

#### GLEN EIRA CITY COUNCIL

BENTLEIGH
BENTLEIGH EAST
BRIGHTON EAST
CARNEGIE
CAULFIELD
ELSTERNWICK
GARDENVALE
GLEN HUNTLY
MCKINNON
MURRUMBEENA
ORMOND
ST KILDA EAST

## **GLEN EIRA CITY COUNCIL**

# ANNUAL BUDGET 2018-19

For the year ending 30 June 2019

Special Council Meeting Tuesday 26 June 2018





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## **Mayor's and CEO's Introduction**

We are pleased to release the 2018-19 Budget. The Budget will enable the delivery of our Council and Community Plan 2017-2021 and focuses on the following five themes:

- Theme 1: Liveable and well-designed
- Theme 2: Accessible and well-connected
- Theme 3: Safe, healthy and inclusive
- Theme 4: Clean and sustainable
- Theme 5: Informed and engaged

The Council and Community Plan 2017-2021 sets out our strategic plan to deliver our shared vision over the full term of the Council.

The *Budget* details the resources required to fund the large range of services we provide to the community. It also includes details of capital expenditure allocations to improve and renew our City's physical infrastructure, buildings and operational assets.

It is our job to listen to community sentiment and understand your priorities. During and following the Council elections in 2016, we have consistently heard that Council's services are valued by the community, that you want us to have good plans in place to shape the City's future, and that we should continue to keep rates as low as possible. Over the coming years we will invest more in technology and other improvements so that we can continue to deliver high quality, responsive and accessible services to the community at a reasonable cost.

Our focus for the next year is to continue to deliver on the projects and services that make our City a great place to live in and respond to the challenges we are currently facing.

#### Rate Capping

The budget is based on a rate increase of 2.25 per cent. This is in line with the *Fair Go Rates System* (FGRS) which has capped rate increases by Victorian councils to the forecast movement in the Consumer Price Index (CPI) and Wage Price Index.

This 'cap' applies to the average, per property increase, for all rates in the municipality. It does not apply to individual rate notices. We anticipate that Glen Eira will remain the second lowest rating Council in metropolitan Melbourne.

#### **Funding**

Council's Annual Budget always seeks to balance demand for services and infrastructure within revenue constraints. This is challenging, as inevitably compromises and/or choices need to be made about what to do when, and to what standard.

We are confident that this budget not only continues the effort that has commenced in recent years but also provides the necessary investment for a successful future.

As Mayor and CEO we are committed to supporting the Council by delivering good value for money to you, our community. We will continue to deliver the high quality services and projects that you already enjoy, and that together, make our City a great place to live.



The year will not be without challenges. Specifically, this budget responds to our need to:

- Manage our finances within the constraints set by the State Government's rate capping regime.
- Provide top-up funding for services that we provide on behalf of the State and Federal Government to the local community (such as School Crossing Supervision and Home and Community Care). Over time the funds received by local governments have not increased in line with real cost increases – leaving a gap.
- Increase investment in the maintenance of our ageing community and infrastructure assets.
- Respond to growth and increasing diversity in the population within the municipality.

Some of the main project areas include:

#### (a) Structure Planning

Last year Council committed to a significant strategic work plan including a comprehensive update of the Glen Eira Planning Scheme, and a refreshed approach to place based planning and integrated transport. This important work will set the future 10-20 year strategic direction in the key areas of land-use, transport, economic development and urban design.

In line with State Government policy, Bentleigh, Carnegie and Elsternwick will experience higher levels of growth over the next 15 years. Understandably, the community has expressed concerns about how this will impact the liveability of these centres, such as overdevelopment, traffic and parking. In response, individual Structure Plans have been established outlining the future vision for these centres and identifying what changes are required to work towards that vision. These Structure Plans include things like development and future land use, transport and parking, types and heights of buildings, employment, open spaces, infrastructure, and the preservation and protection of neighbourhood character.

Now that the Structure Plans have been approved, Council needs to apply to the State Government to have these formally included in the Glen Eira Planning Scheme to make them enforceable. We will also start planning and implementing improvements to public spaces and planning for major projects identified in the plans. Council will work with a range of stakeholders such as local community, local traders, landowners, VicRoads and Public Transport Victoria, either through advocacy or partnership, to fund and deliver key projects in an orderly and staged manner.

#### (b) Integrated Transport Strategy

The community has been clear that traffic and parking congestion associated with the growth of Glen Eira is a major and growing concern. Glen Eira has limited opportunity to increase road capacity, which means that increasing car numbers will ultimately lead to a critical tipping point where car travel is no longer an attractive travel choice.

Where congestion cannot be improved, the key will be to improve the speed and safety of other modes such as trams, trains, buses, bikes and walking. Acknowledging that the continued growth in car trips is unsustainable, Council will work towards increasing the share of active and sustainable modes such as walking, cycling and public transport.



In order to transition Glen Eira as a City that is easy to move around with a range of safe travel options and walkable neighbourhoods, we have developed an Integrated Transport Strategy. The Strategy sets a high-level strategic vision that establishes Council's transport priorities, aligned with the 15-year vision for Glen Eira. Council will continue to consult with the community and work with stakeholders to implement a range of policies, pilot programs and projects that will enhance liveability for all residents, and ensure that we move towards a better transport system that will reduce traffic congestion and parking issues.

#### (c) Capital Works Program

In the 2018–19 Budget, Council has allocated funding of \$39m for asset renewals, upgrades and expansions. The capital works program includes, but is not limited to:

- Major Projects this includes design works for Carnegie Sports Precinct, pavilion forward design works and construction at King George VI Reserve and Murrumbeena Park (\$2.76m).
- Strategic Projects Activity Centre Streetscape Works, Structure Plan designs at Elsternwick, Bentleigh and Carnegie and Integrated Transport Strategy Implementation design (\$2.87m).
- Community Facilities comprises buildings and building improvements, upgrade and renewal of community facilities; Municipal offices; sports facilities; and pavilions (\$2.68m).
- Community Safety this includes safety projects: cross intersection, pedestrian and safer speed limits; school safety; shopping centres; sustainable transport; disabled parking upgrades and new footpaths (\$965k).
- Recreation & Open Space this includes open space initiatives; parks; playing surfaces; and playground equipment (\$6.02m).
- Sustainability street lighting upgrade, installation of LED lights; park lighting energy efficiency upgrade; and photovoltaic systems on council assets to generate renewable energy (\$2.56m).
- Renewal Projects this includes the renewal and upgrade of Council's major infrastructure assets, such as: road reconstruction; drainage improvement; footpaths; local road resurfacing and carparks. Other renewals include: plant and machinery; furniture and equipment; information technology and telecommunications; and library collections (\$21.15m).

#### (d) Continuous Improvement and Innovation

We are committed to continuously improving our services and improving efficiency, and have built it into our everyday activities. Our Glen Eira Transforming Together program of internal transformation has been developed to ensure that we focus our efforts on becoming an organisation that is known for excellence through leadership, innovation and partnership.

We are working towards success and sustainability for the long term. This means improving services and assets, eliminating bureaucracy and wasted effort, and increasing our use of technology and contemporary ways of working to make it easier for you to do business with us.

Our transformation program will deliver meaningful medium term efficiencies that Council will be able to re-invest into other areas of the business such as front line services and city infrastructure. The program touches all areas of our business and importantly creates a link between culture and service performance.



The *Budget* was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. It should be read in conjunction with our *Council and Community Plan 2017-2021*.

We look forward to working with you to achieve the commitments that we have made.

Key budget information is provided below about Council's rate cap rise, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives.

For more information about Council's Budget 2018-19 visit www.gleneira.vic.gov.au



Cr Tony Athanasopoulos Mayor



Rebecca McKenzie Chief Executive Officer



## **Executive Summary**

Council has prepared a *Budget* for 2018-19 which is aligned to the vision in the *Council and Community Plan 2017-2021*. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government. The strategy adopted in this *Budget* is to:

- Manage finances appropriately within the constraints set by the State Government's Rate Capping regime.
- Renew and upgrade our ageing assets and community facilities.
- Maintain essential services at not less than current levels.
- Set fee increases that are manageable and sustainable.
- Invest in continuous improvement, technology and other enablers to efficiency and embrace customer outcomes.
- Keep day-to-day costs manageable and rates below our peers.

#### a) Integrated Planning

Council's strategic direction is set out in the Council and Community Plan 2017-2021.

The Council and Community Plan is underpinned by a ten year Strategic Resource Plan (SRP).

This *Budget* for 2018-19 represents one year's instalment on the implementation of the *Council and Community Plan* and *SRP*. Further information on the Council's planning framework commences in the 'Budget Processes' – refer to Appendix A.

#### b) The Rate Rise

The Minister for Local Government has set the cap on Victorian council rate rises at 2.25 per cent, in line with the forecasted Consumer Price Index (CPI) for the financial year 2018-19. The budget assumes an additional 1,000 property assessments. The average Rates per Assessment for 2018-19 is estimated at \$1,393.

This is the third year of Victorian councils operating under a rate cap. Previous year caps were also based on forecast CPI and set at 2017-18 (2.0 per cent) and 2016-17 (2.5 per cent).

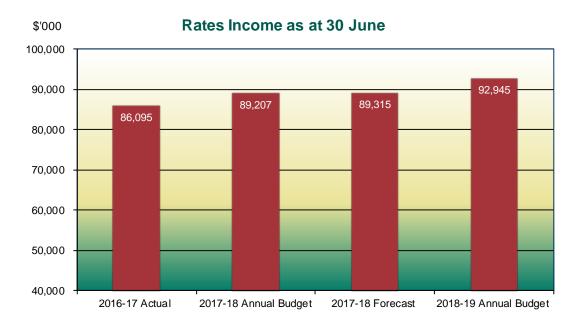
Council must manage the budget and long-term plan appropriately within the constraints set by the State Government's Rate Capping regime.

Total rates would be \$92.95m, including \$800k generated from supplementary rates. Total rates and charges revenue (including waste) is \$109.31m. This is expected to continue to be the second-lowest average rates and charges in metropolitan Melbourne.

#### a. Key drivers:

- i. To fund ongoing service delivery business as usual (balanced with greater service demands from residents).
- ii. To fund renewal of infrastructure and community assets.
- iii. To cope with growth in the population within the municipality.
- iv. To cope with cost shifting from the State Government.
- b. Valuations will be as per the General Revaluation dated 1 January 2018 (as amended by supplementary valuations).





Refer to section 4.1.1 Rates Revenue for details.

#### c) Property Valuation

In a revaluation year, rate increases are impacted by both the average rate increase (2.25 per cent) and the relative change of an individual property's value when compared to others across the municipality.

As 2018-19 is a revaluation year, the actual rate increase applicable to a property may therefore be either less or more than the rate cap of 2.25 per cent based on whether the value of the property has changed at the same or lesser rate than the average across Glen Eira.

Rates are redistributed according to the shift in property values that have occurred in different parts of the municipality. Some ratepayers may experience a change in their rates depending on the type of property they own, where it is located and how its value has moved relative to the average. Therefore, if your property increases by more in value than the average within the municipality, your rates will increase by more than 2.25 per cent while if your property value increased by less than the average, your rates will increase by less than 2.25 per cent and may in fact reduce from the previous year.

#### d) Public Open Space

Council receives open space levies pursuant to clause 52.01 of the *Glen Eira Planning Scheme*. Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

Council provides open space for recreation, nature conservation and passive outdoor enjoyment. This includes parks, reserves, gardens, larger urban and civic spaces and forecourts as shown by completed projects within the *Open Space Strategy*.



#### e) Waste and Recycling

China's recent ban on receiving certain types of recycling material will see Glen Eira residents facing larger than normal waste charge increases in 2018-19. This ban has severely disrupted recycling markets worldwide with significant impacts being felt in Victoria.

China's decision impacts kerbside recycling services as recyclables from households are usually on-sold in a mixed form. While most of Victoria's kerbside recyclable material is processed in Victoria or Australia, significant quantities are exported to China for processing, meaning the new restrictions are having impacts on recycling processors.

Glen Eira's policy is to levy waste and recycling charges on the basis of cost recovery. This is consistent with the position of the majority of councils given that waste charges are outside the Minister's Rate Cap. The budget reflects both an increase in Waste and Recycling Charges as well as increased contractor expenses.

Council is in the midst of contractual negotiations with the recycling contractor. This budget assumes an amount that may be charged by Council's recycling contractor for collection and disposal of recyclables and is reflected in the charges below.

Council had primarily received income for the collection of recyclables. With the impact of China's policy change, Council will now pay for the collection and disposal of recyclable materials, with an adverse effect to Council, in this budget, of \$130 per tonne.

Residential Garbage Charges for 2018-19 are set at:

- Large 240L Waste Charge \$416 (including an estimated \$49 State Levy) (\$366 in 2017-18)
- Small 120L Waste Charge \$207 (including an estimated \$24 State Levy) (\$177 in 2017-18)
- Residential Flat Shared Bins (240L) Waste Charge \$207 per assessment (including an estimated \$24 State Levy) (\$177 in 2017-18)
- 240L Family Bin \$279 (including an estimated \$49 State Levy) (\$256 in 2017-18)
- Medical 240L Waste Charge \$207 (including an estimated \$49 State Levy) (\$177 in 2017-18)
- Litter Management Charge \$56 (\$54 in 2017-18).

#### f) Sustainability

Environmental initiatives \$2.6m including:

- Street lighting upgrades \$1.37m
- Sustainability initiatives LED lights; insulation; solar film \$762k
- Park lighting energy efficiency upgrades \$270k
- Water management feasibility study \$92k
- Installing fixed recycling bins in public parks \$69k.



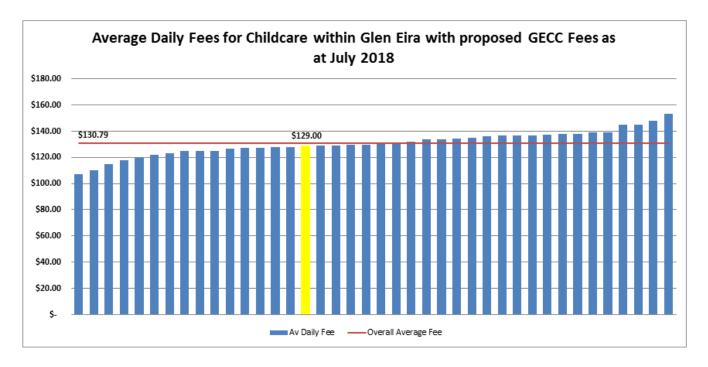
#### g) Early Learning Centres

2018-19 fees proposed are as follows:

- For 0 3 year olds \$133 per day (\$130 in 2017-18)
- For 3 5 year olds \$125 per day (\$122 in 2017-18)

The number of Early Learning Centre places in the municipality currently exceeds the demand for places. A large proportion of Early Learning Centres in Glen Eira, including Council Centres, do not have 100 per cent utilisation rates.

With a \$3 increase as proposed, this will bring fees at Council's Early Learning Centres up to just below average when compared against the other 48 private and not-for-profit Centres operating in Glen Eira, refer to the graph below:



Note: some centres will be revising fees during the financial year

#### h) Superannuation Defined Benefits

The *Defined Benefit Scheme* provides quarterly reviews of the "Vested Benefits Index" (VBI) to Councils (this is reported in the monthly Financial Report to Council). In simple terms, this index measures whether there are enough assets to meet the liabilities of the *Defined Benefit Scheme*.

For the plan to be in a satisfactory financial position requires a VBI of 100 per cent or more. The VBI has remained greater than 100 per cent since June 2013.

The Defined Benefit *Superannuation Scheme* (for pre-1993 employees) continues to meet prudential requirements.



#### i) Auditor-General's Classification

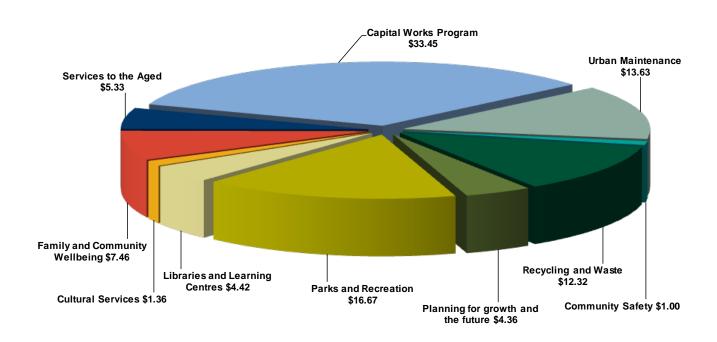
The Auditor-General rates Council as 'low risk' (the best possible rating) for 2016-17. That rating is expected to be maintained in the 2018-19 year.

#### j) Sector Benchmarking

Glen Eira is a low-cost, high investing organisation which charges low municipal Rates. Council continues to have the second-lowest average rates and charges in metro Melbourne (refer to Sector Benchmarks - page 18).

#### k) Council Services

Services that Council delivers for every \$100 of Rate Revenue



Note: figures include internal revenue and expense allocations and are calculated net of direct income items such as grants and fees and charges (excluding waste management).



#### **Guide to Services**

#### **Capital Works Program:**

Provision of new assets, renewal, upgrade and expansions for existing infrastructure, plant and equipment and property assets.

#### Parks and Recreation:

Promote, manage, maintain and improve the City's open recreational space and strategic planning for the City's recreation activities, facilities and reserves. Maintains trees and sports grounds and manages recreational facilities, pavilions and youth services.

#### **Recycling and Waste:**

Collection and disposal of general waste, green waste and hard rubbish and provision of recycling services. Also includes street sweeping activities, waste management education and enforcement.

#### **Urban Maintenance:**

Maintaining, developing and renewing the City's infrastructure including footpaths, roads, drains and buildings. This also includes facilities management, project and asset management, and emergency services.

#### Services for Families and the Community:

The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services and immunisation and public health.

#### **Services to the Aged:**

Home and community based services for elderly residents. Includes personal care, home maintenance, disability and respite care, meal delivery, social programs and independent living units. Also includes low and high level care in three residential facilities.

#### Libraries:

Provides access to reference material, information, books, DVDs, magazines, games, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh.

#### **Planning for Growth and the Future:**

Implementation of Councils Planning Scheme, development of an activity centre strategy and structure plans and strategic urban planning services.

#### **Community Safety:**

Includes street lighting, school crossing, environmental health, building control and local laws.

#### **Cultural Services:**

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals.



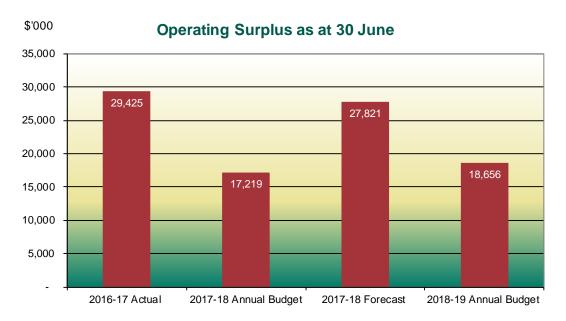
#### I) Summary of Financial Position

This section provides key information about rates, operating result, cash and investments, the capital works program, financial position and financial sustainability.

•	Total Revenue:	\$182.32m	(2017-18  forecast = \$182.07m)
•	Total Expenditure:	\$163.66m	(2017-18 forecast = \$154.25m)
•	Operating Surplus:	\$18.66m	(2017-18 forecast = \$27.82m)
•	Capital Expenditure:	\$44.01m	(2017-18 forecast = \$39.79m)

Refer to Financial Statements - Section 4.

#### **Operating Result**



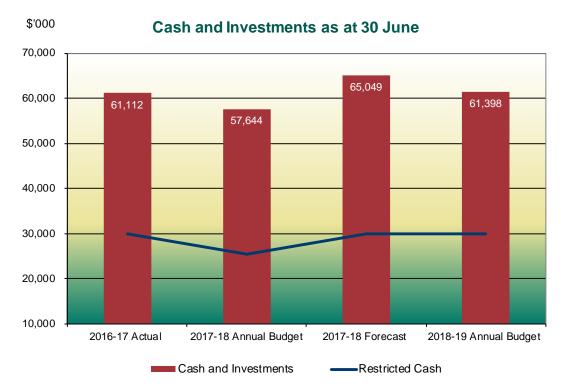
The expected operating result for the 2018-19 year is a surplus of \$18.66m which is a decrease of \$9.17m from the 2017-18 annual forecast. The forecast operating result for the 2017-18 year is higher than budgeted mainly due to statutory fees and a one off non-monetary contribution during the year. The early payment of the Victoria Grants Commission is a timing difference that has increased the 2017-18 forecast and decreased the 2018-19 Budget by \$1.84m

#### **Underlying Result**

The adjusted underlying result, which excludes items such as non-recurrent capital contributions, gains or losses on disposal of non-operating assets sold and other one-off adjustments, is expected to be \$18.44m. Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses).



#### **Cash Result**



Total cash and investments are expected to decrease by \$3.65m during the year to \$61.4m as at 30 June 2019.

Council should hold sufficient cash to cover 'Restricted Assets' such as:

- Residential Accommodation Deposits (\$25m) relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the Aged Care Act 1997. Council is liable to repay deposits as and when required; and
- Refundable Deposits (\$5m) These deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.



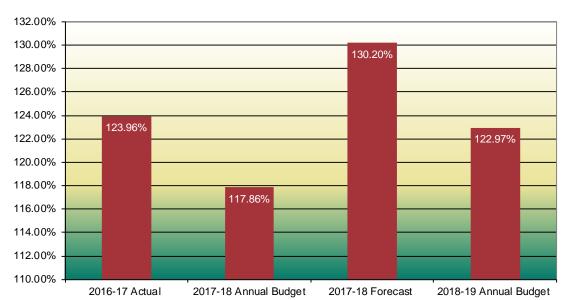
#### Liquidity

Council needs to ensure working capital is maintained and that sufficient cash reserves are available to meet normal cash flow requirements. Council invests in accordance with section 143 of the *Local Government Act 1989.* 

The Working Capital expresses the level of current assets Council has available to meet its current liabilities which are likely to fall due in the next 12 months. Working Capital will decrease from 130.2 per cent forecasted in 2017-18 to 122.97 per cent as at 30 June 2019.

Council will be using cash reserves to fund the *Capital Works Program*. The positive variance between the 2017-18 forecast and 2017-18 budget is due to a higher than expected level of cash at the end of June 2017, as the operating result for 2017-18 was higher than anticipated.

Council should hold sufficient cash to cover 'Restricted Assets' such as: Residential Aged Care Deposits, Public Open Space Reserve, Contract Deposits and *Fire Services Property Levy*.



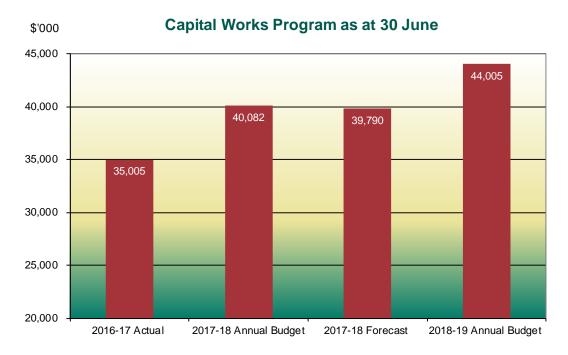
Financial Position - Working Capital as at 30 June

#### **Borrowings**

Council drew down \$25m in the early part of 2011-12 for GESAC. On 17 May 2016, Council approved to restructure the existing loan facilities with a revised term of 7 years and a fixed interest rate. Loan repayments of approximately \$4m per annum have been included in the SRP. Borrowings outstanding as at 30 June 2019 are projected to be \$14.85m.



#### Infrastructure and Capital Works Projects



The *Capital Works Program* for the 2018-19 year is expected to be \$44.01m of which \$5m relates to projects which will be carried forward from the 2017-18 year. The carried forward component is fully funded from the 2017-18 Budget.

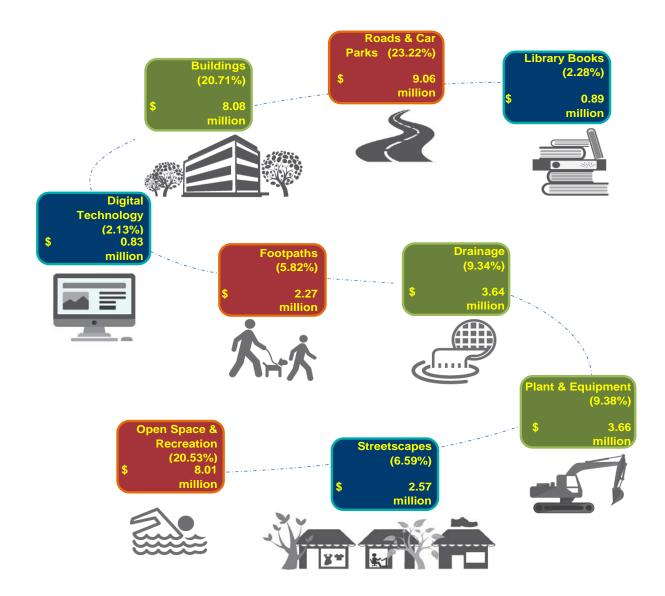
The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Capital expenditure levels have been set to address the infrastructure renewal gap and *Open Space Strategy* Initiatives. Much of our infrastructure and many of our community facilities need considerable investment to ensure they last their full lifecycle and for the community to get the best use out of them. Fixing assets earlier is more economical than having them fail and having to be replaced.

Refer to Section 4.5 on Capital Works for details.



## **Capital Works Program - \$39.01 million**





### Sector Benchmarks

Each year an independent firm (Strategy Plus), analyses all 79 Victorian Councils' financial statements (after they have been signed off by the Auditor-General).

The most recent analysis is at 30 June 2017 and extracts are shown in the following graphs.

The development of financial strategies for Council is often a difficult process. What is an acceptable level of debt? Are we achieving a sufficient amount of revenue to provide services to our community? What should our target be in respect of resourcing expenditure on new assets (capital expenditure)? These are just a few of the multitude of questions that Council must face in establishing its financial strategic direction.

Some of the answers may come from prudential guidelines established by industry bodies such as Local Government Victoria. A great deal however is left for each Council as an individual entity to determine. How does Council gather appropriate data on which to base decisions about its financial future?

The use of financial indicators that assess the comparative financial position of each Council in the State of Victoria and then aggregates them into State averages and further into averages for groups of like Councils provides an extremely valuable source of information in establishing financial strategies. It highlights the relative financial strengths of Council and more importantly uncovers the opportunities that Council must grasp for improvement.

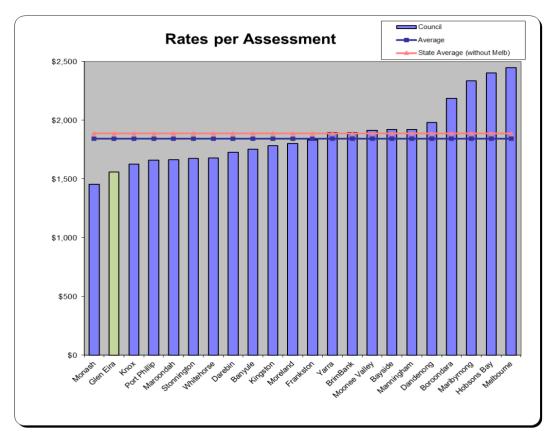
The benchmarking program that has been undertaken by Strategy Plus differs to other approaches in that it is derived almost solely from financial data contained in Council's Annual Reports. This ensures that data is as comparable as possible under the current accounting regulations.

The financial indicators cover all 79 Victorian Councils. In terms of the categorisation of Councils, the five categories below are those used by the Victorian Auditor General (VAGO). The 2016-17 KPIs have been completed from the Annual Reports of every Victorian Council.

Category Description	Councils within Category
Inner Melbourne	22
Outer Melbourne	9
Regional Cities	10
Large Shires	19
Small Shires	19
Total	79

The graphs show Glen Eira's financial performance compared to other Councils for the 2016-17 financial year. Please note, whilst Melbourne is shown in the graphs, the averages exclude Melbourne's result.

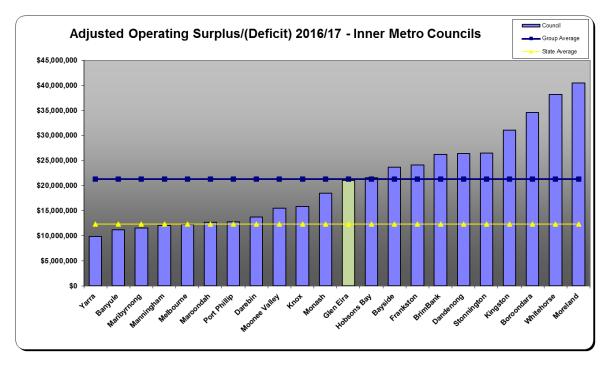




Rates per assessment is probably the more accurate guide to rating levels as it cancels out the impact of various population densities and levels of commercial ratepayers. In terms of Rates per assessment, Glen Eira is again the second lowest of the 21 Inner Melbourne Councils (2015-16: also second lowest) and is \$283 per assessment (\$18.3m) below the average outcome.

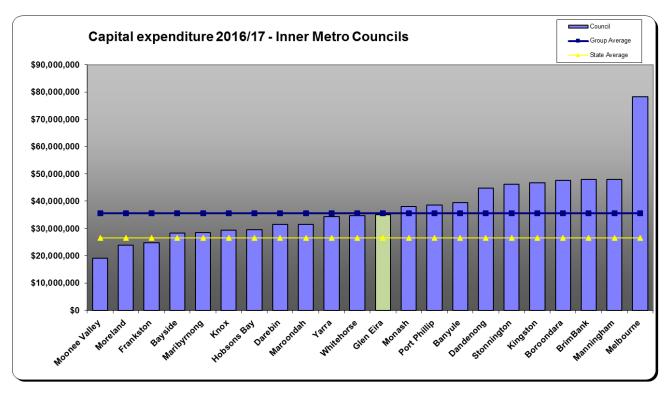
The rates per assessment outcome demonstrates that Glen Eira is rating at lower levels than like Councils – although residential rates are only slightly below the group and State averages. On the proviso that Council is delivering operational services that meet the needs of the community, this is a positive result.





The graph highlights in straight dollar terms the various underlying operating results recorded by the Inner Melbourne Council grouping in 2016-17. Glen Eira continues to achieve an underlying operational surplus in 2018-19.



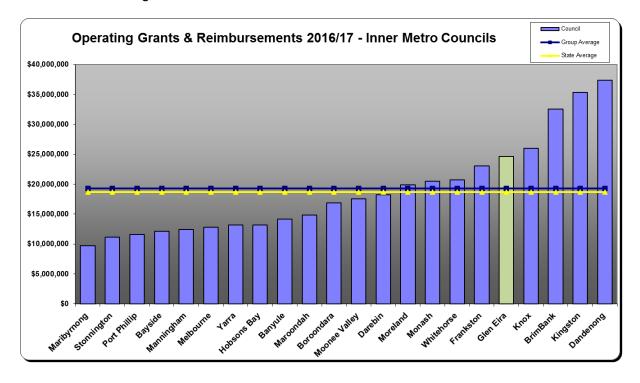


Glen Eira's capital spending has been reasonably consistent over the trend period, with a demonstrated commitment to renewing and upgrading existing assets. Capital expenditure in excess of \$35m, for each of the three years, and also in the 2017-18 forecast, are positive outcomes.

The longer-term result, over the last ten years, is the achievement of asset renewal and upgrade as a percentage of depreciation of 155.3 per cent which is an excellent result by Council.



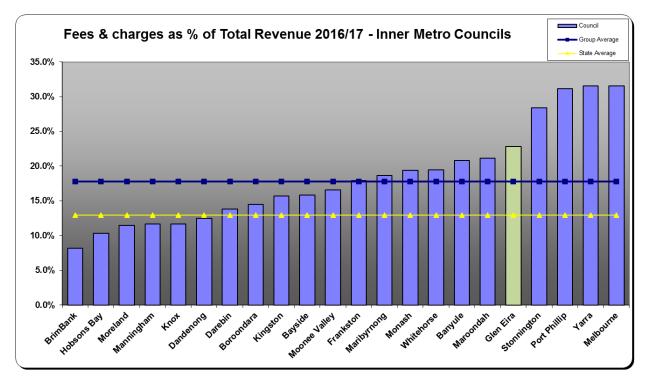
The two graphs below highlight Glen Eira's comparative performance in attracting Recurrent Grant and Fees and Charges Revenue.



Glen Eira's grant income as a percentage of Total Revenue continues to be above the group average, indicating both a positive result and a higher than average reliance on this source of revenue. One of the main reasons for this is the large grant funding received for Aged Care Services.

Operating grant revenues continue to be solid and Council is ranked fifth highest of the group (2015-16: forth highest), with respect to grants as a percentage of total revenue, and ranks fifth highest of the 21 councils in straight dollar terms (2015-16: third highest).



