21 permit*	Statutory	Free	1,318.10	As per relevant S72 cost
	Secondary Consent in respect of a Class 19 Amendment to a class 22 permit	Statutory	Free	1,318.10	As per relevant S72 cost
Procedural requests	Request to extend the expiry date of a planning permit (first request)	Non Statutory	Free	650.00	660.00
Procedural requests	Request to extend the expiry date of a planning permit (second and subsequent request)	Non Statutory	Free	950.00	965.00
Procedural requests	Request to endorse plans or documents under a condition or a planning permit (second and subsequent request)	Non Statutory	Taxable	130.00	135.00
Public notification	Per public notice to be displayed on site	Non Statutory	Free	25.00	25.00
Public notification	Fixed fee (for up to 10 public notices sent by post)	Non Statutory	Free	125.00	125.00
Public notification	For each additional public notice sent by post	Non Statutory	Free	12.00	12.00
Planning information and pre-application advice	Request for specific planning information	Non Statutory	Free	165.00	200.00
Planning information and pre-application advice	Pre-application advice (written advice) (minor applications)	Non Statutory	Free	165.00	200.00
Planning information and pre-application advice	Pre-application advice (written advice) (major applications)	Non Statutory	Free	255.00	310.00
Planning information and pre-application advice	Pre-application meeting (in addition to written advice)	Non Statutory	Free	255.00	310.00
Planning information and pre-application advice	Subsequent pre-application advice following initial response (written advice)	Non Statutory	Free	165.00	200.00
Administrative fees	Search and copy fees	Non Statutory	Free	127.50	130.00
Administrative fees	Search and copy fees (post 2016 - provided electronically)	Non Statutory	Free	40.00	40.00



## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Administrative fees	Digitisation fee (any submission that includes paper size larger than A3 size)	Non Statutory	Free	122.50	125.00
Administrative fees	Digitisation fee (any submission that includes A3 and/or A4 size only)	Non Statutory	Free	61.20	62.50
Photocopies of Plans	Size A0: 1 - 3 Copies - Per Copy	Non Statutory	Free	15.50	15.50
	Size A1: 4 or More - Per Copy	Non Statutory	Free	15.50	15.50
	Size A2: 4 or More - Per Copy	Non Statutory	Free	15.50	15.50
	Size A4 - Per Copy	Non Statutory	Free	4.20	4.20
	Size A3 - Per Copy	Non Statutory	Free	5.20	5.20

## CITY FUTURES

### City Futures

Fee under Regulation 6 of the Planning and Environment (Fees) Regulations 2016

<b>Stage 1</b>	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	Statutory	Free	3,096.18	3,141.50
<b>Stage 2</b>	For: a) considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Statutory	Free	15,345.63	15,570.25
	(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	Statutory	Free	30,661.20	31,110.00
<b>Stage 3</b>	For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Statutory	Free	40,986.81	41,586.75
<b>Stage 4</b>	Consideration of a request for the Minister to approve the amendment under Section 35 Giving notice of the approval of the amendment under Section 36 (1).	Statutory	Free	488.48	495.63
		Statutory	Free	488.48	495.63

## COMMUNITY SAFETY AND COMPLIANCE

### 3400 - Building Control

Permits	Fences Permit Fee	Non Statutory	Taxable	572.00	583.00
	Reblocks, Garages, Carports, Verandas Permit Fee	Non Statutory	Taxable	784.00	798.00
	Other Garages and Swimming Pools	Non Statutory	Taxable	784.00	789.00
	Pool Fences only	Non Statutory	Taxable	442.00	451.00
Dwelling Additions (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,196.00	2,239.00
Dwelling Additions (including 4 inspections)	Minimum Fee- Registered Builder	Non Statutory	Taxable	1,806.00	1,842.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
Dwellings (including 4 inspections)	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,953.00	3,012.00
Dwellings (including 4 inspections)	Minimum Fee - Registered Builder	Non Statutory	Taxable	2,477.00	2,526.00
Commercial	Up to \$20k - including 2 inspects	Non Statutory	Taxable	919.00	937.00
	\$20k and over	Non Statutory	Taxable	Cost/100	Cost/100
Demolition Fees	Domestic - within Municipality	Non Statutory	Taxable	678.00	691.00
	Commercial	Non Statutory	Taxable	Price on application	Price on application
Special Assessments	Domestic - per hour (minimum 1 hour)	Non Statutory	Taxable	177.00	180.00
	Commercial - per hour (minimum 1 hour)	Non Statutory	Taxable	475.00	484.00
Application fee to retain works constructed without a building permit	Fee for the assessment of documentation submitted to Council to justify if a building or works are to remain that has been constructed or carried out without a building permit. Additional fee may be applicable according to the complexity of the illegal works and documentation submitted for assessment. Total fee to be determined by the Manager.	Non Statutory	Taxable	Min \$604	Min \$616
Inspection Rates	Within Municipality	Non Statutory	Taxable	165.00	168.00
	Lapsed Permits	Non Statutory	Taxable	437.00	445.00
	Additional Inspections	Non Statutory	Taxable	167.00	168.00
External Inspections		Non Statutory	Taxable	388.00	395.00
Occupancy Permits	Prescribed Temporary Structures	Non Statutory	Free	617.00	630.00
	Place for Public Entertainment	Non Statutory	Free	3,051.00	3,112.00
	Amendment to above CO Certificates	Non Statutory	Free	388.00	395.00
Siting approval- Prescribed Temporary Structures	Siting approval of prescribed temporary structures - Building Act s 57(1)(a)	Non Statutory	Free	302.00	308.00
Council Dispensation Applications (Building Regulations 2006)	Council Consent (Part 5 siting, Building Regulations 2018) per Regulation Applicable. Maximum fee set by Legislation, charges are currently estimated.	Non Statutory	Free	296.00	301.00
	Corner fences combined application	Non Statutory	Free	413.00	421.00
	Domestic buildings- Dispensation or performance determination Reg. 233, 231, 229	Non Statutory	Free	357.00	364.00
	Commercial buildings- Dispensation or performance determination Reg. 233, 213, 229	Non Statutory	Free	708.00	722.00
Hoarding Permits	Hoarding Permits - Fee Per Month	Non Statutory	Free	\$178.50 + (value) * (value) * \$4.60	\$182+ (value) * (value) * \$4.70
	Renewal	Non Statutory	Free	\$91 + (value) * (value) * \$4.60	\$92 + (value) * (value) * \$4.70
Statutory Inspections	Pool Certificate/ Subdivisions	Non Statutory	Taxable	443.00	451.00
Protection of Public	Statutory Reg. 116	Statutory	Taxable	299.00	304.00
Modifications for Existing Building Redevelopment	Domestic - Per Modification	Non Statutory	Taxable	367.00	374.00
Extensions	Domestic	Non Statutory	Taxable	194.00	198.00
Cancellations of Permits	Domestic	Non Statutory	Free	194.00	198.00
Construction Management Plan Variation Fee	Assessment of variations to construction management plans	Non Statutory	Free	120.00	122.00
Building Appeals Commission/Melbourne Water Fees Re Modifications	Various Fees Depending on Modifications	Non Statutory	Free	Various	Various
Plan Copies	Search and document fee	Non Statutory	Free	66.00	210.00
Copies of building permit documentation		Non Statutory	Free	48.00	210.00
Building Permit Levy (State Government)	Statutory Fee - works >10,000	Statutory	Free	Set by State Government	Set by State Government
Computation Checking	Recovery of Charges to GECC	Non Statutory	Taxable	Various	Various