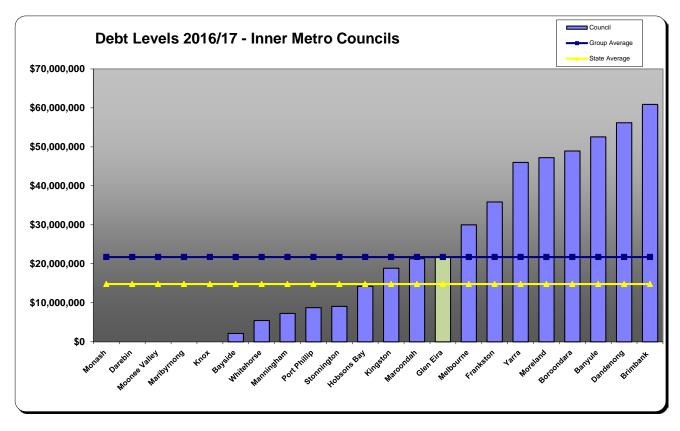


Income from Fees & Charges increased by \$4.31m (12.9 per cent) in 2016-17 (2015-16: 10.9 per cent). Council's percentage against Total Revenue is an improvement on the previous year, with the outcome for this ratio at 22.85 per cent. Glen Eira is fourth highest of the 21 Councils in terms of its ability to attract Fees and Charges Revenue (2015-16: also fourth highest).

It is noteworthy the average result for the Inner Melbourne Councils grouping is driven up by particularly strong results for the three Councils in the group with large parking revenues (Yarra, Port Phillip and Stonnington) who have ratios in excess of 28 per cent.

Maintaining a broader revenue base from fees reduces the reliance on property based rating and Glen Eira has achieved a good result for this ratio over each year of the trend period.





With no new borrowings undertaken in the three years to 2016-17, nor any new borrowings forecast for the 2017-18 year, Council's debt ratio outcomes are all within prudential limits and Council therefore continues to have flexibility in funding future capital works via loans.

Note however that Glen Eira's debt servicing ratio outcome spiked in 2015-16 due to penalty interest associated with restructuring of loan borrowings. The debt servicing and debt commitment ratios therefore fall to lower levels on an ongoing basis.



## **Budget Reports**

# 1. Budget Influences

In preparation of the 2018-19 Annual Budget it is necessary to understand the internal and external environment within which Council operates.

#### 1.1 External Influences

- The Victorian State Government has introduced a cap on rate increases from 2016-17. The cap for 2018-19 has been set at 2.25 per cent (2017-18: 2.0 per cent).
- CPI for Victoria is forecast to be 2.25 per cent for the 2018-19 year (Victorian Department of Treasury & Finance, 2017-18 Budget Update).
- The current Enterprise Bargaining Agreement (EBA), currently under negotiation ends on 30 June 2018 and an estimated increase in salaries for the 2018-19 has been provided.
- Cost escalations associated with construction works.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Due to the Federal and State Governments continuing to withdraw funding from programs and transfer responsibility for some functions to Local Government, members of the community need to contribute more towards some of the services that they use.
- Due to the timing of release of both State and Federal Government Budgets, there may be announcements made that could apply to Local Government.
- Councils are entrusted with the maintenance of more than 30 per cent of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Property Levy Act 2012. The money collected on behalf of the State Government is excluded from Council's financial position.
- The Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements. This means for the plan to be in a satisfactory financial position, the Vested Benefits Index (VBI) needs to be 100 per cent or more. The VBI has remained greater than 100 per cent since June 2013.



- Prevailing economic conditions, which are expected to remain tight during the budget period, could have or are having the following impacts:
  - Low interest rate environment.
  - Financial viability of suppliers may need to undertake due diligence on suppliers who rely on the private sector for sustainability.
  - Cost of services the current economic conditions may have an effect on the cost for service delivery from a positive and a negative point of view.
  - Uncertain future of the recycling industry.
- Approximately 11 per cent of ratepayers are entitled to a total pensioner rebate of \$270 which includes Council's contribution of approximately \$42. As pensioners are often asset rich but income poor, the adoption of rate increases has a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.
- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise in Council having to cope with replacement of infrastructure such as drains which cannot cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.

#### 1.2 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2018-19 Budget. These matters have arisen from events occurring in the 2017-18 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2018-19 year. These matters and their financial impact are set out below:

- Increase in Open Space Contributions from 2017-18 forecast.
- Increase in City Futures contractor costs to continue works on strategy and place planning.
- Waste management charges are levied on the basis of cost recovery.
- Costs associated with maintaining Council's infrastructure assets.
- Depreciation is expected to increase due to the impact of the revaluations of Council's infrastructure assets and capitalisation of capital works projects.
- Review of future year budget parameters was undertaken to minimise planned expenditure growth.
- Continue investment of resources in the Council's Transformation Program which will enable to efficiency and embrace customer outcomes.
- Costs associated with maintaining Council's infrastructure assets.



#### 1.3 Budget Principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2017-18 levels with an aim to use less resources with an emphasis on innovation and efficiency.
- Salaries and wages to be increased in line with Council's Enterprise Bargaining Agreement (EBA).
- Use of contract labour to be minimised wherever possible but utilised as necessary when demand requires.
- New initiatives or projects which are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in income identified in 2017-18 to be preserved.
- Operating revenues and expenses arising from completed 2017-18 capital projects to be included.
- Waste Management Charges are levied on a cost recovery basis.
- Achievement and maintenance of Income Statement surpluses.
- Cash reserves to remain sufficient to cover Council's residential aged care deposits.
- Increasing ability to fund asset renewal requirements.
- All capital works projects to go through a comprehensive business case analysis including alignment to the Council and Community Plan.
- Climate change requirements by reducing greenhouse gas emissions.

#### 1.4 Long Term Strategies

The *Budget* includes consideration of a number of long term strategies and contextual information to assist Council to prepare the *Budget* in a proper financial management context. These include a *Strategic Resource Plan* for 2018-19 to 2027-28, *Rating Strategy* and other long term strategies including Borrowings and Infrastructure. Please refer to the *Strategic Resource Plan* in Council's *Council and Community Plan* for details.



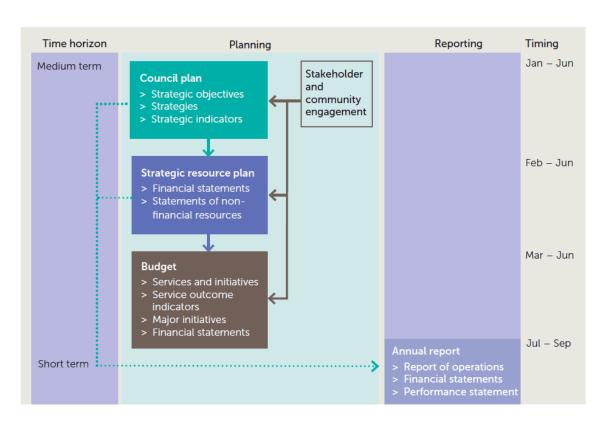
## 2. Linkage to the Council and Community Plan

This section describes how the *Annual Budget* links to the achievement of the *Council and Community Plan* within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term *Strategic Resource Plan (SRP)*, medium term (*Council and Community Plan*) and short term (*Annual Budget*) and then holding itself accountable (*Annual Report*).

#### 2.1 Planning and Accountability Framework

The SRP, included in the Council and Community Plan, is a rolling ten year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council and Community Plan.

The *Annual Budget* is then framed within the *SRP*, considering the services and initiatives which contribute to achieving the strategic objectives specified in the *Council and Community Plan*. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The *Council and Community Plan*, including the *Strategic Resource Plan*, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the *Annual Budget* process.



#### 2.2 Our Purpose - 'Glen Eira City Council works with and for the community':

- to provide quality facilities, services, safeguards and supports;
- towards goals that are beyond the capacity of individuals, but achievable when working together;
- according to overall community values, needs and priorities;
- in a caring, accountable and professional manner; and
- to provide value-for-money for present and future generations.

#### **Our Functions:**

The functions of Council include:

- Advocating and promoting proposals which are in the best interest of the local community.
- Planning for and providing services and facilities for the local community.
- Providing and maintaining community infrastructure in the municipal district.
- Undertaking strategic and land use planning for the municipal district.
- Raising revenue to enable Council to perform its functions.
- Making and enforcing local laws.
- Exercising, performing and discharging the duties, functions and powers of councils under the Local Government Act 1989 and other Acts.
- Providing any other function relating to the peace, order and good government of the municipal.

#### Our Guiding Values:

#### a) Community focused, responsive and inclusive

Council works to develop an inclusive and caring community, where everyone can feel they belong and participate in the decision-making that leads to achieving the best possible health, safety and lifestyle options within the City.

#### b) Accountable and relevant leadership

Council consults, listens and takes note of community views to determine its priorities and needs, and then acts through open, transparent processes that are financially and environmentally responsible and sustainable. Council constantly works to find innovative ways of providing services measured against recognised benchmarks to improve services and set better standards that will meet tomorrow's increasing demands.

#### c) Community wellbeing

Council, with an increasingly diverse community, treats all people with respect and dignity, providing equal access for all to services and resources. Council operates to identify gaps and lift standards not currently being met by other community providers or levels of government, within the constraints of its limited resources.



#### 2.3 Strategic Objectives

This section provides a description of the activities and initiatives to be funded in the *Budget* and how these will contribute to achieving the strategic objectives specified in the *Council and Community Plan*.

In response to a comprehensive community consultation process, the *Council and Community Plan* was developed and incorporated the key issues raised in the research, community meetings and response process.

These key issues are best summarised by the five themes which form the structure of the *Council and Community Plan*.

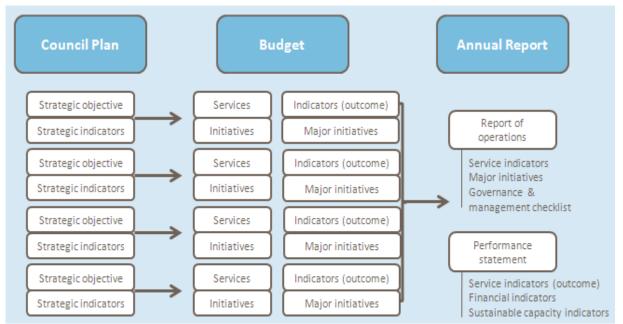
Theme	Theme Name	Theme Description			
Theme 1:	Liveable and well-designed	A well planned City that is a great place to live.			
		A City that is easy to move around, full of safe travel options and walkable neighbourhoods.			
Theme 3:	Safe, healthy and inclusive	A strong and safe community that brings people together and enhances health and wellbeing.			
Theme 4:	Clean and sustainable	An attractive and sustainable environment for future generations.			
Theme 5:	Informed and engaged	A well governed Council that is committed to transparency and engages residents in decision-making.			



## 3. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the *Budget* for the 2018-19 year and how these will contribute to achieving the strategic objectives ('Themes') outlined in the *Council and Community Plan*.

It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the *Budget* and report against them in their *Annual Report* to support transparency and accountability. The relationship between these accountability requirements in the *Council and Community Plan*, the *Budget* and the *Annual Report* is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

#### 3.1 Theme 1: Liveable and well-designed

A well planned City that is a great place to live.

The strategic objectives of this long-term community goal are:

- Create prosperous, accessible and vibrant urban places
- Encourage development that benefits the community
- Proactively plan for and manage change within our urban places
- Invest sustainably in our infrastructure and community assets.

#### Our 2018-19 Commitments/Major Initiatives:

- Deliver a structure plan for East Village and substantially progress structure plan for Caulfield Station Precinct in partnership with the Victorian Planning Authority.
- Major Heritage Review amendment is endorsed by Council and submitted to the Minister for authorisation.



#### 3.2 Theme 2: Accessible and well-connected.

A City that is easy to move around, full of safe travel options and walkable neighbourhoods.

The strategic objectives of this long-term community goal are:

- Develop a holistic approach to transport and parking, which involves planning and accommodating for residents and visitors, the individual's journey and the City as a whole.
- Address the community's parking needs to minimise impacts on community wellbeing, and improve the connections and the vibrancy of the City.
- Reduce car congestion by encouraging greater local employment, health, education and shopping opportunities close to home and public transport networks.
- Enhance road user safety with particular focus around schools and activity centres.

#### Our 2018-19 Commitments/Major Initiatives:

- Commence the upgrade of Neerim Road, Murrumbeena streetscape works.
- Update and endorse a revised Walking Action Plan, Cycling Action Plan and adopt and implement a Car Parking Policy.

#### 3.3 Theme 3: Safe, healthy and inclusive

A strong and safe community that brings people together and enhances health and wellbeing.

The strategic objectives of this long-term community goal are:

- Work in partnership to make our City a safe and inclusive place for all.
- Support access to a range of quality and valued services that meet the community's needs.
- Deliver programs and activities to promote a healthy and resilient community.

#### Our 2018-19 Commitments/Major Initiatives:

- We will establish a community garden at Moorleigh Village by June 2019.
- We will have concept designs for a Community Shed at Moorleigh Village completed and the project 'shovel ready' by June 2019.



#### 3.4 Theme 4: Clean and sustainable

An attractive and sustainable environment for future generations.

The strategic objectives of this long-term community goal are:

- Keep our City clean and attractive.
- Preserve and develop our open space to meet current and future needs.
- Increase environmental sustainability and prepare for the effects of climate change.

#### Our 2018-19 Commitments/Major Initiatives:

- We will construct a sports court at Harleston Park, Elsternwick, complete landscape enhancements at Moorleigh Village, Bentleigh East and establish a dog agility park at the Caulfield Wedge, Caulfield.
- We will replace 1,000 street lights on major Council roads with energy efficient lighting.

#### 3.5 Theme 5: Informed and engaged

A well governed Council that is committed to transparency and engages residents in decision-making.

The strategic objectives of this long-term community goal are:

- Develop clear and open communication channels with the community.
- Achieve a reputation for organisational and service excellence.
- Invest in technology and process improvements that enhance the customer's experience of doing business with us and improve efficiency and transparency.

#### Our 2018-19 Commitments/Major Initiatives:

- We will implement our Community Engagement Strategy by developing an online live chat platform that will enhance community opportunities to ask questions and engage with Council.
- We will implement a new website by June 2019.



#### 3.6 Service Performance Outcome Indicators

As prescribed by section 127 of the *Local Government Act 1989*, Council is required to prepare a budget which includes prescribed indicators of service performance. These indicators are listed in the following table:

Service	Indicator	Performance Measure	Computation		
1.Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community		
2. Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100		
3. Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.		
4. Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100		
5. Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100		
6. Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population		
Managementsafetyprosecutiosuccessful		Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions		



Service	Indicator	Performance Measure	Computation
8. Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
9. Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

#### 3.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the *Act* and included in the *2018-19 Annual Report*. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this *Budget*.

The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the *Annual Report* in the form of a statement of progress in the Report of Operations.

#### 3.8 Reconciliation with Budgeted Operating Result

Council produces a reconciliation of the key functions and activities of Council against the budgeted operating result shown below. The financial results and definitions of what's included in the key functions/activities areas are shown in the following pages:



	Ref Annual Budget		Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 Forecast
Function/Activity		2017-18 \$'000	\$'000	\$'000	to 2018-19 Budget \$'000
Capital Grants					
Income City Futures	3.7.1	1,200	1,275	1,315	41
City Futures Income	3.7.7	62	38	37	(1)
Expenses		2,835	2,673	3,562	(890)
Net Result		(2,773)	(2,635)	(3,525)	(890)
Community Care	3.7.2	, , ,	, , ,		,
Income		7,001	7,210		(118)
Expenses		7,450	7,173	7,282	(108
Net Result Corporate Counsel	3.7.3	(448)	37	(190)	(227)
Income	3.7.3	-	193		(193
Expenses		1,743	1,654	1,858	(203)
Net Result		(1,743)	(1,461)	(1,858)	(397)
Cultural Services	3.7.4				
Income		35	38	27	(11)
Expenses Not Possilt		1,390	1,357	1,482	(125)
Net Result Customer Service & Council Governance	3.7.5	(1,355)	(1,319)	(1,455)	(135)
Income	5.7.5	-	1		(1)
Expenses		7,919	7,798	8,425	(627)
Net Result		(7,919)	(7,797)	(8,425)	(628)
Environmental Strategy & Services	3.7.6				
Income		15,060	14,702	16,498	1,796
Expenses Not Possult		14,889	15,176	16,561	(1,385)
Net Result Family and Community Wellbeing	3.7.7	172	(473)	(63)	410
Income	3.7.7	7,013	6,927	6,346	(580)
Expenses		13,002	12,618	12,703	(85)
Net Result		(5,989)	(5,691)	(6,357)	(665)
Financial Services	3.7.8				
Income		3,376	5,694	3,906	(1,789)
Expenses		11,059	11,054	11,331	(276)
Net Result Glen Eira Leisure (GEL)	3.7.9	(7,684)	(5,360)	(7,425)	(2,065)
Income	3.7.9	13,734	13,393	14,400	1,007
Expenses		11,542	11,884		(1,473)
Net Result		2,191	1,509	1,042	(467)
Libraries & Learning Centres	3.7.10		,		` '
Income		1,049	1,079	1,065	(14)
Expenses		4,220	4,091	4,168	(78)
Net Result	0.744	(3,171)	(3,012)	(3,103)	(92)
Media & Communications Income	3.7.11	_	=		_
Expenses		1,330	- 1,244	1,130	113
Net Result		(1,330)	(1,244)	(1,130)	113
Open Space Contributions	•	. ,/	( , ,	( , ==)	
Income		7,500	7,786	9,000	1,214
Park Services	3.7.12				
Income		65 11 652	77 11 350		
Expenses Net Result		11,652 (11,587)	11,350 (11,273)		(448) (436)
Net Result Planning & Community Safety	3.7.13	(11,307)	(11,213)	(11,709)	(430)
Income		10,635	12,930	13,375	445
Expenses		11,826	11,962	12,567	(604)
Net Result		(1,191)	968		(159)
Proceeds, Depreciation/Amortisation & WDV	·		:		
Income		501	513		(13)
Expenses Net Result		24,765 (24,264)	24,479 (23,966)		(673) (686)
Net Result Rates		(27,204)	(23,300)	(24,002)	(000)
Income		89,207	89,315	92,595	3,280
Recreation	3.7.14	,	,	. ,,,,,,	-,
Income		797	893		
Expenses		1,951	2,169		(288)
Net Result		(1,154)	(1,275)	(1,383)	(108)
Residential Aged Care	3.7.15	10 774	10.640	12 000	4 400
Income Expenses		12,771 13,973	12,610 14,340		1,192 (341)
Expenses Net Result		(1,202)	(1,730)		(341) 851
Roads, Drains & Building Maintenance	3.7.16	(1,202)	(1,730)	(679)	001
Income	5.7.10	2,651	7,904	1,695	(6,209)
Expenses		13,892	13,737		(1,911)
		(11,241)	(5,833)		(8,120)
Net Result		(11,271)	(0,000)	(10,000)	(0,120)



#### **Functional activities of Council**

The functional activities of the City are categorised into the following areas:

#### 3.7.1 City Futures

Undertake the implementation of Council's recently adopted Planning Scheme and review work plan, including the development of an Activity Centre Strategy and Structure Plans across the City's major activity centres. In addition, the area will embark on a strategic 'whole of place' view to transport and urban design that achieves integrated land use planning and sustainable transport outcomes. This business area will foster a dynamic and vibrant local economy through proactive place making across our shopping strips and business programs which foster stronger local collaborative networks.

#### 3.7.2 Community Care

Provides home and community-based services for elderly residents and residents with disabilities that aim to help them live as independently as possible. These services include personal care, home maintenance, disability and respite care, meal delivery and an adult day activity centre. The service also coordinates social and recreational programs for older residents and those with a disability. The function includes the following areas - older adults program, independent living units, in-home support, home care, property maintenance, community transport, personal and respite care, senior citizens, social support and delivered meals.

#### 3.7.3 Corporate Counsel

Ensure probity in the conduct of tendering, protect Council in legal relations with other entities, provide contract documentation, provide internal advice on contracts and other legal matters. Contribute to protection of Council by ensuring sound risk management policy and practices are in place, maintain risk register, ensure relevant insurance policies are in place, handle liability claims, provide internal risk management, insurance advice and election management.

#### 3.7.4 Cultural Services

Provides a comprehensive program of art and cultural activities including exhibitions, events, concerts and festivals to entertain, educate and culturally enrich residents.

#### 3.7.5 Customer Service and Council Governance

Provides the facilities to allow Council to collectively govern the City of Glen Eira, and to provide facilities and services to allow Councillors to discharge their governance and constituency responsibilities. The function includes the following areas - mayor and councillors, service centre, councillor support, corporate policy and planning and people and culture.

#### 3.7.6 Environmental Strategy and Services

Looks after household waste, green waste and hard rubbish collections throughout the City and coordinates Council's environmental sustainability initiatives. Provides recycling services for paper, plastic, glass and cans. Also carries out street cleaning activities including rubbish bin emptying, street sweeping and weed control. The function includes the following areas - hard rubbish and green waste collection, bundled branch collection, street cleaning, refuse collection, litter bin collection, mixed recyclables collection and waste management education and enforcement.



#### 3.7.7 Family and Community Wellbeing

Provides a diverse range of high quality family and children's services to meet the needs of families with children from birth to six years. Also developed an integrated three year Municipal Early Years Plan (MEYP), in partnership with the community, to improve all programs and services provided for children from birth to six years and ensure the health and wellbeing of children and their families. The function includes the following areas - maternal and child health, kindergartens central enrolment service, family day care, early learning services, occasional care, children's support services, youth services and immunisation and public health.

#### 3.7.8 Financial Services

Provides a range of strategic and operational financial services to business units and to Council as a whole. The directorate has the responsibility for the day to day management of Council's financial assets. The function includes the following areas - accounting services, information technology and systems, records, internal/external audit, rating and property, procurement and fleet management.

#### 3.7.9 Glen Eira Leisure (GEL)

The Glen Eira Sports and Aquatic Centre (GESAC) provides leisure, sport, recreation and health and well-being opportunities for the whole community. The centre offers a number of different activity areas and programs that focus on building and promoting health and wellness of the community. These include hydrotherapy, learn to swim, swim training, gentle exercise, basketball, netball, gym and fitness classes.

The Carnegie Swim Centre is Council's outdoor swimming facility which has four heated outdoor pools, kiosk, electric barbeques, learn-to-swim classes and a beach volleyball court.

The Caulfield Recreation Centre has a variety of activities and fitness programs to suit all types and ages, from toddlers to older adults.

#### 3.7.10 Libraries and Learning Centres

Enables residents to access reference material, information, books, DVDs, magazines, games, CDs, e-Books and e-Magazines at Caulfield, Elsternwick, Carnegie and Bentleigh. Also provides school holiday programs, book reading sessions and access to computers.

#### 3.7.11 Media & Communications

This business unit informs the community about Council's activities and services by developing publications, liaising with the media, co-coordinating events, promotions, advertising, marketing activities including publication of the Glen Eira News.

#### 3.7.12 Park Services

Promote, manage, maintain and improve the City's open recreational space such as sporting ovals, playgrounds, barbecues, garden beds, park lighting, public toilets, general lawn areas and irrigation systems. Also maintains all trees in streets, parks, reserves and nature strips. The function includes the following areas - parks and gardens maintenance and street tree maintenance.



#### 3.7.13 Planning and Community Safety

Services of strategic urban planning and regulatory control of urban planning, buildings, traffic engineering and local laws. The function includes the following areas – urban planning, local laws, traffic and parking, school crossing safety, building control and animal control services.

#### 3.7.14 Recreation

Strategic planning for the City's recreation activities, facilities and reserves; maintains and allocates sports grounds; manages and schedules Council's public halls, sports grounds and Moorleigh Community Village; co-ordinates capital works in the City's parks and reserves; and manages contracts for recreational facilities. The function includes sports administration and pavilions.

#### 3.7.15 Residential Aged Care Facilities

To provide low and high level care to eligible residents and older people with strong ties to the City. Eligibility is assessed by the Commonwealth Aged Care Assessment Service. Council's residential facilities are Warrawee, Spurway and Rosstown.

#### 3.7.16 Roads, Drains and Building Maintenance

Responsible for maintaining, developing and renewing the City's infrastructure including roads, footpaths, drains, kerbs, gutters and buildings. The function includes the following areas - building maintenance, properties and facilities management, project and asset management, street lighting, street furniture, engineering design and construction, line marking, emergency services, road maintenance rehabilitation, footpath and drainage maintenance.



# 4. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014.* 

Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works Statement of Human Resources



Comprehensive Income Stateme	nt for the y	year ended 3	30 June			
		Annual Budget 2017-18	Forecast 2017-18	Annual Budget 2018-19	Varian 2017-18 Foreca 19 Bud	st to 2018-
		\$'000	\$'000	\$'000	\$'000	%
Income						
Rates Revenue*	4.1.1	88,407	88,463	92,145	3,682	4.2%
Supplementary Rates	4.1.1	800	852	800	(52)	(6.1%)
Waste and Recycling Charges	4.1.1	15,060	14,700	16,367	1,667	11.3%
Statutory Fees and Fines	4.1.2	6,630	8,365	8,116	(250)	(3.0%)
User Fees	4.1.3	27,185	27,603	29,514	1,912	6.9%
Other Income	4.1.4	2,951	3,068	1,942	(1,126)	(36.7%)
Interest Received	4.1.5	1,200	1,468	1,500	32	2.2%
Contributions - Monetary	4.1.6	7,500	7,786	9,000	1,214	15.6%
Contributions - Non Monetary	4.1.6	-	5,230	-	(5,230)	(100.0%)
Grants - Operating	4.1.7	21,224	23,256	21,618	(1,637)	(7.0%)
Grants - Capital	4.1.7	1,200	1,275	1,315	41	3.2%
Total Income		172,157	182,066	182,318	252	0.1%
Expenses	·					
Employee Costs	4.1.8	73,167	72,481	77,212	(4,731)	(6.5%)
Materials and Consumables	4.1.9	5,997	5,619	5,962	(343)	(6.1%)
Contractor Payments	4.1.10	33,007	33,372	34,530	, ,	(3.5%)
Maintenance	4.1.11	6,648	6,614	7,512	, ,	(13.6%)
Utilities	4.1.12	4,528	4,257	5,168	(911)	(21.4%)
Insurance	4.1.12	1,034	907	1,053	(146)	(16.1%)
Grants and Subsidies	4.1.13	926	1,091	1,312	(222)	(20.3%)
Other Expenses	4.1.14	4.707	5,277	5,706	(430)	(8.1%)
Borrowing Costs	4.1.15	660	662	554	108	16.3%
Depreciation and Amortisation	4.1.16	23,234	22,775	23,557	(782)	(3.4%)
Net Loss on Sale/Disposal of Property,	7.1.10	20,204	22,110	20,007	(102)	(0.770)
Infrastructure, Plant and Equipment	4.1.17	1,030	1,191	1,095	96	8.1%
Total Expenses		154,938	154,245	163,662	(9,417)	(6.1%)
Surplus for the year	•	17,219	27,821	18,656	(9,165)	(32.9%)

<sup>\*</sup>Note: assumes a rate increase of 2.25 per cent based on the average rates per assessment and allows for an additional 1,000 property assessments. The average Rates per assessment for 2018-19 is \$1,393.



	Ref	Annual	Forecast	Annual	Variance
		Budget	2017-18	Budget	2017-18
		2017-18		2018-19	Forecast to
					2018-19
					Budget
		\$'000	\$'000	\$'000	\$'000
ASSETS					
Current Assets					
Cash and Cash Equivalents		57,644	65,049	61,398	(3,651)
Trade and Other Receivables		10,408	12,739	12,739	-
Prepayments		1,297	1,497	1,497	-
Total Current Assets	4.2.1	69,349	79,285	75,634	(3,651)
Non-Current Assets					
Investments in Associates		2,125	1,592	1,592	_
Financial Assets		2,125	1,592	1,592	_
		1,042	764	764	_
Intangible Assets Property, Infrastructure, Plant & Equipment		2,072,236	2,203,875		18,852
Property, initiastructure, Plant & Equipment		2,072,230	2,203,073	2,222,727	10,002
<b>Total Non-Current Assets</b>	4.2.1	2,075,408	2,206,236	2,225,088	18,852
TOTAL ASSETS		2,144,756	2,285,521	2,300,722	15,201
LIABILITIES					
Current Liabilities					
Trade and Other Payables		16,494	14,717	14,717	0
Trust Funds and Deposits		25,501	29,874	29,874	
Provisions		13,391	12,850	13,350	
Interest-Bearing Liabilities	4.2.3	3,455	3,455	3,571	(116)
Total Current Liabilities	4.2.2	58,841	60,896	61,511	(616)
Non-Current Liabilities					
Provisions		1,186	1,431	1,431	-
Interest-Bearing Liabilities		14,848	14,848	11,277	3,571
Other Liabilities	4.2.3	2,568	2,420	2,420	-
Total Non-Current Liabilities	4.2.2	18,602	18,699	15,128	3,571
TOTAL LIABILITIES		77,443	79,594	76,639	2,955
NET ASSETS		2,067,314	2,205,927	2,224,082	18,156
Represented by:					
EQUITY					
Accumulated Surplus		926,386	943,675	969,644	25,969
•		1,140,928	1,262,252	1,254,438	
Reserves		1,140,320	1,202,202	1,201,100	(1,011)



Statement of Changes in Equity as at	: 30 June			
	Ref	Total	Accumulated Surplus	Reserves
		\$'000	\$'000	\$'000
2017-18 Forecast Actual				
Balance at beginning of the financial year		2,178,106	919,972	1,258,134
Comprehensive result		27,821	27,821	-
Movement in assets and liabilities		-	-	-
Movement in reserves		-	(4,118)	4,118
Balance at end of financial year		2,205,927	943,675	1,262,252
2018-19 Budget				
Balance at beginning of the financial year		2,205,927	943,675	1,262,252
Comprehensive result		18,656	18,656	-
Movement in assets and liabilities		(500)	(500)	-
Movement in reserves	4.3.1	-	7,814	(7,814)
Balance at end of financial year	4.3.2	2,224,082	969,644	1,254,438



Statement of Cash Flows for the year ended			Foreset	Appual Dudget	Variones
	Ref	Annual Budget 2017-18	Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 Forecast to 2018-19 Budget
		Inflow/	Inflow/	Inflow/	Inflow/
		(Outflow)	(Outflow)	(Outflow)	(Outflow)
		\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities	4.4.1				
Rates Revenue		89,207	89,315	92,945	3,630
Waste and Recycling Charges		15,060	14,700	16,367	1,667
Statutory Fees and Fines		6,630	8,365	8,116	(250)
User Fees		27,185	27,603	29,514	1,912
Other Receipts		2,951	3,068	1,942	(1,126)
Interest Received		1,200	1,468	1,500	32
Contributions - Monetary		7,500	7,786	9,000	1,214
Grants - Operating		21,224	23,256	21,618	(1,637)
Grants - Capital		1,200	1,275	1,315	41
Employee Costs		(72,206)	(72,481)	(77,212)	(4,731)
Materials and Services		(53,101)	(51,859)	(55,537)	(3,678)
Other Payments		(4,707)	(5,277)	(5,706)	(430)
Net Cash provided by/(used in) Operating Activities		42,143	47,218	43,862	(3,356)
Cash Flows from Investing Activities	4.4.2				
Proceeds from Sale of Property, Plant and Equipment		501	513	501	(13)
Payments for Property, Infrastructure, Plant and Equipment		(40,082)	(39,790)	(44,005)	(4,215)
Net Cash provided by/(used in) Investing Activities		(39,581)	(39,277)	(43,504)	(4,228)
Cash Flows from Financing Activities	4.4.3				
Repayment of Borrowings		(3,343)	(3,343)	(3,455)	(112)
Finance Costs		(660)	(662)	(554)	108
Net Cash provided by/(used in) Financing Activities		(4,003)	(4,005)	(4,009)	(4)
Net Increase/(Decrease) in Cash and Cash Equivalents		(1,441)	3,937	(3,651)	(7,589)
Cash and Cash Equivalents at Beginning of Year		59,085	61,112	65,049	3,937
Cash and Cash Equivalents at the end of the financial year	4.4.4	57,644	65,049	61,398	(3,651)



Capital Works Program	Ref	Annual Budget	Forecast	Annual Budget 2018
		2017-18	2017-18	19
		\$'000	\$'000	\$'000
Carried forward projects from previous financial year	4.5.6	6,000	5,124	5,000
New Works				
Property				
Land		-	3,661	-
Buildings		5,525	5,882	8,082
Total Property	4.5.2	5,525	9,543	8,082
Plant and Equipment				
Plant, Machinery and Equipment		1,672	1,821	2,142
Computers and Telecommunications		1,918	1,975	831
Library Books and Materials		873	873	889
Other		1,049	1,049	1,517
Total Plant and Equipment	4.5.3	5,511	5,717	5,379
Infrastructure				
Roads		7,843	7,843	8,655
Footpaths		2,010	2,010	2,270
Drainage		3,570	3,190	3,641
Open Space and Recreation		8,853	10,594	8,007
Car Parks Streetscape Works		420 350	420 350	400 2,570
Total Infrastructure	4.5.4	23,046	24,407	25,544
Total Illiadia dotalo	4.0.4	20,040	24,407	20,044
Total New Works		34,082	39,667	39,005
Carried forward projects to the next financial year (estimated)		-	(5,000)	-
Total Capital Works Expenditure (including carry forwards)		40,082	39,790	44,005
Represented by:	4.5.5			
Asset Renewal Expenditure		18,045	15,165	19,945
Asset Upgrade Expenditure		11,921	10,848	15,022
Asset Expansion Expenditure		5,775	5,775	759
Asset New Expenditure		4,341		
Total Capital Works Expenditure		40,082	8,002 <b>39,790</b>	8,278 <b>44,005</b>
Total Capital Horis Experialtale		+0,002	39,130	44,003
Funding Sources Represented By:	4.5.7			
Grants		1,200	1,275	1,315
Council Cash		38,882	38,515	42,689
Borrowings		, -	-	_
-		40,082	39,790	44,005



Statement of Human Resources			
Staff Expenditure	2017-18	2017-18	2018-19
	Budget	Forecast	Budget
	\$'000	\$'000	\$'000
Employee Costs - Operating Employee Costs - Capital	75,578	74,892	79,458
	(2,411)	(2,411)	(2,246)
Total Staff Expenditure	73,167	72,481	77,212
Staff Numbers	2017-18	2017-18	2018-19
	Budget	Forecast	Budget
	FTE	FTE	FTE
Employees (Full-time Equivalent)	810.70	810.70	831.10

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Description	Budget 2018-19	Permanent		Casual
		Full Time	Part Time	
	\$'000	\$'000	\$'000	\$'000
City Management	3,033	2,585	448	-
Corporate Services	7,048	6,158	890	1,385
Community Wellbeing	30,724	9,289	21,436	1,477
Infrastructure, Environment and Leisure	17,962	17,126	836	5,956
Planning and Place	8,119	6,961	1,157	499
Total Permanent Staff expenditure	66,886	42,119	24,767	9,317
Casuals, temporary and other expenditure	12,572			
Capitalised labour costs	(2,246)			
Total Staff Expenditure	77,212			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Description	Budget 2018-19	Permanent		Casual
		Full Time	Part Time	
	FTE	FTE	FTE	FTE
City Management	25.06	21.00	4.06	-
Corporate Services	65.30	56.00	9.30	16.28
Community Wellbeing	340.08	98.29	241.79	16.19
Infrastructure, Environment and Leisure	171.29	160.80	10.49	79.73
Planning and Place	82.84	68.00	14.84	6.33
Total Permanent Staff expenditure	684.57	404.09	280.48	118.53
Casuals, temporary and other expenditure	118.53			
Capitalised labour costs	28.00			
Total Staff	831.10			

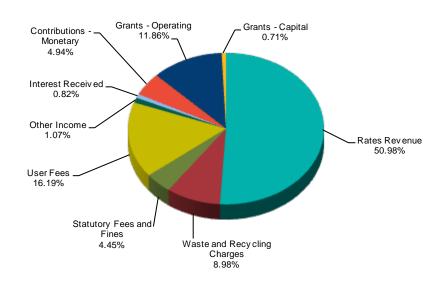


## **Notes to the Financial Statements**

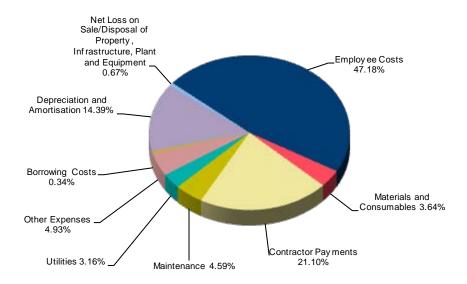
#### 4.1 Comprehensive Income Statement

The graphs below show the allocation of income and expenditure for the 2018-19 annual budget:

# **Operating Revenue - 2018-19**



# Operating Expenditure - 2018-19





#### 4.1.1 Rates Revenue

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the *SRP* (refer to *Council and Community Plan*), rates and charges were identified as an important source of revenue, accounting for 51 per cent pf the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The *Fair Go Rates System* (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018-19 the FGRS cap has been set at 2.25 per cent. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25 per cent in line with the rate cap.