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Property Information Fee - GECC	Statutory (Set by Legislation - Charges are currently estimated)	Statutory	Free	48.00	49.00
Permit Lodgement Fees	Statutory Fee - Domestic (Set by Legislation Charges are currently estimated)	Statutory	Free	124.00	126.00
	Statutory Fee - Commercial (Set by Legislation Charges are currently estimated)	Statutory	Free	124.00	126.00
Swimming pool and spa registration	Registration Fee (Maximum)	Statutory	Free	32.40	33.00
	Compliance lodgement fee (Maximum)	Statutory	Free	20.84	21.00
	Non-compliance lodgement fee (Maximum)	Statutory	Free	392.70	400.00
	Information Search fee (Maximum)	Statutory	Free	48.00	49.00
Certificate from Council to enable a Demolition permit to be issued	Section 29A	Statutory	Free	86.90	88.00
<b>3224 - Animal Control Services</b>					
Cat Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	38.96	41.00
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	111.64	117.50
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	38.96	41.00
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	38.96	41.00
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	38.96	41.00
	Pensioner Rate - Cat Sterilised and Micro chipped (including \$4.10 State Levy)	Non Statutory	Free	22.44	23.60
	Pensioner Rate - Cat Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	57.94	61.00
Dog Registration	Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	58.04	61.10
	Non Sterilised (Max fee) (including \$4.10 State Levy)	Non Statutory	Free	166.37	175.10
	Over 10 years (including \$4.10 State Levy)	Non Statutory	Free	58.04	61.10
	FCC/Reg (including \$4.10 State Levy)	Non Statutory	Free	58.04	61.10
	Microchipped Non Sterilised (existing registrations only) (including \$4.10 State Levy)	Non Statutory	Free	58.04	61.10
	Pensioner Rate - Dog Sterilised and Microchipped (including \$4.10 State Levy)	Non Statutory	Free	31.00	32.60
	Pensioner Rate - Dog Non Sterilised (including \$4.10 State Levy)	Non Statutory	Free	85.48	90.00
	Obedience Trained (including \$4.10 State Levy)	Non Statutory	Free	31.00	32.60
	Obedience Trained - Pensioner Rate (including \$4.10 State Levy)	Non Statutory	Free	18.36	19.30
	Restricted Breed and Declared Dangerous Dog (including \$4.10 State Levy)	Non Statutory	Free	337.21	355.00
	Dangerous Dog which is a Guard Dog or Protection Trained (including \$4.10 State Levy)	Non Statutory	Free	166.36	175.10
Domestic Animal Business	Pet Shop Registration (Includes \$20.00 State Levy)	Non Statutory	Free	373.52	393.10
Animal Registration Register	Copy of Pet Registration Information	Statutory	Free	51.20	53.90
Impoundment Fees	Fee Prior to Delivery to Pound	Non Statutory	Free	99.96	105.00
	Pound Release Fee within 8 days (if animal is unregistered at time of impoundment)	Non Statutory	Free	\$357.00 plus pound contractor variable costs including vaccination and holding costs	\$357.00 plus pound contractor variable costs including vaccination and holding costs
	Seized animals - charge per day after 8 days - pound contractor cost.	Non Statutory	Free	31.32	33.00
	Permit for more than 2 cats/dogs	Non Statutory	Free	64.90	68.30

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
<b>3210 - Local Laws</b>					
Waste Bin Permits (Road Occupancy Permits)		Non Statutory	Free	83.50	85.20
Materials on Nature Strips	Flat Rate Per Week	Non Statutory	Free	83.50	85.20
Footpath Trading Permits	External chairs (up to 6 chairs) or Bench seat (up to 6 patrons)	Non Statutory	Free	245.00	250.00
	Extra chairs (if over 6 chairs) or Bench seat (if over 6 patrons)	Non Statutory	Free	40.00	40.80
	A-Frame Signs	Non Statutory	Free	122.00	124.50
	Windbreaks/Screening Barriers/Umbrellas	Non Statutory	Free	No Charge	No Charge
	Heater	Non Statutory	Free	100.00	102.00
	Display of goods (per display)	Non Statutory	Free	255.00	260.50
Footpath/road occupancy permit	Footpath/road Occupancy Permits - Fee Per Month	Non Statutory	Free	\$178.60 + (value) * (value) * \$4.30	\$182.20 + (value) * (value) * \$4.40
Mobile Crane Permits	Flat Fee + Value of Footpath Rental/Car Spaces Taken	Non Statutory	Free	180.00	183.70
Works Zone Permits	Three months or less per zone	Non Statutory	Free	1,015.00	1,036.00
	Six months	Non Statutory	Free	1,805.00	1,843.00
	Nine months	Non Statutory	Free	2,345.00	2,395.00
	12 Months	Non Statutory	Free	2,865.00	2,925.00
	Extension per month	Non Statutory	Free	482.00	492.00
	Additional bays per month	Non Statutory	Free	188.00	192.00
Property Clean Up		Non Statutory	Free	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Rubbish	Per Site	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Overhanging Shrubs	Contractor Fees	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Street Closure Permit (Street Parties)	Permit Fee	Non Statutory	Free	170.00	174.00
Reserved Parking- Film sites etc.	Unrestricted Time Zones Per Car Space	Non Statutory	Free	54.20	55.30
	Time Restricted Zones Per Car Space	Non Statutory	Free	100.00	102.00
<b>3320 - Public Health</b>					
Registration Fees - Public Health and Wellbeing Act	Annual Registration Fee	Statutory	Free	149.00	152.00
	Ongoing Registration Fee (Low Risk)	Statutory	Free	149.00	152.00
	Late Registration Fee Surcharge	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
Transfer Administration Fees	Food Act	Non Statutory	Free	86.00	88.00
Transfer Administration Fees	Public Health and Wellbeing Act	Non Statutory	Free	86.00	88.00
<b>Registration Fees - Food Act</b>					
Food Act Registration Fees	Late Registration Fee Surcharge	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
	Class 1A - (5 star award)	Statutory	Free	425.00	Not applicable in 2022-23
	Class 1 - 5 Star (Hospitals and facilities for the aged)	Statutory	Free	Not applicable in 2021-22	433.00
	Class 1A - (No award)	Statutory	Free	558.00	Not applicable in 2022-23

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
	Class 1 - No award (Hospitals and facilities for the aged)	Statutory	Free	Not applicable in 2021-22	569.00
	Class 1B - (5 star award)	Statutory	Free	361.00	Not applicable in 2022-23
	Class 1 - 5 Star (Child care and delivered meal organisation)	Statutory	Free	Not applicable in 2021-22	368.00
	Class 1B - (No award)	Statutory	Free	495.00	Not applicable in 2022-23
	Class 1 - No award (Childcare and delivered meals organisation)	Statutory	Free	Not applicable in 2021-22	505.00
	Class 2A - (5 star award)	Statutory	Free	664.00	Not applicable in 2022-23
	Class 2 - 5 Star (Supermarkets)	Statutory	Free	Not applicable in 2021-22	677.00
	Class 2A - (No award)	Statutory	Free	797.00	Not applicable in 2022-23
	Class 2 - No award (Supermarkets)	Statutory	Free	Not applicable in 2021-22	812.00
	Class 2B - (5 star award)	Statutory	Free	367.00	Not applicable in 2022-23
	Class 2 - 5 Star (Other premises that handle potentially hazardous unpackaged foods)	Statutory	Free	Not applicable in 2021-22	374.00
	Class 2B - (No award)	Statutory	Free	500.00	Not applicable in 2022-23
	Class 2 - No award (Other premises that handle potentially hazardous unpackaged foods)	Statutory	Free	Not applicable in 2021-22	510.00
	Class 2C - Community groups and temporary and mobile food premises (no award)	Statutory	Free	207.00	Not applicable in 2022-23
	Class 2 - (Community groups or not for profit organisations)	Statutory	Free	Not applicable in 2021-22	211.00
	Class 2D High risk home based retailer	Statutory	Free	324.00	Not applicable in 2022-23
	Class 3A - (Accommodation getaways and home-based businesses using a hot fill process)	Statutory	Free	Not applicable in 2021-22	330.00
	3A - Low risk premises	Statutory	Free	288.00	Not applicable in 2022-23
	Class 3 - (Other premises handling unpackaged low risk food, pre-packaged potentially hazardous food or warehousing or distribution of pre-packaged food)	Statutory	Free	Not applicable in 2021-22	294.00
	3B - Low risk manufacturers	Statutory	Free	346.00	Not applicable in 2022-23
	Class 3 - (Low risk manufacturers)	Statutory	Free	Not applicable in 2021-22	353.00
	Class 3C - Low risk Community groups and temporary and mobile food premises	Statutory	Free	149.00	Not applicable in 2022-23
	Class 3 - (Community groups or not for profit organisations)	Statutory	Free	Not applicable in 2021-22	152.00
Additional Follow Up Inspection Fees	Classes 1 and 2	Statutory	Free	144.00	147.00
	Class 3	Statutory	Free	101.00	103.00
<b>Registration Fees - Streatrader</b>					
Annual Registration Fee	Class 2M, 2T & 2V	Statutory	Free	207.00	Not applicable in 2022-23
	Class 2 - (Mobile premises, temporary premises and vending machines)	Statutory	Free	Not applicable in 2021-22	211.00
	Class 3M, 3T & 3V	Statutory	Free	149.00	Not applicable in 2022-23
	Class 3 - (Mobile premises, temporary premises and vending machines)	Statutory	Free	Not applicable in 2021-22	152.00