This will raise total rates and charges for 2018-19 to \$109.33m. The budget assumes an additional 1,000 assessments (properties). The average Rates per Assessment for 2018-19 is estimated at \$1,393.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2017-18 Forecast Actual	2018-19 Budget	Change	
	(\$)	(\$)	(\$)	%
General Rates*	88,107,245	91,459,951	3,352,706	3.81%
Cultural & Recreation Land	300,247	334,841	34,594	11.52%
Waste Management Charges	14,145,504	16,383,504	2,238,000	15.82%
Supplementary Rates and Rate Adjustments	800,000	800,000	-	0.00%
Interest on Rates and Charges	350,000	350,000	-	0.00%
Total Rates and Charges	103,702,997	109,328,296	5,625,300	5.42%

<sup>\*</sup>These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2017-18	2018-19	Change
Type of class of failu	cents/\$CIV*	cents/\$CIV*	Change
General Rate	2.9597	2.5206	-0.15
Cultural & Recreation with Liquor	1.7758	1.5123	-0.15
Cultural & Recreation without Liquor	1.4799	1.2603	-0.15
Cultural & Recreation MRC	2.2494	1.9156	-0.15
Yarra Yarra Golf Club*	-	-	n/a

<sup>\*</sup>Fixed amount as per agreement



4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year:

Type or class of land	2017-18 Forecast Actual	2018-19 Budget	Chan	ge
	(\$)	(\$)	(\$)	%
General Rate	88,142,608	91,175,156	3,032,549	3.44%
Cultural & Recreation with Liquor	25,713	26,314	600	2.33%
Cultural & Recreation without Liquor	33,090	33,549	459	1.39%
Cultural & Recreation MRC	180,241	190,352	10,111	5.61%
Yarra Yarra Golf Club	81,765	84,627	2,862	3.50%
Total amount to be raised by general rates	88,463,417	91,509,998	3,046,581	3.44%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

ype or class of land	2017-18	2018-19	Ch	ange
Type of class of land	Number	Number		%
General Rate	64,737	65,649	912	1.41%
Cultural & Recreation with Liquor	6	6	-	0.00%
Cultural & Recreation without Liquor	18	18	-	0.00%
Cultural & Recreation MRC	1	1	-	0.00%
Yarra Yarra Golf Club	1	1	-	0.00%
Total number of assessments	64,763	65,675	912	1.41%

- 4.1.1(e) The basis of valuation to be used is the Net Annual Value.
- 4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/18	2018/19	Change	
Type of Class of land	\$'000	\$'000	\$'000	%
General Rate	2,988,911,833	3,628,539,950	639,628,117	21.40%
Cultural & Recreation with Liquor	1,448,000	1,740,000	292,000	20.17%
Cultural & Recreation without Liquor	2,236,000	2,662,000	426,000	19.05%
Cultural & Recreation MRC*	8,012,850	9,936,950	1,924,100	24.01%
Yarra Yarra Golf Club	5,447,500	5,803,000	355,500	6.53%
Total value of land	3,006,056,183	3,648,681,900	642,625,717	21.38%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

		Per Rateable	Per Rateable	Change	
	Type of Charge	Property	Property	Change	
		2017-18	2018-19		
		\$	\$	\$	
Municipal		-	-	-	0.00%



4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Time of Charge	2017-18	2018-19	Change	
Type of Charge	\$	\$	\$	%
Municipal	-	-	-	0.00%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017-18	Per Rateable Property 2018-19	Change	
	<b>\$</b>	\$	\$	%
240 Litre Bin	366	416	50	13.66%
120 Litre Bin	177	207	30	16.95%
Flats Sharing 240 litre bin	177	207	30	16.95%
Family 240 litre bin	256	279	23	8.98%
Litter Management Charge	54	56	2	3.70%
240 Litre Medical	177	207	30	16.95%
Additional Recycling	30	30	-	0.00%
Additional Green Waste	30	30	-	0.00%
Total	1,267	1,432	165	13.02%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017-18	2018-19	Change	
Type of Charge	\$	\$	\$	%
240 Litre Bin	6,189,792	6,992,544	802,752	12.97%
120 Litre Bin	7,268,332	8,521,573	1,253,241	17.24%
Flats Sharing 240 litre bin	368,868	441,945	73,077	19.81%
Family 240 litre bin	101,632	111,879	10,247	10.08%
Litter Management Charge	214,974	256,760	41,786	19.44%
240 Litre Medical	3,540	3,933	393	11.10%
Additional Recycling	43,470	44,790	1,320	3.04%
Additional Green Waste	8,580	10,080	1,500	17.48%
Total	14,199,188	16,383,504	2,184,316	15.38%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2017-18	2018-19	Change	
	(\$)	(\$)	(\$)	%
General Rates	88,463,417	91,509,998	3,046,581	3.44%
Service Charges	14,199,188	16,383,504	2,184,316	15.38%
Total Rates and charges	102,662,605	107,893,502	5,230,897	5.10%



#### 4.1.1(I) Fair Go Rates System Compliance

Glen Eira City Council is fully compliant with the State Government's Fair Go Rates System

	2017-18 Forecast Actual	2018-19 Budget
Total Rates plus Annualised Supplementary Valuations	86,379,652	89,447,385
Number of rateable properties	64,737	65,649
Base Average Rates	1,334	1,363
Maximum Rate Increase (set by the State Government)	2.00%	2.25%
Capped Average Rate	1,361	1,393
Maximum General Rates and Municipal Charges Revenue	88,107,245	91,459,951
Budgeted General Rates and Municipal Charges Revenue	88,107,245	91,459,951

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018-19: estimated \$800k and 2017-18: \$852k)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### \*Note:

The rates associated with the Melbourne Racing Club involve three parcels of land.

- 1. The private property along Kambrook and Booran Roads is rated at the General Rate, the same as the vast majority of property in the municipality.
- 2. The Crown Land comprising the Racecourse Reserve, under the control of the MRC, is rated under the *Cultural and Recreational Land Act* (as are tennis clubs, bowls clubs, golf clubs etc.).
- 3. The free hold land to the north of Station Street known as 'Caulfield Village' will continue to change significantly over the course of the next 10-15 years.
  - a. Precincts 2 and 3 of Caulfield Village are still currently rated under the Cultural and Recreational Lands Act owing to its use in association with racing however, Precinct 2 will change to General rate in 2018-19.
  - b. As Stages of this land move into construction, they will cease to be rated under the Cultural and Recreational Lands Act and will be rated under the General Rate. This is likely to take the form of a series of Supplementary Rate assessments. At the same time, back rates will be applied in accordance with Cultural and Recreational Lands Act 1963 section 4(5), which will also be for increased amounts.
  - c. This process will continue as each Stage moves into development until eventually the whole area is rateable under the General Rate and has been subject to back rates. The timing of these changes will be driven by construction which is not within Council's control. It is likely that these changes will occur over successive Council budgets and during the course of particular financial years.

Rates and changes in rates are assessed by independent valuers under the supervision of the Valuer General for Victoria. Values and rates assessed for Council's purposes may also be used by the State Government to levy the *Fire Services Property Levy* and Land Tax.



#### 4.1.2 Statutory Fees and Fines (\$250k decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, health act registrations and parking fines.

The decrease is mainly due to \$190k income provided for in the 2017-18 Forecast relating to voting infringements which will not be applicable in 2018-19.

A detailed listing of statutory fees and fines are disclosed as part of the user charges and other fees schedule in Appendix C 'Schedule of User Charges and Other Fees'.

#### 4.1.3 User Fees (\$1.91m increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities and the provision of human services such as Family Day Care and Community Care Services.

Increases in user fees include:

- GEL fees now include Carnegie Swim Centre and Caulfield Recreation Centre and have increased by \$990k.
- The increase in Early Learning Centre Fees of \$202k is based on a \$3 increase for all age groups.

A detailed listing of user fees are disclosed as part of the user charges and other fees schedule in Appendix C 'Schedule of User Charges and Other Fees' and Appendix D 'Schedule of GEL User Charges and Other Fees'.

#### 4.1.4 Other Income (\$1.13m decrease)

Decrease due to one-off income that was received for licences, permits fees and reimbursements relating to the works being undertaken for grade separation works during 2017-18 (\$1.12m).

#### 4.1.5 Interest Received (\$32k increase)

Assumes a slightly higher average cash holdings across 2018-19 compared with 2017-18 and 2.5 per cent return on funds.

#### 4.1.6 Contributions (\$4.02m decrease)

Council receives open space levies pursuant to clause 52.01 of the Glen Eira Planning Scheme. Council has achieved the new uniform levy rate of 5.7 per cent (Amendment C120).

These contributions are levied on multi-unit property developments in order to fund open space.

These contributions are volatile and depend on decisions made by developers, not Council. Open space contributions are expected to increase in 2018-19 to a total of \$9m.

This is offset by a one-off land contribution received during the 2017-18 year (\$5.23m).



#### 4.1.7 Grants (\$1.6m decrease)

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

The level of operating grants decrease is explained by:

- Early payment of the 2018-19 Victorian Grants Commission allocation (50 per cent) during 2017-18. This is a timing variance and has increased the 2017-18 forecast by \$1.85m and decreased the 2018-19 budget by \$1.85m.
- Reduced grants in disability care due to the changeover to the National Disability Insurance Scheme (NDIS) of (\$571k). This is offset by a reduction in costs as these services will not be provided by Council.
- Reduced Early Learning Centre grants (\$253k), offset by an increase in user fees.

These decreases are offset by:

Increased aged care income for residential facilities of \$901k.

A list of operating grants by type and source is included below:

Operating Grants				
Grant Funding Types and Source (Operating)	Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 F 2018-19 Bud	
	\$'000	\$'000	\$'000	%
Recurrent - Commonwealth Government				
Aged Care	8,799	9,700	901	10%
Early Learning	1,138	885	(253)	(22%)
Family Day Care	459	497	39	8%
Recurrent - State Government				
Delivered Meals	218	213	(5)	(3%)
Healthy Ageing	88	93	5	6%
Home Care	3,284	3,239	(45)	(1%)
Home Maintenance	240	244	4	2%
Immunisation	43	86	43	101%
In-home Assessment	1,002	1,061	59	6%
Libraries	948	940	(8)	(1%)
Maternal and Child Health	1,111	1,087	(24)	(2%)
Metro Access	135	0	(135)	(100%)
Public Health	7	8	1	17%
Respite Care	1,065	494	(571)	(54%)
Social Support	574	685	111	19%
Supervision of School Crossings	368	382	14	4%
Sustainability	16	131	115	734%
Victorian Grants Commission	3,715	1,844	(1,871)	(50%)
Youth Services	47	30	(17)	(36%)
Total Recurrent Grants	23,256	21,618	(1,637)	(7%)



Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

There are no project related Grants factored into the 2018-19 Budget. Council will continue to advocate for grant funding on a project by project basis. Recent opportunities have been with Sport Recreation Victoria for sporting facilities upgrades from Sustainability Victoria for environmental initiatives. Ongoing Roads to Recovery funding will be \$285k.

Movements in non-recurrent grant funding are summarised below:

Capital Grants				
Grant Funding Types and Source (Non-Recurrent)	Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 Fo 2018-19 Bud	
	\$'000	\$'000	\$'000	%
Non-Recurrent - State Government				
Open Space	173	100	(73)	(42%)
Recreational Services	525	930	405	77%
Roads to Recovery	577	285	(291)	(51%)
Total Non-Recurrent Grants	1,275	1,315	41	3%

#### **Expenditure**

#### 4.1.8 Employee Costs (\$4.73m increase)

Employee costs include all labour related expenditure and on-costs such as allowances, leave entitlements and employer superannuation.

Salaries and wages are expected to increase by \$4.73m compared to the 2017-18 adopted budget.

This increase relates to the following:

- Estimation of increase for Council's Enterprise Bargaining Agreement (EBA) currently under negotiation - \$1.62m.
- Resources required for Carnegie Swim Centre and Caulfield Recreation Centre \$1.2m due to transferring the facilities in-house.
- New positions to support growth in Council Services \$1.78m, partially offset by increased income and diversion from consultancy spend.
- Reduced positions due to NDIS rollout \$1.18m.
- Award increases and increases in hours and allowances \$340k.

Council has budgeted for a staffing level of 831.1 EFT for 2018-19 (an increase of 20.4 on 2017-18).

#### 4.1.9 Materials and Consumables (343k increase)

Materials and consumables costs have increased by \$343k which includes the following: consumables \$95k, postage \$63k and fuel \$38k.



#### 4.1.10 Contractors (\$1.16m increase)

Contractor costs relate mainly to the provision of Council services by external providers. External contractors are expected to increase by \$1.16m mainly due to:

- Waste Management contract costs, overall increase of \$1.46m mainly due to the anticipated changes to collection of recycling (\$839k) and the introduction of a food waste collection, (\$249k). There are also increases in line with contractual arrangements and CPI increases of (\$374k) across other waste categories. These cost increases are recovered from waste management fee income.
- Building & Properties \$227k increase due to renewal of maintenance contract.
- City Futures \$441k increase to continue works on strategy and place planning.
- Information Services increases in costs to provide internal support and maintenance of Council's hardware and software infrastructure - \$218k.

#### Offsetting this are reductions in:

- Valuation costs to the change in legislation of the Valuer General taking over the annual valuations of municipal properties - \$190k.
- Contractor costs in Innovation and Continuous Improvement due to one-off projects during 2017-18 - \$282k.
- Reduction in management fees for outsourcing Carnegie Swim Centre and Caulfield Recreation Centre, now managed by Council - \$615k.

#### 4.1.11 Maintenance (\$898k increase)

General maintenance costs are expected to increase by \$898k including Parks Services (\$267k), Buildings & Properties (\$452k) and GEL (\$168k).

#### 4.1.12 Utilities (\$911k increase)

Utility charges relate to utilities such as water, gas, electricity, as well as telecommunication costs. Electricity pricing is expected to increase substantially during 2018-19 due to the end of the Procurement Australia contract \$810k.

#### 4.1.13 Grants and Subsidies (\$222k increase)

Increase in funding of the Community Services Grants Program for 2018-19 of \$152k.

#### 4.1.14 Other expenses (\$430k increase)

The increase against forecast of other expenses is mainly attributed to costs for: Citizenship Ceremony, emergency planning, exhibitions, programs within Community Care, and the planning scheme amendment process resulting from the adoption of structure plans and quality design guidelines.

#### 4.1.15 Borrowing costs (\$108k decrease)

Borrowing costs relate to the interest component of Council's borrowing costs for GESAC. Borrowing repayments of principal and interest costs of \$4m will be made during the 2018-19 financial year. Borrowings outstanding as at 30 June 2018 are projected to be \$14.5m. The decrease in borrowing costs reflects Council paying off this loan according to schedule.



#### 4.1.16 Depreciation and Amortisation - non cash item (\$782k increase)

Depreciation and amortisation are accounting measures which allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. This increase is due to the impact of the revaluations of Council's infrastructure assets as at 31 December 2017 and capitalisation of the 2017-18 Capital Works projects.

# 4.1.17 Net Loss on Sale/Disposal of Property, Infrastructure, Plant and Equipment (\$96k decrease)

The net loss on disposal of assets has increased in 2018-19. These amounts are difficult to predict when the budget is set. Items include disposal of: buildings, road surfaces, pavements, kerb and channels, footpaths, drains, right of ways and local area traffic management.

#### 4.2 Balance Sheet

The Budgeted Balance Sheet shows the expected financial position at the end of the reporting year. This section of the *Budget* analyses the movements in assets (what is owned), liabilities (what is owed) and equity between the 2018-19 budget year and 2017-18 annual forecast. The 'bottom line' of this Statement is net assets which is the net worth of Council.

The change in net assets between two year's Budgeted Balance Sheet shows how the financial position has changed over that period which is described in more detail in the Budgeted Balance Sheet. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which fall due in the next twelve months.

#### **Balance Sheet Key Assumptions**

In preparing the Budgeted Balance Sheet for the year ended 30 June 2019 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- The total of rates and charges raised will be collected in the 2018-19 year.
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and amortisation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2017-18 levels.
- Proceeds from the sale of property, infrastructure, plant and equipment will be received in full in the 2018-19 year.
- Employee entitlements to be increased in line with the EBA.
- Principal repayments are estimated to be \$3.46m and interest payments \$554k.
- Total capital expenditure to be \$44.01m (including estimated carry overs of \$5m from the 2017-18 financial year).
- Defined Benefit Superannuation Scheme (for pre-1993 employees) continues to meet prudential requirements.



#### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits. These balances are projected to decrease by \$3.65m mainly to fund the capital works program during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the *Budget* and other debtor balances are at acceptable levels.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$44.01m of new assets), depreciation of assets (\$23.56m) and the disposal of property, plant and equipment (\$1.6m).

#### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to repay loan principal payments of \$3.46m over the 2018-19 year.

Liquidity Ratio (Working Capital)							
	Annual Budget 2017-18	Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 Forecast to 2018-19 Budget			
	\$'000	\$'000	\$'000	\$'000			
Current Assets							
Cash and Cash Equivalents	57,644	65,049	61,398	(3,651)			
Trade and Other Receivables	10,408	12,739	12,739	-			
Prepayments	1,297	1,497	1,497	-			
Total Current Assets	69,349	79,285	75,634	(3,651)			
Current Liabilities							
Trade and Other Payables	16,494	14,717	14,717	0			
Trust Funds and Deposits	25,501	29,874	29,874	-			
Provisions	13,391	12,850	13,350	(500)			
Interest-Bearing Liabilities	3,455	3,455	3,571	(116)			
Total Current Liabilities	58,841	60,896	61,511	(616)			
Working Capital	10,508	18,390	14,122	(4,267)			
Working Capital Ratio	117.86%	130.20%	122.97%	(7.23%)			



Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

One of the items which has placed additional pressure on Council's Liquidity Ratio is classification of leave entitlements. Notwithstanding a majority of leave entitlements are not expected to be settled within 12 months, almost all leave entitlements are classified as current liability provisions in Council's balance sheet, placing greater pressure on the liquidity ratio.

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

Borrowings				
Year	New Borrowings	Repayment of Borrowings	Interest Paid for Borrowings	Balance 30 June
	\$'000	\$'000	\$'000	\$'000
2017-18 Forecast	-	3,343	662	18,303
2018-19 Annual Budget	-	3,455	554	14,848

#### 4.3 Statement of changes in Equity

#### 4.3.1 Reserves

A total of \$9m is budgeted to be transferred to the Open Space Reserve during the 2018-19 financial year which may be used to fund eligible open space capital works projects.

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's SRP and any changes in future use of the funds will be made in the context of the future funding requirements set out in the SRP.

Council approved its *Open Space Strategy* on 8 April 2014 following widespread community consultation. Pursuant to Clause 52.01 of the *Glen Eira Planning Scheme* a person who proposes to subdivide land into 3 or more lots must make a contribution to Council for public open space.

Council has achieved the uniform levy rate of 5.7 per cent (Amendment C120).

#### **4.3.2** Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside
  to meet a specific purpose in the future and to which there is no existing liability. These
  amounts are transferred from the Accumulated Surplus of the Council to be separately
  disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.



#### 4.4 Statement of Cash Flows

The Budgeted Statement of Cash Flows shows the expected cash movements during the budget year and the difference in the cash balance at the beginning and the end of the year. The net cash flows from operating activities, shows how much are expected to remain after providing day to day services to the community. Any surpluses from operating activities are invested in areas such as capital works.

The information in the Budgeted Statement of Cash Flows assists in the assessment of the ability of Council to generate cash flows, meet financial commitments as they fall due, including the servicing of borrowings, fund changes in the scope or nature of activities and obtain external finance. The Budgeted Statement of Cash Flows analyses the expected cash flows for the 2018-19 financial year.

The cash flow is based on three main categories. In summary these are:

#### 4.4.1 Net cash flows provided by/(used in) operating activities

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The decrease in inflows from operating activities is mainly due to increased outflows for Employee Costs \$4.73m, Materials and Services \$3.68m and decreased inflows of Other Receipts \$1.13m.

Partly offsetting these are increases in cash inflows from operating activities which are mainly due to increases in Rate Revenue \$3.63m, Waste and Recycling Charges \$1.67m and User Fees \$1.91m and Contributions – Monetary \$1.21m.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Statement of Cash Flows. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

Reconciliation of operating result and net cash from operating activities 30 June						
	Annual Budget 2017-18	Forecast 2017-18	Annual Budget 2018-19			
	\$'000	\$'000	\$'000			
Surplus	17,219	27,821	18,656			
Debt Servicing Costs	660	662	554			
Loss on Disposal of Property, Infrastructure, Plant and Equipment	1,030	1,191	1,095			
Non Monetary Contribution	-	(5,230)	-			
Depreciation and Amortisation	23,234	22,775	23,557			
Cash Flows Available from Operating Activities	42,143	47,218	43,862			



#### 4.4.2 Net cash flows provided by/(used in) investing activities

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

The increase in payments for investing activities of \$4.22m represents an increase in capital works program expenditure for the 2018-19 budget year.

#### 4.4.3 Net cash flows provided by/(used in) financing activities

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Financing activities refer to cash generated or used in the financing of Council functions. The outflow in financing activities represents principal payments of \$3.46m and interest payments on the loan of \$554k.

#### 4.4.4 Cash and Cash Equivalents

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates each year (governed by the rate cap) and providing a guide to the level of capital works expenditure that Council can sustain using existing cash reserves.

The Budgeted Statement of Cash Flows shows a slight decrease in the overall cash position as compared to the 2017-18 annual forecast and an increase from the 2017-18 Annual Budget.

Funds held are mainly to cover current liabilities, as Council pays its creditors at the end of the month following the receipt of an invoice.

The low working capital held in the Balance Sheet reflects the progression of our capital works projects, and this is also reflected in the movements within the Statement of Cash Flows. The payments for investing activities reflect Council's commitment to ensuring capital projects are a major priority.

Overall, total cash and investments are forecast to decrease from \$65.05m to \$61.4m as at 30 June 2019.

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations as shown in the following table. Unrestricted cash and investments for the period ending June 2019 are estimated to be \$31.52m.



Restricted and Unrestricted Cash and I	nvestments			
	Annual Budget 2017-18	Forecast 2017-18	Annual Budget 2018-19	Variance 2017-18 Forecast to 2018-19
	Inflow/(Outflow)	Inflow/(Outflow)	Inflow/(Outflow)	Inflow/(Outflow)
	\$'000	\$'000	\$'000	\$'000
Total Cash and Investments	57,644	65,049	61,398	(3,651)
Restricted Cash and Investments				
Trust Funds and Deposits	(25,501)	(29,874)	(29,874)	-
Unrestricted Cash and Investments	32,143	35,176	31,524	(3,651)
Discretionary Reserves (Open Space)	(10,749)	(7,814)	-	7,814
Unrestricted Cash adjusted for Discretionary Reserves	21,394	27,362	31,524	4,162

Included in trust funds and deposits are:

- Residential Aged Care Deposits relate to resident accommodation deposits for Council's nursing homes at Warrawee, Rosstown and Spurway. These deposits are to be refunded (less retention income) when residents leave the facility. These funds are to be invested in cash and term deposit accounts in accordance with the Aged Care Act 1997. Council is liable to repay deposits as and when required; and
- Refundable deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, tender deposits, contract deposits and the use of civic facilities.

#### Unrestricted cash and investments

These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

#### 4.5 Capital Works Program

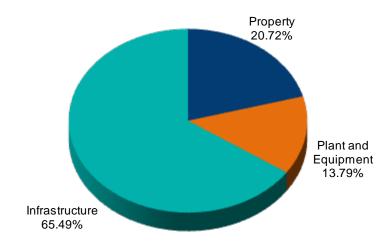
The Budgeted Statement of Capital Works sets out all the expected capital expenditure in relation to non-current assets for the year. It also shows the amount of capital works expenditure which is expected to be expanding, renewing or upgrading Council's asset base. This is important because each of these categories has a different impact on Council's future costs. The total expenditure on capital works projects for the 2018-19 financial year is \$44.01m (including carryovers of \$5m). The following tables show the total capital works from various views.

#### 4.5.1 Summary

	Forecast 2017-18	Budget 2018-19	Change	Ð
New Works	\$'000	\$'000	\$'000	%
Property	9,543	8,082	1,461	15.3%
Plant and Equipment	5,717	5,379	339	5.9%
Infrastructure	24,407	25,544	(1,137)	(4.7%)
Total	39,667	39,005	662	1.7%







### 4.5.2 Property (\$8.08m)

The property class comprises buildings and building improvements including community facilities, Municipal offices, sports facilities and pavilions. The decrease against the 2017-18 forecast is due to a one off purchase of property during the 2017-18 year.

#### 4.5.3 Plant and Equipment (\$5.38m)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library collections.

### 4.5.4 Infrastructure (\$25.54m)

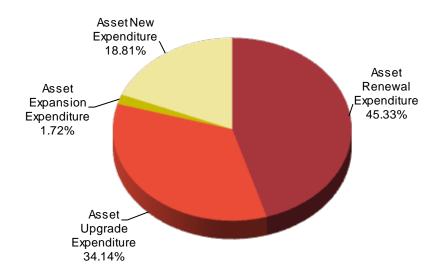
Infrastructure includes roads, footpaths, drainage works (in road reserves, sportsgrounds and irrigation) open space (includes open space initiatives, parks, playing surfaces and playground equipment), car parks and streetscape works (street beautification of Council's streets and shopping precincts).

Refer to Appendix B and C for detailed listings of 2018-19 Capital Works projects.



	Project		Asset expen	Summary of Funding				
	Cost					Sources		
		New Renewal Upgrade Expansion				Grants	Council	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	Cash \$'000	
Property	8,082	2,990	2,125	2,878	90	- -	8,082	
Plant and Equipment	5,379	614	3,475	1,088	202	-	5,379	
Infrastructure	25,544	4,674	11,846	8,557	467	1,315	24,229	
Total New Works	39,005	8,278	17,445	12,522	759	1,315	37,690	
Carried forward capital works from 2017-18	5,000	-	2,500	2,500	-	-	5,000	
Total Capital Works Expenditure	44,005	8,278	19,945	15,022	759	1,315	42,690	

## 2018-19 Capital Works - by Type



#### 4.5.5 Asset Renewal (\$19.95m), Upgrade (\$15.02m), Expansion (\$759k) and New (\$8.28m)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

#### 4.5.6 Carried Forward Works (\$5m)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2017-18 year it is forecast that \$5m of capital works will be incomplete and be carried forward into the 2018-19 year.



#### 4.5.7 Funding Sources

#### Grants - Non-Recurrent (\$1.32m)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Below are the project related Grants factored into the 2018-19 Budget:

Capital Grants for 2018-19 include the following:	\$'000
Roads to Recovery	285
King George Reserve Pavilion upgrade	275
Bailey Reserve Lighting	175
Sportsground lighting upgrade, Bentleigh and McKinnon reserves	300
Moorleigh Village pathway lighting	100
McKinnon Reserve pavilion	100
EE Gunn Reserve, Ormond	80
Total Capital Grants	1,315

Council will continue to advocate for grant funding on a project by project basis. Recent opportunities have been with Sport Recreation Victoria for sporting facilities upgrades from Sustainability Victoria for environmental initiatives.

#### Council Cash (\$42.69m)

Council generates cash from its operating activities, which is used as a funding source for the Capital Works Program. It is forecast that \$42.69m will be generated Council cash to fund the 2018-19 Capital Works program.

Refer to Appendix B and C for detailed listings of Capital Works projects.



# **Overview to Appendices**

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in this report. Statutory disclosures are in accordance with the *Local Government Act 1989* and Local Government Model Financial Report.

This information has not been included in the main body of the *Budget* in the interests of clarity and conciseness. Council has decided that whilst the budget needs to focus on the important elements of the *Budget* and provide appropriate analysis, the detail upon which the *Annual Budget* is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
Α	Budget Processes
В	Capital Works Program (as required by the Local Government Regulations)
С	New Capital Works Program
D	Schedule of User Charges and Other Fees
E	Schedule of GEL User Charges and Other Fees



#### Appendix A - Budget Processes

This section lists the budget processes to be undertaken in order to adopt the *Budget* in accordance with the *Local Government Act 1989* (the *Act*) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the *Act*, Council is required to prepare and adopt an *Annual Budget* for each financial year. The *Budget* is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the *Act*.

The 2018-19 *Budget*, which is included in this report, is for the year 1 July 2018 to 30 June 2019 and is prepared in accordance with the *Act* and Regulations. The *Budget* includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works.

These Statements have been prepared for the year ending 30 June 2019 in accordance with the *Act* and Regulations and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The *Budget* also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the *Budget*.

A proposed *Budget* is prepared in accordance with the *Act* and submitted to Council in May for approval in principle. Council is then required to give public notice that it intends to adopt the *Budget*. It must give 28 days' notice of its intention to adopt the proposed budget and make the *Budget* available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the *Budget* and any submission must be considered before adoption of the *Budget* by Council.

With the introduction of the State Government's Rate Capping legislation in 2015 Councils are capped to a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). Glen Eira City Council has determined not to submit an application for a variation in 2018-19.



The final step is for Council to adopt the *Budget* after receiving and considering any submissions from interested parties. The *Budget* is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget Process	Timing
Minister of Local Government announces maximum rate increase	Dec
2. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
3. Council submits formal rate variation submission to ESC	Mar
4. Proposed budget(s) submitted to Council for approval	Apr/May
5. ESC advises whether rate variation submission is successful	May
6. Public notice advising intention to adopt budget	May
7. Budget available for public inspection and comment	May
8. Public submission process undertaken	May/Jun
9. Submissions period closes (28 days)	Jun
10. Submissions considered by Council	Jun
11. Budget and submissions presented to Council for adoption	Jun
12. Copy of adopted budget submitted to the Minister	Jun

#### Appendix B - Capital Works Program (as required by the Local Government Regulations)

The table in the following pages represents a listing of the capital works projects that will be undertaken for the 2018-19 year. The capital works projects are grouped in relation to non-current asset classes and set out asset expenditure type (i.e. renewal, upgrade, expansion and new). This disclosure is required by the Regulations.

Capital Works Project L	AL BUDGET - CAPITAL WO							
		2018-19 Budget		Asset expendi	• •			g Sources
Project Title	Project Description Loc	cation Amount \$	Renewal \$	Upgrade \$	Expansion \$	New \$	Grants \$	Council Cash
Property		φ	<b></b>	<b></b>	<b></b>	<b></b>	Ф	<b></b>
Buildings								
,								
Carnegie Sports Precinct Redevelopment - Pavilions	Detail design and documentation of pavilions at Lord Reserve (merge Hex and cream brick pavilions).	192,000	-	-	-	192,000	-	192,000
Carnegie Sports Precinct Redevelopment - Pavilions	Detail design and documentation of Council's Koornang Park Pavilior adopted master plan concept.	192,000	-	-	-	192,000	-	192,000
Carnegie Sports Precinct Redevelopment - Master Plan	Detail design of landscape and sportsgrounds in master plan.	ng Park 345,000	-	-	-	345,000	-	345,000
Pavilion Construction	Continuation of construction of the pavilion upgrade including female friendly change.  King George VI Reserv McHutchinson)	/e Pavilion (R.P	-	-	-	1,071,000	275,000	796,000
Forward Design - Pavilion	Site survey and development of a schematic design/concept and preliminary costing for a new pavilion including car park and landscaping.	vilion 616,565	-	-	-	616,565	-	616,565
Community Garden	Develop a pop up community garden with a focus on building connections across the community. The project will focus on collaborating with the community to plan and scope design options, establish a community management arrangement and create a garden.	65,000	-	65,000	-	-	-	65,000
Community Shed - Design	Engage with the community to plan and design a Moorleigh Village community shed in the City of Glen Eira.	50,000	-	-	-	50,000	-	50,000
GESAC Defect Rectification Program	Completing the 5 year program. 18/19 will be the GESAC last year.	225,000	-	225,000	-	-	-	225,000
Forward Design - Pavilion	Site survey and development of a schematic design/concept and preliminary costing for a new pavilion which will also service GESAC outdoor change room.	/ Cricket Pavilion	-	-	-	15,000	-	15,000
Forward Design - Pavilion	Development of a schematic design/concept and preliminary costing for a standard model for a 4 change room pavilion which can be adapted to a 2 or 6 change room model.	rick) & Mackie Road 30,000	-	-	-	30,000	-	30,000
Public Toilet New	Provision of public toilets in accordance with the public toilet strategy 2015.  McKinnon Reserve	431,250	-	-	-	431,250	-	431,250
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	28,000	-	28,000	-	-		28,000
Security - Buildings - Upgrade	To update security access including swipe cards, King George Reserve Falarms and CCTV in some locations.	Pavilion 23,000	-	23,000	-	-	-	23,000
Security - Buildings - Upgrade	To update security access including swipe cards, Glen Works Depot alarms and CCTV in some locations.	28,000	-	28,000	-	-	-	28,000
Security - Buildings - Upgrade	To update security access including swipe cards, Victory Park Pavilion alarms and CCTV in some locations.	13,000	-	13,000	-	-	-	13,000

#### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM **Capital Works Project Listing** Asset expenditure types **Funding Sources** 2018-19 Budget **Project Title Project Description** Location Renewal Upgrade Expansion New Grants **Council Cash** Amount Security - Buildings - Upgrade To update security access including swipe cards, Bailey Reserve Pavilion alarms and CCTV in some locations. 13.000 13.000 13.000 Security - Buildings - Upgrade To update security access including swipe cards, Caulfield Park Pavilion alarms and CCTV in some locations. 13,000 13,000 13,000 Refurbishment of areas on ground floor, Level 1 Town Hall Town Hall Internal Areas - Upgrade & 3 and Customer Service areas. 1,144,000 1,144,000 1,144,000 GESAC - Outdoor Gym Area Shade Sails Shade sails for outside gym area on first floor. GESAC - First Floor out side the group fitness 47,000 47,000 47,000 Library Upgrade Soundproofing the children's area. Carnegie Library 47.000 47.000 47.000 Female Friendly Pavilion Upgrade Program \$100k SRV funding approved for McKinnon McKinnon Reserve; Victory Park (Design only) Reserve Pavilion. 315,000 315.000 100,000 215,000 Early Learning Centre Upgrade Update external entrance including relocating the Carnegie Children's Multi-purpose facility gate to open away from Shepparson Avenue: extend shade sail over sand pit to ensure sun 17,250 17,250 17,250 protection throughout the day. To improve storage to house resources and Glen Huntly MCH Maternal and Child Health Centre Upgrade equipment needed to support families 17,250 17,250 17,250 experiencing early parenting difficulties. Kindergarten Upgrade Extending windows to the ground to improve Caulfield South Kinder supervision, usability and accessibility. 34.500 34.500 34.500 Leila Road outdoor Landscaping Space Upgrade To complete the refurbishment of the outdoor Leila Rd space to create an improved accessible area . 112,500 112,500 112,500 Retrofit council buildings as per energy audits Sustainability Initiatives - Buildings - Upgrade GESAC, Bentleigh East; Glen Works Depot, including PV panels installation and insulation. Moorabbin; Bentleigh & Carnegie Library, To reduce greenhouse gas emissions in line with Bentleigh & Carnegie; Packer Park Pavilion, the carbon emissions reduction plan. Carnegie; Caulfield Park Pavilion, Caulfield North; King George Reserve, Bentleigh East; Moorleigh Village, Bentleigh East; Carnegie 762,000 762,000 762,000 Early Learning Centre, Carnegie Residential Services - Minor Improvement Refurbishment of the kitchenettes in house 6 at Rosstown Community; Warrawee Community; Warrawee: Refurbishment of house tea & coffee Spurway Community making facilities at Rosstown; Implement café area at Spurway for residents and relatives out o 90.000 90.000 90.000 hours usage. Roof Renewal The renewal of various council buildings roofs Glen Eira Town Hall: Hodgson Reserve. Bentleigh; Depot, Caulfield North; EE Gunn identified through lifecycle audits Reserve, Ormond; Moorleigh Village, Bentleigh 133,500 133,500 133,500 Town Hall, Caulfield; McKinnon Hall, McKinnon; Kitchen and Joinery Renewal The renewal of various council buildings kitchen/Joinery identified through lifecycle audits. Moorleigh Village, Bentleigh East; Murrumbeena Family Centre, Murrumbeena; Moorleigh Village, Bentleigh East: Peninsula Community Legal 74.000 74.000 74.000 Centre, Bentleigh East CRC, Caulfield; Princes Park, Caulfield South; Painting Renewal Program Programmed painting works identified from Godfrey Street Community House, Bentleigh; building condition audits. Linkway, 12-16, Belsize Avenue, Carnegie; Glenworks, Moorabbin; Parks depot, Caulfield North; Gardenvale Park, Gardenvale; Caulfield Park, Caulfield North; Public Toilet,15, Kokaribb Road, Carnegie; Murrumbeena Park, 135 900 135 900 135.900

Capital Works Project L					Asset expendi	ture types		Fundin	g Sources
Project Title	Project Description	Location	2018-19 Budget Amount	Renewal	Upgrade	Expansion	New	Grants	Council Cash
			\$	\$	\$	\$	\$	\$	\$
Minor HVAC Renewal	Strategic renewal program for replacing air- conditioning units at council buildings. Includes HVAC works and ongoing plant renewal.	Bentleigh Library, Bentleigh; Rosstown, Warrawee Nursing Homes, Carnegie; Carnegie Early Learning Centre, Carnegie; McKinnon Kinder, McKinnon' Bentleigh Pre-School, Bentleigh	178,000	142,400	35,600	-	-	-	178,00
Floor Covering Replacement Renewal	Ongoing renewal of floor coverings identified through lifecycle audits.	East Bentleigh Early Learning Centre, Bentleigh East; Bentleigh Pre-School, Bentleigh; Caulfield Park Pavilion, Caulfield North; CRC, Caulfield; Murrumbeena Early Learning Centre, Murrumbeena; Parks Depot, Caulfield North	211,400	211,400	-	-	-	-	211,40
Roof Safety New	Installation of roof safety access systems for maintenance purposes.	EE Gunn Pavilion, Ormond; Koornang Park Pavilion, Carnegie; Glenhuntly Pavilion, Glen Huntly	47,200	47,200	-	-	-		47,20
Disability Discrimination Act Compliance Upgrade	Ongoing program of works to ensure that council buildings meet DDA compliance requirements.	Caulfield Park Pavilion; Victory Park Pavilion; Glen Huntly Reserve Pavilion; Carnegie Pool; Glen Eira Depot; CRC; Parks Depot	124,000	-	124,000	-	-	-	124,00
Independent Living Units Renewal	To provide refurbished accommodation for tenants.	Jasper Road, Bentleigh; Belsize Avenue, Carnegie	162,000	97,200	64,800	-	-	-	162,00
Signage Upgrade Buildings	Replace old and redundant signage on buildings across various sites.	Town Hall, Moorleigh Village, Caulfield Pavilion	125,000	-	125,000	-	-	-	125,00
Bathroom Renewal	Rolling program for renewal of bathrooms within council buildings based on lifecycle audits.	Bentleigh McKinnon Youth Club Hall, Bentleigh; Carnegie Early Learning Centre, Carnegie; Cauffield Maternal Child Health, Cauffield, Cauffield Senior Citizens Centre, Cauffield; East Bentleigh Early Learning Centre, Bentleigh East; Glen Huntly Reserve, Glen Huntly Riover Street Kinder, Bentleigh East; Godfrey Community House, Bentleigh; Cauffield Park, Cauffield North; Ormond Senior Citizens Centre, Ormond; Parks Depot office, Cauffield North	112,800	112,800		-	-		112,80
GESAC - Leisure Pool Equipment Renewal	Replace equipment in leisure pool that has reached the end of its useful life.	GESAC	59,000	59,000	-	-	-	-	59,00
GESAC - Planned Renewal Program	Renewal and replacement of assets including pool and building plant and equipment in accordance with the GESAC Asset management plan.	GESAC	181,000	181,000	-	-	-	-	181,00
GESAC Pool Tile Rectification Works		GESAC	450,000	-	450,000	-	-	-	450,00
GESAC Building Renewal	Paintings to doors, walls, render, cladding and line marking to stadium timber floor.	GESAC	61,000	61,000	-	-	-	-	61,00
Kindergarten Upgrade	Refurbish centre to increase play space. This will increase licensed area to 33 children.	Ormond Kinder	90,000	-	-	90,000	-	-	90,00
Total Buildings			8,082,115	2,124,650	2,877,650	90,000	2,989,815	375,000	7,707,115

Capital Works Project L	isting								
Oupital Works 1 Tojest E					Asset expendi	ture types		Fundir	ng Sources
Project Title	Project Description	Location	2018-19 Budget Amount	Renewal	Upgrade	Expansion	New	Grants	Council Cash
			\$	\$	\$	\$	\$	\$	\$
Plant and Equipment									
Plant, Machinery and Equipme	nt								
Fleet Management	Renewal of council's fleet including motor vehicles, small plant, trucks, mowers, rollers etc.	Including Plant and Equipment at Parks, Depot & Town Hall	2,141,605	2,141,605	-	-	-	-	2,141,60
Total Plant, Machinery and Equ	uipment		2,141,605	2,141,605	-	-	-	-	2,141,605
Computers and Telecommunic	ations								
Corporate Information Management	Includes the following: Renewing base infrastructure such as storage, servers, networking and end-user tools (desktops; laptops; tablets; monitors); Application Integration — allows the interconnectivity of current applications/systems; and Defining and building the technology foundations to support the CETT program including service design reviewing the current state architecture and business applications.	All Council Offices	831,000	332,400	166,200	166,200	166,200		831,00
Total Computers and Telecom	munications		831,000	332,400	166,200	166,200	166,200	-	831,000
Library Books and Materials									
Purchase of Library Collections	Purchase of books, magazines, dvds, games, ebooks, emagazines and online subscription for the development and maintenance of the library collections.	Council library locations - Bentleigh, Carnegie, Caulfield, Elsternwick	889,330	-	889,330	-	-	-	889,33
Total Library Books and Mater	ials		889,330	-	889,330	-	-	-	889,330
Other Plant and Equipment									
Online Enhancements	Improve online enhancement to enable seamless transactions by community; Procure additional modules for corporate performance reporting system; Review payment channel consolidation; Website enhancements in order to improve council's online presence.	Town Hall	300,000	-	-	-	300,000	-	300,00
Furniture & Equipment Upgrade	Replace old furniture and equipment to be modern and lightweight to promote safety and independence of residents using the centre.	Across Senior Citizen's centres	60,000	60,000	-	-	-	-	60,00
Glen Eira Leisure -Upgrade 24 hour access (feasibility review)	To enable 24 hour access in future to GESAC gym and Caulfield Recreation Centre. This included new scanners, CCTV system upgrades, tail gate system and panic buttons.	GESAC & CRC	65,000	-	32,500	-	32,500	-	65,00
Plant and Equipment Upgrade	Improvements to the water play filtration plant to maintain water quality and comply with best practices.	Booran Reserve	65,100	-	-	35,805	29,295	-	65,10

#### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM **Capital Works Project Listing** Asset expenditure types **Funding Sources** 2018-19 Budget **Project Description Project Title** Location Renewal Upgrade Expansion New Grants **Council Cash** Amount Maintenance Storage - New Installation of a new shed to house plant and Booran Reserve equipment for maintenance operations. 70,000 70.000 70,000 Furniture & Fittings Upgrade and purchase of new furniture and Various at Town Hall fittings as required. 105,000 105,000 105,000 Residential Services - Replacement of Furniture Replacement of window furnishings - Resident Rosstown Community; Warrawee Community; rooms Rosstown; Replacement of outdoor Spurway Community furniture house 6 - Warrawee; Replacement of bedroom furniture - excluding beds Spurway. 90,000 90,000 90,000 Residential Services OHS/No Lift to minimise Residential Services - OHS upgrades Rosstown Community; Warrawee Community; risk to staff from manual handling- Replacement | Spurway Community of beds, lifting machines, mobile chairs, 90,000 90,000 90,000 wheelchairs. Furniture and Equipment Renewal Replacement of safety equipment used by Across Municipality children i.e. car restraints, high chairs and strollers which need to be compliant with 12,000 12,000 12,000 Australian Safety Standards Furniture and Equipment Renewal resources at MCH Centres. 10,000 10,000 10,000 Smart TV's to enhance information sharing and Furniture and Equipment New Seven Centres across Municipality educational opportunities for families accessing 16,000 16,000 16,000 GESAC - Furniture & Equipment Renewal Equipment that needs replacing over time due to GESAC use and general wear and tear. Replacing this furniture & equipment ensures that the level of service delivery remains high and maintenance 583,688 583,688 583,688 cost are reduced. Carnegie Swim Centre Maintenance Reactive renewal and maintenance of pool Carnegie Swim Centre equipment. 50,000 50,000 50,000 **Total Other Plant & Equipment** 447,795 1,516,788 1,000,688 32,500 35,805 1,516,788 Total Plant & Equipment 5,378,723 3,474,693 1,088,030 202,005 613,995 5,378,723

Capital Works Project					Asset expendi	ture types		Fundir	g Sources
Project Title	Project Description	Location	2018-19 Budget Amount	Renewal	Upgrade	Expansion	New	Grants	Council Cash
			\$	\$	\$	\$	\$	\$	\$
Infrastructure									
Roads									
Cross Intersection Safety Upgrade	Speed humps on 2 approaches.	Intersection of Leslie and Meaney Street							
Pedestrian Safety Upgrade	Pedestrian refuge island design and	Tucker Road (between Centre Road and	20,000	-	-	-	20,000	-	20,00
redestrian Salety Opgrade	construction.	Patterson Road) near Lawsons Street	80,000	-	-	-	80,000	-	80,00
Pedestrian Safety Upgrade	Reduced speed limits to 40km/hr - design, consultation & approvals.	Tucker Road (between North road and McKinnon Road) near McKinnon Primary	20,000	-	-	-	20,000	-	20,00
Pedestrian Safety Upgrade	Pedestrian operated signals	Kooyong Road, Elsternwick (In the vicinity of Carlingford Street)	15,000	-	-	-	15,000		15,00
Residential Street Safety Upgrade	Speed humps, Splitter islands	Hobart Road, Murrumbeena	80,000	-	-	-	80,000	-	80,00
Residential Street Safety Upgrade	Raised pavement intersection threshold treatments	Intersections of Murrumbeena Road at Brisbane, Perth, Adelaide, Sydney and Melbourne Streets	150,000	-	-	-	150,000	-	150,00
Residential Street Safety Upgrade	Raised pavement intersection threshold treatments	Intersections of Neerim Road at Tuckett and Short Streets	60,000	-	-	-	60,000	-	60,00
Safer Access to Open Space Upgrade	Redesign & reconstruction of roundabouts to improve safety	Sussex and Dover Street	160,000	-	-	-	160,000		160,00
Shopping Centre Safety Upgrade	Speed hump / traffic calming treatments.	Various laneways and car parks in shopping centres	10,000	-	-	-	10,000	-	10,00
Shopping Centre Safety Upgrade	Pedestrian refuge islands	McKinnon Shopping Centre	30,000	-	-	-	30,000		30,00
School Safety Upgrade	Pedestrian refuge / splitter island	Garden Avenue, Glen Huntly	25,000	-	-	-	25,000		25,00
Blackspot Program Upgrade	Redesign and construct roundabout to improve safety.	Koornang Road & Oakleigh Road Roundabout; Koornang Road & Leila Road Roundabout - Carnegie	40,000	-	-	-	40,000		40,00
Street Lighting Upgrade	Stage 2: Replacement of major road lights that are managed and fully funded by council. To maximise energy efficiency and reduce greenhouse gas emissions.	Various Locations around the Municipality	1,370,000	1,370,000	-	-	-		1,370,00
Road Reconstruction Program	greenhouse que emissionis.	Selected locations across the municipality	4,085,408	3,268,326	817,082	-	-	285,408	3,800,00
ocal Road Resurfacing Program		Selected locations across the municipality	1,500,000	1,500,000	-	-	-	-	1,500,00
Right of Way Renewal Program		Selected locations across the municipality	343,332	291,832	51,500	-	-		343,33
Kerb and Channel Renewal Program		Various locations across the municipality							

Capital Works Project Lis	stina								
oupitul tromo i lojoot Ele	·····g				Asset expendit	ture types		Fundin	g Sources
Project Title	Project Description	Location	2018-19 Budget Amount	Renewal	Upgrade	Expansion	New	Grants	Council Cash
			\$	\$	\$	\$	\$	\$	\$
Local Area Traffic Management Renewal	Rubber cushions, Speed humps, Splitter islands.	Various locations across the municipality	420,000	336,000	84,000	-	-	-	420,000
Local Area Traffic Management Renewal	Roundabout renewal.	Orrong Rd and Riddell Parade	80,000	64,000	16,000		-	-	80,000
Total Roads			8,655,204	6,988,299	976,905	-	690,000	285,408	8,369,796
Footpaths									
New Footpath Program	Construct a number of new footpaths creating connections where there are currently no footpaths. The locations will be prioritised across the city based on:  • Significance  • Number of properties  • Current Usage  • Footpath continuation  • Missing footpaths on one side  • Traffic volume Other:	Various Locations across the Municipality							
	Resident requests     Walking strategy action plan		250,000	-	-	-	250,000	-	250,000
Footpath Program		Selected locations across the municipality	2,020,000	1,717,000	-	-	303,000	-	2,020,000
Total Footpaths			2,270,000	1,717,000	-	-	553,000	-	2,270,000
Drainage									
Drainage Renewal and Upgrade Program		Selected locations across the municipality	3,641,400	910,350	2,731,050		-		3,641,400
Total Drainage			3,641,400	910,350	2,731,050	-	-	-	3,641,400
Open Space and Recreation									
Carnegie Sports Precinct Redevelopment - Swim Centre	Detail design and documentation of Council's adopted concept.	Carnegie Swim Centre	345,000	-	-	345,000	-	-	345,000
Bicycle Strategy Implementation	Installation of additional bicycle repair stands at various locations	Various locations	25,000	-	-	-	25,000	-	25,000
Street Tree Planting Program in Narrow Nature strips	Program to plant vacant sites in various nominated streets	Various	480,000	240,000	240,000	-	-	-	480,000
Major Playground Redevelopment - Construction	Multipurpose sports court development - stage 2 works in endorsed master plan.	Harleston Park	155,000	-	-	-	155,000	-	155,000
Open Space Strategy Implementation - Landscape - Design	Continue the implementation of OSS actions for the detail design of landscape enhancements at various reserves.	Spring Road Reserve, Caulfield South; Hopetoun Gardens, Elsternwick; Lirewwa Grove, Caulfield	263,380	-	263,380	-	-	-	263,380

#### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM **Capital Works Project Listing** Asset expenditure types **Funding Sources** 2018-19 Budget **Project Description Project Title** Location Renewal Upgrade Expansion New Grants **Council Cash** Amount Continue the implementation of OSS actions for Open Space Strategy Implementation -Moorleigh Village andscape - Construction the construction of landscape enhancements at 230.000 230.000 100,000 130.000 Continue the implementation of OSS actions for Caulfield Racecourse (The Wedge) Open Space Strategy Implementation the construction of landscape enhancements at Landscape - Construction various reserves. This project is for the construction of the dog agility park. 354,500 354,500 354,500 Open Space Strategy Implementation - Master Review /update of the existing master plan. This East Caulfield Reserve includes detail design for the future installation of plan Design synthetic sportsgrounds as an innovative 92,000 92,000 92,000 progression to improve use. Open Space Strategy Implementation- Master Landscape enhancement works as per Master Duncan Mackinnon Reserve Plan Construction Plan including internal pathways, retaining walls shelters, seating, pathway lighting and fitness 497.000 497.000 497.000 equipment. Open Space Strategy Implementation - Master Refresh of Boyd Park master plan following Boyd Park LXRA works and Melbourne Water, water main plan Design 115,000 115,000 115,000 upgrade project. Design of new multi use sports area at Bentleigh Hodgson Reserve Major Playground Redevelopment - Design Hodgson Reserve including basketball/netball facilities, tennis hit up walls; table tennis, climbing frame, bouldering wall in line with the 103.500 103.500 103.500 master plan. Design works for new Open Space Open Space Strategy Implementation - New Open Space Implementation Projects 172,500 172,500 172,500 Plinth Kerbing Install plinth kerbing to the western end of Marara Road Reserve Marara Road Reserve. This will complete and complement the plinth kerbing installed along the eastern end of Marara Road Reserve in 2017-18. 86,250 86,250 86,250 Cricket Nets - New This project is to install a third cricket net on the Mackie Road Reserve existing net facility at Mackie Road Reserve. The existing cricket facility has only two nets and does not meet the need and growth of tenant 51,750 51,750 51,750 sports clubs. Upgrading turf cricket wicket table and oval sub- Bentleigh Reserve Cricket Wicket Upgrade - Turf surface drainage. 361,000 361,000 361,000 Park Furniture - New To upgrade and/or provide new park furniture Across Municipality located within Glen Eira parks and reserves. This program replaces aged park furniture and also responds to changes in community needs to ensure furniture is functional, modern and meets the requirements of the park/reserve. This may include installation of new seating, drink 150,000 75,000 75,000 150,000 fountains, lighting etc. Major Playground Redevelopment - Construction This project further enhances the play space at McKinnon Reserve McKinnon Reserve with the installation of 181,000 181,000 181,000 informal recreation activities. Open Space Strategy Implementation - Master Design and construction of car parking in line Foch Street, EE Gunn Reserve Plan Construction with council's endorsed master plan at EE Gunn 1.155.400 1.155.400 1.155,400 Open Space Strategy Initiatives-Better Open EE Gunn Reserve Construction of a cricket and baseball training Spaces (Master Plan) facillity at the southern end of EE Gunn Reserve to increase sporting participation, particularly iunior and female teams. 213,000 293,000 293,000 80,000 Sportsground Lighting Upgrade Upgrade of sportsground lighting Bentleigh Reserve, McKinnon Reserve, Bailey Reserve (subject to 2018-2019 The World Game 930,000 350,000 580,000 475,000 455,000 Facilities funding)

#### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM **Capital Works Project Listing** Asset expenditure types **Funding Sources** 2018-19 Budget **Project Title Project Description** Location Renewal Upgrade Expansion New Grants **Council Cash** Amount At the Council meeting of 4 July 2017 it was Caulfield / Elsternwick Area Memorial for Holocaust Survivors resolved to prepare a report to establish and fund a permanent memorial structure in the Caulfield-Elsternwick area for victims and survivors of the Holocaust. An initiative to celebrate the lives of those who survived and 100.000 100.000 100.000 their contribution to Australia. Park Lighting Upgrade Install park lights with energy efficient lighting. Caulfield Park; EE Gunn Reserve 270.000 270.000 270,000 Integrated Water Management Feasibility Study To undertake a feasibility study at Caulfield Park Caulfield Park Oval 1 to identify the most efficient and cost effective way to improve the quality and integrity of the sports field surface and explore opportunities for storm water harvesting, address flood risk mitigation and investigate options on how water can be captured on site and then repurposed in the western end and through the 92,000 92,000 92,000 Replacing single unit bins with 3 double Park Bin Enclosures Upgrade Allnut Park enclosures to include a recycling bin. Bin 31,000 31,000 31,000 surround and foundation slabs. Park Bin Enclosures Upgrade Replacing single unit bins with 6 double Princes Park enclosures to include a recycling bin. Bin 38,000 38,000 38,000 surround only. Garden Bed Renewal Replace garden bed edging; refurbish existing Across Municipality garden beds; replacement of plants. 95.000 95.000 95.000 Synthetic Cricket Wicket Renewal Replace 2 under sized wickets to meet standard McKinnon Reserve dimensions to ensure safe playing surfaces. 65,000 65,000 65,000 Irrigation Upgrade Replace drip irrigation with above ground Centenary Park Oval 1 sprinklers 100,000 100,000 100,000 Park Footpath Renewal Renewal of granular paths in parks and East Caulfield; Caulfield; Joyce Park, Ormond 50,000 50,000 50,000 Playground Renewal- Rubber Surface Renewal of safety surface under play equipment. Gardenvale, Victory, Centenary Parks 50,000 50,000 50,000 Park Soil Stabilisation Upgrade Levelling surfaces in parks and reserves around Various Locations around the Municipality paths and park assets to reduce trip hazards. 40,000 40,000 40,000 Park Shelter Renewal Replacement of shelter. East Caulfield Park 55,000 55,000 55,000 Park Furniture Renewal Replacement of aged, unsafe and damaged park Various Locations around the Municipality 125.000 125.000 125,000 Park Perimeter Fence Renewal Along East Boundary road, south of new skate Bailey Reserve 50,000 50,000 50,000 Synthetic Cricket Wicket Surface Renewal Replace various synthetic wickets that have Koornang Park reached the end of service life. 50,000 50,000 50,000 Goal Posts Renewal Replacement of senior AFL football goal posts to EE Gunn Reserve, Caulfield South; McKinnon conform to new rule changes Reserve, McKinnon; Princes Park, Caulfield 125,000 125,000 125,000 Synthetic Cricket Wicket Covers Renewal Provide safe synthetic cricket net wickets and King George Reserve, Lord Reserve, East sporting facilities within the municipality. Caulfield Reserve 50.000 50.000 50.000

Capital Works Project Li	stina								
Capital Troffic 1 To jour 21	Jg				Asset expendit	ure types		Fundin	g Sources
Project Title	Project Description	Location	2018-19 Budget Amount	Renewal	Upgrade	Expansion	New	Grants	Council Cash
			\$	\$	\$	\$	\$	\$	\$
Minor Playground Upgrade and Renewal	Replacement of play equipment.	Dega Avenue, Bentleigh East; Wattle Grove Reserve, McKinnon; Gardenvale Park, Gardenvale	350,000	-	350,000	-	-	-	350,00
Sportsground Lighting Renewal	To address defects, dilapidation and maintenance issues associated with sportsground lighting across parks & reserves based on the lighting pole inspection report undertaken in Feb 17	Caulfield Park, Caulfield North; Duncan Mackinnon Reserve, Murrumbeena; East Caulfield Reserve, Caulfield East; EE Gunn Reserve, Ormond; Glen Huntly Reserve, Caulfield East; Lord Reserve, Carnegie; Mackie Road Reserve, Bentleigh East; McKinnon Reserve, McKinnon; Moorleigh Reserve, Bentleigh East; Packer Park, Carnegie	230,000	184,000	46,000	-		-	230,00
Total Open Space and Recreation	on		8,007,280	1,089,000	4,389,780	396,750	2,131,750	655,000	7,352,280
Car Parks									
Car Park Renewal Program		Corner of Orrong Road & Stanley Street, Elsternwick; Carnegie Library & Community Centre Car Park, Carnegie; 2-8 Heather Street, Bentleigh.	400,000	320,000	80,000	-	-	-	400,000
Total Car Parks			400,000	320,000	80,000	-	-	-	400,000
Streetscape Works									
Activity Centre Streetscape Minor Upgrades	Renewal and upgrade of streetscape in Murrumbeena Activity Centre in Neerim road including street furniture, paving, landscaping and signage upgrades.	Neerim Road	750,000	525,000	75,000	-	150,000	-	750,000
Activity Centre Streetscape Upgrades & Minor Renewal Works	Renewal and upgrade in medium and small shopping centres including street furniture, paving, landscaping and signage upgrades - Design.	Poath Road	150,000	105,000	15,000	-	30,000	-	150,000
Activity Centre Streetscape Upgrades & Minor Renewal Works	Renewal and upgrade of gateway signage in medium and small shopping centres - Implementation.	Various Locations around the Municipality	100,000	,	-	-	100,000	-	100,000
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh council managed areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone.	Lorne St & Girdwood Avenue	10,000	-	10,000	-	-	-	10,000
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is to design the pedestrian and cyclist shared user path.	Caulfield East Reserve	100,000		-	-	100,000		100,000
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is to protect and improve native vegetation areas.	Boyd Park	10,000	4,000	4,000	-	2,000	-	10,00
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is for minor streetscape reinstatements along the corridor.	Various Locations around the Municipality	80,000	80,000	-	-	-	-	80,00

#### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM **Capital Works Project Listing** Asset expenditure types **Funding Sources** 2018-19 Budget **Project Description Project Title** Location Renewal Upgrade Expansion New Grants **Council Cash** Amount Elsternwick Structure Plan Selwyn Street & Gordon Street Design of public spaces as endorsed in the Elsternwick structure plans. 5.000 50,000 25,000 20.000 50,000 Elsternwick Structure Plan Feasibility and concept for a new community Staniland Grove 50,000 50,000 50,000 Delivery of council capital works for public Elsternwick Structure Plan Carre Street spaces as endorsed in the Elsternwick structure 50,000 7,500 7,500 35,000 50,000 Elsternwick Structure Plan Delivery of council capital works for public Stanley Street (east) spaces as endorsed in the Elsternwick structure 50,000 50,000 50,000 plans - Design. Carnegie Structure Plan Design & Activation of public spaces as Neerim Road (including some of Shepparson endorsed in the Carnegie structure plans. Avenue Car Park & Laneway) 300.000 300,000 300.000 Carnegie Structure Plan Feasibility and design of public spaces as Carnegie Library Car Park (Shepparson Avenue endorsed in the Carnegie structure plans. Market Development) 50,000 10,000 40,000 50,000 Carnegie Structure Plan Concept and detailed design of public spaces as Koornang Road including Morton Avenue & Egan endorsed in the Carnegie structure plans. 150,000 75,000 37,500 37,500 150,000 Carnegie Structure Plan Concept design of public spaces as endorsed in Kokaribb Road Park the Carnegie structure plans. 20,000 20,000 20,000 Bentleigh Structure Plan Implementation of public spaces as endorsed in Eat Street (Rotunda) the Bentleigh structure plans. 250,000 75,000 50,000 125.000 250,000 Bentleigh Structure Plan Design of public spaces as endorsed in the Bentleigh Library- Jasper Avenue Bentleigh structure plans. 100.000 80.000 20.000 100,000 Integrated Transport Strategy Implementation Design of neighbourhood pilot. Various Locations around the Municipality 200,000 40,000 160,000 200,000 Integrated Transport Strategy Implementation Design of corridor pilot. Various Locations around the Municipality 100,000 20,000 80,000 100,000 **Total Streetscape Works** 2,570,000 821,500 379,000 70,000 1,299,500 2,570,000 25,543,884 Total Infrastructure 11,846,149 8,556,735 466,750 4,674,250 940,408 24,603,476 **TOTAL NEW CAPITAL WORKS** 39,004,722 17,445,492 12,522,415 758,755 8,278,060 1,315,408 37,689,314