# ANNUAL BUDGET 2022-23

## Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)
Public Health Legal Fee Income	Legal Fees Income	Non Statutory	Free	Dependant on Volumes	Dependant on Volumes
Transfer inspection fees	Public Health and Wellbeing Act Transfer Inspection Fee	Statutory	Free	144.00	Not applicable in 2022-23
<b>Application fees - Onsite Wastewater Management Systems</b>	<u>Current Fee Unit values available from Department of Treasury and Finance</u>				
Domestic Waste Water Management System Approval	Domestic Waste Water Management System Approval	Non Statutory	Free	330.00	Not applicable in 2022-23
	Application to construct, install or alter Onsite Waste Water Management System	Statutory	Free	New Fee	Variable application fee - Minimum 48.88 fee units to Maximum 135.43 fee units
	Application for minor alterations to Onsite Waste Water Management System	Statutory	Free	New Fee	Flat application fee of 37.25 fee units
	Application to transfer a permit (OWMS)	Statutory	Free	New Fee	Flat application fee of 9.93 fee units
	Application to amend a permit (OWMS)	Statutory	Free	New Fee	Flat application fee of 10.38 fee units
	Application to renew a permit (OWMS)	Statutory	Free	New Fee	Flat application fee of 8.31 fee units
	Application for exemption (OWMS)	Statutory	Free	New Fee	Variable application fee - Minimum 14.67 fee units to Maximum 64.41 fee units
<b>3220 - Parking Management</b>					
Magistrate Court Fees		Statutory	Free	Various	Various
Parking Infringements	Non Compliance of Road Rules	Statutory	Free	Various	Various
Fines Victoria Parking Infringements		Statutory	Free	Various	Various
Parking Fees Caulfield Racecourse		Non Statutory	Taxable	Various	Various
	First Two Hours (all areas)	Non Statutory	Taxable	2.50	2.60
	All Day Areas Nos. 1 & 2	Non Statutory	Taxable	6.20	6.40
User Fees General		Non Statutory	Free	Various	Various
Miscellaneous Income		Non Statutory	Taxable	Various	Various
Car Share Parking Bay	Establishment Fee	Non Statutory	Taxable	1,000.00	1,000.00
	Annual Renewal Fee		Taxable	500.00	500.00
<b>SUSTAINABILITY AND WASTE</b>					
<b>4300 - Waste and Recycling Charges</b>					
Large 240L Waste Charge (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	564.00	590.00
Small 120L Waste Charge (including an estimated \$36 State Levy)	Per bin	Non Statutory	Free	282.00	295.00
Residential Flat Shared Bins (240L) Waste Charge per assessment (including an estimated \$36 State Levy)	Per household	Non Statutory	Free	282.00	295.00
240L Family Bin (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	282.00	295.00
Medical 240L Waste Charge (including an estimated \$72 State Levy)	Per bin	Non Statutory	Free	282.00	295.00
Litter Management Charge		Non Statutory	Free	72.00	82.00
Additional Recycling Bin	Per bin	Non Statutory	Free	60.00	60.00
Additional Green Waste Bin	Per bin	Non Statutory	Free	40.00	40.00
Additional 120L Red Bin	Per bin	Non Statutory	Free	352.50	368.75
Additional 240L Red Bin	Per bin	Non Statutory	Free	705.00	737.50

## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Commercial 240L Red Bin	Per bin	Non Statutory	Free	564.00	598.00
Bentleigh Traders					
Low	L1 Small to Medium Office/Retail/small Real estate/ Travel Agent Etc	Non Statutory	Free	479.00	564.00
	L2 Medium Real estate, large office (such as Solicitors, brokers etc)	Non Statutory	Free	1,204.00	1,276.00
Medium	M1 Small to Medium retail shop (Fashion, optometrist)/ Large Real estate etc	Non Statutory	Free	1,341.00	1,421.00
	M2 Large Retail shop (fashion, optometrist), Pharmacy	Non Statutory	Free	1,916.00	2,030.00
	M3 Large Pharmacy	Non Statutory	Free	5,405.00	5,730.00
High	HA Very small food shop/Café	Non Statutory	Free	479.00	508.00
	H1 Small/ light food shop & coffee shops, butcher	Non Statutory	Free	1,573.00	1,667.00
	H2 Medium food shops/Café	Non Statutory	Free	2,531.00	2,683.00
	H3 Large food shops/Bakery/Medium Café	Non Statutory	Free	3,489.00	3,698.00
	H4 Very Larger food shops/Café	Non Statutory	Free	8,823.00	9,352.00
	H5 Large Greengrocer (Fruit/Veg)	Non Statutory	Free	10,811.00	12,973.00

## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022	Charges per unit 2022-2023
				(\$)	(\$)

## CORPORATE SERVICES

### CORPORATE COUNSEL

#### 2400 - Statutory & Local Government Act

				Statutory Fees Set By State Government	Statutory Fees Set By State Government
Freedom of Information Fees	Set Statutory Fees per Application	Statutory	Free		

### FINANCE

#### 2210 - Rates and Valuations

Current Fee Unit values available from Department of Treasury and Finance

Land Information Certificate	Set at 1.82 Fee units (Victoria)	Statutory	Free	27.35	27.83
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## PROPERTY AND FACILITIES

### Pavilions

Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.

#### Duncan Mackinnon and Caulfield Park

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	46.00	47.00
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	87.00	88.50
Meeting Room Hire (if hired separately)	Per Hour (minimum two hours)	Non Statutory	Taxable	21.00	21.50

#### Carnegie Multipurpose Room

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	31.00	31.50
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	41.00	42.00

### Other Facilities

Includes McKinnon Hall, East Caulfield Reserve, DC Bricker Reserve, Moorleigh Pavilion, Murrumbeena Pavilion, Glen Huntly Park, Packer Park, Bentleigh McKinnon Youth Centre and the Boyd Room.

Weekdays	Per Hour (minimum two hours)	Non Statutory	Taxable	36.00	36.50
Weekends	Per Hour (minimum two hours)	Non Statutory	Taxable	74.00	75.50
Meeting Room Hire (if hired separately)	Per Hour (minimum two hours)	Non Statutory	Taxable	16.00	16.50

### Town Hall Auditorium & Theatre

Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.