#### Appendix C – New Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2018-19 year.

The Capital Works Program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

### 2018-19 ANNUAL BUDGET - CAPITAL WORKS PROGRAM

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Major Projects										
Carnegie Sports Precinct Redevelopment - Swim Centre	Detail design and documentation of Council's adopted concept.	Carnegie Swim Centre	Carnegie	345,000	-	345,000	-	-	345,000	-
Carnegie Sports Precinct Redevelopment - Pavilions	Detail design and documentation of pavilions at Lord Reserve (merge Hex and cream brick pavilions).	Lord Reserve Pavilion	Carnegie	192,000	-	192,000	-	-	-	192,000
Carnegie Sports Precinct Redevelopment - Pavilions	Detail design and documentation of Council's adopted master plan concept.	Koornang Park Pavilion	Carnegie	192,000	-	192,000	-	-	-	192,000
Carnegie Sports Precinct Redevelopment - Master Plan	Detail design of landscape and sportsgrounds in master plan.	Lord Reserve/ Koornang Park	Carnegie	345,000	-	345,000	-	-	-	345,000
Pavilion Construction	Continuation of construction of the pavilion upgrade including female friendly change.	King George VI Reserve Pavilion (R.P McHutchinson)	Bentleigh East	1,071,000	275,000	796,000	-	-	-	1,071,000
Forward Design - Pavilion	Site survey and development of a schematic design/concept and preliminary costing for a new pavilion including car park and landscaping.	Murrumbeena Park Pavilion	Murrumbeena	616,565	-	616,565	-	-	-	616,565
Total Major Projects				2,761,565	275,000	2,486,565	-	-	345,000	2,416,565
Strategic Projects										
Activity Centre Streetscape Minor Upgrades	Renewal and upgrade of streetscape in Murrumbeena Activity Centre in Neerim road including street furniture, paving, landscaping and signage upgrades.	Neerim Road	Murrumbeena	750,000	-	750,000	525,000	75,000	-	150,000
Activity Centre Streetscape Upgrades & Minor Renewal Works	Renewal and upgrade in medium and small shopping centres including street furniture, paving, landscaping and signage upgrades - Design.	Poath Road	Hughesdale	150,000	-	150,000	105,000	15,000	-	30,000
Activity Centre Streetscape Upgrades & Minor Renewal Works	Renewal and upgrade of gateway signage in medium and small shopping centres - Implementation.	Various Locations around the Municipality		100,000	-	100,000	-	-	-	100,000
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh council managed areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone.	Lorne St & Girdwood Avenue	Caulfield East	10,000	-	10,000	-	10,000	-	-
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is to design the pedestrian and cyclist shared user path.	Caulfield East Reserve	Caulfield East	100,000	-	100,000	-	-	-	100,000
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is to protect and improve native vegetation areas.	Boyd Park	Murrumbeena	10,000	-	10,000	4,000	4,000		2,000

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Caulfield to Dandenong Rail Corridor Open Space Upgrade	Reconstruct, renew and refresh public areas or council assets that have been impacted by the LXRA project. These areas were not included in the State Government project zone. This project is for minor streetscape reinstatements along the corridor.	Various Locations around the Municipality		80,000	-	80,000	80,000	-	-	-
Elsternwick Structure Plan	Design of public spaces as endorsed in the Elsternwick structure plans.	Selwyn Street & Gordon Street	Elsternwick	50,000	-	50,000	25,000	5,000	-	20,000
Elsternwick Structure Plan	Feasibility and concept for a new community hub.	Staniland Grove	Elsternwick	50,000	-	50,000	-	-	-	50,000
Elsternwick Structure Plan	Delivery of council capital works for public spaces as endorsed in the Elsternwick structure plans - Design.	Carre Street	Elsternwick	50,000	-	50,000	7,500	7,500	-	35,000
Elsternwick Structure Plan	Delivery of council capital works for public spaces as endorsed in the Elsternwick structure plans - Design.	Stanley Street (east)	Elsternwick	50,000	-	50,000	-	-	-	50,000
Carnegie Structure Plan	Design & Activation of public spaces as endorsed in the Carnegie structure plans.	Neerim Road (including some of Shepparson Avenue Car Park & Laneway)	Carnegie	300,000	-	300,000	-	-	-	300,000
Carnegie Structure Plan	Feasibility and design of public spaces as endorsed in the Carnegie structure plans.	Carnegie Library Car Park (Shepparson Avenue Market Development)	Carnegie	50,000	-	50,000	-	10,000	-	40,000
Carnegie Structure Plan	Concept and detailed design of public spaces as endorsed in the Carnegie structure plans.	Koornang Road including Morton Avenue & Egan Street	Carnegie	150,000	-	150,000	75,000	37,500	-	37,500
Carnegie Structure Plan	Concept design of public spaces as endorsed in the Carnegie structure plans.	Kokaribb Road Park	Carnegie	20,000	-	20,000	-	-	-	20,000
Bentleigh Structure Plan	Implementation of public spaces as endorsed in the Bentleigh structure plans.	Eat Street (Rotunda)	Bentleigh	250,000	-	250,000	-	75,000	50,000	125,000
Bentleigh Structure Plan	Design of public spaces as endorsed in the Bentleigh structure plans.	Bentleigh Library- Jasper Avenue	Bentleigh	100,000	-	100,000	-	80,000	20,000	-
Integrated Transport Strategy Implementation	Design of neighbourhood pilot.	Various Locations around the Municipality		200,000	-	200,000	-	40,000	-	160,000
Integrated Transport Strategy Implementation	Design of corridor pilot.	Various Locations around the Municipality		100,000	-	100,000	-	20,000	-	80,000
Online Enhancements	Improve online enhancement to enable seamless transactions by community; Procure additional modules for corporate performance reporting system; Review payment channel consolidation; Website enhancements in order to improve council's online presence.	Town Hall	Caulfield	300,000		300,000	-	-		300,000
Total Strategic Projects				2,870,000	-	2,870,000	821,500	379,000	70,000	1,599,500

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Portfolios- Community Facil	ities									
Community Garden	Develop a pop up community garden with a focus on building connections across the community. The project will focus on collaborating with the community to plan and scope design options, establish a community management arrangement and create a garden.	Moorleigh Village	Bentleigh East	65,000	-	65,000	-	65,000	-	
Community Shed - Design	Engage with the community to plan and design a community shed in the City of Glen Eira.	Moorleigh Village	Bentleigh East	50,000	-	50,000	-	-	-	50,000
Furniture & Equipment Upgrade	Replace old furniture and equipment to be modern and lightweight to promote safety and independence of residents using the centre.	Across Senior Citizen's centres		60,000		60,000	60,000		-	
GESAC Defect Rectification Program	Completing the 5 year program. 18/19 will be the last year.	GESAC	Bentleigh East	225,000	-	225,000	-	225,000	-	-
Forward Design - Pavilion	Site survey and development of a schematic design/concept and preliminary costing for a new pavilion which will also service GESAC outdoor change room.	Bailey Reserve Soccer/ Cricket Pavilion	Bentleigh East	15,000	-	15,000	-	-	-	15,000
Forward Design - Pavilion	Development of a schematic design/concept and preliminary costing for a standard model for a 4 change room pavilion which can be adapted to a 2 or 6 change room model.	Caulfield Park (Grey Brick) & Mackie Road Reserve	Caulfield North & Bentleigh East	30,000	-	30,000	-	-	-	30,000
Public Toilet New	Provision of public toilets in accordance with the public toilet strategy 2015.	McKinnon Reserve	McKinnon	431,250	-	431,250	-	-	-	431,250
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	Parks Depot office	Caulfield North	28,000	-	28,000	-	28,000	-	-
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	King George Reserve Pavilion	Bentleigh East	23,000	-	23,000	-	23,000	-	
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	Glen Works Depot	Moorabbin	28,000	-	28,000	-	28,000	-	-
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	Victory Park Pavilion	Bentleigh	13,000	-	13,000	-	13,000	-	-
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	Bailey Reserve Pavilion	Bentleigh East	13,000	-	13,000	-	13,000	-	-
Security - Buildings - Upgrade	To update security access including swipe cards, alarms and CCTV in some locations.	Caulfield Park Pavilion	Caulfield North	13,000	-	13,000	-	13,000	-	-
Town Hall Internal Areas - Upgrade	Refurbishment of areas on ground floor, Level 1 & 3 and Customer Service areas.	Town Hall	Caulfield	1,144,000	-	1,144,000	-	1,144,000	-	-
GESAC - Outdoor Gym Area Shade Sails	Shade sails for outside gym area on first floor.	GESAC - First Floor out side the group fitness area	Bentleigh East	47,000	-	47,000	-	-	-	47,000
Library Upgrade	Soundproofing the children's area.	Carnegie Library	Carnegie	47,000	-	47,000	-	47,000	-	-
Glen Eira Leisure -Upgrade 24 hour access (feasibility review)	To enable 24 hour access in future to GESAC gym and Caulfield Recreation Centre. This included new scanners, CCTV system upgrades, tail gate system and panic buttons.	GESAC & CRC	Bentleigh East & Caulfield South	65,000	-	65,000	-	32,500	-	32,500

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Female Friendly Pavilion Upgrade Program	\$100k SRV funding approved for McKinnon Reserve Pavilion.	McKinnon Reserve; Victory Park (Design only)	McKinnon/ Bentleigh	315,000	100,000	215,000	-	315,000	-	-
Early Learning Centre Upgrade	Update external entrance including relocating the gate to open away from Shepparson Avenue; extend shade sail over sand pit to ensure sun protection throughout the day.	Carnegie Children's Multi-purpose facility	Carnegie	17,250	-	17,250	-	17,250	-	-
Maternal and Child Health Centre Upgrade	To improve storage to house resources and equipment needed to support families experiencing early parenting difficulties.	Glen Huntly MCH	Glenhuntly	17,250	-	17,250	17,250	-	-	-
Kindergarten Upgrade	Extending windows to the ground to improve supervision, usability and accessibility.	Caulfield South Kinder	Caulfield South	34,500	-	34,500	-	34,500	-	-
Total Portfolios- Community Facilities				2,681,250	100,000	2,581,250	77,250	1,998,250	-	605,750
Portfolios- Community Safety	,									
New Footpath Program	Construct a number of new footpaths creating connections where there are currently no footpaths. The locations will be prioritised across the city based on:  • Significance • Number of properties • Current Usage • Footpath continuation • Missing footpaths on one side • Traffic volume Other: • Resident requests • Walking strategy action plan	Various Locations across the Municipality		250,000		250,000				250,000
Cross Intersection Safety Upgrade	Speed humps on 2 approaches.	Intersection of Leslie and Meaney Street	Elsternwick	20,000	-	20,000	-	-	-	20,000
Pedestrian Safety Upgrade	Pedestrian refuge island design and construction.	Tucker Road (between North Road and McKinnon Road) near McKinnon Primary	McKinnon	80,000	-	80,000	-	-	-	80,000
Pedestrian Safety Upgrade	Reduced speed limits to 40km/hr - design, consultation & approvals.	Tucker Road (between North road and McKinnon Road) near McKinnon Primary	McKinnon	20,000	-	20,000	-	-	-	20,000
Pedestrian Safety Upgrade	Pedestrian operated signals	Kooyong Road, Elsternwick (In the vicinity of Carlingford Street)	Elsternwick	15,000	-	15,000	-	-	-	15,000
Residential Street Safety Upgrade	Speed humps, Splitter islands	Hobart Road, Murrumbeena	Murrumbeena	80,000	-	80,000	-	-	-	80,000
Residential Street Safety Upgrade	Raised pavement intersection threshold treatments	Intersections of Murrumbeena Road at Brisbane, Perth, Adelaide, Sydney and Melbourne Streets	Murrumbeena	150,000	-	150,000	-	-	-	150,000
Residential Street Safety Upgrade	Raised pavement intersection threshold treatments	Intersections of Neerim Road at Tuckett and Short Streets	Murrumbeena	60,000	-	60,000	-	-	-	60,000
Safer Access to Open Space Upgrade	Redesign & reconstruction of roundabouts to improve safety	Sussex and Dover Street	Caulfield South	160,000	-	160,000	-	-	-	160,000
Shopping Centre Safety Upgrade	Speed hump / traffic calming treatments.	Various laneways and car parks in shopping centres		10,000	-	10,000	-	-	-	10,000

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Shopping Centre Safety Upgrade	Pedestrian refuge islands	McKinnon Shopping Centre	McKinnon	30,000	-	30,000	-	-	-	30,000
School Safety Upgrade	Pedestrian refuge / splitter island	Garden Avenue, Glen Huntly	Glenhuntly	25,000	-	25,000	-	-	-	25,000
Blackspot Program Upgrade	Redesign and construct roundabout to improve safety.	Koornang Road & Oakleigh Road Roundabout; Koornang Road & Leila Road Roundabout - Carnegie	Carnegie	40,000	-	40,000	-	-	-	40,000
Bicycle Strategy Implementation	Installation of additional bicycle repair stands at various locations	Various locations		25,000	-	25,000	-	-	-	25,000
Total Portfolios- Community Safety				965,000	-	965,000	-	-	-	965,000
Portfolios- Recreation & Oper	n Space									
Street Tree Planting Program in Narrow Nature strips	Program to plant vacant sites in various nominated streets	Various	Various	480,000	-	480,000	240,000	240,000	-	
Major Playground Redevelopment - Construction	Multipurpose sports court development - stage 2 works in endorsed master plan.	Harleston Park	Elsternwick	155,000	-	155,000	-	-	-	155,000
Open Space Strategy Implementation - Landscape - Design	Continue the implementation of OSS actions for the detail design of landscape enhancements at various reserves.	Spring Road Reserve, Caulfield South; Hopetoun Gardens, Elsternwick; Lirewwa Grove, Caulfield		263,380	-	263,380	-	263,380	-	-
Open Space Strategy Implementation - Landscape - Construction	Continue the implementation of OSS actions for the construction of landscape enhancements at various reserves.	Moorleigh Village	Bentleigh East	230,000	100,000	130,000	-	230,000	-	-
Open Space Strategy Implementation - Landscape - Construction	Continue the implementation of OSS actions for the construction of landscape enhancements at various reserves. This project is for the construction of the dog agility park.	Caulfield Racecourse (The Wedge)	Caulfield East	354,500	-	354,500	-	354,500	-	-
Open Space Strategy Implementation - Master plan Design	Review /update of the existing master plan. This includes detail design for the future installation of synthetic sportsgrounds as an innovative progression to improve use.	East Caulfield Reserve	East Caulfield	92,000	-	92,000	-	92,000	-	-
Open Space Strategy Implementation- Master Plan Construction	Landscape enhancement works as per Master Plan including internal pathways, retaining walls shelters, seating, pathway lighting and fitness equipment.	Duncan Mackinnon Reserve	Murrumbeena	497,000		497,000	-	497,000	-	-
Open Space Strategy Implementation - Master plan Design	Refresh of Boyd Park master plan following LXRA works and Melbourne Water, water main upgrade project.	Boyd Park	Murrumbeena	115,000	-	115,000	-	115,000	-	-
Major Playground Redevelopment - Design	Design of new multi use sports area at Bentleigh Hodgson Reserve including basketball/netball facilities, tennis hit up walls; table tennis, climbing frame, bouldering wall in line with the master plan.	Hodgson Reserve	Bentleigh	103,500	-	103,500	•	103,500	-	-
Open Space Strategy Implementation - New Open Space	Design works for new Open Space Implementation Projects			172,500	-	172,500	-	-	-	172,500
Plinth Kerbing	Install plinth kerbing to the western end of Marara Road Reserve. This will complete and complement the plinth kerbing installed along the eastern end of Marara Road Reserve in 2017-18.	Marara Road Reserve	Caulfield South	86,250	-	86,250	-	-	-	86,250

				2018-19 Budget	External	Cost to Council				
Project Title	Project Description	Location	Suburb	Amount (\$)	Funding (\$)	(\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Cricket Nets - New	This project is to install a third cricket net on the existing net facility at Mackie Road Reserve. The existing cricket facility has only two nets and does not meet the need and growth of tenant sports clubs.	Mackie Road Reserve	Bentleigh East	51,750	-	51,750	-	-	51,750	-
Cricket Wicket Upgrade - Turf	Upgrading turf cricket wicket table and oval subsurface drainage.	Bentleigh Reserve	Bentleigh	361,000	-	361,000	-	361,000	-	-
Park Furniture - New	To upgrade and/or provide new park furniture located within Glen Eira parks and reserves. This program replaces aged park furniture and also responds to changes in community needs to ensure furniture is functional, modern and meets the requirements of the park/reserve. This may include installation of new seating, drink fountains, lighting etc.	Across Municipality		150,000	-	150,000	-	75,000	-	75,000
Major Playground Redevelopment - Construction	This project further enhances the play space at McKinnon Reserve with the installation of informal recreation activities.	McKinnon Reserve	McKinnon	181,000	-	181,000	-	-	-	181,000
Open Space Strategy Implementation - Master Plan Construction	Design and construction of car parking in line with council's endorsed master plan at EE Gunn Reserve.	Foch Street, EE Gunn Reserve	Ormond	1,155,400	-	1,155,400	-	1,155,400	-	
Leila Road outdoor Landscaping Space Upgrade	To complete the refurbishment of the outdoor space to create an improved accessible area .	Leila Rd	Carnegie	112,500	-	112,500	-	112,500	-	
Plant and Equipment Upgrade	Improvements to the water play filtration plant to maintain water quality and comply with best practices.	Booran Reserve	Glen Huntly	65,100	-	65,100	-	-	35,805	29,295
Maintenance Storage - New	Installation of a new shed to house plant and equipment for maintenance operations.	Booran Reserve	Glen Huntly	70,000	-	70,000	-	-	-	70,000
Open Space Strategy Initiatives-Better Open Spaces (Master Plan)	Construction of a cricket and baseball training facility at the southern end of EE Gunn Reserve to increase sporting participation, particularly liunior and female teams.	EE Gunn Reserve	Ormond	293,000	80,000	213,000				293,000
Sportsground Lighting Upgrade	Upgrade of sportsground lighting	Bentleigh Reserve, McKinnon Reserve, Bailey Reserve (subject to 2018-2019 The World Game Facilities funding)		930,000	475,000	455,000	-	350,000	-	580,000
Memorial for Holocaust Survivors	At the Council meeting of 4 July 2017 it was resolved to prepare a report to establish and fund a permanent memorial structure in the Cauffield-Elsternwick area for victims and survivors of the Holocaust. An initiative to celebrate the lives of those who survived and their contribution to Australia.	Caulfield / Elsternwick Area	Caulfield/ Elsternwick	100,000	-	100,000	-	-	-	100,000
Total Portfolios- Recreation & Open Space				6,018,880	655,000	5,363,880	240,000	3,949,280	87,555	1,742,045

				2018-19 Budget	External	Cost to Council				
Project Title	Project Description	Location	Suburb	Amount (\$)	Funding (\$)	(\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Portfolios- Sustainability										
Street Lighting Upgrade	Stage 2: Replacement of major road lights that are managed and fully funded by council. To maximise energy efficiency and reduce greenhouse gas emissions.	Various Locations around the Municipality		1,370,000	-	1,370,000	1,370,000	-	-	-
Park Lighting Upgrade	Install park lights with energy efficient lighting.	Caulfield Park; EE Gunn Reserve	Caulfield/ Ormond	270,000	-	270,000	-	-	-	270,000
Integrated Water Management Feasibility Study	To undertake a feasibility study at Caulfield Park Oval 1 to identify the most efficient and cost effective way to improve the quality and integrity of the sports field surface and explore opportunities for storm water harvesting, address flood risk mitigation and investigate options on how water can be captured on site and then repurposed in the western end and through the lake.	Caulfield Park	Caulfield	92,000	-	92,000	-	92,000	-	
Park Bin Enclosures Upgrade	Replacing single unit bins with 3 double enclosures to include a recycling bin. Bin surround and foundation slabs.	Allnut Park	McKinnon	31,000	-	31,000	-	-	-	31,000
Park Bin Enclosures Upgrade	Replacing single unit bins with 6 double enclosures to include a recycling bin. Bin surround only.	Princes Park	Caulfield South	38,000	-	38,000	-	-	-	38,000
Sustainability Initiatives - Buildings - Upgrade	Retrofit council buildings as per energy audits including PV panels installation and insulation. To reduce greenhouse gas emissions in line with the carbon emissions reduction plan.	GESAC, Bentleigh East; Glen Works Depot, Moorabbin; Bentleigh & Carnegie Library, Bentleigh & Carnegie; Packer Park Pavilion, Carnegie; Caulfield Park Pavilion, Caulfield North; King George Reserve, Bentleigh East; Moorleigh Village, Bentleigh East; Carnegie Early Learning Centre, Carnegie		762,000	-	762,000	762,000	-	-	
Total Portfolios- Sustainability				2,563,000	-	2,563,000	2,132,000	92,000	-	339,000
Renewal										
Furniture & Fittings	Upgrade and purchase of new furniture and fittings as required.	Various at Town Hall	Caulfield South	105,000	-	105,000	105,000	-	-	-
Fleet Management	Renewal of council's fleet including motor vehicles, small plant, trucks, mowers, rollers etc.	Including Plant and Equipment at Parks, Depot & Town Hall	Caulfield South	2,141,605		2,141,605	2,141,605		-	
Corporate Information Management	Includes the following: Renewing base infrastructure such as storage, servers, networking and end-user tools (desktops; laptops; tablets; monitors); Application Integration – allows the interconnectivity of current applications/systems; and Defining and building the technology foundations to support the GETT program including service design reviewing the current state architecture and business applications.	All Council Offices		831,000		831,000	332,400	166,200	166,200	166,200
Residential Services - Minor Improvement	Refurbishment of the kitchenettes in house 6 at Warrawee; Refurbishment of house tea & coffee making facilities at Rosstown; Implement café area at Spurway for residents and relatives out of hours usage.	Rosstown Community; Warrawee Community; Spurway Community		90,000	-	90,000	90,000	-	-	-
Residential Services - Replacement of Furniture	Replacement of window furnishings – Resident rooms Rosstown; Replacement of outdoor furniture house 6 - Warrawee; Replacement of bedroom furniture - excluding beds Spurway.	Rosstown Community; Warrawee Community; Spurway Community		90,000	-	90,000	90,000	-	-	•

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Residential Services - OHS upgrades	Residential Services OHS/No Lift to minimise risk to staff from manual handling- Replacement of beds, lifting machines, mobile chairs, wheelchairs.	Rosstown Community; Warrawee Community; Spurway Community		90,000	-	90,000	90,000	-	-	-
Purchase of Library Collections	Purchase of books, magazines, dvds, games, ebooks, emagazines and online subscription for the development and maintenance of the library collections.	Council library locations - Bentleigh, Carnegie, Caulfield, Elsternwick		889,330	-	889,330	-	889,330	-	-
Road Reconstruction Program		Selected locations across the municipality		4,085,408	285,408	3,800,000	3,268,326	817,082	-	
Drainage Renewal and Upgrade Program		Selected locations across the municipality		3,641,400	-	3,641,400	910,350	2,731,050	-	-
Footpath Program		Selected locations across the municipality		2,020,000	-	2,020,000	1,717,000	-	-	303,000
Local Road Resurfacing Program		Selected locations across the municipality		1,500,000	-	1,500,000	1,500,000	-	-	-
Right of Way Renewal Program		Selected locations across the municipality		343,332	-	343,332	291,832	51,500	-	-
Kerb and Channel Renewal Program		Various locations across the municipality		166,464	-	166,464	158,141	8,323	-	-
Local Area Traffic Management Renewal	Rubber cushions, Speed humps, Splitter islands.	Various locations across the municipality		420,000	-	420,000	336,000	84,000	-	-
Local Area Traffic Management Renewal	Roundabout renewal.	Orrong Rd and Riddell Parade	Elsternwick	80,000	-	80,000	64,000	16,000	-	-
Car Park Renewal Program		Corner of Orrong Road & Stanley Street, Elsternwick; Carnegie Library & Community Centre Car Park, Carnegie; 2-8 Heather Street, Bentleigh.		400,000	-	400,000	320,000	80,000	-	-
Garden Bed Renewal	Replace garden bed edging; refurbish existing garden beds; replacement of plants.	Across Municipality		95,000	-	95,000	95,000	-	-	-
Synthetic Cricket Wicket Renewal	Replace 2 under sized wickets to meet standard dimensions to ensure safe playing surfaces.	McKinnon Reserve	McKinnon	65,000		65,000	-	65,000	-	-
Irrigation Upgrade	Replace drip irrigation with above ground sprinklers.	Centenary Park Oval 1	Bentleigh East	100,000	-	100,000	100,000	-	-	-
Park Footpath Renewal	Renewal of granular paths in parks and reserves.	East Caulfield; Caulfield; Joyce Park, Ormond		50,000	-	50,000	50,000	-	-	-
Playground Renewal- Rubber Surface	Renewal of safety surface under play equipment.	Gardenvale, Victory, Centenary Parks		50,000	-	50,000	50,000	-	-	-
Park Soil Stabilisation Upgrade	Levelling surfaces in parks and reserves around paths and park assets to reduce trip hazards.	Various Locations around the Municipality		40,000	-	40,000	40,000	-	-	-
Park Shelter Renewal	Replacement of shelter.	East Caulfield Park	Caulfield East	55,000	-	55,000	55,000	-	-	-
Park Furniture Renewal	Replacement of aged, unsafe and damaged park furniture.	Various Locations around the Municipality		125,000	-	125,000	125,000	-	-	-

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Park Perimeter Fence Renewal	Along East Boundary road, south of new skate park.	Bailey Reserve	Bentleigh East	50,000	-	50,000	50,000	-	-	-
Synthetic Cricket Wicket Surface Renewal	Replace various synthetic wickets that have reached the end of service life.	Koornang Park	Carnegie	50,000	-	50,000	50,000	-	-	-
Goal Posts Renewal	Replacement of senior AFL football goal posts to conform to new rule changes	EE Gunn Reserve, Caulfield South; McKinnon Reserve, McKinnon; Princes Park, Caulfield South		125,000	-	125,000	-	-	-	125,000
Synthetic Cricket Wicket Covers Renewal	Provide safe synthetic cricket net wickets and sporting facilities within the municipality.	King George Reserve, Lord Reserve, East Caulfield Reserve		50,000	-	50,000	50,000	-	-	-
Minor Playground Upgrade and Renewal	Replacement of play equipment.	Dega Avenue, Bentleigh East; Wattle Grove Reserve, McKinnon; Gardenvale Park, Gardenvale		350,000	-	350,000	-	350,000	-	-
Sportsground Lighting Renewal	To address defects, dilapidation and maintenance issues associated with sportsground lighting across parks & reserves based on the lighting pole inspection report undertaken in Feb 17	Caulfield Park, Caulfield North; Duncan Mackinnon Reserve, Murrumbeena; East Caulfield Reserve, Caulfield East; EE Gunn Reserve, Ormond; Glen Huntly Reserve, Caulfield East; Lord Reserve, Carnegie; Mackie Road Reserve, Bentleigh East; McKinnon Reserve, McKinnon; Moorleigh Reserve, Bentleigh East; Packer Park, Carnegie		230,000	-	230,000	184,000	46,000	-	-
Furniture and Equipment Renewal	Replacement of safety equipment used by children i.e. car restraints, high chairs and strollers which need to be compliant with Australian Safety Standards .	Across Municipality		12,000	-	12,000	12,000	-	-	-
Furniture and Equipment Renewal	Replacement of children's educational toys and resources at MCH Centres.	Across Municipality		10,000	-	10,000	10,000	-	-	-
Furniture and Equipment New	Smart TV's to enhance information sharing and educational opportunities for families accessing MCH services.	Seven Centres across Municipality		16,000	-	16,000	-	-	-	16,000
Roof Renewal	The renewal of various council buildings roofs identified through lifecycle audits.	Glen Eira Town Hall; Hodgson Reserve, Bentleigh; Depot, Caulfield North; EE Gunn Reserve, Ormond; Moorleigh Village, Bentleigh East		133,500	-	133,500	133,500	-	-	-
Kitchen and Joinery Renewal	The renewal of various council buildings kitchen/Joinery identified through lifecycle audits.	Town Hall, Caulfield; McKinnon Hall, McKinnon; Moorleigh Village, Bentleigh East; Murrumbeena Family Centre, Murrumbeena; Moorleigh Village, Bentleigh East; Peninsula Community Legal Centre, Bentleigh East		74,000	-	74,000	74,000	-	-	
Painting Renewal Program	Programmed painting works identified from building condition audits.	CRC, Caulfield; Princes Park, Caulfield South; Godfrey Street Community House, Bentleigh; Linkway, 12-16, Belsize Avenue, Carnegie; Glenworks, Moorabbin; Parks depot, Caulfield North; Gardenvale Park, Gardenvale; Caulfield Park, Caulfield North; Public Toilet, 15, Kokaribb Road, Carnegie; Murrumbeena Park, Murrumbeena		135,900	-	135,900	135,900	-	-	-
Minor HVAC Renewal	Strategic renewal program for replacing air- conditioning units at council buildings. Includes HVAC works and ongoing plant renewal.	Bentleigh Library, Bentleigh; Rosstown, Warrawee Nursing Homes, Carnegie; Carnegie Early Learning Centre, Carnegie; McKinnon Kinder, McKinnon' Bentleigh Pre- School, Bentleigh		178,000	-	178,000	142,400	35,600	-	-

Project Title	Project Description	Location	Suburb	2018-19 Budget Amount (\$)	External Funding (\$)	Cost to Council (\$)	Renewal (\$)	Upgrade (\$)	Expansion (\$)	New (\$)
Floor Covering Replacement Renewal	Ongoing renewal of floor coverings identified through lifecycle audits.	East Bentleigh Early Learning Centre, Bentleigh East; Bentleigh Pre-School, Bentleigh; Caulfield Park Pavilion, Caulfield North; CRC, Caulfield; Murrumbeena Early Learning Centre, Murrumbeena; Parks Depot, Caulfield North		211,400	-	211,400	211,400	ı	-	-
Roof Safety New	Installation of roof safety access systems for maintenance purposes.	EE Gunn Pavilion, Ormond; Koornang Park Pavilion, Carnegie; Glenhuntly Pavilion, Glen Huntly		47,200		47,200	47,200	-	-	-
Disability Discrimination Act Compliance Upgrade	Ongoing program of works to ensure that council buildings meet DDA compliance requirements.	Caulfield Park Pavilion; Victory Park Pavilion; Glen Huntly Reserve Pavilion; Carnegie Pool; Glen Eira Depot; CRC; Parks Depot		124,000	-	124,000	-	124,000	-	-
Independent Living Units Renewal	To provide refurbished accommodation for tenants.	Jasper Road, Bentleigh; Belsize Avenue, Carnegie	Bentleigh	162,000	-	162,000	97,200	64,800	-	-
Signage Upgrade Buildings	Replace old and redundant signage on buildings across various sites.	Town Hall, Moorleigh Village, Caulfield Pavilion		125,000	-	125,000	-	125,000	-	-
Bathroom Renewal	Rolling program for renewal of bathrooms within council buildings based on lifecycle audits.	Bentleigh McKinnon Youth Club Hall, Bentleigh; Carnegie Early Learning Centre, Carnegie; Caulfield Maternal Child Health, Caulfield, Caulfield Senior Citizens Centre, Caulfield; East Bentleigh Early Learning Centre, Bentleigh East; Glen Huntly Reserve, Glen Huntly; Glover Street Kinder, Bentleigh East; Godfrey Community House, Bentleigh; Caulfield Park, Caulfield North; Ormond Senior Citizens Centre, Ormond; Parks Depot office, Caulfield North		112,800	-	112,800	112,800	-	·	
GESAC - Leisure Pool Equipment Renewal	Replace equipment in leisure pool that has reached the end of its useful life.	GESAC	Bentleigh East	59,000		59,000	59,000	-	-	-
GESAC - Planned Renewal Program	Renewal and replacement of assets including pool and building plant and equipment in accordance with the GESAC Asset management plan.	GESAC	Bentleigh East	181,000	-	181,000	181,000	-	-	-
GESAC Pool Tile Rectification Works	Removal of all pool tiles and resurfacing of pool walls and floors in the leisure and 25m pool.	GESAC	Bentleigh East	450,000	-	450,000		450,000	-	-
GESAC - Furniture & Equipment Renewal	Equipment that needs replacing over time due to use and general wear and tear. Replacing this furniture & equipment ensures that the level of service delivery remains high and maintenance cost are reduced.	GESAC	Bentleigh East	583,688	-	583,688	583,688	-	-	-
GESAC Building Renewal	Paintings to doors, walls, render, cladding and line marking to stadium timber floor.	GESAC	Bentleigh East	61,000	-	61,000	61,000	-	-	-
Kindergarten Upgrade	Refurbish centre to increase play space. This will increase licensed area to 33 children.	Ormond Kinder	Ormond	90,000	-	90,000	-	-	90,000	-
Carnegie Swim Centre Maintenance	Reactive renewal and maintenance of pool equipment.	Carnegie Swim Centre	Carnegie	50,000	-	50,000	50,000	,	-	-
Total Renewal				21,145,027	285,408	20,859,619	14,174,742	6,103,885	256,200	610,200
TOTAL NEW CAPITAL WORKS				39,004,722	1,315,408	37,689,314	17,445,492	12,522,415	758,755	8,278,060
PERCENTAGE (%) OF CAPITAL W	ORKS BY TYPE						44.73%	32.10%	1.95%	21.22%

### Appendix D – Schedule of User Charges and Other Fees

This listing presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2018-2019 year.