#### Auditorium with Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	1,734.00	1,768.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	2,652.00	2,705.00

#### Auditorium without Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	1,326.00	1,352.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	2,040.00	2,081.00

#### Theatre with Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	551.00	562.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	745.00	760.00

#### Theatre without Kitchen

Monday to Thursday	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	449.00	458.00
Friday to Sunday and Public Holidays	Per session (9am to 5pm or 5pm to 12am)	Non Statutory	Taxable	642.00	655.00



## ANNUAL BUDGET 2022-23

### Schedule of User Charges and Other Fees

User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
<b>Town Hall Meeting Rooms</b>					
Concessions - Not for profit 25% discount to full fee and Glen Eira Residents 12.5% discount.					
<b>Councillor Room (10 pax), Ogaki Room (12 pax) Labassa Room (14 pax), Rippon Lea Room (16 pax).</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	61.00	62.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	82.00	83.50
<b>Caulfield Cup Room (Capacity: Standing 100 pax, seated 60 pax)</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	122.00	124.50
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	143.00	146.00
<b>Yarra Yarra Room (20 pax)</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	82.00	83.50
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	102.00	104.00
<b>Kitchen</b>					
Business Hours: Monday to Friday between 8:30am to 6pm	Per Hour (minimum two hours)	Non Statutory	Taxable	41.00	42.00
Outside of Business Hours	Per Hour (minimum two hours)	Non Statutory	Taxable	51.00	52.00
<b>Buildings &amp; Properties - General</b>					
Bond: Minimum \$1,000 - Maximum \$5,000					
Hire of AV / PA equipment	General Hire	Non Statutory	Taxable	204.00	208.00
Hall Caretaker Fee	Weekday	Non Statutory	Taxable	38.00	38.50
Hall Caretaker Fee	Weekend	Non Statutory	Taxable	75.00	76.50
Hall Caretaker Fee	Public Holiday rate	Non Statutory	Taxable	94.00	96.00
Staff After Hours Call Out Fee		Non Statutory	Taxable	102.00	104.00
Store Room - Per month		Non Statutory	Taxable	42.00	43.00
<b>Properties</b>					
Road Discontinuance/Sale & Reserve Sale application fee		Non Statutory	Taxable	New Fee	550.00

## Appendix F: Draft Schedule of Glen Eira Leisure (GEL) User Charges and Other Fees

This appendix presents the fees and charges which will be charged in respect to various goods and services provided during the 2022-23 year. In order to allow for promotional and marketing programs, the GEL Manager will have limited delegated authority to vary a fee:

- by not more than 5 per cent; and for not more than two months.

All the fees below are of a non-statutory nature.

### ANNUAL BUDGET 2022-23

#### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
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#### Glen Eira Sports & Aquatic Centre - (GESAC)

##### 4761 - Administration & Human Resource - Consumables

Sundry Income	Member Wrist Band	Taxable	5.00	5.00
Sundry Income	Member Wrist Band - Upgrade	Taxable	5.00	5.00
Sundry Income	Replacement Card	Taxable	5.00	5.00
Uniform Purchase	Uniform	Taxable	75.00	75.00

##### 4762 - GESAC Aquatics - Learn To Swim

Learn To Swim	Gold Swim School Membership	GST free	24.50	24.50
Learn To Swim	Foundation Swim School Membership	GST free	19.40	20.00
Learn To Swim	Swim School Membership	GST Free	19.95	20.50
Learn To Swim	Swim School Membership Flexi	GST free	22.00	22.00
Learn To Swim	Swim School 3 month Term	GST free	307.00	307.00
Learn To Swim	Private Lesson	GST free	65.00	65.00
Holiday Program	Swim School Fastlane - Member	GST Free	59.00	59.00
Holiday Program	Swim School Fastlane - Non Member	GST Free	115.00	115.00
Joining Fees	Administration Fee	Taxable	30.00	30.00

##### 4763- GESAC Aquatics - Schools

##### July 2022 - December 2022 Prices (Prices to be reset in January 2023)

School Swimming Program	Max 6 per class	GST Free	12.10	12.70
School Swimming Program	Max 8 per class	GST Free	11.80	12.30
School Swimming Program	Max 10 per class	GST Free	10.70	11.20

##### January 2023 - June 2023 Prices

School Swimming Program	Max 6 per class	GST Free	12.70	13.30
School Swimming Program	Max 8 per class	GST Free	12.30	12.90
School Swimming Program	Max 10 per class	GST Free	11.20	11.75

##### 4765- GESAC Aquatics - Birthday Parties

Birthday Party Program	Birthday Party Program - Snack Menu	Taxable	37.00	37.00
Birthday Party Program	Birthday Party Program - Meal Menu	Taxable	39.50	39.50
Birthday Party Program	Birthday Party Program - Feast Menu	Taxable	41.00	41.00
Birthday Party Program	Birthday Party Program - No Food	Taxable	24.00	24.00
Birthday Party Program	Birthday Party Deposit	Taxable	100.00	100.00

##### 4766- GESAC Aquatics - Casual Entry

Adult Swims	10x Adult Swim General Admission	Taxable	98.10	98.10
Adult Swims	Adult Swim General Admission	Taxable	10.90	10.90
Adult Swims	Adult Swim Off Peak	Taxable	8.70	8.70
Over 70's with concession Swim Glen Eira Resident	Adult Swim General Admission	Taxable	2.00	2.00
Over 70's Swim Glen Eira Resident	Adult Swim General Admission	Taxable	7.50	7.50
Over 70's with concession Swim Glen Eira Resident	Over 70s Wellness Concession Admission	Taxable	6.00	6.00
Over 70's Swim Glen Eira Resident	Over 70s Wellness General Admission	Taxable	12.50	12.50
Concession Swims	10 x Concession General Admission	Taxable	78.30	78.30
Concession Swims	Concession Swim General Admission	Taxable	8.70	8.70
Concession Swims	Concession Swim Off Peak	Taxable	7.50	7.50
Child Swims	10 x Child General Admission	Taxable	78.30	78.30
Child Swims	Child Swim General Admission	Taxable	8.70	8.70