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
COMMUNITY WELLBEING						
Library and Information Services						
3620 - Library and Information Operations						
Interlibrary Loans	Charge per item + any costs charged by the lending library	Non Statutory	Taxable	\$5.00 + any costs charged by the lending library	\$5.00 + any costs charged by the lending library	
				Charge varies	Charge varies	
	Charge varies according to			according to program/event;	according to program/event;	
Holiday Programs/Special Events	program/event	Non Statutory	Taxable	\$6.00 - \$20.00	\$6.00 - \$20.00	
Library bags	Per bag	Non Statutory	Taxable	1.50	2.00	
Books, CD ROMs, DVDs, Talking Book				List price + \$12	List price + \$12	
Sets, Kits - Lost/Damaged	Various items	Non Statutory	Taxable	processing charge	processing charge	
				List price + \$3.50	List price + \$3.50	
Magazines - Lost/Damaged	Various items	Non Statutory	Free	processing charge	processing charge	
Jacketing - Damaged	Per item	Non Statutory	Free	3.50	3.00	
CD ROM, and DVD Cases - Lost/Damaged	Per case	Non Statutory	Free	1.20	2.00	
I/A Casas Tallian Bank OD and Tallian						
Kit Cases, Talking Book CD and Talking Book Playaway Cases - Lost/Damaged	Per case	Non Statutory	Free	6.00	6.00	
Barcodes - Lost/Damaged	Per item	Non Statutory	Free	1.20	1.00	
Talking Book Compact Discs - Lost/Damaged	Per compact disc	Non Statutory	Free	12.00	12.00	
Lost Damaged	l el compact disc	Non Glatulory	1100	12.00	12.00	
3621 - Caulfield Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PCs - Printing	Black and white	Non Statutory	Taxable	0.22	0.20	
	Colour	Non Statutory	Taxable	1.10	1.00	
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00	
Charges on Overdue Material	Per item per day - maximum \$10	Non Statutory	Free	0.25	0.25	
Photocopying	Black and white	Non Statutory	Taxable	0.22	0.20	
	Colour	Non Statutory	Taxable	1.10	1.00	
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	2.00	
3622 - Elsternwick Library						
Replacement Membership Card		Non Statutory	Free	4.00	4.00	
PC's - Printing	Black and white	Non Statutory	Taxable	0.22	0.20	
	Colour	Non Statutory	Taxable	1.10		
Sale of Memory Sticks		Non Statutory	Taxable	10.00		
Charges on Overdue Material	Per Item Per Day - Maximum \$10	Non Statutory	Free	0.25	0.25	
Photocopying	Black and white	Non Statutory	Taxable	0.22	0.20	
	Colour	Non Statutory	Taxable	1.10	1.00	

	ANNUAL BUDGET 2 Schedule of User Charges		r Fees		
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	2.00
3623 - Carnegie Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.22	0.20
	Colour	Non Statutory	Taxable	1.10	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.22	0.20
	Colour	Non Statutory	Taxable	1.10	1.00
	Coloui	rion Gladalory	Талабіо	1.10	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	2.00
3624 - Bentleigh Library					
Replacement Membership Card		Non Statutory	Free	4.00	4.00
PC's - Printing	Black and white	Non Statutory	Taxable	0.22	0.20
	Colour	Non Statutory	Taxable	1.10	1.00
Sale of Memory Sticks		Non Statutory	Taxable	10.00	10.00
Charges on Overdue Material	Per item per day - max \$10	Non Statutory	Free	0.25	0.25
Photocopying	Black and white	Non Statutory	Taxable	0.22	0.20
	Colour	Non Statutory	Taxable	1.10	1.00
Reservations and Requests for Purchase	Excludes children's and young adult items	Non Statutory	Free	2.00	2.00
Arts and Cultural Services					
3560 - Music Program					
3510 - Gallery				Various rates apply according to size,	Various rates apply
Arts Unit Gallery Hire for Exhibitions - Per Week	Full - General	Non Statutory	Taxable	duration and season	according to size/duration
	International Baccalaureate Competition	,		Not Applicable for	
Gallery Management Fees	held every two years.	Non Statutory	Taxable	2017-18	7,000.00
Public programs	Children's programs	Non Statutory	Taxable	5.00	5.00
3520 - Storytelling Festival					
Miscellaneous Income		Non Statutory	Taxable	Between \$10-\$35	Between \$10-\$35
Wilderica income		Non Statutory	Taxable	Detween \$10-\$33	Detween \$10-\$55
3551 - Carols				T	T
	Food vendor site fees	Non Statutory	Taxable	Two site fees - \$150 and \$300	Two site fees - \$150 and \$300
3580 - Party in the Park					
	Food vendor site fees	Non Statutory	Taxable	Two site fees - \$150 and \$300	Two site fees - \$150 and \$300

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
Residential Aged Care Facilities						
Resident Fees are set by the Commonweal	th Government and are subject to change.					
Warrawee Facility						
5436 - Warrawee Aged Care Facility - Administration						
Maximum Refundable Accommodation Deposits (RAD) - House 1 & 2		Non Statutory	Free	475,000	475,000	
Maximum Refundable Accommodation Deposits (RAD) - House 4 & 5		Non Statutory	Free	525,000	525,000	
Maximum Refundable Accommodation Deposits (RAD) Extra Service - House 6		Statutory	Free	550,000	550,000	
Maximum Refundable Accommodation Deposit (RAD) - House 7		Non Statutory	Free	375,000	375,000	
Monthly Bond Draw Downs		Statutory	Free	\$323.00 for existing bonds, not applicable for new RAD	\$323.00 for existing bonds, not applicable for new RAD	
Basic Daily Care Fee		Statutory	Free	48.44	49.22	
Extra Service Fees - House 6		Statutory	Free	37.50		
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00	
Respite Care		Statutory	Free	48.44	49.22	
Rosstown Aged Care Facility						
5441 - Rosstown Aged Care Facility - Administration						
Maximum Refundable Accommodation Deposit (RAD) - Downstairs		Non Statutory	Free	475,000	475,000	
Maximum Refundable Accommodation Deposit (RAD) - Upstairs		Non Statutory	Free	425,000	425,000	
Monthly Bond Draw Downs		Statutory	Free	\$323.00 for existing bonds, not applicable for new RAD		
Basic Daily Care Fee		Statutory	Free	48.44	49.22	
Meals Staff/Guests		Non Statutory	Taxable	6.00	6.00	
Respite Care		Statutory	Free	48.44	49.22	
Spurway Aged Care Facility						
5451 - Spurway Aged Care Facility - Administration						
Maximum Refundable Accommodation Deposit (RAD) - House 1 & 3		Non Statutory	Free	475,000	475,000	
Maximum Refundable Accommodation Deposit (RAD) - House 2		Non Statutory	Free	425,000	425,000	
Monthly Bond Draw Downs		Statutory	Free	·	\$323.00 for existing bonds, not applicable for new RAD	
Basic Daily Care Fee		Statutory	Free	48.44	49.22	

	ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019		
				(\$)	(\$)		
Independent Living Units							
5461 - Independent Living Units							
	One bedroom per fortnight	Non Statutory	Input	Rent Assistance Entitlement plus 25% of Total Income	Rent Assistance Entitlement plus 25% of Total Income		
Family and Children Services							
Children Services Administration							
5301 - Children Services Administration							
FCS Ticketing Sales		Non Statutory	Taxable	10.00	10.00		
Educator Session		Non Statutory	Free	33.00	34.00		
Occasional Care							
5346 - Occasional Care							
Occasional Care Fees per session		Non Statutory	Free	30.00	31.00		
	Health Care Card Holder Fee	Non Statutory	Free	25.00	26.00		
	Second Child Discount	Non Statutory	Free	28.00	29.00		
<u>Kindergartens</u>							
5212 - Kindergartens							
Kindergarten Central	Full Fee	Non Statutory	Free	22.00	25.00		
Family Day Care							
5306 - Family Day Care							
Family Day Care Administration Fee		Non Statutory	Free	1.95	1.95		
Family Day Care Hourly Fee	per hour	Non Statutory	Free	\$9.00 - \$15.00	\$9.00-\$15.00		
Carnegie Early Learning Centre							
5316 - Carnegie Early Learning Centre							
Daily Fee	0-3 Year Old Room	Non Statutory	Free	130.00	133.00		
Daily Fee	3-5 Year Old Room	Non Statutory	Free	122.00	125.00		
Caulfield Early Learning Centre							
5321 - Caulfield Early Learning Centre							
Daily Fee	0-3 Year Old Room	Non Statutory	Free	130.00	133.00		
Daily Fee	3-5 Year Old Room	Non Statutory	Free	122.00	125.00		

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Murrumbeena Early Learning Centre					
5341 - Murrumbeena Early Learning Centre					
Daily Fee	0-3 Year Old Room	Non Statutory	Free	130.00	133.00
Daily Fee	3-5 Year Old Room	Non Statutory	Free	122.00	125.00
Resource and Development					
5286 - Resource and Development					
Hire General - Caulfield MCH - Community Room		Non Statutory	Taxable	13.00	14.00
Hire General - Murrumbeena Multi Purpose Children's Room		Non Statutory	Taxable	19.00	20.00
Hire General - Glen Huntly MCH - Community Room		Non Statutory	Taxable	13.00	14.00
Hire General - Carnegie Multi-purpose Children's Room		Non Statutory	Taxable	22.50	20.00
Youth Services					
5386 - Youth Services					
School Holiday Program Tickets	Excursion fee Incursion fee	Non Statutory Non Statutory	Free Free	10.00 5.00	10.00 5.00
Public Health					
3320 - Environmental Health					
Registration Fees - Public Health and Wellbeing Act	Annual Registration Fee	Statutory	Free	138.00	140.00
TVO II SO III G 7 LOC	Ongoing Registration Fee (Low Risk)	Statutory	Free	138.00	140.00
	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
Transfer Administration Fees	Food Act	Non Statutory	Free	79.00	80.00
Transfer Administration Fees	Public Health and Wellbeing Act	Non Statutory	Free	79.00	80.00
Degistration Food Food Act					
Registration Fees - Food Act Food Act Registration Fees	Late Registration Fee Surcharge	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
<b>3</b>	Class 1A - (5 star award)	Statutory	Free	392.00	400.00
	Class 1A - (No award)	Statutory	Free	513.00	525.00
	Class 1B - (5 star award)	Statutory	Free	332.00	340.00
	Class 1B - Medium Risk (No award)	Statutory	Free	455.00	465.00
	Class 2A - (5 star award)	Statutory	Free	613.00	625.00
	Class 2A - (No award)	Statutory	Free	734.00	750.00
	Class 2B - (5 star award)	Statutory	Free	339.00	345.00
	Class 2B - (No award)	Statutory	Free	461.00	470.00
	Class 2C - Community groups and temporary and mobile food premises (no award)	Statutory	Free	190.00	195.00

	ANNUAL BUDGET 2 Schedule of User Charges		r Fees		
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
	Class 2C - Community groups and temporary and mobile food premises (5				
	star award)	Statutory	Free	163.00	165.00
	3A - Low risk premises	Statutory	Free	263.00	270.00
	3B - Low risk large manufacturers	Statutory	Free	316.00	325.00
	Class 3C - Low risk Community groups and temporary and mobile food premises	Statutory	Free	139.00	140.00
Additional Follow Up Inspection Fees	Classes 1 and 2	Statutory	Free	133.00	135.00
	Class 3	Statutory	Free	92.00	95.00
Registration Fees - Streatrader					
Annual Registration Fee	Class 2M, 2T & 2V	Statutory	Free	190.00	195.00
	Class 3M, 3T & 3V	Statutory	Free	139.00	140.00
Public Health Legal Fee Income	Legal Fees Income	Non Statutory	Free	Dependent on Volumes	Dependent on Volumes
Transfer inspection fees	Public Health and Wellbeing Act Transfer Inspection Fee	Statutory	Free	131.00	135.00
Domestic Waste Water Management System Approval	Domestic Waste Water Management System Approval	Non Statutory	Free	303.00	310.00
-,					
Community Care And Disability Support					
Personal Care - Domestic Assistance					
5484 Personal Care - Domestic Assistance					
Domestic Assistance (Renamed from		No. Otal tax	F	0.00	7.00
Home Care)	Low Fee  Medium Fee	Non Statutory Non Statutory	Free Free	6.60 16.60	7.00 17.00
	High Fee	Non Statutory	Free	34.70	35.00
Personal Care	Low Fee	Non Statutory	Free	6.10	7.00
	Medium Fee	Non Statutory	Free	10.10	12.00
	High Fee	Non Statutory	Free	38.50	39.00
Home Maintenance					
5482 - Home Maintenance					
Home Maintenance	Low Fee	Non Statutory	Free	13.20	15.00
	Medium Fee	Non Statutory	Free	19.20	20.00
	High Fee	Non Statutory	Free	50.00	52.00
	Full Cost Recovery - (Packages, Linkages)	Non Statutory	Taxable	56.50	57.00
Delivered Meals		,			
5500 - Delivered Meals					=
Delivered Meals	Low Fee & Medium Fee	Non Statutory	Free	8.30	8.50
	High Fee	Non Statutory	Free	13.60	14.00
	Full Cost Income - Delivered Meals				
	Taxable	Non Statutory	Taxable	17.60	18.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
Social Options						
5271 - Community Transport						
Community Bus Hire (per half day)	Community - Non Profit	Non Statutory	Taxable	40.60	41.00	
Community Bus Hire (per full day)	Community - Non Profit	Non Statutory	Taxable	55.80	56.00	
Community Bus Hire (per half day)	Schools, Sporting Groups	Non Statutory	Taxable	60.90	61.00	
Community Bus Hire (per full day)	Schools, Sporting Groups	Non Statutory	Taxable	106.50	107.00	
Community Bus Shopping Trip	Shopping Bus Fee	Non Statutory	Taxable	3.50	4.00	
Social Support						
5496 - Social Support						
Social Support	Low Fee	Non Statutory	Free	19.80	20.00	
	Medium Fee	Non Statutory	Free	19.80	20.00	
	High Fee	Non Statutory	Free	32.20	35.00	
Full Cost Income	Packages & Linkages	Non Statutory	Taxable	21.50	35.00	
5411 - Older Adults Programs						
Exercise Program	Exercise Program Fee	Non Statutory	Taxable	4.20	4.50	
Exercise Program Transport	Per Round Trip	Non Statutory	Taxable	3.20	3.50	
Explorers Program Transport	Per Round Trip	Non Statutory	Taxable	6.70	7.00	
Respite Care						
5205 - Respite care						
Respite Care	Low Fee	Non Statutory	Free	4.40	4.60	
	Medium Fee	Non Statutory	Free	6.10	6.50	
	High Fee	Non Statutory	Free	35.60	36.00	

Ş		ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019			
				(\$)	(\$)			
INFRASTRUCTURE, ENVIRONMENT	AND LEISURE	Г						
Asset Management								
4100 - Project and Asset Management								
Asset Consent Permits		Non Statutory	Free	178.00	182.00			
Vehicle Crossing Permits		Non Statutory	Free	240.00	245.00			
Building Over Easements Permits		Non Statutory	Free	297.00	303.00			
User Fees - General	Cost recovered depending on complexity of S173 agreement + 10% administration fee	Non Statutory	Taxable GST	Rates will vary depending on complexity of document preparation	at cost plus 10% admin fee			
Point of Discharge Income	Permit referred under regulation 610(2)	Statutory	Exempt	64.00	141.20			
Asset Protection Permits		Non Statutory	GST Exempt	232.00	237.00			
Flood Information Reports	A fee for providing flood information for land susceptible to flooding from a major stormwater overflow in the council drainage system.	Statutory	Free	51.00	52.20			
Works Depot  4422 - Asphalt Road and Footpath	Asphalt reinstatement works. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non-							
Reinstatement	public authorities).							
Asphalt Footpath 30mm thick	per Sq.m.	Non Statutory	Taxable	174.00	178.00			
Asphalt Road Pavement 50mm thick	per Sq.m.	Non Statutory	Taxable	216.00	221.00			
4441 Concrete Maintenance - Concrete Openings  a) Footpath and Vehicle Crossing Reinstatements	Works to Reinstate Concrete openings. Additional Traffic Management Costs may be charged where applicable. (Taxable charges apply to non-utility and non- public authorities).							
Concrete Footpath - 75mm thick	per Sq.m.	Non Statutory	Taxable	94.00	99.00			
Footpath Combination with 300mm spoon drain	per Sq.m.	Non Statutory	Taxable	153.00	161.00			
Vehicle Crossing - 100mm thick	per Sq.m.	Non Statutory	Taxable	153.00	161.00			
Residential Vehicle Crossings - 125mm thick	per Sq.m.	Non Statutory	Taxable	174.00	183.00			
Commercial Vehicle Crossings - 150mm thick	per Sq.m.	,	Taxable	174.00	183.00			
		Non Statutory						
Industrial Vehicle Crossings - 200mm thick b) Kerb and Channel Reinstatements	per Sq.m.  (Taxable charges apply to non-utility and non-public authorities).	Non Statutory	Taxable	227.00	238.00			
Concrete Kerb & Channel - 450mm wide	per Lin.m.	Non Statutory	Taxable	153.00	161.00			
Concrete Kerb & Channel - 600mm wide	per Lin.m.	Non Statutory	Taxable	116.00	122.00			
Concrete Kerb & Channel - Extra Wide Channel - 900mm wide	per Lin.m.	Non Statutory	Taxable	195.00	205.00			

Jser Charges and Other Fees				ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019					
				(\$)	(\$)					
c) Miscellaneous Reinstatements	(Taxable charges apply to non-utility and non-public authorities).									
Brick Paving	per Sq.m.	Non Statutory	Taxable	126.00	129.00					
Pram Crossing - Unit	per number	Non Statutory	Taxable	958.00	977.00					
Bluestone - Kerb	per Lin.m.	Non Statutory	Taxable	153.00	161.00					
Bluestone - Kerb & Channel	per Lin.m.	Non Statutory	Taxable	174.00	183.00					
Bluestone - Paving	per Sq.m.	Non Statutory	Taxable	195.00	205.00					
Storm Water Kerb Adaptors	per number	Non Statutory	Taxable	106.00	108.00					
Storm Water Pipe - 100mm diameter Nature Strip (which includes level off, top	per Lin.m.	Non Statutory	Taxable	84.00	86.00					
dressing & seeding)	per Sq.m.	Non Statutory	Taxable	32.00	34.00					
Nature Strip (which includes excavation Maximum Depth 200mm, top soiling &										
seeding)	per Sq.m.	Non Statutory	Taxable	64.00	65.00					
Saw Cutting	per Lin.m.	Non Statutory	Taxable	15.00	16.00					
Property and Facilities	Town hall Function Rooms Concessional									
2245 - Facilities Management	Rates (i.e. Community Groups) - please note, a session = 3 hours									
Auditorium										
Auditorium - Theatre Style Setup (Fri -Sun)	Per Session	Non Statutory	Taxable	961.00	980.00					
(itchen Use (Fri - Sun) Auditorium - Theatre Style Setup (Mon -	Per Session	Non Statutory	Taxable	296.00	302.00					
Γhu)	Per Session	Non Statutory	Taxable	788.00	804.00					
Kitchen Use (Mon - Thu)	Per Session	Non Statutory	Taxable	182.50	186.00					
Auditorium - Banquet Style Setup (Fri - Sun)	Per Session	Non Statutory	Taxable	1845.00	1882.00					
Auditorium - Banquet Style Setup (Mon - Fhu)	Per Session	Non Statutory	Taxable	1415.00	1443.00					
Public Holiday Surcharge	Per Session	Non Statutory	Taxable	347.00	354.00					
Fheatrette (Fri - Sun)	Per Session	Non Statutory	Taxable	472.00	481.00					
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	102.50	105.00					
Theatrette (Mon - Thu)	Per Session	Non Statutory	Taxable	329.00	336.00					
Ground Floor Kitchen Use (Mon-Thu)	Per Session	Non Statutory	Taxable	79.00	81.00					
Function Rooms Rippon Lea Room (evenings and veekends)	Per Session	Non Statutory	Taxable	131.50	134.00					
Diagon Los Doors (husiness Lees)	Each Extra Hour After 3 Hours	Non Statutory	Taxable	40.00	41.00					
Rippon Lea Room (business hours)	Per Session	Non Statutory	Taxable	156.00	159.00					
.abassa Room (evenings & weekends)	Each Extra Hour After 3 Hours Per Session	Non Statutory Non Statutory	Taxable Taxable	45.00	46.00					
abacca Room (evenings & weekends)	Each Extra Hour After 3 Hours	Non Statutory	Taxable	117.00 40.00	119.00					
_abassa Room (business hours)	Per Session	Non Statutory	Taxable	40.00 144.00	41.00 147.00					
.abassa Noom (business nouts)	Each Extra Hour After 3 Hours	Non Statutory	Taxable							
Dgaki Room (evenings and weekends)	Per Session	Non Statutory	Taxable	45.00	46.00					
ygani noom (evenings and weekends)	Each Extra Hour After 3 Hours	Non Statutory	Taxable	117.00 40.00	119.00 41.00					

Ş	ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019		
				(\$)	(\$)		
Ogaki Room (business hours)	Per Session	Non Statutory	Taxable	144.00	147.00		
	Each Extra Hour After 3 Hours	Non Statutory	Taxable	45.00	46.00		
Caulfield Cup Room (evenings and weekends)	Per Session	Non Statutory	Taxable	170.00	173.00		
	Per Day	Non Statutory	Taxable	267.00	272.00		
Caulfield Cup Room (business hours)	Per Session	Non Statutory	Taxable	225.00	230.00		
	Per Day	Non Statutory	Taxable	336.50	343.00		
Yarra Yarra Room (evenings and							
weekends)	Per Session	Non Statutory	Taxable	128.50	131.00		
Years Versa Brown (Lecture Level)	Per Day	Non Statutory	Taxable	201.00	205.00		
Yarra Yarra Room (business hours)	Per Session	Non Statutory	Taxable	169.00	172.00		
Upstairs Meeting Rooms - Kitchen	Per Day	Non Statutory	Taxable	254.50	260.00		
(evenings and weekends)	Per Session	Non Statutory	Taxable	53.00	54.00		
	Per Day	Non Statutory	Taxable	104.50	107.00		
Upstairs Meeting Rooms - Kitchen	Day Cassian	Non Ctatutani	Toyobla	00.50	25.00		
(business hours)	Per Session Per Day	Non Statutory  Non Statutory	Taxable Taxable	83.50	85.00		
Town hall Function Rooms - Commercial Rates	гег рау	Non Statutory	Taxable	123.00	125.00		
Auditorium							
Auditorium - Theatre Style Setup (Fri - Sun)	Per Session	Non Statutory	Taxable	1339.00	1366.00		
Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	427.00	435.00		
Auditorium - Theatre Style Setup (Mon - Thu)	Per Session	Non Statutory	Taxable	1044.00	1064.00		
Kitchen Use (Mon - Thu)	Per Session	Non Statutory	Taxable	235.00	240.00		
Auditorium - Banquet Style Setup (kitchen use included) (Fri -Sun)	Per Session	Non Statutory	Taxable	2466.00	2515.00		
Auditorium - Banquet Style Setup (kitchen use included) (Mon -Thu)	Per Session	Non Statutory	Taxable	1857.00	1894.00		
Public Holiday Surcharge	1 0 003001	Non Statutory	Taxable	349.00	356.00		
Theatrette (Fri - Sun)	Per Session	Non Statutory	Taxable	607.00	619.00		
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	117.00	120.00		
Theatrette (Mon - Thu)	Per Session	Non Statutory	Taxable	407.50	416.00		
Ground Floor Kitchen Use (Fri - Sun)	Per Session	Non Statutory	Taxable	93.00	95.00		
Function Rooms							
Rippon Lea Room (evenings and weekends)	Per Session	Non Statutory	Taxable	185.50	189.00		
,	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	56.00	57.00		
Rippon Lea Room (business hours)	Per Session	Non Statutory	Taxable	199.00	203.00		
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	61.50	63.00		
Labassa Room (evenings and weekends)	Per Session	Non Statutory	Taxable	157.00	160.00		
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	45.00	46.00		
Labassa Room (business hours)	Per Session	Non Statutory	Taxable	172.00	175.00		
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	56.00	57.00		
Ogaki Room (evenings and weekends)	Per Session	Non Statutory	Taxable	157.00	160.00		
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	45.00	46.00		
Ogaki Room (business hours)	Per Session	Non Statutory	Taxable	172.50	175.00		
	For Each Extra Hour After 3 Hours	Non Statutory	Taxable	56.00	57.00		

	ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019		
				(\$)	(\$)		
Caulfield Cup Room (evenings and weekends)	Per Session	Non Statutory	Taxable	309.00	315.00		
weekends)	Per Day	Non Statutory	Taxable	465.00	474.00		
Caulfield Cup Room (business hours)	Per Session	Non Statutory	Taxable	468.00	477.00		
, , , , ,	Per Day	Non Statutory	Taxable	710.00	724.00		
Yarra Yarra Room (evenings and weekends)	Per Session	Non Statutory	Taxable	233.00	238.00		
	Per Day	Non Statutory	Taxable	351.00	358.00		
Yarra Yarra Room (business hours)	Per Session	Non Statutory	Taxable	353.00	360.00		
	Per Day	Non Statutory	Taxable	518.00	528.00		
Kitchen (evenings and weekends)	Per Session	Non Statutory	Taxable	91.00	93.00		
	Per Day	Non Statutory	Taxable	91.00	93.00		
Kitchen (business hours)	Per Session	Non Statutory	Taxable	104.50	107.00		
	Per Day	Non Statutory	Taxable	104.50	107.00		
Carnegie Library and Community Centre							
Concessional Rates							
		N. 0					
Boyd Room 1	Community Per Hour	Non Statutory	Taxable	30.50	31.00		
Boyd Room 2	Community Per Hour	Non Statutory	Taxable	30.50	31.00		
Boyd Room 3	Community Per Hour	Non Statutory	Taxable	30.50	31.00		
Boyd Rooms Combined	Community Per Hour	Non Statutory	Taxable	86.50	88.00		
Main Kitchen	Community Per Hour	Non Statutory	Taxable	17.00	18.00		
Children's/Multipurpose Room	Community Per Hour	Non Statutory	Taxable	22.50	23.00		
Commercial Rates							
Boyd Room 1	Community Per Hour	Non Statutory	Taxable	64.50	66.00		
Boyd Room 2	Community Per Hour	Non Statutory	Taxable	64.50	66.00		
Boyd Room 3	Community Per Hour	Non Statutory	Taxable	64.50	66.00		
Boyd Rooms Combined	Community Per Hour	Non Statutory	Taxable	195.00	199.00		
Main Kitchen	Community Per Hour	Non Statutory	Taxable	16.50	17.00		
Children's/Multipurpose room	Community Per Hour	Non Statutory	Taxable	31.50			
Boyd Room 1	Community Per Day (> 3 Hours)	Non Statutory	Taxable		\$31.00 per hour for the first 3hours,		
Boyd Room 2	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$30.50 per hour for the first 3 hours,	\$31.00 per hour for the first 3hours, \$12.50 per hour for each hour thereafter		
Boyd Room 3	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$30.50 per hour for the first 3 hours, \$12.00 per hour for each hour thereafter	\$31.00 per hour for the first 3hours, \$12.50 per hour for each hour thereafter		

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
Boyd Rooms Combined	Community Per Day (> 3 Hours)	Non Statutory	Taxable	\$86.50 per hour for the first 3 hours, \$34.50 per hour for each hour thereafter	\$88.00 per hour for the first 3hours, \$35.00 per hour for each hour thereafter	
Waste and Recycling						
4300 - Waste and Recycling Charges						
	Large 240L Waste Charge (including an estimated \$49 State Levy)	Non Statutory	Free	366.00	416.00	
	Small 120L Waste Charge (including an estimated \$24 State Levy)	Non Statutory	Free	177.00	207.00	
	Residential Flat Shared Bins (240L) Waste Charge per assessment (including an estimated \$24 State Levy)	Non Statutory	Free	177.00	207.00	
	240L Family Bin (including an estimated \$49 State Levy)	Non Statutory	Free	256.00	279.00	
	Medical 240L Waste Charge (including an estimated \$49 State Levy)	Non Statutory	Free	177.00	207.00	
	Litter Management Charge	Non Statutory	Free	54.00	56.00	
	Additional Recycling Bin	Non Statutory	Free	30.00	30.00	
	Additional Green Waste Bin	Non Statutory	Free	30.00	30.00	
<u>Parks</u>						
4650 - Contract Tree Gang						
Sundry Income	Tree Removal for Cross-Overs	Non Statutory	Taxable	Variable	Variable	
Recreation And Open Space						
4803 - Pavilions			Taxable			
Hire of Sports Pavilions/Hall/Social Rooms:						

Hire charges listed below relate to the following recreation facilities and include venues hired for community use, school use, casual sports hire and by tenant sports clubs:

Bailey Reserve Pavilion, Bentleigh McKinnon Youth Centre, Bentleigh Recreation Reserve Pavilion, Caulfield Park Pavilion and Community Room, Caulfield Park Main Pavilion, Centenary Park 'Julie Cooper' Pavilion, DC Bricker Pavilion, Duncan MacKinnon Reserve Pavilion, East Caulfield Reserve Pavilion, EE Gunn Reserve Pavilion, Glen Huntly Park Pavilion, King George VI Reserve Pavilion, Koornang Park Pavilion, Lord Reserve Pavilion, Mackie Road Reserve Pavilion, Marlborough Street Reserve Pavilion, McKinnon Public Hall, McKinnon Reserve Pavilion, Moorleigh Community Village Pavilion, Murrumbeena Park Pavilion, Packer Park Pavilion, Princes Park Multipurpose Pavilion, Victory Park Pavilion.