ANNUAL BUDGET 2022-23 Glen Eira Leisure User Charges and Other Fees				
User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Child Swims	Child Swim Off Peak	Taxable	7.50	7.50
Group Swims	10 x Group Swim General Admission	Taxable	288.00	288.00
Group Swims	Group Swim General Admission	Taxable	36.50	36.50
Group Swims	Group Swim Off Peak	Taxable	29.80	29.80
Aquatic Wellness	10 x Aquatic Wellness General Admission	Taxable	141.30	141.30
Aquatic Wellness	Aquatic Wellness General Admission	Taxable	15.70	15.70
Aquatic Wellness	10 x Aquatic Wellness Concession	Taxable	112.50	112.50
Aquatic Wellness	Aquatic Wellness Concession	Taxable	12.50	12.50
Bulk Visit Passes	GESAC Club Card Fee	Taxable	50.00	50.00
Spectator Fees	Spectator Fees	Taxable	3.90	3.90
<b>4769 - GESAC Aquatics - Pool Hire</b> <b>July 2022 - December 2022 Prices (Prices to be reset in January 2023)</b>				
Pool Hire	25m Pool - Lane	Taxable	73.00	76.50
Pool Hire	25m Pool - Lane (School/Term)	Taxable	66.00	69.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	58.00	60.50
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	57.00	59.50
Pool Hire	25m Pool - Whole Pool	Taxable	415.00	435.00
Pool Hire	50m Pool - Lane	Taxable	74.00	77.50
Pool Hire	50m Pool - Lane (School/Term)	Taxable	68.00	71.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	59.00	61.50
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	57.00	59.50
Pool Hire	50m Pool - Whole Pool	Taxable	425.00	445.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	220.00	230.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	58.00	60.50
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	29.00	30.00
Pool Hire	Wellness Program Pool - Whole Pool	Taxable	230.00	240.00
Pool Hire	LTS Pool - Lane	Taxable	36.50	38.00
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	33.00	34.50
Pool Hire	LTS Pool - Lane (Contract)	Taxable	26.00	27.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	24.00	25.00
Pool Hire	LTS Pool - Whole Pool	Taxable	150.00	155.00
Pool Hire	Leisure Pool	Taxable	220.00	230.00
Pool Hire	Water Slides	Taxable	220.00	230.00
Pool Hire	Ultimate Package	Taxable	800.00	800.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	590.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	765.00
Pool Hire	Child Care Room	Taxable	70.00	70.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	40.00
Pool Hire	Instructor	Taxable	64.00	67.00
Pool Hire	Lifeguard	Taxable	64.00	67.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	66.50	67.00
Pool Hire	Inflatable	Taxable	220.00	230.00
Pool Hire	Carnival Equipment	Taxable	67.00	70.00
<b>January 2023 - June 2023 Prices</b>				
Pool Hire	25m Pool - Lane	Taxable	76.50	79.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	69.00	71.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	60.50	63.00
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	59.50	62.00

## ANNUAL BUDGET 2022-23

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Pool Hire	25m Pool - Whole Pool	Taxable	435.00	450.00
Pool Hire	50m Pool - Lane	Taxable	77.50	80.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	71.00	73.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	61.50	64.00
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	59.50	62.00
Pool Hire	50m Pool - Whole Pool	Taxable	445.00	460.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	230.00	240.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	60.50	63.00
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	30.00	31.00
Pool Hire	Wellness Program Pool - Half Pool	Taxable	240.00	250.00
Pool Hire	LTS Pool - Lane	Taxable	38.00	40.00
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	34.50	36.00
Pool Hire	LTS Pool - Lane (Contract)	Taxable	27.00	28.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	25.00	26.00
Pool Hire	LTS Pool - Whole Pool	Taxable	155.00	160.00
Pool Hire	Leisure Pool	Taxable	230.00	240.00
Pool Hire	Water Slides	Taxable	230.00	240.00
Pool Hire	Ultimate Package	Taxable	800.00	825.00
Pool Hire	Ultimate Package - After 9pm	Taxable	990.00	990.00
Pool Hire	Fun Package	Taxable	590.00	610.00
Pool Hire	Fun Package - After 9pm	Taxable	765.00	790.00
Pool Hire	Child Care Room	Taxable	70.00	72.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	40.00	41.00
Pool Hire	Instructor	Taxable	67.00	69.00
Pool Hire	Lifeguard	Taxable	67.00	69.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	67.00	69.00
Pool Hire	Inflatable	Taxable	230.00	240.00
Pool Hire	Carnival Equipment	Taxable	70.00	72.00
<b>4774 - GESAC Operations - Administration</b>				
Lockers	Medium Locker	Taxable	3.50	3.50
<b>4775 - GESAC Sales &amp; Marketing - Foundation</b>				
Foundation Membership	Foundation Membership Stage 1	Taxable	19.95	19.95
Foundation Membership	Foundation Membership Stage 2	Taxable	20.95	20.95
Foundation Membership	Foundation Membership Stage 3	Taxable	22.95	22.95
<b>4777 - GESAC Sales &amp; Marketing</b>				
Full Membership	GOLD Membership Direct Debit - 12 month minimum - weekly fee	Taxable	23.95	23.95
Full Membership	GOLD Membership Direct Debit - 1 month minimum - weekly fee	Taxable	27.95	27.95
Full Membership	GOLD Membership 3 month Term	Taxable	413.00	413.00
Full Membership	GOLD Membership 6 month Term	Taxable	776.00	776.00
Full Membership	GOLD Membership 12 month Term	Taxable	1,295.00	1,295.00
Concession Membership	GOLD Concession Membership Direct Debit - 12 month minimum	Taxable	20.95	20.95
Concession Membership	GOLD Concession Membership Direct Debit - 1 month minimum	Taxable	24.95	24.95
Concession Membership	GOLD Concession Membership 3 month Term	Taxable	374.00	374.00
Concession Membership	GOLD Concession Membership 6 month Term	Taxable	698.00	698.00
Concession Membership	GOLD Concession Membership 12 month Term	Taxable	1,139.00	1,139.00
	GOLD My Physio/Mind/Glen Eira Carer 10 Week	Taxable	100.00	100.00