Bond: Minimum \$1,000 - Maximum \$5,000					
Hire of AV / PA equipment	General Hire	Non Statutory	Taxable	New Fee	200.00
Hall Caretaker Fee	Weekday	Non Statutory	Taxable	36.00	37.00
Hall Caretaker Fee	Weekend	Non Statutory	Taxable	72.00	73.00
Hall Caretaker Fee	Public Holiday rate	Non Statutory	Taxable	90.00	92.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Hire of Hall, social room, function room, meeting room, community room	Full Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	28.60	29.50
Bond: Minimum \$1,000 - Maximum \$5,000	Full Hourly Rate Casual - Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	52.00	53.00
	Full Hourly Rate Casual - Sunday 5pm - 10pm	Non Statutory	Taxable	81.60	83.50
	Full Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	427.00	435.50
	Full Hourly Rate Casual (Public Holiday) - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	52.00	53.00
	Full Hourly Rate Casual (Public Holiday) - Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	52.00	53.00
	Full Hourly Rate Casual (Public Holiday) - Sunday 5pm - 10pm	Non Statutory	Taxable	81.60	83.50
	Full Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	427.00	435.50
	Sporting Clubs & Schools (non profit) Hourly Rate Casual Sunday - Thursday 6am - 10pm & Friday/Saturday 6am - 6pm	Non Statutory	Taxable	25.00	25.50
	Sporting Clubs & Schools (non profit) - Flat Rate Evening Casual - Friday - Saturday Night 6pm - Midnight	Non Statutory	Taxable	376.00	384.00
	Non Profit Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	25.00	26.00
	Non Profit Hourly Rate Casual - Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	37.20	38.00
	Non Profit Hourly Rate Casual - Sunday 5pm - 10pm	Non Statutory	Taxable	53.00	54.00
	Non Profit Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	382.00	390.00
	Non Profit Hourly Rate Casual (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	37.20	38.00
	Non Profit Hourly Rate Casual (Public Holiday) Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	37.20	38.00
	Non Profit Hourly Rate Casual (Public Holiday) Sunday 5pm - 10pm	Non Statutory	Taxable	53.00	54.00
	Non Profit Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	382.00	390.00
	Commercial Hourly Rate Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	76.00	78.00
	Commercial Hourly Rate Casual Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	140.00	143.00
	Commercial Hourly Rate Casual Saturday & Sunday 5pm - 10pm	Non Statutory	Taxable	156.00	159.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
	Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	777.00	793.00
	Commercial Hourly Rate (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	140.00	143.00
	Commercial Hourly Rate Casual (Public Holiday) Saturday & Sunday 8am - 5pm		Taxable	140.00	143.00
	Commercial Hourly Rate Casual (Public Holiday) Saturday & Sunday 5pm		Taxable	156.00	159.00
	Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	777.00	793.00
Combined Hire - Community Room and	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am -	N	T	55.40	44.00
Meeting Room at same venue	6pm  Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual - Saturday & Sunday 8am - 5pm  Combined Hire - Community Room and Meeting Room at same venue Full	Non Statutory  Non Statutory	Taxable	55.10 104.00	79.50
	Hourly Rate Casual - Sunday 5pm - 10pm	Non Statutory	Taxable	163.00	130.00
	Combined Hire - Community Room and Meeting Room at same venue Full Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	706.00	653.00
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	104.00	79.50
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	104.00	79.50
	Combined Hire - Community Room and Meeting Room at same venue Full Hourly Rate Casual (Public Holiday) - Sunday 5pm - 10pm	Non Statutory	Taxable	163.00	130.00
	Combined Hire - Community Room and Meeting Room at same venue Full Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	706.00	653.00
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	50.00	38.00
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	74.50	57.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual - Sunday 5pm - 10pm  Combined Hire - Community Room	Non Statutory	Taxable	106.00	81.00
	and Meeting Room at same venue Non Profit Flat Rate Evening Casual - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	566.00	585.00
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm  Combined Hire - Community Room and Meeting Room at same venue Non	Non Statutory	Taxable	74.50	57.00
	Profit Hourly Rate Casual (Public Holiday) Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	74.50	57.00
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Hourly Rate Casual (Public Holiday) Sunday 5pm - 10pm	Non Statutory	Taxable	106.00	81.00
	Combined Hire - Community Room and Meeting Room at same venue Non Profit Flat Rate Evening Casual (Public Holiday) - Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	566.00	585.00
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	153.00	117.00
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	281.00	214.50
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual Sunday 5pm - 10pm	Non Statutory	Taxable	311.00	238.50
	Combined Hire - Community Room and Meeting Room at same venue Commercial Flat Rate Evening Casual Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	1,167.00	1,108.50
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate (Public Holiday) Monday to Thursday 6am - 10pm & Friday 6am - 6pm	Non Statutory	Taxable	281.00	214.50
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual (Public Holiday) Saturday & Sunday 8am - 5pm	Non Statutory	Taxable	281.00	214.50
	Combined Hire - Community Room and Meeting Room at same venue Commercial Hourly Rate Casual (Public Holiday) Sunday 5pm - 10pm	Non Statutory	Taxable	311.00	238.50

S	ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019		
				(\$)	(\$)		
	Combined Hire - Community Room and Meeting Room at same venue Commercial Flat Rate Evening Casual (Public Holiday) Friday & Saturday Night 6pm - Midnight	Non Statutory	Taxable	1,167.00	1,108.50		
	Store Room - Per month	Non Statutory	Taxable	41.90	40.00		
4805 - Moorleigh Community Village			Taxable				
	Rental	Non Statutory	Taxable	Rates vary dependent on size of room	Rates vary dependent on size of room		
	Utility Reimbursement	Non Statutory	Taxable	Rates vary dependent on number of rooms used	Rates vary dependent on number of rooms used		
	Casual Hire/Not for Profit	Non Statutory	Taxable	25.00	25.50		
4804 - Duncan Mackinnon Reserve - Bond - Casual hire track/court bookings: Minimum \$1,000 - Maximum \$5,000							
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Per Day	Non Statutory	Taxable	391.00	400.00		
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Per Day	Non Statutory	Taxable	498.00	510.00		
Athletics Track commercial hire	Casual Per Day	Non Statutory	Taxable	520.00	530.00		
Caretaker Fee	Weekday (2 hours)	Non Statutory	Taxable	72.00	73.00		
Caretaker call out fee	Weekday (Per hour)	Non Statutory	Taxable	36.00	37.00		
Caretaker Fee	Weekend (2 hours)	Non Statutory	Taxable	144.00	147.00		
Caretaker call out fee	Weekend (Per hour)	Non Statutory	Taxable	72.00	73.00		
Caretaker Fee	Public holiday rate (2 hours)	Non Statutory	Taxable	180.00	184.00		
Caretaker call out fee	Public holiday rate (Per hour)	Non Statutory	Taxable	90.00	92.00		
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Per Hour	Non Statutory	Taxable	85.20	87.00		
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Per Hour	Non Statutory	Taxable	102.00	104.00		
Athletics Track commercial hire	Casual Per Hour	Non Statutory	Taxable	112.00	114.00		
Athletics Track Schools, Clubs & Residents within Glen Eira	Casual Other (Half Day)	Non Statutory	Taxable	233.00	238.00		
Athletics Track Schools, Clubs & Residents outside Glen Eira	Casual Other (Half Day)	Non Statutory	Taxable	282.00	288.00		
Athletics Track commercial hire	Casual Other (Half Day)	Non Statutory	Taxable	306.00	312.00		
Athletics Track	Equipment Hire (Half Day)	Non Statutory	Taxable	80.10	82.00		
Athletics Track	Equipment Hire (Full Day)	Non Statutory	Taxable	159.00	162.00		
Athletics Track	Starting Blocks (Half Day)	Non Statutory	Taxable	32.10	33.00		
Athletics Track	Starting Blocks (Full Day)	Non Statutory	Taxable	64.30	66.00		
Athletics Track	Timing Gates	Non Statutory	Taxable	265.00	270.00		
Athletics Track	Timing Gates Operator (Full Day) Timing Gates Operator (Weekend/Public	Non Statutory	Taxable	214.00	218.00		
Athletics Track	Holiday) (Full Day)	Non Statutory	Taxable	287.00	293.00		
Athletics Track	Lighting (per hour)	Non Statutory	Taxable	32.10	33.00		

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Netball Courts	Lighting (per hour minimum 2 courts)	Non Statutory	Taxable	New Fee	10.00
Netball Courts - Schools, Clubs & Residents within Glen Eira	per court per hour	Non Statutory	Taxable	18.40	19.00
Netball Courts - Schools, Clubs & Residents outside Glen Eira	per court per hour	Non Statutory	Taxable	32.10	33.00
Netball Courts commercial hire	per court per hour	Non Statutory	Taxable	33.70	41.00
Netball Courts - Schools, Clubs & Residents within Glen Eira	per court full day (5+ hours)	Non Statutory	Taxable	Not Applicable for 2017-18	76.00
Netball Courts - Schools, Clubs & Residents outside Glen Eira	per court full day (5+ hours)	Non Statutory	Taxable	Not Applicable for 2017-18	132.00
Netball Courts commercial hire	per court full day (5+ hours)	Non Statutory	Taxable	Not Applicable for 2017-18	164.00
Netball courts - Full Day hire of all 10 courts					
Netball Courts	Netball padding hire (full day)	Non Statutory	Taxable	80.10	Not applicable for 2018-19
Netball Courts	Netball padding hire (half day)	Non Statutory	Taxable	40.80	Not applicable for 2018-19
4816 - Open Space					
Bond - Special Events: Minimum \$500 - Maximum \$15,000 (Day Rate)					
Hire of Rotundas	Day Rate	Non Statutory	Taxable	134.00	137.00
Hire of Picnic Shelters at Booran Reserve	9:00am to 1:00pm or 2:00pm to 6:00pm	Non Statutory	Taxable	New Fee	137.00
Hire of Rotundas with power	Bentleigh Centre Road & Caulfield Park Band Stand	Non Statutory	Taxable	155.00	158.00
Open Space Hire - Community rate	Day Rate	Non Statutory	Taxable	134.00	137.00
Open Space Hire - Commercial rate	Day Rate	Non Statutory	Taxable	201.00	205.00
Open Space Hire - Community rate (bringing on 1-2 items)	Minor event <500 people (includes bringing 1-2 items into the park)	Non Statutory	Taxable	424.00	432.50
Open Space Hire - Schools within Glen Eira During School Hours	Open Space hire for - School Within Glen Eira During Schools Hours	Non Statutory	Taxable	42.80	44.00
Open Space Hire - Schools outside of Glen Eira During School Hours	Open Space hire for - School Outside Glen Eira During School Hours	Non Statutory	Taxable	87.20	89.00
Hire fee for an event - (where any items are brought onto the reserve additional item fees listed below					
will apply).	Special Events - 500 - 2,000 people	Non Statutory	Taxable	842.00	859.00
	Special Events - 2,000 - 5,000 people	Non Statutory	Taxable	1,262.00	1,287.00
	Special Events - 5,000 - 10,000 people	Non Statutory	Taxable	1,893.00	
	Special Events - 10,000 > people	Non Statutory	Taxable	2,840.00	2,897.00
This fee is in addition to the hire fees - Organisations Which Include Functions that Attract at Least One Activity to the Park (Day Rate)	per item/equipment brought onto the park. Each item is based on 9m² or part thereof.	Non Statutory	Taxable	424.00	432.00
Flower Stall at Caulfield Park	Per Day	Non Statutory	Taxable	33.70	34.50

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Filming Permit	Student/Low Impact Filming (per day)	Non Statutory	Free	33.70	34.50
	Commercial (per day)	Non Statutory	Free	517.00	527.50
	Commercial (per half day)	Non Statutory	Free	259.00	264.00
	Still Photography (per day)	Non Statutory	Free	322.00	328.50
	Still Photography (half day)	Non Statutory	Free	161.00	164.00
Balloon Landing	Per Landing - Caulfield Park	Non Statutory	Taxable	170.00	173.50
Balloon Landing	Per Landing - Caulfield Park (no notification)	Non Statutory	Taxable	346.00	353.00
Site Inspection for events		Non Statutory	Taxable	47.90	50.00
Personal Training	Annual Fee - standard one year licence (GST Inc.)	Non Statutory	Taxable	335.00	342.00
Personal Training	Fee per participant per day (GST Inc.)	Non Statutory	Taxable	2.70	2.70
Personal Training	Fee per student participant per day (GST Inc.)	Non Statutory	Taxable	1.80	1.80
Hire of Car Park in Open Space, Reserve, Park	Per car park fee	Non Statutory	Taxable	52.00	53.00
Advertising Board Bond	Bond for Advertising Board per board	Non Statutory	Free	50.00	50.00
Hire of Sports Reserves - Casual Rates	Casual rate (per day)	Non Statutory	Taxable	134.00	137.00
Hire of Sports Reserve (turf wicket) - Casual Rates	Casual rate (per day)	Non Statutory	Taxable	New Fee	342.50
Hire of Sports Reserves - Commercial Rates	Commercial rate (per day)	Non Statutory	Taxable	201.00	205.00
Hire of Sports Reserve (turf wicket) - Casual Rates	Commercial rate (per day)	Non Statutory	Taxable	New Fee	512.50
Hire of Cricket Net, Batting cage - Casual Hire Rate, GECC resident, GECC club & GECC school	Inside GECC Rate (per hour, per bay)	Non Statutory	Free	No charge	No charge
Hire of Cricket Net, Batting cage - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Outside GECC Rate (per hour, per bay)	Non Statutory	Taxable	20.00	20.50
Hire of Cricket Net, Batting cage - Commercial Rate	Commercial Rate (per hour, per bay)	Non Statutory	Taxable	30.00	31.00
Velodrome Casual hire - Casual Hire Rate, GECC resident, GECC club & GECC school	Inside GECC Rate (per hour)	Non Statutory	Taxable	50.00	51.00
Velodrome Casual hire - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Outside GECC Rate (per hour)	Non Statutory	Taxable	75.00	75.00
Velodrome Casual hire - Commercial Rate	Commercial Rate (per hour)	Non Statutory	Taxable	100.00	100.00
Velodrome Casual hire - Casual Hire Rate, GECC resident, GECC club & GECC school	Inside GECC Rate (Full Day - 6hrs +)	Non Statutory	Taxable	270.00	275.50
Velodrome Casual hire - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Outside GECC Rate (Full Day - 6hrs +)	Non Statutory	Taxable	405.00	413.00
Velodrome Casual hire -Commercial Rate	Commercial Rate (Full Day - 6hrs +)	Non Statutory	Taxable	540.00	551.00
Bailey Reserve Skate Park - Casual Hire for events	Casual rate (per day)	Non Statutory	Taxable	New Fee	300.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Uliva of Concrete December					
Hire of Sports Reserves One Oval Per Term	School Rate	Non Statutory	Taxable	42.80	50.00
Two Ovals Per Term	School Rate	Non Statutory	Taxable	85.70	100.00
Three Ovals Per Term	School Rate	Non Statutory	Taxable	129.00	150.00
Four Ovals Per Term	School Rate	Non Statutory	Taxable	171.00	200.00
Five Ovals Per Term	School Rate	Non Statutory	Taxable	214.00	250.00
	School Outside Glen Eira During School Hours	Non Statutory	Taxable	87.20	89.00
	School bookings outside school hours	Non Statutory	Taxable	134.00	137.00
4754 - East Caulfield Reserve Multi Sport Facility	SCHOOL BOOKINGS OUTSIDE SCHOOL HOURS	Non Statutory	Тахаыс	134.00	137.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	20.00	21.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Small Court - Per Hour Peak (6pm- 9pm) {closes 10pm} Mon - Sun)	Non Statutory	Taxable	30.00	31.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	30.00	31.00
East Caulfield Reserve-Multi Sport Facility - Casual Hire Rate, GECC resident, GECC club & GECC school	Single Large Court - Per Hour Peak (6pm- 10pm Mon - Sun)	Non Statutory	Taxable	40.00	41.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	30.00	31.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Small Court - Per Hour Peak (6pm- 10pm Mon - Sun)	Non Statutory	Taxable	40.00	41.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	40.00	41.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, non GECC resident, non GECC club & non GECC school	Single Large Court - Per Hour Peak (6pm- 10pm Mon - Sun)	Non Statutory	Taxable	50.00	51.00
East Caulfield Reserve Multi Sport Facility - Casual Hire Rate, Commercial Rate	Single Small Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	40.00	41.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Small Court - Per Hour Peak (6pm- 10pm Mon - Sun)	Non Statutory	Taxable	50.00	51.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Off Peak (7am-5pm Mon - Sun)	Non Statutory	Taxable	50.00	51.00
East Caulfield Reserve Multi Sport Facility - Commercial Rate	Single Large Court - Per Hour Peak (6pm- 10pm Mon - Sun)	Non Statutory	Taxable	60.00	61.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
PLANNING AND PLACE						
<u>Urban Planning</u>						
3121 - Urban Planning - Statutory Fees						
Fees for applications under Section 47 of the Planning and Environment Act 1987 (regulation 9) - Table 2 in the Planning and						
Environment (Fees) Regulations 2016	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 2 To develop single dwelling <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 3 To develop single dwelling \$10,000-\$100,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 4 To develop single dwelling \$100,000-\$500,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 5 To develop single dwelling \$500,000-\$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 6 To develop single dwelling \$1.000,000-\$2,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 7 VicSmart <\$10,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 8 VicSmart >\$10,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 9 VicSmart subdivision	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 10 Other development <\$100,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 11 Other development \$100,000- \$1,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 12 Other development \$1,000,000- \$5,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 13 Other development \$5,000,000- \$15,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 14 Other development \$15,000,000 \$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 15 Other development >\$50,000,000	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 16 Subdivide existing building	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 17 Subdivide land into two lots (other than VicSmart)	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 18 Realignment or consolidation	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 19 Subdivide land (3 or more lots)	Statutory	Free	Statutory Charges	Statutory Charges	
	Class 20 (Remove or vary a restriction) Class 21 Permit not otherwise provided for in the regulations (i.e. Sale or	Statutory	Free	Statutory Charges	Statutory Charges	
	consumption of liquor, reduction or waiver of car parking)	Statutory	Free	Statutory Charges	Statutory Charges	

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Fees for applications under Section 72 of the Planning and Environment Act 1987 (regulation 11) - Table 3 in the Planning					
and Environment (Fees) Regulations 2016	Class 1 Use only	Statutory	Free	Statutory Charges	Statutory Charges
	Class 2 Amendment to a permit (other than to use and/or development of a single dwelling), to change a statement of what the permit allows, or to change any or all of the conditions of a permit	Statutory	Free	Statutory Charges	Statutory Charges
	Class 3 Amendment to a class 2 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 4 Amendment to a class 3 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 5 Amendment to a class 4 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 6 Amendment to a class 5 or 6 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 7 Amendment to a class 7 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 8 Amendment to a class 8 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 9 Amendment to a class 9 permit *	Statutory	Free	Statutory Charges	Statutory Charges
	Class 10 Amendment to a class 10 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 11 Amendment to a class 11 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 12 Amendment to a class 12, 13, 14 or 15 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 13 Amendment to a class 16 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 14 Amendment to a class 17 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 15 Amendment to a class 18 permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 16 Amendment to a class 19 permit* Class 17 Amendment to a class 20	Statutory	Free	Statutory Charges	Statutory Charges
	permit*	Statutory	Free	Statutory Charges	Statutory Charges
	Class 18 Amendment to a class 21 permit*	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 10 of the Planning and Environment (Fees) Regulations 2016	For combined permit applications	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 12 of the Planning and Environment (Fees) Regulations 2016	To amend an application under Section57A(3)(a)	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 13 of the Planning and Environment (Fees) Regulations 2016	For a combined application to amend a permit	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 14 of the Planning and Environment (Fees) Regulations 2016	For a combined permit and planning scheme amendment	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 15 of the Planning and Environment (Fees) Regulations 2016	For a certificate of compliance	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 16 of the Planning and Environment (Fees) Regulations 2016	For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Statutory	Free	Statutory Charge	Statutory Charges
Fee under Regulation 17 of the Planning and Environment (Fees) Regulations 2016	For a planning certificate	Statutory	Free	Statutory Charge	Statutory Charges

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Fee under Regulation 18 of the Planning and Environment (Fees) Regulations 2016	Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 6 of the Subdivision (Fees) Regulations 2016	For certification of a plan of subdivision	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 7 of the Subdivision (Fees) Regulations 2016	Alteration of a plan under Section 10(2) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
Fee under Regulation 8 of the Subdivision (Fees) Regulations 2016	Amendment of a certified plan under Section 11(1) of the Subdivision Act 1988	Statutory	Free	Statutory Charges	Statutory Charges
3121 - Urban Planning - Non-statutory fees					
Procedural requests	To amend plans under Secondary Consent (minor)	Non Statutory	Free	400.00	400.00
Procedural requests	To amend plans under Secondary Consent (major)	Non Statutory		Not applicable for 2017-18	600.00
Procedural requests	Request to extend the expiry date of a planning permit (first request)	Non Statutory	Free	300.00	315.00
Procedural requests	Request to extend the expiry date of a planning permit (second and subsequent request)	Non Statutory	Free	Not applicable for 2017-18	415.00
Procedural requests	Request to endorse plans or documents under a condition or a planning permit (second and subsequent request)	Non Statutory	Taxable	120.00	125.00
Public notification	Per public notice to be displayed on site Fixed fee (for up to 10 public notices sent	Non Statutory	Free	65.00	65.00
Public notification	by post)	Non Statutory	Free	125.00	125.00
Public notification	For each additional public notice sent by post	Non Statutory	Free	12.00	12.00
Planning information and pre-application advice	Request for specific planning information	Non Statutory	Free	135.00	140.00
Planning information and pre-application advice	Pre-application advice (written advice) (minor applications)	Non Statutory	Free	Not applicable for 2017-18	125.00
Planning information and pre-application advice	Pre-application advice (written advice) (major applications)	Non Statutory	Free	Not applicable for 2017-18	250.00
Planning information and pre-application advice	Pre-application meeting (in addition to written advice)	Non Statutory	Free	Not applicable for 2017-18	125.00
Planning information and pre-application advice	Subsequent pre-application advice following initial response (written advice)	Non Statutory	Free	Not applicable for 2017-18	125.00
Administrative fees	Search and copy fees	Non Statutory	Free	80.00	85.00
Administrative fees	Search and copy fees (post 2016 - provided electronically) Plan folding fee (for each plan larger that	Non Statutory	Free	Not applicable for 2017-18  Not applicable for	50.00
Administrative fees	A3 size)	Non Statutory	Free	2017-18	3.50
Administrative fees	Plan folding fee (for up to 10 pages at A3 size)	Non Statutory	Free	Not applicable for 2017-18	3.50
Administrative fees	Digitisation fee (any submission that includes paper size larger than A3 size)	Non Statutory	Free	Not applicable for 2017-18	100.00
Administrative fees	Digitisation fee (any submission that includes A3 and/or A4 size only)	Non Statutory	Free	Not applicable for 2017-18	50.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Photocopies of Plans	Size A0: 1 - 3 Copies - Per Copy	Non Statutory	Free	7.80	7.80
	Size A1: 4 or More - Per Copy	Non Statutory	Free	7.80	7.80
	Size A2: 4 or More - Per Copy	Non Statutory	Free	7.80	7.80
	Size A4 - Per Copy	Non Statutory	Free	2.40	2.40
	Size A3 - Per Copy	Non Statutory	Free	2.80	2.80
City Futures Fee under Regulation 6 of the Planning and Environment (Fees) Regulations 2016	Copy of Objections - Per Objection	Non Statutory	Free	2.50	2.50
Stage 1	For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment	Statutory	Free	Statutory Charges	2,929.30
Stage 2	For: a) considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Statutory	Free	Statutory Charges	14,518.60
	(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Statutory	Free	Statutory Charges	29,008.80
	(iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and	Statutory	Free	Statutory Charges	38,778.00
Stage 3	b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.  For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Statutory	Free	Statutory Charges	462.20

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Community Safety And Compliance					
3400 - Building Control					
Permits	Fences Permit Fee Reblocks, Garages, Carports, Verandas	Non Statutory	Taxable	530.00	540.00
	Permit Fee	Non Statutory	Taxable	725.00	
	Other Garages and Swimming Pools	Non Statutory	Taxable	725.00	739.00
	Pool Fences only	Non Statutory	Taxable	410.00	418.00
Dwelling Additions (including 4 inspections) cost/80	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,030.00	2,070.00
Dwelling Additions (including 4 inspections) cost/100	Minimum Fee- Registered Builder	Non Statutory	Taxable	1,670.00	1,703.00
Dwellings (including 4 inspections) cost/100	Minimum Fee - Owner Builder	Non Statutory	Taxable	2,730.00	2,784.00
Dwellings (including 4 inspections) cost/120	Minimum Fee - Registered Builder	Non Statutory	Taxable	2,290.00	2,335.00
Commercial Cost/100	(Up to \$20k - including 2 inspects)	Non Statutory	Taxable	850.00	867.00
	(\$20k and over)	Non Statutory	Taxable	Cost/100	Cost/100
Demolition Fees	Domestic - within Municipality	Non Statutory	Taxable	640.00	652.00
	Commercial	Non Statutory	Taxable	Price on Application	Price on application
Special Assessments	Domestic - per hour (minimum 1 hour)	Non Statutory	Taxable	165.00	168.00
Application fee to retain works constructed	Commercial - per hour (minimum 1 hour)	Non Statutory	Taxable	440.00	448.00
without a building permit	Fee for the assessment of documentation submitted to Council to justify if a building or works are to remain that has been				
	constructed or carried out without a building permit. Additional fee may be applicable according to the complexity of				
	the illegal works and documentation submitted for assessment. Total fee to be determined by the Manager.	Non Statutory	Taxable	Min \$560.00	Min \$571.00
Inspection Rates	Within Municipality	Non Statutory	Taxable	153.00	156.00
	Lapsed Permits	Non Statutory	Taxable	405.00	413.00
	Additional Inspections	Non Statutory	Taxable	155.00	158.00
External Inspections	<b>.</b>	Non Statutory	Taxable	360.00	367.00
Occupancy Permits	Prescribed Temporary Structures	Non Statutory	Free	570.00	
	Place for Public Entertainment	Non Statutory	Free	2,820.00	
Siting approval- Prescribed Temporary Structures	Amendment to above CO Certificates  Siting approval of prescribed temporary structures - Building Act s 57(1)(a)	Non Statutory  Non Statutory	Free Free	360.00 280.00	
Council Dispensation Applications (Building Regulations 2006)	Council Consent (Part 4 siting, Building Regulations 2006) per Regulation Applicable. Maximum fee set by			233.00	200.00
	Legislation, charges are currently estimated.	Non Statutory	Free	261.00	283.40
	Corner fences combined application	Non Statutory	Free	390.00	397.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
	Domestic buildings- Dispensation or performance determination Reg. 233, 231, 229	Non Statutory	Free	330.00	336.00
	Commercial buildings- Dispensation or performance determination Reg. 233, 213, 229	Non Statutory	Free	655.00	
Hoarding Permits	Hoarding Permits - Fee Per Month	Non Statutory	Free	\$165 + (value) * (value) * \$3.00	\$168 + (value) * (value) * \$4.00
	Renewal	Non Statutory	Free	\$84 + (value) * (value) * \$3.00	\$85 + (value) * (value) * \$4.00
Statutory Inspections	Pool Certificate/ Subdivisions	Non Statutory	Taxable	410.00	418.00
Protection of Public	Statutory Reg. 116	Statutory	Taxable	Not applicable for 2017-18	289.60
Modifications for Existing Building Redevelopment	Domestic - Per Modification	Non Statutory	Taxable	340.00	346.00
Extensions	Domestic	Non Statutory	Taxable	180.00	183.00
Cancellations of Permits	Domestic	Non Statutory	Free	180.00	183.00
Construction Management Plan Variation Fee	Assessment of variations to construction management plans	Non Statutory	Free	110.00	112.00
Building Appeals Commission/Melbourne Water Fees Re Modifications	Various Fees Depending on Modifications	Non Statutory	Free	Various (20)	Various
Plan Copies	Fee Includes \$30 Search Fee	Non Statutory	Free	Fee Includes \$30 Search Fee	Fee Includes \$31 Search Fee
	Usually \$28 First 4 Copies, Discount for Further Copies	Non Statutory	Free	Various	Various
Copies of building permit documentation		Non Statutory	Free	40.00	
Building Permit Levy (State Government)	Statutory Fee - works >10,000	Statutory	Free	Set by State Government	Set by State Government
Computation Checking	Recovery of Charges to GECC	Non Statutory	Taxable	Various	Various
Property Information Fee - GECC	Statutory (Set by Legislation - Charges are currently estimated) Statutory Fee - Domestic (Set by	Statutory	Free	52.00	46.10
Permit Lodgement Fees	Legislation Charges are currently estimated)	Statutory	Free	38.80	118.90
	Statutory Fee - Commercial (Set by Legislation Charges are currently				
Certificate from Council to enable a	estimated)	Statutory	Free	38.80	118.90
Demolition permit to be issued	Section 29A	Statutory	Free	65.40	83.10
3224 - Animal Control Services	Cat registration to as				
Cat Registration	Cat registration fees				
	Sterilised and Microchipped (including \$2 State Levy)	Non Statutory	Free	34.60	35.60
	Non Sterilised (Max fee) (including \$2 State Levy)	Non Statutory	Free	100.85	102.90
	Over 10 years (including \$2 State Levy)	Non Statutory	Free	34.60	35.30
	FCC/Reg (including \$2 State Levy)	Non Statutory	Free	34.60	35.30
	Microchipped Non Sterilised (existing registrations only) (including \$2 State Levy)	Non Statutory	Free	34.60	35.30

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
	Pensioner Rate - Cat Sterilised and Micro chipped (including \$2 State Levy)	Non Statutory	Free	18.30	19.00
	Pensioner Rate - Cat Non Sterilised (including \$2 State Levy)	Non Statutory	Free	51.40	52.40
Dog Registration	Dog registration fees				
	Sterilised and Microchipped (including \$3.50 State Levy)	Non Statutory	Free	52.80	53.90
	Non Sterilised (Max fee) (including \$3.50 State Levy)	Non Statutory	Free	153.00	156.00
	Over 10 years (including \$3.50 State Levy)	Non Statutory	Free	52.80	53.90
	FCC/Reg (including \$3.50 State Levy)	Non Statutory	Free	52.80	53.90
	Microchipped Non Sterilised (existing registrations only) (including \$3.50 State Levy)	Non Statutory	Free	52.80	53.90
	Pensioner Rate - Dog Sterilised and Microchipped (including \$3.50 State Levy)  Pensioner Rate - Dog Non Sterilised	Non Statutory	Free	28.15	28.70
	(including \$3.50 State Levy)	Non Statutory	Free	78.20	79.80
	Obedience Trained (including \$3.50 State Levy)	Non Statutory	Free	28.15	28.70
	Obedience Trained - Pensioner Rate (including \$3.50 State Levy)	Non Statutory	Free	15.85	16.20
	Restricted Breed and Declared Dangerous Dog (including \$3.50 State Levy)	Non Statutory	Free	310.35	316.55
	Dangerous Dog which is a Guard Dog or Protection Trained (including \$3.50 State Levy)	Non Statutory	Free	153.00	156.00
Domestic Animal Business	Pet Shop Registration (Includes \$10.00 State Levy)	Non Statutory	Free	325.00	
Animal Registration Register	Copy of Pet Registration Information	Statutory	Free	47.20	48.15
Impoundment Fees	Fee Prior to Delivery to Pound	Non Statutory	Free	92.00	
	Pound Release Fee within 8 days (if animal is unregistered at time of impoundment)	Non Statutory	Free	\$99.00 plus pound contractor variable costs including vaccination and holding costs	\$350.00 plus pound contractor variable costs including vaccination and holding costs
	Seized animals - charge per day after 8 days - pound contractor cost.	Non Statutory	Free	25.70	26.20
	Permit for more than 2 cats/dogs	Non Statutory	Free	60.00	61.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
3210 - Local Laws					
Waste Bin Permits (Road Occupancy Permits)		Non Statutory	Free	77.00	78.50
Materials on Nature Strips	Flat Rate Per Week	Non Statutory	Free	77.00	78.50
Footpath Trading Permits	Area 1 per sq/m	Non Statutory	Free	47.50	48.50
	Area 2 per sq/m	Non Statutory	Free	38.50	39.50
	Area 3 per sq/m	Non Statutory	Free	30.20	31.00
	A' Frame Signs	Non Statutory	Free	111.00	113.00
	Coffee Shop Windbreaks	Non Statutory	Free	185.00	189.00
	Gas Heaters	Non Statutory	Free	53.50	54.50
	Magazine Racks	Non Statutory	Free	111.00	113.00
Footpath/road occupancy permit	Footpath/road Occupancy Permits - Fee Per Month	Non Statutory	Free	\$165+(value)* (value)*\$3.00	\$168 + (value) * (value) * \$4.00
Mobile Crane Permits	Flat Fee + Value of Footpath Rental/Car Spaces Taken	Non Statutory	Free	166.00	169.00
Works Zone Permits	Three months or less per zone	Non Statutory	Free	935.00	954.00
	Six months	Non Statutory	Free	1,665.00	1,698.00
	Nine months	Non Statutory	Free	2,165.00	2,208.00
	12 Months	Non Statutory	Free	2,700.00	2,754.00
	Extension per month	Non Statutory	Free	445.00	454.00
	Additional bays per month	Non Statutory	Free	173.00	176.50
Property Clean Up		Non Statutory	Free	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Rubbish	Per Site	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Removal of Overhanging Shrubs	Contractor Fees	Non Statutory	Taxable	Variable according to tendered schedule of fees under contract.	Variable according to tendered schedule of fees under contract.
Street Closure Permit (Street Parties)	Permit Fee	Non Statutory	Free	158.00	161.00
Reserved Parking- Film sites etc.	Unrestricted Time Zones Per Car Space	Non Statutory	Free	49.60	51.00
	Time Restricted Zones Per Car Space	Non Statutory	Free	92.30	94.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees					
User Charges and Other Fees	Description Fe	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019
				(\$)	(\$)
Traffic, Parking And Safety					
3200 - Traffic and Parking Management					
Magistrate Court Fees		Statutory	Free	Various	Various
3220 - Parking Management					
Parking Infringements	Non Compliance of Road Rules	Statutory	Free	Various	Various
Fines Victoria Parking Infringements		Statutory	Free	Various	Various
Residential Parking Permits	Additional permit charge (first 3 are free)	Non Statutory	Free	112.00	114.00
Tradespersons Permit	Per week charge for residential parking spaces	Non Statutory	Free	41.00	42.00
Parking Fees Caulfield Racecourse		Non Statutory	Taxable	Various	Various
	First Two Hours (all areas)	Non Statutory	Taxable	2.10	2.20
	All Day Areas Nos. 1 & 2	Non Statutory	Taxable	5.80	5.90
Traffic Photos	Traffic Photos (printed and posted)	Non Statutory	Free	15.50	16.00
User Fees General		Non Statutory	Free	Various	Various
Miscellaneous Income		Non Statutory	Taxable	Various	Various
Car Share Parking Bay	Establishment Fee	Non Statutory	Taxable	New Fee	1,000.00
	Annual Renewal Fee		Taxable	New Fee	500.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees						
User Charges and Other Fees	Description	Fee Type	GST Status	Charges per unit 2017-2018	Charges per unit 2018-2019	
				(\$)	(\$)	
CORPORATE SERVICES		T				
Corporate Counsel						
2400 - Statutory & Local Government Act						
		_	_	Statutory Fees Set By State	Statutory Fees Set By State	
Freedom of Information Fees	Set Statutory Fees = per Application	Statutory	Free	Government	Government	

## Appendix E – Schedule of Glen Eira Leisure (GEL) User Charges and Other Fees

This appendix presents the fees and charges which will be charged in respect to various goods and services provided during the 2018-19 year

In order to allow for promotional and marketing programs, the GEL Manager will have limited delegated authority to vary a fee:

- by not more than 5 per cent; and
- for not more than two months.

All the fees below are of a non-statutory nature.

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure					
User Charges and Other Fees	Description	GST Status	Charges per	Charges per unit 2018-2019 (\$)	
Glen Eira Sports & Aquatic Centre - (GESAC)					
4759 - Administration & Human Resource - Creche					
Creche Members	10 x Creche Members Casual Rate	GST free	67.50	67.50	
Creche Members	Creche Members Casual Rate	GST free	7.50	7.50	
Creche Members	10 x Creche Platinum Members Rate	GST free	57.35	57.35	
Creche Non Members	Creche Non Members Casual Rate	GST free	11.60	11.60	
4761 - Administration & Human Resource - Consumables					
Sundry Income	Member Wrist Band	Taxable	18.00	18.00	
Sundry Income	Member Wrist Band - Upgrade	Taxable	14.00	14.00	
Sundry Income	Replacement Card	Taxable	8.70	8.70	
Uniform Purchase	Uniform	Taxable	50.00	75.00	
4762 - Gesac Aquatics - Learn To Swim					
Learn To Swim	Gold Swim School Membership	GST free	Not Applicable for 2017-18	23.00	
Learn To Swim	Foundation Swim School Membership	GST free	18.50	18.50	
Learn To Swim	Swim School membership	GST Free	19.25	19.25	
Learn To Swim	Swim School Membership Flexi	GST free	21.00	21.00	
Learn To Swim	Swim School 3 month Term	GST free	273.00	280.00	
Learn To Swim	Private Lesson	GST free	63.50	64.50	
Holiday Program	Swim School Fastlane - Member	GST Free	54.00	55.00	
Holiday Program	Swim School Fastlane - Non Member	GST Free	105.00	108.00	
Joining Fees	Administration Fee	Taxable	30.00	30.00	
Junior Swim Squad	Junior Swim Squad	Taxable	21.00	21.50	
Junior Swim Squad	Junior Swim Squad Flexi	Taxable	23.00	23.50	
Junior Swim Squad	Junior Swim Squad 3 month Term	Taxable	299.00	307.00	

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure					
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)	
4763- Gesac Aquatics - Schools	July 2017 - December 2017 Prices (Prices to be reset in January 2018)				
School Swimming Program	Max 6 per class	GST Free	10.40	10.80	
School Swimming Program	Max 8 per class	GST Free	9.70	10.10	
School Swimming Program	Max 10 per class	GST Free	9.10	9.50	
	January 2018 - June 2018 Prices				
School Swimming Program	Max 6 per class	GST Free	10.80	11.20	
School Swimming Program	Max 8 per class	GST Free	10.10	10.50	
School Swimming Program	Max 10 per class	GST Free	9.50	9.90	
4765- Gesac Aquatics - Birthday Parties					
Birthday Party Program	Birthday Party Program - Snack Menu	Taxable	32.00	34.00	
Birthday Party Program	Birthday Party Program - Meal Menu	Taxable	34.30	36.30	
Birthday Party Program	Birthday Party Program - Feast Menu	Taxable	36.50	38.50	
Birthday Party Program	Birthday Party Deposit	Taxable	100.00	100.00	
4766- Gesac Aquatics - Casual Entry					
Adult Swims	10x Adult Swim General Admission	Taxable	79.50	79.50	
Adult Swims	Adult Swim General Admission	Taxable	9.95	9.95	
Adult Swims	Adult Swim Off Peak	Taxable	7.95	7.95	
Over 70's with concession Swim	Adult Swim General Admission	Taxable	2.00	2.00	
Over 70's Swim	Adult Swim General Admission	Taxable	6.95	6.95	
Concession Swims	10 x Concession General Admission	Taxable	65.00	67.00	
Concession Swims	Concession Swim General Admission	Taxable	7.70	7.90	
Concession Swims	Concession Swim Off Peak	Taxable	6.50	6.70	
Child Swims	10 x Child General Admission	Taxable	65.00	67.00	
Child Swims	Child Swim General Admission	Taxable	7.70	7.90	
Child Swims	Child Swim Off Peak	Taxable	6.50	6.70	
Group Swims	10 x Group Swim General Admission	Taxable	260.00	265.00	
Group Swims	Group Swim General Admission	Taxable	32.00	33.00	
Group Swims	Group Swim Off Peak	Taxable	26.00	26.50	
Aquatic Wellness	10 x Aquatic Wellness General Admission	Taxable	131.40	135.00	
Aquatic Wellness	Aquatic Wellness General Admission	Taxable	14.60	14.80	

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure					
User Charges and Other Fees	Description	GST Status	Charges per	Charges per unit 2018-2019 (\$)	
Aquatic Wellness	10 x Aquatic Wellness Concession	Taxable	104.40	107.00	
Aquatic Wellness	Aquatic Wellness Concession	Taxable	11.60	11.70	
Aquatic Wellness	Aquatic Wellness Upgrade	Taxable	4.65	4.85	
Aquatic Wellness	Aquatic Wellness Upgrade - General Concession	Taxable	3.60	3.80	
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak Concession	Taxable	4.90	5.00	
Aquatic Wellness	Aquatic Wellness Upgrade - Off Peak	Taxable	6.65	6.85	
Bulk Visit Passes	GESAC Club Card Fee	Taxable	50.00	50.00	
Spectator Fees  4769 - Gesac Aquatics - Pool Hire	Spectator Fees July 2018 - December 2018 Prices (Prices to be reset in January 2019)	Taxable	3.90	3.90	
Pool Hire	25m Pool - Lane	Taxable	62.00	65.00	
Pool Hire	25m Pool - Lane (School/Term)	Taxable	56.00	58.00	
Pool Hire	25m Pool - Lane (Contract)	Taxable	49.00	51.50	
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	47.50	50.00	
Pool Hire	25m Pool - Whole Pool	Taxable	350.00	370.00	
Pool Hire	50m Pool - Lane	Taxable	62.00	65.00	
Pool Hire	50m Pool - Lane (School/Term)	Taxable	56.00	59.00	
Pool Hire	50m Pool - Lane (Contract)	Taxable	49.00	51.50	
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	47.50	50.00	
Pool Hire	50m Pool - Whole Pool	Taxable	350.00	370.00	
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	180.00	190.00	
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	49.00	51.50	
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	24.50	25.50	
Pool Hire	Wellness Program Pool - Whole Pool	Taxable	190.00	200.00	
Pool Hire	LTS Pool - Lane	Taxable	30.50	32.00	
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	27.00	28.50	
Pool Hire	LTS Pool - Lane (Contract)	Taxable	22.00	23.00	
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	20.00	21.00	
Pool Hire	LTS Pool - Whole Pool	Taxable	125.00	130.00	
Pool Hire	Leisure Pool	Taxable	180.00	190.00	

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Pool Hire	Water Slides	Taxable	180.00	190.00
Pool Hire	Ultimate Package	Taxable	850.00	900.00
Pool Hire	Ultimate Package - After 9pm	Taxable	1,050.00	1,100.00
Pool Hire	Fun Package	Taxable	660.00	690.00
Pool Hire	Fun Package - After 9pm	Taxable	825.00	865.00
Pool Hire	Child Care Room	Taxable	95.00	100.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	55.00	40.00
Pool Hire	Instructor	Taxable	61.00	62.50
Pool Hire	Lifeguard	Taxable	56.00	57.50
Pool Hire	Out of Hours Staff Surcharge	Taxable	61.00	62.50
Pool Hire	Inflatable	Taxable	180.00	190.00
Pool Hire	Carnival Equipment	Taxable	61.00	62.50
	January 2019 - June 2019 Prices			
Pool Hire	25m Pool - Lane	Taxable	65.00	68.00
Pool Hire	25m Pool - Lane (School/Term)	Taxable	58.00	61.00
Pool Hire	25m Pool - Lane (Contract)	Taxable	51.50	54.00
Pool Hire	25m Pool - Lane (Contract - High Usage)	Taxable	50.00	52.50
Pool Hire	25m Pool - Whole Pool	Taxable	370.00	390.00
Pool Hire	50m Pool - Lane	Taxable	65.00	68.00
Pool Hire	50m Pool - Lane (School/Term)	Taxable	59.00	62.00
Pool Hire	50m Pool - Lane (Contract)	Taxable	51.50	54.00
Pool Hire	50m Pool - Lane (Contract - High Usage)	Taxable	50.00	52.50
Pool Hire	50m Pool - Whole Pool	Taxable	370.00	390.00
Pool Hire	50m Pool - Whole Pool (Contract - High Usage)	Taxable	190.00	200.00
Pool Hire	Wellness Program Pool - 2m Lane	Taxable	51.50	54.00
Pool Hire	Wellness Program Pool - Additional Metre	Taxable	25.50	27.00
Pool Hire	Wellness Program Pool - Half Pool	Taxable	200.00	210.00
Pool Hire	LTS Pool - Lane	Taxable	32.00	33.50
Pool Hire	LTS Pool - Lane (School/Term)	Taxable	28.50	30.00
Pool Hire	LTS Pool - Lane (Contract)	Taxable	23.00	24.00
Pool Hire	LTS Pool - Lane (Contract - High Usage)	Taxable	21.00	22.00
Pool Hire	LTS Pool - Whole Pool	Taxable	130.00	140.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Pool Hire	Leisure Pool	Taxable	190.00	200.00
Pool Hire	Water Slides	Taxable	190.00	200.00
Pool Hire	Ultimate Package	Taxable	900.00	950.00
Pool Hire	Ultimate Package - After 9pm	Taxable	1,100.00	1,150.00
Pool Hire	Fun Package	Taxable	690.00	720.00
Pool Hire	Fun Package - After 9pm	Taxable	865.00	905.00
Pool Hire	Child Care Room	Taxable	100.00	100.00
Pool Hire	Child Care Room (School/Term/Industry)	Taxable	57.00	40.00
Pool Hire	Instructor	Taxable	62.50	65.00
Pool Hire	Lifeguard	Taxable	57.50	60.00
Pool Hire	Out of Hours Staff Surcharge	Taxable	62.50	65.00
Pool Hire	Inflatable	Taxable	190.00	200.00
Pool Hire	Carnival Equipment	Taxable	62.50	64.00
4774 - Gesac Operations - Administration				
Lockers	Small Locker	Taxable	2.50	2.50
Lockers	Medium Locker	Taxable	3.50	3.50
Lockers	Large Locker	Taxable	4.50	4.50
4775 - Gesac Sales & Marketing - Foundation				
Foundation Membership	Foundation Membership Stage 1	Taxable	18.95	18.95
Foundation Membership	Foundation Membership Stage 2	Taxable	19.95	19.95
Foundation Membership	Foundation Membership Stage 3	Taxable	21.95	21.95
4777 - Gesac Sales & Marketing				
Full Membership	GOLD Membership Direct Debit - 12 month minimum - weekly fee	Taxable	22.95	22.95
Full Membership	GOLD Membership Direct Debit - 1 month minimum - weekly fee	Taxable	26.95	26.95
Full Membership	GOLD Membership 3 month Term	Taxable	400.00	400.00
Full Membership	GOLD Membership 6 month Term	Taxable	750.00	750.00
Full Membership	GOLD Membership 12 month Term	Taxable	1,243.00	1,243.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Concession Membership	GOLD Concession Membership Direct Debit - 12 month minimum	Taxable	19.95	19.95
Concession Membership	GOLD Concession Membership Direct Debit - 1 month minimum	Taxable	23.95	23.95
Concession Membership	GOLD Concession Membership 3 month Term	Taxable	361.00	361.00
Concession Membership	GOLD Concession Membership 6 month Term	Taxable	672.00	672.00
Concession Membership	GOLD Concession Membership 12 month Term	Taxable	1,087.00	1,087.00
Aquatic Membership	Aquatic Membership Direct Debit - 12 month	Taxable	14.95	15.50
Aquatic Membership	Aquatic Membership Direct Debit - 1 month	Taxable	17.95	18.50
Aquatic Membership	Aquatic Membership 3 month Term	Taxable	283.00	290.00
Aquatic Membership	Aquatic Membership 6 month Term	Taxable	516.00	530.00
Aquatic Membership	Aquatic Membership 12 month Term	Taxable	827.00	850.00
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 12 month	Taxable	12.95	13.50
Aquatic Concession Membership	Aquatic Concession Membership Direct Debit - 1 month	Taxable	15.95	16.50
Aquatic Concession Membership	Aquatic Concession Membership 3 month Term	Taxable	257.00	265.00
Aquatic Concession Membership	Aquatic Concession Membership 6 month Term	Taxable	464.00	475.00
Aquatic Concession Membership	Aquatic Concession Membership 12 month Term	Taxable	723.00	740.00
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 12 month	Taxable	11.95	12.50
Aquatic Junior Membership	Aquatic Junior Membership Direct Debit - 1 month	Taxable	14.95	15.50
Aquatic Junior Membership	Aquatic Junior Membership 3 month Term	Taxable	244.00	250.00
Aquatic Junior Membership	Aquatic Junior Membership 6 month Term	Taxable	438.00	450.00
Aquatic Junior Membership	Aquatic Junior Membership 12 month Term	Taxable	671.00	690.00
Corporate Membership	Corporate Membership Direct Debit - 12 month minimum	Taxable	20.95	20.95
Corporate Membership	Corporate Membership Direct Debit - 1 month minimum	Taxable	24.95	24.95
Corporate Membership	Corporate Membership 3 month Term	Taxable	374.00	374.00
Corporate Membership	Corporate Membership 6 month Term	Taxable	698.00	698.00
Corporate Membership	Corporate Membership 12 month Term	Taxable	1,139.00	1,139.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Activate Membership	Activate Membership Direct Debit	Taxable	17.95	17.95
Activate Membership	Activate Membership 3 month Term	Taxable	283.00	283.00
Activate Membership	Activate Membership 6 month Term	Taxable	516.00	516.00
Activate Membership	Activate Membership 12 month Term	Taxable	983.00	983.00
Junior Membership	Junior Membership Direct Debit	Taxable	17.95	17.95
Junior Membership	Junior Membership 3 month Term	Taxable	283.00	283.00
Junior Membership	Junior Membership 6 month Term	Taxable	525.00	525.00
Junior Membership	Junior Membership 12 month Term	Taxable	983.00	983.00
4779 - Gesac Sales & Marketing - Joining Fees				
Joining Fees	Joining Fee 1	Taxable	99.00	99.00
Joining Fees	Joining Fee 2	Taxable	49.00	49.00
Admin Fees	Admin Fees	Taxable	49.95	49.95
4782 - Gesac - Sport, Health & Wellbeing - Bulk Visit				
Bulk Visit Passes	10 x Group Fitness Pass	Taxable	166.50	170.00
Bulk Visit Passes	10 x Concession Group Fitness Pass	Taxable	148.50	152.00
4784 - Gesac - Sport, Health & Wellbeing - Gym				
Casual Gym	Centre Visit Pass	Taxable	26.95	26.95
Casual Gym	Concession Centre Visit Pass	Taxable	23.95	23.95
Casual Gym	Health Assessment	Taxable	35.00	35.00
Casual Gym	Living Longer Living Stronger	Taxable	7.50	7.70
Casual Gym	Living Longer Living Stronger Consultation	Taxable	34.00	35.00
4785 - Gesac - Sport, Health & Wellbeing - Facilities Hire				
Wet Program	Aqua Aerobics Group Class	Taxable	195.00	205.00
Dry Program	Group Fitness Class	Taxable	195.00	205.00
Dry Program	Group Cycle Class	Taxable	175.00	190.00
Dry Program	Group Fitness Studio Hire	Taxable	125.00	135.00
Dry Program	Group Fitness Studio Hire (High Use)	Taxable	85.00	90.00
Dry Program	Mind and Body Studio Hire	Taxable	105.00	110.00
Dry Program	Mind and Body Studio Hire (High Use)	Taxable	66.00	70.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
4786 - Gesac - Sport, Health & Wellbeing - Stadium				
Competition Fees	Competition Team Fees Senior	Taxable	76.00	79.00
Competition Fees	Junior Futsal Development Program	Taxable	12.80	12.80
Competition Fees	Junior Netball Development Program	Taxable	12.80	12.80
Stadium Hire	Court Hire - Peak	Taxable	63.50	63.50
Stadium Hire	Court Hire - Schools	Taxable	51.50	53.00
Stadium Hire	Court Hire - Off Peak	Taxable	39.50	41.50
Casual Use	Casual Use	Taxable	6.30	6.30
Registration	Netball Registration	Taxable	295.00	295.00
Registration	Futsal Registration	Taxable	195.00	199.00
Competition Fees	Junior Futsal Competition	Taxable	12.80	12.80
Competition Fees	Junior Netball Competition	Taxable	12.80	12.80
4788 - Gesac - Sport, Health & Wellbeing - Group Exercise				
Casual Group Exercise	Casual Group Exercise	Taxable	18.50	18.95
Casual Group Exercise	Casual Concession Group Exercise	Taxable	16.50	16.95
Casual Group Exercise	Casual Activate Group Exercise Classes	Taxable	12.50	12.95
Casual Group Exercise	Casual over 70's with Concession for Seniors classes	Taxable	Not Applicable for 2017-18	2.00
Casual Group Exercise	Casual over 70's for Seniors classes	Taxable	Not Applicable for 2017-18	6.95
Casual Virtual Fitness	Casual Group Exercise	Taxable	Not Applicable for 2017-18	5.00
4789 - Gesac - Sport, Health & Wellbeing - Personal Training				
Personal Training	PT Plus One	Taxable	41.95	43.95
Personal Training	PT Plus Two	Taxable	41.95	43.95
Personal Training	PT Plus Three	Taxable	41.95	43.95
Personal Training	PT 5 pack	Taxable	249.75	259.75
Personal Training	PT 10 pack	Taxable	459.50	479.50
Personal Training	PT 20 pack	Taxable	879.00	879.00
Starter Packs	PT Kickstart	Taxable	99.00	99.00
Platinum Option (WOD BOX)	WOD BOX - Direct Debit	Taxable	19.95	19.95
Platinum Option (WOD BOX)	WOD BOX - 3 month Term	Taxable	309.00	309.00
Platinum Option (WOD BOX)	WOD BOX - 6 month Term	Taxable	569.00	569.00
Platinum Option (WOD BOX)	WOD BOX - 12 month Term	Taxable	1,089.00	1,089.00

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Platinum Option (WOD BOX)	Group Training Casual - Member	Taxable	17.95	18.95
WOD BOX non member	WOD Box only membership	Taxable	29.95	29.95
Ultimate Kickstart	3 PT's plus one month in WOD Box	Taxable	149.00	149.00
2:1 PT 1 P/W	2 Clients with one trainer 30 minutes 1 per week	Taxable	62.50	65.00
2:1 PT 2 P/W	2 Clients with one trainer 30 minutes 2 per week	Taxable	59.50	61.50
2:1 PT 3 P/W	2 Clients with one trainer 30 minutes 3 per week	Taxable	56.50	58.50
2:1 PT 1 P/W upfront	2 Clients with one trainer 30 minutes 1 per week upfront	Taxable	62.50	62.50
2:1 PT 5 sessions	2 Clients with one trainer 30 minutes 10 sessions	Taxable	302.50	302.50
2:1 PT 10 sessions	3 Clients with one trainer 30 minutes 5 sessions	Taxable	585.00	585.00
4791 - Gesac - Sport, Health & Wellbeing - Wellness Centre				
Massage	Massage 30 min Introductory	Taxable	40.00	30.00
Massage	Massage 30 mins	Taxable	60.00	60.00
Massage	Massage 45 mins	Taxable	80.00	80.00
Massage	Massage 60 mins	Taxable	90.00	90.00
Massage	Massage 90 mins	Taxable	130.00	130.00
Beauty Therapy	Upper Lip Waxing	Taxable	10.00	10.00
Beauty Therapy	Chin Waxing	Taxable	10.00	10.00
Beauty Therapy	Stomach Waxing	Taxable	20.00	20.00
Beauty Therapy	Half Leg Waxing	Taxable	25.00	25.00
Beauty Therapy	Three Quarter Leg Waxing	Taxable	35.00	35.00
Beauty Therapy	Full Leg Waxing	Taxable	45.00	45.00
Beauty Therapy	Under Arm Waxing	Taxable	16.00	16.00
Beauty Therapy	Full Arm Waxing	Taxable	30.00	30.00
Beauty Therapy	Half Arm Waxing	Taxable	24.00	24.00
Beauty Therapy	Eyebrow Tint	Taxable	22.00	22.00
Beauty Therapy	Standard Bikini Wax	Taxable	25.00	25.00
Beauty Therapy	G String Wax	Taxable	35.00	35.00
Beauty Therapy	Brazilian Wax	Taxable	45.00	45.00
Beauty Therapy	Upper Back Wax	Taxable	30.00	30.00
Beauty Therapy	Full Back Wax	Taxable	40.00	40.00

Beauty Therapy	ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
Beauty Therapy   Shoulders Wax   Taxable   18.00   18.00   40.00   4751 - Carnegie Swimming Pool   4751 - Carnegie S	User Charges and Other Fees	Description		unit 2017-2018	unit 2018-2019
Beauty Therapy	Beauty Therapy	Chest Wax	Taxable	40.00	40.00
Beauty Thorapy         Half Spray Tan         Taxable         25.00         25.00           Beauty Thorapy         Facial 30 mins         Taxable         60.00         60.00           Beauty Thorapy         Facial 45 mins         Taxable         80.00         80.00           Beauty Thorapy         Facial 60 mins         Taxable         90.00         90.00           Hire         Daily Room Hire         Taxable         100.00         100.00           4751 - Carnesie Swimming Pool         General Admission - Adult         Taxable         6.30         6.55           General Admission - Adult         Taxable         3.50         3.6         6.55           General Admission - Adult         Taxable         3.50         3.6           Concession/Student         Taxable         3.50         3.6           Over 70's with Concession swim         Taxable         1.70         4.8           Not Applicable for 2017-18         2.00         2.00           Family Pass* (Medicare card)         Taxable         17.00         17.5i           Season Tickets - Adults x 20         Taxable         56.00         56.00           Season Tickets - Children x 10         Taxable         3.50         3.24           Season Tickets - Concession	Beauty Therapy	Shoulders Wax	Taxable	18.00	18.00
Beauty Therapy         Facial 30 mins         Taxable         60.00         60.00           Beauty Therapy         Facial 45 mins         Taxable         30.00         80.00           Beauty Therapy         Facial 60 mins         Taxable         90.00         90.00           Hire         Daily Room Hire         Taxable         100.00         100.00           4751 - Garnegie Swimming Pool         General Admission - Adult         Taxable         6.30         6.50           General Admission - Child         Taxable         3.50         3.60           Concession/Student         Taxable         4.70         4.80           Over 70's with Concession swim         Taxable         10' 20' 17-18         2.00           Spectators         Taxable         17.00         17.50         1	Beauty Therapy	Full Spray Tan	Taxable	40.00	40.00
Beauty Therapy         Facial 45 mins         Taxable         80.00         80.00           Beauty Therapy         Facial 60 mins         Taxable         90.00         90.00           Hire         Daily Room Hire         Taxable         100.00         100.00           4751 - Carmede Swimming Pool         General Admission - Adult         Taxable         6.30         6.50           General Admission - Child         Taxable         3.50         3.60           Concession/Student         Taxable         4.70         4.80           Not Applicable         10 - 200         10 - 200         10 - 200           Spectators         Taxable         2.00         2.00           Spectators         Taxable         17.00         17.50           Family Pass* (Medicare card)         Taxable         17.00         17.50           Season Tickets - Adults x 20         Taxable         56.70         58.50           Season Tickets - Children x 20         Taxable         31.50         32.40           Season Tickets - Children x 10         Taxable         75.20         76.20           Season Tickets - Concession x 20         Taxable         42.30         43.20           Family Pass* (Medicare card)         Taxable         425.00	Beauty Therapy	Half Spray Tan	Taxable	25.00	25.00
Beauty Therapy	Beauty Therapy	Facial 30 mins	Taxable	60.00	60.00
Hire	Beauty Therapy	Facial 45 mins	Taxable	80.00	80.00
A751 - Carnegie Swimming Pool   General Admission - Adult   Taxable   6.30   6.50	Beauty Therapy	Facial 60 mins	Taxable	90.00	90.00
General Admission - Adult	Hire	Daily Room Hire	Taxable	100.00	100.00
General Admission - Child	4751 - Carnegie Swimming Pool				
Concession/Student		General Admission - Adult	Taxable	6.30	6.50
Over 70's with Concession swim		General Admission - Child	Taxable	3.50	3.60
Over 70's with Concession swim		Concession/Student	Taxable	4.70	4.80
Family Pass* (Medicare card) Season Tickets - Adults x 20 Taxable 101.00 105.00 Season Tickets - Adults x 10 Taxable Season Tickets - Adults x 10 Taxable Season Tickets - Children x 20 Taxable Season Tickets - Children x 10 Taxable Season Tickets - Children x 10 Taxable Season Tickets - Concession x 20 Taxable Taxable Taxable Season Tickets - Concession x 20 Taxable Taxable Taxable Taxable Taxable Season Tickets - Concession x 10 Taxable Taxable Taxable Taxable Season Pass - Adult Season Pass - Adult Taxable		Over 70's with Concession swim	Taxable		2.00
Season Tickets - Adults x 20		Spectators	Taxable	2.00	2.00
Season Tickets - Adults x 10		Family Pass* (Medicare card)	Taxable	17.00	17.50
Season Tickets - Adults x 10		Season Tickets - Adults x 20	Taxable	101.00	105.00
Season Tickets - Children x 10		Season Tickets - Adults x 10	Taxable	56.70	58.50
Season Tickets - Concession x 20		Season Tickets - Children x 20	Taxable	56.00	56.00
Season Tickets - Concession x 10		Season Tickets - Children x 10	Taxable	31.50	32.40
Family Pass* (Medicare card)   Taxable   425.00   440.00     Season Pass - Adult   Taxable   260.00   270.00     Season Pass - Concession   Taxable   215.00   220.00     Season Pass - Children   Taxable   155.00   160.00     Lane Hire   Taxable   30.00   33.00     Half Dive Pool   Taxable   30.00   33.00     Dive Pool   Taxable   60.00   66.00     Aquatic Education   Per Lesson   Taxable   14.50   15.00     Swim Carnivals   Full Day (Per Hour)   Taxable   190.00   200.00     Half Day (Per Hour)   Taxable   200.00   210.00     Entry Fee (Carnivals)   Taxable   3.60   3.60     Not Applicable		Season Tickets - Concession x 20	Taxable	75.20	78.20
Season Pass - Adult		Season Tickets - Concession x 10	Taxable	42.30	43.20
Season Pass - Adult		Family Pass* (Medicare card)	Taxable	425.00	440.00
Season Pass - Concession   Taxable   215.00   220.00     Season Pass - Children   Taxable   155.00   160.00     Lane Hire   Taxable   30.00   33.00     Half Dive Pool   Taxable   30.00   33.00     Dive Pool   Taxable   60.00   66.00     Aquatic Education   Per Lesson   Taxable   14.50   15.00     Swim Carnivals   Full Day (Per Hour)   Taxable   190.00   200.00     Half Day (Per Hour)   Taxable   200.00   210.00     Entry Fee (Carnivals)   Taxable   3.60   3.60     Not Applicable			Taxable	260.00	270.00
Season Pass - Children					220.00
Lane Hire       Taxable       30.00       33.00         Half Dive Pool       Taxable       30.00       33.00         Dive Pool       Taxable       60.00       66.00         Aquatic Education       Per Lesson       Taxable       14.50       15.00         Swim Carnivals       Full Day (Per Hour)       Taxable       190.00       200.00         Half Day (Per Hour)       Taxable       200.00       210.00         Entry Fee (Carnivals)       Taxable       3.60       3.60         Not Applicable		Season Pass - Children			
Half Dive Pool   Taxable   30.00   33.00     Dive Pool   Taxable   60.00   66.00     Aquatic Education   Per Lesson   Taxable   14.50   15.00     Swim Carnivals   Full Day (Per Hour)   Taxable   190.00   200.00     Half Day (Per Hour)   Taxable   200.00   210.00     Entry Fee (Carnivals)   Taxable   3.60   3.60     Not Applicable					
Dive Pool   Taxable   60.00   66.00					
Aquatic Education         Per Lesson         Taxable         14.50         15.00           Swim Carnivals         Full Day (Per Hour)         Taxable         190.00         200.00           Half Day (Per Hour)         Taxable         200.00         210.00           Entry Fee (Carnivals)         Taxable         3.60         3.60           Not Applicable					66.00
Swim Carnivals         Full Day (Per Hour)         Taxable         190.00         200.00           Half Day (Per Hour)         Taxable         200.00         210.00           Entry Fee (Carnivals)         Taxable         3.60         3.60           Not Applicable	Aquatic Education				15.00
Half Day (Per Hour)  Entry Fee (Carnivals)  Taxable  200.00  210.00  Not Applicable  Not Applicable					
Entry Fee (Carnivals)  Taxable  3.60  Not Applicable					
Not Applicable					
Casual Hall Hire During Centre Hours (Per Hour) Taxable 35.00 for 2018-19	0				Not Applicable

Schedule of U	ANNUAL BUDGET 2018-20 ser Charges and Other Fees		Eira Leisure	
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Birthday Parties	Supervised & Non-catered 6-15years (Per Child)	Taxable	16.00	Not Applicable for 2018-19
Birthday Parties	Flat fee up to 50 guests		Not Applicable for 2017-18	200.00
4752 - Caulfield Recreation Centre				
Direct Debit Membership	Full Price / Per Fortnight	Taxable	38.40	38.40
	Concession / Per Fortnight	Taxable	30.80	30.80
	New Member / Per Fortnight	Taxable	38.40	29.90
	New Member Concession / Per Fortnight	Taxable	30.80	23.90
Start Up Fee	New Member	Taxable	84.00	84.00
Memberships - Gym and Aerobics	12 Month	Taxable	700.00	735.00
	6 Month	Taxable	493.00	474.00
	3 Month	Taxable	289.00	289.00
	12 Month Concession	Taxable	622.00	650.00
	6 Month Concession	Taxable	437.50	437.50
	3 Month Concession	Taxable	254.00	254.00
Memberships - Gym	12 Month	Taxable	616.00	640.00
	6 Month	Taxable	412.50	412.50
	3 Month	Taxable	238.00	238.00
	12 Month Concession	Taxable	549.00	570.00
	6 Month Concession	Taxable	345.50	345.50
	3 Month Concession	Taxable	233.50	233.50
Membership - Aerobics	12 Month	Taxable	513.00	535.00
,	6 Month	Taxable	358.50	358.50
	3 Month	Taxable	210.00	210.00
	12 Month Concession	Taxable	405.00	425.00
	6 Month Concession	Taxable	342.00	
	3 Month Concession	Taxable	164.00	
Teen Gym	Membership	Taxable	21.00	21.00
,	Start Up Fee	Taxable	39.00	39.00
	Multi Pass	Taxable	77.50	77.50
Health Club	Casual Health Club	Taxable	20.50	16.50
	Multi Visit Card Concession (10)	Taxable	184.50	
	Challenge Fitness Camp	Taxable	16.50	Not Applicable

Schedule of U	ANNUAL BUDGET 2018-20 Jser Charges and Other Fees		Eira Leisure	
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
Personal Training (45 mins)	Member 1 on 1 session single	Taxable	59.00	59.00
	Member 1 on 1 session - 10 Pack	Taxable	531.00	531.00
	Member Group Single Session (Each)	Taxable	46.50	46.50
	Member Group 10 Pack (Each)	Taxable	418.50	418.50
	Casual 1 On 1 Session Single	Taxable	69.00	69.00
	Casual 10 Pack	Taxable	621.00	621.00
	Casual Group Single Session (Each)	Taxable	50.50	50.50
	Casual Group 10 Pack (Each)	Taxable	454.50	454.50
Personal Training (30 mins)	Member 1 on 1 session single	Taxable	Not Applicable for 2017-18	54.95
	Member 1 on 1 session - 10 Pack	Taxable	Not Applicable for 2017-18	479.50
	Casual 1 On 1 Session Single	Taxable	Not Applicable for 2017-18	64.95
	Casual 10 Pack	Taxable	Not Applicable for 2017-18	509.50
	Member 2 on 1 Session Single	Taxable	Not Applicable for 2017-18	62.50
	Member 2 on 1 session - 5 pack	Taxable	Not Applicable for 2017-18	302.50
	Member 2:1 Session - 10 pack	Taxable	Not Applicable for 2017-18	585.00
	Member Kick Start - 3 Session	Taxable	Not Applicable for 2017-18	99.00
	Member Ultimate Kick Start 3 session & G45	Taxable	Not Applicable for 2017-18	
	Casual Kick Start	Taxable	Not Applicable for 2017-18	
	Casual Ultimate Kick Start 3 session & G45	Taxable	Not Applicable for 2017-18	164.00
Group Fitness	Group Fitness Casual	Taxable	16.50	16.50
·	Group Fitness Concession	Taxable	13.50	13.50
	Multi Card Visit (10)	Taxable	148.50	148.50
	Multi Visit Card Concession (10)	Taxable	121.50	121.50
	Premium Direct Debit Membership	Taxable	58.00	58.00
	Premium Casual Member	Taxable	13.00	13.00
	Premium Casual Non Member	Taxable	19.00	19.00
Older Adults	Stay Active casual	Taxable	6.50	6.50
	Stay Active Multi Visit Card Concession (10)	Taxable	58.50	58.50
	Stay Active Direct Debit Membership	Taxable	26.00	26.00
	Casual over 70's with Concession for Seniors classes	Taxable	Not Applicable for 2017-18	2.00
Children's Programs	Childcare - Casuals	Taxable	10.00	10.20
	Childcare - Casuals (Family)	Taxable	14.00	14.30

ANNUAL BUDGET 2018-2019 Schedule of User Charges and Other Fees - Glen Eira Leisure				
User Charges and Other Fees	Description	GST Status	Charges per unit 2017-2018 (\$)	Charges per unit 2018-2019 (\$)
	Childcare - Members	Taxable	6.50	6.50
	Childcare - Members (Family)	Taxable	9.50	9.50
	Childcare - Casuals x 10	Taxable	Not Applicable for 2017-18	94.50
	Childcare - Casuals (Family) x 10	Taxable	Not Applicable for 2017-18	
	Childcare - Members x 10	Taxable	Not Applicable for 2017-18	58.50
	Childcare - Members (Family) x 10	Taxable	Not Applicable for 2017-18	85.50
	Vacation Care - daily child rate	Taxable	71.00	78.00
Casual Hall Hire	During Centre Hours	Taxable	36.00	22.00
	Outside Centre Hours	Taxable	92.00	92.00
	Creche Room	Taxable	16.30	16.30
Tennis Court Hire	Per Hour During the Day	Taxable	23.00	23.00
	Per Hour - Term/industry/contract	Taxable	Not Applicable for 2017-18	20.80
	Per Hour - Evenings and Weekends	Taxable	27.00	27.00