ANNUAL BUDGET 2022-23 Glen Eira Leisure User Charges and Other Fees				
User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Aquatic Membership	Aquatic Membership Direct Debit - 12 month	Taxable	16.50	16.50
Aquatic Membership	Aquatic Membership Direct Debit - 1 month	Taxable	19.50	19.50
Aquatic Membership	Aquatic Membership 3 month Term	Taxable	303.00	303.00
Aquatic Membership	Aquatic Membership 6 month Term	Taxable	557.00	557.00
Aquatic Membership	Aquatic Membership 12 month Term	Taxable	908.00	908.00
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 12 month	Taxable	14.50	14.50
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 1 month	Taxable	17.50	17.50
Aquatic Concession Membership	Aquatic Concession Membership 3 month Term	Taxable	277.00	277.00
Aquatic Concession Membership	Aquatic Concession Membership 6 month Term	Taxable	505.00	505.00
Aquatic Concession Membership	Aquatic Concession Membership 12 month Term	Taxable	804.00	804.00
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 12 month	Taxable	13.50	13.50
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 1 month	Taxable	16.50	16.50
Aquatic Junior Membership	Aquatic Junior Membership 3 month Term	Taxable	264.00	264.00
Aquatic Junior Membership	Aquatic Junior Membership 6 month Term	Taxable	479.00	479.00
Aquatic Junior Membership	Aquatic Junior Membership 12 month Term	Taxable	752.00	752.00
Corporate Membership	Corporate Membership Direct Debit - 12 month minimum	Taxable	21.95	21.95
Corporate Membership	Corporate Membership Direct Debit - 1 month minimum	Taxable	25.95	25.95
Corporate Membership	Corporate Membership 3 month Term	Taxable	387.00	387.00
Corporate Membership	Corporate Membership 6 month Term	Taxable	724.00	724.00
Corporate Membership	Corporate Membership 12 month Term	Taxable	1,191.00	1,191.00
Activate Membership	Activate Membership Direct Debit	Taxable	18.50	18.50
Activate Membership	Activate Membership 3 month Term	Taxable	290.00	290.00
Activate Membership	Activate Membership 6 month Term	Taxable	530.00	530.00
Activate Membership	Activate Membership 12 month Term	Taxable	1,012.00	1,012.00
Junior Membership	Junior Membership Direct Debit	Taxable	18.50	18.50
Junior Membership	Junior Membership 3 month Term	Taxable	290.00	290.00
Junior Membership	Junior Membership 6 month Term	Taxable	530.00	530.00
Junior Membership	Junior Membership 12 month Term	Taxable	1,012.00	1,012.00
	Bayside Tri Aquatic Unlimited Membership Weekly Fee	Taxable	15.50	15.50
	Bayside Tri Aquatic Unlimited Membership Weekly Fee Junior/Concession	Taxable	13.35	13.35
	Bayside Tri 1 Session Per Week Weekly Fee	Taxable	8.65	8.65
	Bayside Tri 1 Session Per Week Junior/Concession Weekly Fee	Taxable	7.00	7.00
	Academy of Swimming Unlimited Foundation Weekly Fee	Taxable	10.75	11.00
	Academy of Swimming Unlimited Weekly Fee	Taxable	13.35	13.50
	Academy of Swimming 1 Session Per Week Weekly Fee	Taxable	7.00	7.30
	Academy of Swimming Unlimited - 3 Months Upfront	Taxable	173.00	180.00
4779 - GESAC Sales & Marketing - Joining Fees				
Joining Fees	Joining Fee 1	Taxable	99.00	99.00
Joining Fees	Joining Fee 2	Taxable	49.00	49.00
Admin Fees	Admin Fees	Taxable	49.95	49.95
4782 - GESAC - Sport, Health & Wellbeing - Bulk Visit				
Bulk Visit Passes	10 x Group Fitness Pass	Taxable	175.50	175.50
Bulk Visit Passes	10 x Concession Group Fitness Pass	Taxable	157.50	157.50
4784 - GESAC - Sport, Health & Wellbeing - Gym				
Casual Gym	Centre Visit Pass	Taxable	27.95	27.95
Casual Gym	Concession Centre Visit Pass	Taxable	24.95	24.95
Casual Gym	Health Assessment	Taxable	36.00	36.00

## ANNUAL BUDGET 2022-23

### Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
Casual Gym	Living Longer Living Stronger	Taxable	7.50	7.50
Casual Gym	Living Longer Living Stronger Consultation	Taxable	36.00	36.00
Attendant Support Initiative	Single session rate 1 hours	Taxable	49.00	49.00
Attendant Support Initiative	10 Pass ASP 1 Hour	Taxable	490.00	490.00
<b>4785 - GESAC - Sport, Health &amp; Wellbeing - Facilities Hire</b>				
Wet Program	Aqua Aerobics Group Class	Taxable	235.00	235.00
Dry Program	Group Fitness Class	Taxable	235.00	235.00
Dry Program	Group Cycle Class	Taxable	210.00	210.00
Dry Program	Group Fitness Studio Hire	Taxable	154.00	154.00
Dry Program	Group Fitness Studio Hire (High Use)	Taxable	102.00	102.00
Dry Program	Mind and Body Studio Hire	Taxable	125.00	125.00
Dry Program	Mind and Body Studio Hire (High Use)	Taxable	79.00	79.00
<b>4786 - GESAC - Sport, Health &amp; Wellbeing - Stadium</b>				
Competition Fees	Competition Team Fees Senior	Taxable	89.00	89.00
Competition Fees	Junior Futsal Development Program	Taxable	13.95	13.95
Competition Fees	Junior Netball Development Program	Taxable	13.95	13.95
Stadium Hire	Court Hire - Peak	Taxable	69.00	69.00
Stadium Hire	Court Hire - Schools	Taxable	58.00	58.00
Stadium Hire	Court Hire - Off Peak	Taxable	46.00	46.00
Casual Use	Casual Use	Taxable	6.80	6.80
Registration	Netball Registration	Taxable	320.00	320.00
Registration	Futsal Registration	Taxable	215.00	215.00
Competition Fees	Junior Futsal Competition	Taxable	13.95	13.95
Competition Fees	Junior Netball Competition	Taxable	13.95	13.95
	Day Time Ladies Netball 10 Pass	Taxable	139.50	139.50
	Day Time Ladies Netball 5 Pass	Taxable	69.75	69.75
	Netball Bib Hire	Taxable	5.00	5.00
	AFL Registration	Taxable	145.00	145.00
<b>4788 - GESAC - Sport, Health &amp; Wellbeing - Group Exercise</b>				
Casual Group Exercise	Casual Group Exercise	Taxable	19.50	19.50
Casual Group Exercise	Casual Concession Group Exercise	Taxable	17.50	17.50
Casual Group Exercise	Casual Activate Group Exercise Classes	Taxable	13.95	13.95
Casual Group Exercise	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Casual Group Exercise	Casual over 70's Glen Eira Residents for Seniors classes	Taxable	7.50	7.50
Casual Group Exercise	Active Older Adults	Taxable	4.70	4.70
Casual Virtual Fitness	Casual Group Exercise	Taxable	5.00	5.00
<b>4789 - GESAC - Sport, Health &amp; Wellbeing - Personal Training</b>				
Personal Training 30mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	47.00	47.00
Personal Training 30mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	235.00	235.00
Starter Packs	Upfront PT Kickstart	Taxable	99.00	99.00
Personal Training 45mins	Direct debit or casual can be one on one or up to 3 on 1 - single session	Taxable	69.95	69.95
Personal Training 45mins	Upfront Can be one on one or up to 3 on 1 - 5 Session purchase	Taxable	349.00	349.00

# ANNUAL BUDGET 2022-23

## Glen Eira Leisure User Charges and Other Fees

User Charges and Other Fees	Description	GST Status	Charges per unit 2021-2022 (\$)	Charges per unit 2022-2023 (\$)
<b>Caulfield Recreation Centre</b>				
Direct Debit Membership	New Member / Per Fortnight	Taxable	31.00	31.00
	New Member Concession / Per Fortnight	Taxable	26.00	26.00
Administration Fee	New and rejoining Members	Taxable	49.95	49.95
Memberships - Gym and Aerobics	12 Month	Taxable	845.00	845.00
	6 Month	Taxable	495.00	495.00
	3 Month	Taxable	292.00	292.00
	12 Month Concession	Taxable	725.00	725.00
	6 Month Concession	Taxable	395.00	395.00
	3 Month Concession	Taxable	240.00	240.00
Memberships - Gym	12 Month	Taxable	720.00	720.00
Membership - Aerobics	12 Month	Taxable	599.00	599.00
	12 Month Concession	Taxable	480.00	480.00
Teen Gym	Membership	Taxable	23.00	23.00
	Administration Fee	Taxable	39.00	39.00
	Multi Pass	Taxable	85.00	85.00
Membership - Corporate	CRC Gold Corporate Direct Debit pw	Taxable	13.50	13.50
Health Club	Casual Gym	Taxable	16.95	16.95
	Multi Visit Card Concession (10)	Taxable	145.00	145.00
	Gym Visit Multi Visit Card (10)	Taxable	160.00	160.00
	Casual Health Club Concession	Taxable	14.50	14.50
	Gym Visit Multi Visit Card Concession (10)	Taxable	135.00	135.00
Group Fitness	Group Fitness Casual	Taxable	16.95	16.95
	Group Fitness Concession	Taxable	14.50	14.50
	Multi Card Visit (10)	Taxable	160.00	160.00
	Multi Visit Card Concession (10)	Taxable	135.00	135.00
Older Adults	Stay Active casual	Taxable	7.10	7.10
	Stay Active Multi Visit Card Concession (10)	Taxable	64.00	64.00
	Stay Active Direct Debit Membership	Taxable	28.00	28.00
	Casual over 70's Glen Eira Residents with Concession for Seniors classes	Taxable	2.00	2.00
Registered Training	CPR HLTAID001 - Full	GST Free	57.00	57.00
	CPR HLTAID001 - Update	GST Free	47.00	47.00
	First Aid HLTAID003 Full	GST Free	165.00	165.00
	First Aid HLTAID003 - Update	GST Free	110.00	110.00
	First Aid HLTAID004 - Full	GST Free	180.00	180.00
	First Aid HLTAID004 - Update	GST Free	115.00	115.00
	Pool Lifeguard SISSS00111 - Full	GST Free	275.00	275.00
	Pool Lifeguard SISSS00111 - update	GST Free	115.00	115.00
	Child and Infant CPR	GST Free	30.00	30.00
	Course in First Aid Management of Anaphylaxis 22300VIC	GST Free	60.00	60.00
	Course in First Aid Management of Anaphylaxis 22300VIC -UPDATE	GST Free	50.00	50.00
	Course in Asthma Awareness	GST Free	75.00	75.00